CROYDON COUNCIL

DRAFT REVENUE BUDGET AND CAPITAL PROGRAMME

2015/16

Appendix D to agenda item 6

Cabinet, 17th February 2015

.

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GENERAL FUND SUMMARY

ACTUAL		ORIGINAL BUDGET			ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2014/15	Inflation	Other	2015/16	CHANGE
2010/14		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(⊏)
	SERVICE BUDGETS					
213,849	People Department	253,974	2,317	(29,910)	226,381	(11
	Place Department	78,142	558	2,057	80,757	, i
	Resources Department	36,008	545	(15,823)	20,730	(4:
	Contribution to Provision for Doubtful Debts	180		-	180	,
(3.328)	Efficiency Dividend	3,226		(3,226)		
5 VEV 5	Pensions Contribution	8,447		985	9,432	1
	Redundancy	1,000		(1,000)	-	
	Carbon Credits	255		-	255	
345,042	NET COST OF SERVICES	381,232	3,420	(46,917)	337,735	33,67
	Core Grants	(15,286)		502	(14,784)	(5,53
7,256	Contingency / Unallocated Provision	1,000		-	1,000	n
	Levies from Other Bodies			-		
253	Environment Agency	272		-	272	(3
386		407		-	407	n
400	London Boroughs Grants Committee	407		-	407	n
431	London Pensions Fund Authority	438		-	438	n
	Interest and Investment Income	(1,971)		-	(1,971)	r
9,766	Interest Payable	15,896		4,497	20,393	(9
345,036	NET OPERATING EXPENDITURE	382,395	3,420	(41,918)	343,897	(113,22
	APPROPRIATIONS			-		
	Contributions to / (from) Earmarked Reserves	(304)		2,564	2,260	(11
	Provision for Repayment of External Loans	(21,428)		1,592	(19,836)	r, i i
	Povenue Expanditure Funded from Capital under	(21,420)				
(16,678)	Statute (REFCUS)	(76,873)		22,828	(54,045)	n
	Deferred / Intangible Charges Written Off	(4,711)		428	(4,283)	(10
	Contribution to / (from) General Balances				, , , , ,	г
292,716	BUDGET REQUIREMENT	279,079	3,420	(14,506)	267,992	(41
	FINANCED BY					
	Revenue Support Grant	00 405			61 067	8
		80,485			61,367	
	Collection Fund surplus / (deficit)	3,337			6,008	(9
	Business Rates Top Up Grant	32,340			32,958	n (n
	Business Rates Income	33,604			34,246	(8
126,062	Council Tax - Band D Equivalent	129,313			133,413	r
292,716	TOTAL FINANCING	279,079			267,992	n
2013/14			2014/15	2015/16		Change
Band D			Band D	Band D		Band D
Equivalent	COUNCIL TAX SUMMARY		Equivalent	Equivalent		Equivaler
£.pp			£.pp	£.pp		%
1 171 30	London Borough of Croydon		1,171.39	1,171.39	133,413	0.00
1,171.00						
	Greater London Authority		299.00	295.00	33,598	-1.34

SUBJECTIVE ANALYSIS

ACTUAL	······································	ORIGINAL	Variations	in Level of	ORIGINAL	
2013/14		BUDGET	Expenditu		BUDGET	%
	DESCRIPTION	2014/15	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(=)
	EXPENDITURE	20000	20000	20000	2000 0	
282,054	Employees	125,168	1,236	(2,095)	124,309	(1)
151	Premises related expenditure	24,149	163	843	25,155	4
555	Supplies and Services	46,363	167	(6,357)		(13)
	Third Party Payments	227,196	2,674	12,246	242,116	7
	Transfer Payments	480.873	-	19,190	500,063	4
	Transport related expenditure	7,715	120	591	8,426	. 9
	Capital Charges	32,207	-	(1,586)		(5)
	Deferred/Intangible Charges	4,707	-	(434)		(9)
	REFCUS	76,876	-	(22,826)		(30)
	Corporate support services bought in	(4,899)	-	(1,434)		29
	Recharges from other services	81,657	(1)	(59,004)		(72)
	TOTAL EXPENDITURE	1,102,012	4,359	(60,867)	1,045,505	(5)
	INCOME					
(695,965)	Government Grants	(550,979)	(38)	(17,218)	(568,235)	3
(34,659)	Other Grants, reimbursements and contributions	(17,703)	(52)	(19,633)	(37,388)	111
(45,597)	Fees and Charges	(48,778)	(595)	2,837	(46,536)	(5)
(24,779)	Customer and Client Receipts	(11,678)	(254)	(6,136)	(18,068)	55
	Interest Receivable	(28)	~		(28)	-
-	Recharges to other services	(91,614)	-	54,099	(37,515)	(59)
(801,004)	TOTAL INCOME	(720,780)	(939)	13,950	(707,770)	(2)
345,042	NET EXPENDITURE	381,232	3,420	(46,917)	337,735	(11)

STAFF ESTABLISHMENT NUMBERS

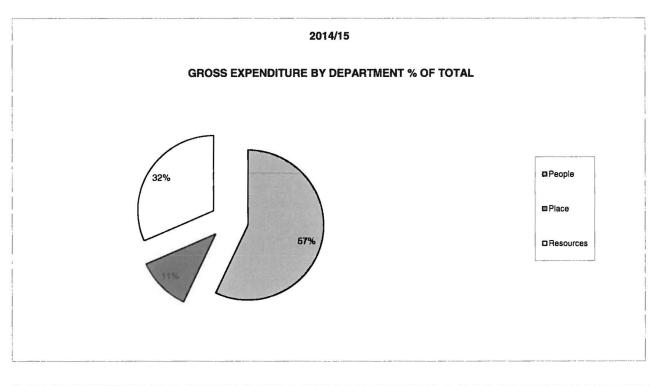
	ORIGINAL	ORIGINAL	CHANGE
DESCRIPTION	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
People	1,204.4	1,159.8	(44.7)
Place	565.3	546.8	(18.5)
Resources	1,036.2	999.8	(36.3)
TOTAL FTE STAFF	2,805.9	2,706.4	(99.5)

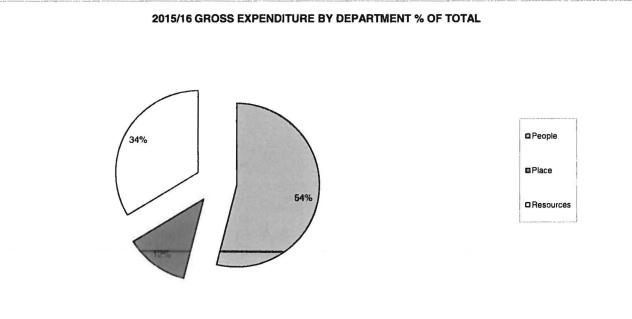
CORPORATE SUPPORT SERVICES BOUGHT IN

				HRA	
	People	Place	Resources		
DESCRIPTION					TOTAL
				01000	0/000
Financial Services	761	457	134	£'000 56	£'000 1,408
Treasury and Pensions	701	437	104	50	1,400
Governance	847	269	49	134	1,299
	77		(26)		
Risk Insurance and Business Continuity Assets	(453) 182	(144) 58	(20)	(71) 28	(694) 278
HR Finance Service Centre	1,404	583	480	654	
		360	480 64	179	3,121
Strategy and Performance	1,131		0.000		1,734
Procurement and Commissioning	741	235	42	116	1,134
SCPP - Services	548	249	-	-	797
Exchequer	935	75	50	8	1,068
Customer Strategy and Development	406	129	24	63	622
Contact Centre	590	923	331	422	2,266
Communications	360	114	21	58	553
FM Services - Soft	5,504	2,321	2,544	1,710	12,079
FM Services - Hard	1,765	752	402	163	3,082
ST and ICT Strategy	193	64	66	49	372
Information Communication Technology	7,786	2,563	2,631	2,120	15,100
Telephony Service	-	-	-	-	0
Service Transformation Program	643	212	218	163	1,236
Business Support	3,817	865	162	257	5,101
HR Consultancy Summary	1,140	432	281	294	2,147
Legal Summary	(323)	(71)	(24)	(70)	(488)
Total	27,977	10,446	7,459	6,333	52,215

DEPARTMENTAL GROSS EXPENDITURE

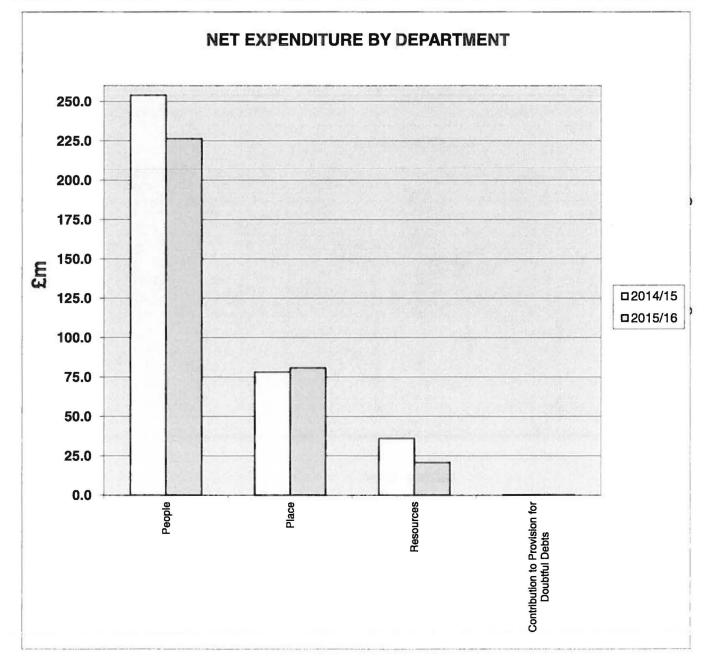
ACTUAL		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2013/14	DESCRIPTION	2014/15	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	
	SERVICE BUDGETS					
693,982	People	620,803	2,782	(65,078)	558,507	(10)
122,900	Place	124,443	903	2,948	128,294	3
324,371	Resources	343,658	674	4,505	348,837	2
-	Contribution to Provision for Doubtful Debts	180	-	-	180	-
(3,328)	Efficiency Dividend	3,226	-	(3,226)	-	(100)
8,121	Pensions Contribution	8,447	-	985	9,432	12
-	Redundancy	1,000		(1,000)	-	(100)
-	Carbon Credits	255		-	255	-
1,146,046	GROSS DEPARTMENTAL COST OF SERVICE	1,102,012	4,359	(60,867)	1,045,505	(5)





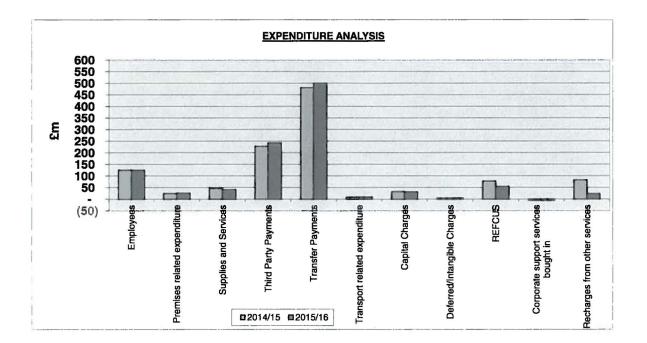
DEPARTMENTAL NET EXPENDITURE

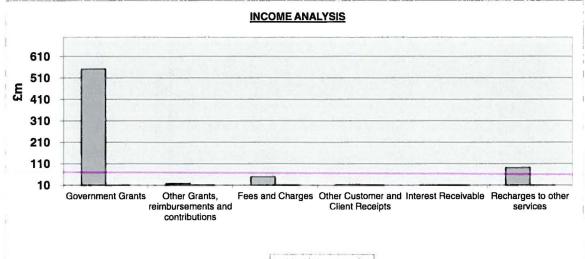
		ORIGINAL	Variations	in Level of	ORIGINAL	
ACTUAL		BUDGET	Expenditu	ure on (A)	BUDGET	%
2013/14	DESCRIPTION	2014/15	Inflation	Other	2015/16	CHANGE
E)		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	
	SERVICE BUDGETS					
213,849	People	253,974	2,317	(29,910)	226,381	(11)
78,250	Place	78,142	558	2,057	80,757	3
48,150	Resources	36,008	545	(15,823)	20,730	(42)
-	Contribution to Provision for Doubtful Debts	180	-	-	180	-
(3,328)	Efficiency Dividend	3,226	-	(3,226)	-	(100)
8,121	Pensions Contribution	8,447	-	985	9,432	12
-	Redundancy	1,000		(1,000)	-	
	Carbon Credits	255	-	-	255	-
345,042	NET COST OF SERVICES	381,232	3,420	(46,917)	337,735	(11)



ANALYSIS OF INCOME AND EXPENDITURE

ACTUAL		ORIGINAL		in Level of	ORIGINAL	
2013/14		BUDGET		ire on (A)	BUDGET	%
	DESCRIPTION	2014/15	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	
	EXPENDITURE					
282,054	Employees	125,168	1,236	(2,095)	124,309	(1
39,881	Premises related expenditure	24,149	163	843	25,155	4
83,751	Supplies and Services	46,363	167	(6,357)	40,173	(13
214,846	Third Party Payments	227,196	2,674	12,246	242,116	7
468,194	Transfer Payments	480,873	×	19,190	500,063	4
8,481	Transport related expenditure	7,715	120	591	8,426	9
39,733	Capital Charges	32,207	-	(1,586)	30,621	(5
4,953	Deferred/Intangible Charges	4,707	-	(434)	4,273	(9
21,521	REFCUS	76,876	-	(22,826)	54,050	(30
(4,696)	Corporate support services bought in	(4,899)	-	(1,434)	(6,333)	29
(12,672)	Recharges from other services	81,657	(1)	(59,004)	22,652	(72
1,146,046	TOTAL EXPENDITURE	1,102,012	4,359	(60,867)	1,045,505	(5
	INCOME	-				
	Government Grants	(550,979)	(38)	(17,218)	(568,235)	3
	Other Grants, reimbursements and contributions	(17,703)	(52)			111
	Fees and Charges	(48,778)	(595)	2,837	(46,536)	(5
	Other Customer and Client Receipts	(11,678)	(254)	(6,136)	(18,068)	55
	Interest Receivable	(28)	-	-	(28)	-
-	Recharges to other services	(91,614)	-	54,099	(37,515)	(59
	TOTAL INCOME	(720,780)	(939)	13,950	(707,770)	(2
			· · · · · · · · · · · · · · · · · · ·			
345 042	NET EXPENDITURE	381,232	3,420	(46,917)	337,735	(11





□2014/15 □2015/16

PEOPLE DEPARTMENT

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KEY SERVICE TARGETS / PRIORITIES FOR 2015/16

ASC KEY SERVICE TARGETS / PRIORITIES FOR 2015/16

• to improve the health and well-being of Croydon people with care and support needs, by helping them to live full lives as independently as possible

- to promote economic growth and prosperity, by improving the life of people with care and support needs
- to build safe and sustainable communities, in particular by empowering people to participate fully in their community

Departmental Priorities Our priorities are to:

• help people to live as independently as possible by offering bespoke solutions to support individual assessed need through professional support or care services, mostly in the community but also in residential settings, or other forms of assistance in the home to help people stay put and manage independently

- prevent crises or the need for more intensive services by intervening at an early stage and offering universal services
- empowering people by enabling individuals to make informed choices and gain greater control of their lives, by offering a wider range of options such as housing options, self-service options and personal budgets, and by engaging communities in making the decisions affecting them
- offer professional care services and meet social care needs effectively through the transformation of services
- continue to roll-out self-directed support through the use of personal budgets, to promote independence, well-being and choice

· safeguard those at risk and help people in emergencies

- promote better and fair access to adult services
- make best use of resources, achieve value for money and balance the budget, and invest in our staff.

• Deliver the above through programmes such as the implementation of the Care Act, the Better Care Fund, implementation of the Adult Mental Health Strategy, planning for Outcomes Based Commissioning for over 65s and relevant Croydon Challenge projects, as well as a more joined up approach to the preventative agenda across services within the People department.

CFL KEY SERVICE TARGETS / PRIORITIES FOR 2015/16

Further improve independence, resilience and life-chances in the following ways:

-Development of synergies with adults services, welfare and housing needs to deliver more joined up approaches in line with Think Family principles and to deliver Croydon challenge projects, improving both outcomes and efficiencies, in line with the Council target operating model.

-Embed new arrangements for commissioning and delivery of services through the schools mutual, ensuring that the proportion of schools of choice, i.e. those judged good or better by OFSTED, and end of key stage achievement continues to improve, including narrowing the gap for disadvantaged groups. -Continue to secure sufficient school places for the rapidly expanding population of children and young people, including those with special educational

needs.

-Continue to improve work-related opportunities in schools and post-16 collaboration.

-Continue to improve the effectiveness of early intervention, driving down demand on specialist services, and creating a new model for children in need provision.

-Continue to improve the quality of children's social care, including key indicators such as timeliness on adoption performance, and ensuring preparedness for inspection.

-Continue to improve the effectiveness of the Local Safeguarding Children board, as articulated in its annual business plan.

-Deliver key partnership plans, as articulated in the Children and Family Plan and the Integrated Commissioning Unit plans.

-Continue to secure sustainable arrangements for adult learning, ensuring developments are in line with skill needs in Croydon.

-Development of cultural strategy and proposals for a cultural trust.

FINANCIAL PERFORMANCE

COST CENTRE: C1000D, C1020D

DESCRIPTION	ACTUAL	ORIGINAL	ſ	FORECAST	BUDGET	%
	2013/14	2014/15		2014/15	2015/16	CHANGE
	£000	£000	Ī	£000	0003	
Employees	208,461	58,872		59,947	58,248	(3
Premises related expenditure	17,623	2,725		2,787	2,116	(24
Supplies and Services	43,298	9,312		8,777	8,207	(6)
Third Party Payments	147,682	153,338		147,249	169,526	15
Transfer Payments	209,246	214,389		272,995	222,010	(19)
Transport related expenditure	7,318	6,562		7,851	7,395	(6)
Capital Charges	16,142	9,864		9,773	8,127	(17)
Deferred/Intangible Charges	340	172		166	114	(31)
REFCUS	16,068	67,891		67,891	44,371	(35)
Corporate support services bought in	25,851	26,752	1	26,725	26,278	(2)
Recharges (to) / from other services	1,953	511		(5,404)	(2,537)	(53)
TOTAL EXPENDITURE	693,982	550,388	Ī	598,758	543,855	(9)
Government Grants	(428,822)	(266,369)	ſ	(314,002)	(269,776)	(14)
Other Grants, reimbursements and contributions	(19,432)	(10,455)	-1	(8,419)	(30,660)	264
Fees and Charges	(26,543)	(18,703)		(16,339)	(16,120)	(1)
Customer and Client Receipts	(5,336)	(859)		(763)	(890)	17
Interest Receivable		(28)		-	(28)	n/a
TOTAL INCOME	(480,133)	(296,414)		(339,523)	(317,474)	(6)
NET EXPENDITURE	213,849	253,974	I	259,235	226,381	(13)
Contributions to / (from) Reserves	(4,883)	-]	Г	(148)	-	(100)
			- 7 - 17			
CURRENT BUDGET	203,723		L	253,609		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	5,243			5,478		
TOP FINANCIAL RISKS 2015/16						
 Further increases in the demand for services Non-achievement of efficiencies Non-achievement of service transformartion savings Non-achievement of re-procurement savings Reduction in external grant and commercial income 						

- Non-achievement of in-house providers/staff

- Further increases in demand for services

- Non-achievement of efficiencies

Unexpected significant increase due to ordinary residence claims

Reduction in income due to the current economic conditions

PEOPLE DEPARTMENT

DEPARTMENT SUMMARY

CABINET MEMBERS

Clir Flemming	Cabinet Member for Children, Families & Learning	
Cllr Woodley	Cabinet Member for People and Communities	

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Paul Greenhalgh	Executive Director (Acting) People Department	65729
lan Lewis	Director - Social Care and Family Support	88481
Jane Doyle	Director - Community and Support Services	65671
David Butler	Head of School Standards and Commissioning	65636
Brenda Scanlan	Director - Integrated Commissioning	65727
Edwina Morris	Interim Director - Personal Support	65416

COST CE				
C1010E	Social Care and Family Support			
C1020E	School Standards and Commissioning			
C1030E	Schools ISB			
C1040E	Community and Support Services			
C1090E	CFL Central			
C1195F	Intergrated Commissioning Division			
C1190F	Personal Support			
C1200F	Adult Social Care Recharges			

MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	%
2014/15	DIVISION	2014/15	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
64,381	Social Care and Family Support	62,772	695	(25)	63,442	1
5,524	School Standards and Commissioning	5,495	(21)	(2,688)	2,786	(49)
77,266	Community and Support Services	77,471	62	(66,950)	10,583	(86)
	CFL Central Costs	7,392	(5)	40,434	47,821	547
-	Dedicated Schools Grant	(1,989)	-	(11)	(2,000)	1
47,476	Intergrated Commissioning Division	106,839	544	(59,553)	47,830	(55)
56,635	Personal Support	(4,006)	1,041	58,884	55,919	(1,496)
(66)	Adult Social Care Recharges	- 1	1	(1)	-	n/a
155,041	TOTAL NET SPEND	253,974	2,317	(29,910)	226,381	(1,138)

STAFF ESTABLISHMENT NUMBERS

TOTAL FTE STAFF	1,204.4	1,159.8	(44.7)
Adult Social Care Recharges	5.6		(5.6)
Personal Support	319.4	325.4	6.0
Intergrated Commissioning Division	119.4	130.3	10.9
DSG*	N/A	N/A	N/A
CFL Central Costs	-	2.0	2.0
Community and Support Services	130.7	123.8	(6.9)
School Standards and Commissioning	88.2	17.9	(70.3)
Social Care and Family Support	541.1	560.3	19.2
	FTE STAFF	FTE STAFF	FTE STAFF
	2014/15	2015/16	FTE
DIVISION	BUDGET	BUDGET	IN
	ORIGINAL	ORIGINAL	CHANGE

* The Dedicated Schools budget expenditure is fully funded by grants. Budgets are delegated and information on staffing levels is not available.

PEOPLE DEPARTMENT

DEPARTMENT SUBJECTIVE SUMMARY

SUBJECTIVE SUMMARY

CODULUTI	E SUMMARY	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
59,947	Employees	58,872	514	(1,138)	58,248	(1)
	Premises related expenditure	2,725	-	(609)	2,116	(22)
8,777	Supplies and Services	9,312	4	(1,109)		(12)
147,249	Third Party Payments	153,338	2,145	14,043	169,526	11
	Transfer Payments	214,389	-	7,621	222,010	4
	Transport related expenditure	6,562	120	713	7,395	13
	Recharges from other services	70,926	(1)	(58,810)	12,115	(83)
	TOTAL EXPENDITURE	516,124	2,782	(39,289)	479,617	(7)
	Government Grants	(266,369)	(38)	(3,369)	(269,776)	1
	Other Grants, reimbursements and contributions	(10,455)	-	(20,205)		193
	Fees and Charges	(18,703)	(408)	2,991	(16,120)	(14)
(763)	Customer and Client Receipts	(859)	(19)	(12)	(890)	4
-	Interest Receivable	(28)	-	-	(28)	-
(15,903)	Recharges to other services	(70,415)	-	55,763	(14,652)	(79)
(355,426)	TOTAL INCOME	(366,829)	(465)	35,168	(332,126)	(9)
					T	
154,679	NET CONTROLLABLE COST	149,295	2,317	(4,121)	147,491	(1)
0 770	Capital Charges	0.964		(1 707)	0 107	(10)
	Capital Charges Deferred/Intangible Charges	9,864 172	-	(1,737)	8,127 114	(18)
	REFCUS	67,891	-	(58) (23,520)	44,371	(34)
	Corporate support services bought in	26,752	-	(23,520) (474)	26,278	(35) (2)
	TOTAL UNCONTROLLABLE COST	104,679		(25,789)	78,890	
						(25)
259,235	NET COST OF SERVICE	253,974	2,317	(29,910)	226,381	(11)
				(
(148)	Contributions to / (from) Earmarked Reserves	- 1	-	-		n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(148)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		·	A			
259,087	TOTAL NET EXPENDITURE	253,974	2,317	(29,910)	226,381	(11)
	RIATIONS IN LEVEL OF EXPENDITURE				ſ	00001-
UTHER VA	RIATIONS IN LEVEL OF EXPENDITORE					£000's
Strategic bud	lget - agreed pressures / service demands					6,637
Strategic bud	lget - agreed additional income / savings					(8,690)
					-	(2,053)
						(2,000)
Other resource	ce changes					(27,855)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(29,908)

i.

SUBJECTIVE SUMMARY

I	E SUMMARY		Variations	in Louis of	ODICINIAL	
FORECAST		ORIGINAL BUDGET	Variations	in Level of ire on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	70 CHANGE
201-7/10		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	39,570	306	(1,312)	38,564	(3)
	Premises related expenditure	1,907	-	(599)	1,308	(31)
	Supplies and Services	5,546	-	651	6,197	12
	Third Party Payments	61,165	445	(6,277)	55,333	(10)
	Transfer Payments	212,417	-	7,135	219,552	3
	Transport related expenditure	6,102	120	712	6,934	14
	Recharges from other services	4,923	-	928	5,851	19
383,181	TOTAL EXPENDITURE	331,630	871	1,238	333,739	1
(311,047)	Government Grants	(263,446)	(38)	(1,778)	(265,262)	1
(3,082)	Other Grants, reimbursements and contributions	(3,541)	-	28	(3,513)	(1)
(3,575)	Fees and Charges	(3,671)	(99)	271	(3,499)	(5)
(198)	Customer and Client Receipts	(198)	(3)	41	(160)	(19)
- 1	Interest Receivable	-		-	-	n/a
(5,086)	Recharges to other services	(4,571)	-	(2,266)	(6,837)	50
(322,988)	TOTAL INCOME	(275,427)	(140)	(3,704)	(279,271)	1
		1				
60,193	NET CONTROLLABLE COST	56,203	731	(2,466)	54,468	(3)
0.004		0.001	and the second	(1		(10)
	Capital Charges	9,024	-	(1,700)	7,324	(19)
Property At 1	Deferred/Intangible Charges REFCUS	67 001	-	-	-	n/a
N 6840 787 8	Corporate support services bought in	67,891 18,023	•	(23,520) (1,554)	44,371 16,469	(35) (9)
	TOTAL UNCONTROLLABLE COST	94,938	-	(26,774)	68,164	
0-1,0-10		04,000		(20,774)	00,104	(28)
155 140		151,141	731	(29,240)	122,632	(10)
155,142	NET COST OF SERVICE	151,141	731	(29,240)	122,032	(19)
(101)	Contributions to / (from) Earmarked Reserves		- 1			n/a
	Contributions to / (from) Capital Reserves:	_	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
(101)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
	· · · · · · · · · · · · · · · · · · ·	· · · · · · ·				
155,041	TOTAL NET EXPENDITURE	151,141	731	(29,240)	122,632	(19)
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bude	get - agreed pressures / service demands					3,997
Charcegie Duul	gor agreed pressures / service demands					0,001
Strategic budo	get - agreed additional income / savings					(4,376)
						(379)
Other receives						(00.004)
Other resourc	e changes					(28,861)
	ER VARIATIONS IN RESOURCE					(29,240)

DIVISION SUMMARY

SOCIAL CARE AND FAMILY SUPPORT

SERVICE DESCRIPTION

1) The work in the Early Intervention and Family Support Service comprises a wide range of activities. It ensures the sufficiency and quality of early years and child care and ensures families can access children's centre services in their community. The Children's Centres provide a range of services to assist in parenting skills. A further range of family support services is commissioned from local and national organisations. The service also provides an integrated youth offer. Early Help Co-ordinators and Advisers are available to give advice to families and other agencies about services to children across all levels of need. Services are aimed at providing good quality of assistance and preventing a greater level of need for specialist services. Furthermore, EIFS includes services relating to all aspects of Domestic Abuse and Sexual Violence, to the Family Resilience Service which meets the Government Troubled Families agenda, a Functional Family Service working with vulnerable adolescents.

2) The Safeguarding and Looked After Children Quality Assurance Service has a range of functions. The service is responsible for the independent chairing of Child Protection Conferences and the statutory Independent Reviewing Service for Looked After Children. The Service co-ordinates the Local Safeguarding Children's Board to ensure that everyone in Croydon who comes into contact with children understands their responsibilities in relation to safeguarding, and that the appropriate action is taken where safeguarding concerns are raised. It is also responsible for the Learning and Development Service for Children's Social Care, and the wider Safeguarding Board. The service also has responsibility for the implementation and co-ordination of quality assurance and audit activities across Children Social Care and member organisations of the Safeguarding Board. The Service further manages the implementation and maintenance of the electronic Children's Recording System throughout Children Social Care (CSC). In addition the service manages the LADO (Local Authority Designated Officer) whose function is to coordinate investigations where there are allegations of abuse by professionals working with children. The service has lead function for the implementation of the Systemic approach across CSC as well as the:

A Home Office Funded pilot project to provide advocacy to children who are trafficked; an NSPCC run CSCB funded project to provide return home interviews for children who have gone missing; group supervision pilots ; Children in Care Council; the Independent Visitors Service; the Coram Advocacy Service and responsibility for children missing and CSE.

3) The Children in Need service is responsible for the assessment and support for all children in need, including children in need of protection. The Multi-Agency Safeguarding Hub brings together staff from across all agencies involved in child protection within the Council and externally. Social Work units are also employed to undertake assessments including child protection investigations. The Children in Need teams work with cases where children are on child protection plans and those who have longer term needs. This service will be responsible in the main for applications to court when children are assessed as requiring a Court Order for their protection. Moreover, they provide reports to the Court for private proceedings in relation to children. Other services are Private Fostering and the Family Group Conference service. This service also includes the Emergency Duty Team for all children and adults social care outside office hours All social work services for disabled children are based within Children in Need. A residential unit offering short term respite for children with disabilities is based at Calleydown.

4) The Looked After Children service is responsible for the planning and delivery of statutory social care services for approximately 800 looked after children and 750 care leavers. These are children and young people aged 0-18 years, placed for adoption, cared for in fostering placements, residential homes, or placed with family and friends carers, and care leavers aged 18-25 years. Approximately 400 looked after children in the Borough are Unaccompanied Asylum Seeking Children (UASC) whose costs are funded from United Kingdom Border Agency (UKBA) grant arrangements. The Business Relationships Unit identifies the appropriate placement for the child on becoming looked after within the in-house fostering service or by commissioning fostering or residential care from the independent sector.

Inclusion, learning access and SEN

 Inclusion and Learning Access supports and promotes access to learning for vulnerable pupils with complex needs or other alternative provision, pupils with poor school attendance and young people excluded from school and education in pupil referral units.
 The Special Educational Needs (SEN) Service has a statutory responsibility to provide specialist educational assessment, support and placements for pupils presenting with a range of special educational needs, as well as educational psychology and specialist teaching services.

-		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A)	Inflation (B)	Other (C)	2015/16 (D)	CHANGE (E)
		£000's	£000's	£000's	£000's	%
C1030F C1025F	Social Care & Family Support Directorate Safeguarding and Looked After Children	194	1	494	689	255
	Quality Assurance	2,599	17	(728)	1,888	(27)
C1120F	Early Intervention and Family Support Service	11,048	59	(7)	11,100	0
C1105F	Children in Need Service	14,829	96	612	15,537	5
C1110F	Looked After Children	21,514	381	217	22,112	3
C1070F	Inclusion, Learning Access and SEN	12,588	141	(613)	12,116	(4)
1.18	TOTAL NET SPEND	62,772	695	(25)	63,442	1

MOVEMENT IN NET EXPENDITURE

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Social Care & Family Support Directorate	1.0	1.0	-
Safeguarding and Looked After Children Quality Assurance	30.8	31.8	1.0
Early Intervention and Family Support Service	139.8	150.6	10.8
Children in Need Service	143.4	151.4	8.0
Looked After Children	141.0	139.8	(1.2)
Inclusion, Learning Access and SEN	85.1	85.7	0.6
TOTAL FTE STAFF	541.1	560.3	19.2

DIVISION SUBJECTIVE SUMMARY

SOCIAL CARE AND FAMILY SUPPORT

COST CENTRE: C1010E

		ORIGINAL	Variations i	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	27,706	241	338	28,285	2
	Premises related expenditure	304	-	7	311	2
	Supplies and Services	3,502	-	18	3,520	1
	Third Party Payments Transfer Payments	38,426	381	1,361 58	40,168	5
	Transport related expenditure	1,147 6,058	120	722	1,205 6,900	5 14
	Recharges from other services	4,533	120	1,148	5,681	25
	TOTAL EXPENDITURE	81,676	742	3,652	86,070	5
	Government Grants					
	Control Control And Control	(25,138)	(38)	(1,926)	(27,102)	8
	Other Grants, reimbursements and contributions Fees and Charges	(2,288) (380)	- (0)	(288)	(2,576)	13
(433)	Customer and Client Receipts	(360)	(9)	-	(389)	2
-	Interest Receivable	-	-	-	-	n/a
(3 699)	Recharges to other services	(3,173)	-	(2,241)	- (5,414)	n/a 71
		<u> </u>	-			
(79,728)	TOTAL INCOME	(30,979)	(47)	(4,455)	(35,481)	15
52,396	NET CONTROLLABLE COST	50,697	695	(803)	50,589	(0)
		05.4		(0.1)		(05)
254	Capital Charges	254	-	(64)	190	(25)
	Deferred/Intangible Charges REFCUS	-	-	-	-	n/a
	Corporate support services bought in	11,821	-	842	12,663	n/a 7
12,086	TOTAL UNCONTROLLABLE COST	12,075	-	778	12,853	6
64,482	NET COST OF SERVICE	62,772	695	(25)	63,442	1
				r		20170
	Contributions to / (from) Earmarked Reserves		-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-		-	-	n/a
						n/a
(101)	TOTAL APPROPRIATIONS	-	•		-	n/a
04.004		00 770		(05)		
64,381	TOTAL NET EXPENDITURE	62,772	695	(25)	63,442	1
+ OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				I	£000's
- OTHER VA						20003
Strategic bud	get - agreed pressures / service demands					3,891
Strategic bud	get - agreed additional income / savings					(2,821)
Other resource	ce changes				ļ	(1,095)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(25)
						(25)

SOCIAL CARE AND FAMILY SUPPORT

DIRECTORATE

COST CENTRE: C1030F

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15	Expenditu Inflation	in Level of ure on (A) * Other	ORIGINAL BUDGET 2015/16	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	308	1	15	324	5
-	Premises related expenditure Supplies and Services	- 44	•	3 58	3 102	n/a 132
	Third Party Payments	-		600	600	n/a
-	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure Recharges from other services	1	8	-	1	
		354	1	676	1,031	191
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions Fees and Charges	-	-	-	- 1	n/a
	Customer and Client Receipts	-		-		n/a n/a
	Interest Receivable			÷	•	n/a
(188)	Recharges to other services	(188)	-	(172)	(360)	91
(188)	TOTAL INCOME	(188)	-	(172)	(360)	91
166	NET CONTROLLABLE COST	166	1	504	671	304
-	Capital Charges	-	· ·	-		n/a
	Deferred/Intangible Charges	-		-	-	n/a
-	REFCUS	-	-	-		n/a
	Corporate support services bought in	28		(10)	18	(36
28	TOTAL UNCONTROLLABLE COST	28		(10)	18	(36
194	NET COST OF SERVICE	194	1	494	689	255
	Contributions to / (from) Earmarked Reserves			-	-	n/a
	Contributions to / (from) Capital Reserves:	-		-	-	n/a
:	Financing of Capital Expenditure	-	ž	-	-	n/a
	Provision for Repayment of External Loans Contribution to / (from) General Balances	-		-		n/a n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
194	TOTAL NET EXPENDITURE	194	1	494	689	255
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
<u>Strategic bud</u>	lget - agreed pressures / service demands					
Strategic bud	get - agreed additional income / savings					•
	funding for emotional wellbeing of Looked After Chi	ldren				(100
						(100
	<u>ce changes</u> charges/transfers-£600k for CAHMS budget,(£71k) corporate and capital charges (SeRCOP)	for UASC legal an	id £76k UASC	recharge cha	anges	604 (10
						,10
						594
IUTAL OTHE	ER VARIATIONS IN RESOURCE					494

SOCIAL CARE AND FAMILY SUPPORT

SAFEGUARDING AND LOOKED AFTER CHILDREN QUALITY ASSURANCE

COST CENTRE: C1025F

· · · · ·		ORIGINAL	Variatione	in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Employeee	£000's	£000's	£000's 92	£000's	%
2,100	Employees Premises related expenditure	1,928	17	92	2,037	6 n/a
420	Supplies and Services	384	-	1	385	0
	Third Party Payments	47	-	-	47	-
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure Recharges from other services	3 88	-	-	3 88	-
		2,450	17	99	2,566	- 5
2014 CO 1000 CO	Government Grants	(71)			(71)	-
	Other Grants, reimbursements and contributions	(60)	_	(30)	(90)	50
	Fees and Charges	-	-	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(712)	-	(29)	(741)	4
(933)		(843)	-	(59)	(902)	7
1,768	NET CONTROLLABLE COST	1,607	17	40	1,664	4
	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges REFCUS		-		-	n/a n/a
	Corporate support services bought in	992	_	(768)	224	(77)
	TOTAL UNCONTROLLABLE COST	992		(768)	224	(77)
2,760	NET COST OF SERVICE	2,599	17	(728)	1,888	(27)
	Contributions to / (from) Formerland Resources					
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:		-	-	-	n/a n/a
	Financing of Capital Expenditure	-		-		n/a
-						
-	Provision for Repayment of External Loans	-	- 1	-	-	
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-		-	
-	Provision for Repayment of External Loans		-		-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances					n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-		n/a
- - - 2,760	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-		n/a n/a
- - - 2,760	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-		n/a n/a (27)
- - 2,760 • OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	2,599	-	-		n/a n/a (27)
- - 2,760 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	2,599	-	-		n/a n/a (27) £000's
- - 2,760 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	2,599	-	-		n/a n/a (27) £000's
- - 2,760 • OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	2,599	-	-		<u>n/a</u> <u>r/a</u> (27) £000's 60
2,760 • OTHER VAI Strategic bud LADO- Local	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Authority Designated Officer for child protection alle	2,599	-	-		n/a n/a (27) £000's
2,760 OTHER VAI Strategic bud LADO- Local	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	2,599	-	-		<u>n/a</u> <u>r/a</u> (27) £000's 60
2,760 2,760 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Authority Designated Officer for child protection alle	2,599	-	-		<u>n/a</u> <u>n/a</u> (27) £000's 60
2,760 2,760 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Authority Designated Officer for child protection alle	2,599	-	-		<u>n/a</u> <u>n/a</u> (27) £000's 60
2,760 2,760 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Authority Designated Officer for child protection alle	2,599	-	-		<u>n/a</u> <u>n/a</u> (27) £000's 60
2,760 2,760 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Authority Designated Officer for child protection alle	2,599	-	-		<u>n/a</u> <u>n/a</u> (27) £000's 60
2,760 2,760 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Authority Designated Officer for child protection alle	2,599	-	-		<u>n/a</u> <u>n/a</u> (27 £000's 60
2,760 2,760 OTHER VA Strategic bud ADO- Local	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Authority Designated Officer for child protection alle	2,599	-	-		<u></u>
2,760 2,760 OTHER VA Strategic bud ADO- Local	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Authority Designated Officer for child protection alle	2,599	-	-		<u>n/a</u> <u>n/a</u> (27) £000's 60
2,760 COTHER VAI Cother Val Cother Val	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Authority Designated Officer for child protection alle get - agreed additional income / savings	2,599	-	-		(27 (27 60 60
2,760 • OTHER VAI Strategic bud LADO- Local Strategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Authority Designated Officer for child protection alie get - agreed additional income / savings	2,599	-	-		(27 (27 60 60
2,760 • OTHER VAI Strategic bud LADO- Local Strategic bud Strategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Authority Designated Officer for child protection alle get - agreed additional income / savings	2,599	-	-		
2,760 2,760 COTHER VAI COTHER VAI Contraction bud ADO- Local Strategic bud Strategic bud Dther resource Reduction in a	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Authority Designated Officer for child protection alle get - agreed additional income / savings charges/transfers- UASC recharge changes	- - 2,599	-	-		
2,760 2,760 COTHER VAI COTHER VAI Contraction bud ADO- Local Strategic bud Strategic bud Dther resource Reduction in a	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Authority Designated Officer for child protection alie get - agreed additional income / savings get - agreed additional income / savings charges/transfers- UASC recharge changes corporate and capital charges (SeRCOP)	- - 2,599	-	-		
2,760 2,760 2,760 2,760 2 COTHER VAI ADO- Local ADO- Local Strategic bud ADO- Local Strategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Authority Designated Officer for child protection alie get - agreed additional income / savings get - agreed additional income / savings charges/transfers- UASC recharge changes corporate and capital charges (SeRCOP)	- - 2,599	-	-		
2,760 2,760 COTHER VAI COTHER VAI Contraction bud ADO- Local Strategic bud Strategic bud Dther resource Reduction in a	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Authority Designated Officer for child protection alie get - agreed additional income / savings get - agreed additional income / savings charges/transfers- UASC recharge changes corporate and capital charges (SeRCOP)	- - 2,599	-	-		<u>n/a</u> <u>(27</u> <u>£000's</u> 60 <u>60</u>

SOCIAL CARE AND FAMILY SUPPORT

EARLY INTERVENTION AND FAMILY SUPPORT SERVICE

COST CENTRE: C1120F

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	6,262	59	308	6,629	6
	Premises related expenditure	287	-	-	287	-
	Supplies and Services	1,759	-	-	1,759	-
	Third Party Payments Transfer Payments	7,369 50	-	(658)	6,711 50	(9
	Transport related expenditure	112	-		112	-
	Recharges from other services	513		(288)	225	(56
15,668	TOTAL EXPENDITURE	16,352	59	(638)	15,773	(4
(2,544)	Government Grants	(2,544)	-	(348)	(2,892)	14
(2,186)	Other Grants, reimbursements and contributions	(2,186)	-	-	(2,186)	-
	Fees and Charges	-	- ,	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
1.2 - U S	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(958)		(325)	(1,283)	34
(5,823)		(5,688)	•	(673)	(6,361)	12
9,845	NET CONTROLLABLE COST	10,664	59	(1,311)	9,412	(12
					-	
	Capital Charges	198	•	(28)	170	(14
	Deferred/Intangible Charges REFCUS	-	-	-	-	n/a n/a
	Corporate support services bought in	186	-	1,332	1,518	716
384	TOTAL UNCONTROLLABLE COST	384		1,304	1,688	340
10,229	NET COST OF SERVICE	11,048	59	(7)	11,100	0
(404)						
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a n/a
	Financing of Capital Expenditure	-	-	-		n/a
-	Provision for Repayment of External Loans	-	-		-	n/a
•	Contribution to / (from) General Balances	· · ·	-	-		n/a
(101)	TOTAL APPROPRIATIONS	*	-		-	n/a
2772						
10,128	TOTAL NET EXPENDITURE	11,048	59	(7)	11,100	0
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				i i	£000's
<u>Strategic bud</u>	get - agreed pressures / service demands					
Strategic bud	get - agreed additional income / savings					
	ces previously commissioned from nursery schools					(178
Deleted trade	d service - forestry project (discretionary)					(128
	Early Intervention - efficiency through recommission	oining and service	integration			(352
Funding for D	omestic Abuse from Public Health Grant					(200
						(858
Others						
Other resource		ntreat bened				10
	ental recharges- Decrease in recharges to HRA for charges/transfers-Cancellation of Leon House recha			nes		(6 (406
	orporate and capital charges (SeRCOP)	arges and OAGO I	echarge chan	iyes		1,304
	tioned in year (£38K to School Improvement for trar	sfer of NEET pos	t and £3k to C	FL for remov	al of HR	(41
nternal recha						(4)
						851
	ER VARIATIONS IN RESOURCE					(7

SOCIAL CARE AND FAMILY SUPPORT

CHILDREN IN NEED SERVICE

COST CENTRE: C1105F

FORFORM		ORIGINAL	Variations		ORIGINAL	
FORECAST 2014/15	DESCRIPTION	BUDGET 2014/15	Expenditu Inflation	re on (A) * Other	BUDGET 2015/16	% CHANGE
2014/10		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	7,558	70	6	7,634 10	1
710	Supplies and Services	669	-	-	669	-
	Third Party Payments Transfer Payments	5,387	26	(463)	4,950 356	(8)
	Transport related expenditure	527 53	-	(171) (2)	51	(32 (4
	Recharges from other services	1,233		250	1,483	20
16,137	TOTAL EXPENDITURE	15,437	96	(380)	15,153	(2)
(513)	Government Grants	(913)	-	400	(513)	(44)
-	Other Grants, reimbursements and contributions Fees and Charges	-	-	-	•	n/a
	Customer and Client Receipts	-	-	-		n/a n/a
	Interest Receivable	-	-	-		n/a
(577)	Recharges to other services	(134)	-	(443)	(577)	331
(1,090)		(1,047)	-	(43)	(1,090)	4
45.047		11.000		(100)		
15,047	NET CONTROLLABLE COST	14,390	96	(423)	14,063	(2)
11	Capital Charges	11	-	-	11	
	Deferred/Intangible Charges	-	.	-	×	n/a
	REFCUS Corporate support services bought in	428	-	1,035	1,463	n/a 242
	TOTAL UNCONTROLLABLE COST	439	-	1,035	1,474	236
						230
15,486	NET COST OF SERVICE	14,829	96	612	15,537	5
-	Contributions to / (from) Earmarked Reserves	- 1		-	-	n/a
	Contributions to / (from) Capital Reserves:	Ξ.	•	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a n/a
	Contribution to / (from) General Balances	-	-	-		n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
15,486	TOTAL NET EXPENDITURE	14,829	96	612	15,537	5
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands gal costs - due to the length of legal proceedings an	d the levels of corr	nplexity			458
					ļ	458
	lget - agreed additional income / savings		and around	ore used		(200)
		and work whether !-		eisused	1	(308
	- review of care number and level of complexity of le		en and provid			(50
			en and provid			(50
	- review of care number and level of complexity of le		en and provid			(50
ooked After	review of care number and level of complexity of le Children contact and assessment framework at red					(50
ooked After	review of care number and level of complexity of le Children contact and assessment framework at red	uced rates				(358
ooked After <u>Other resour</u> n ntra-service	review of care number and level of complexity of le Children contact and assessment framework at red <u>ce changes</u> charges/transfers- CAHMS budget transfer to direct	uced rates			rge changes	(358
ooked After <u>Other resour</u> htra-service hcrease in c	review of care number and level of complexity of le Children contact and assessment framework at red	uced rates orate (£600k)and U	JASC legal co	ost and recha		(358
ooked After <u>Other resour</u> htra-service hcrease in c	review of care number and level of complexity of le Children contact and assessment framework at red <u>ce changes</u> charges/transfers- CAHMS budget transfer to direct orporate and capital charges (SeRCOP)	uced rates orate (£600k)and U	JASC legal co	ost and recha		(358 (920 1,035
ooked After <u>Other resour</u> Itra-service Increase in c	review of care number and level of complexity of le Children contact and assessment framework at red <u>ce changes</u> charges/transfers- CAHMS budget transfer to direct orporate and capital charges (SeRCOP)	uced rates orate (£600k)and U	JASC legal co	ost and recha		(358 (920 1,035 397
ooked After <u>Other resour</u> htra-service hcrease in c	review of care number and level of complexity of le Children contact and assessment framework at red <u>ce changes</u> charges/transfers- CAHMS budget transfer to direct orporate and capital charges (SeRCOP)	uced rates orate (£600k)and U	JASC legal co	ost and recha		(358 (920 1,035

SOCIAL CARE AND FAMILY SUPPORT

LOOKED AFTER CHILDREN

COST CENTRE: C1110F

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	7.063	£000'S 64	301	7,428	5
9	Premises related expenditure	4	-	-	4	÷:
	Supplies and Services	389	-	(33)	356	(8)
	Third Party Payments Transfer Payments	25,513 468	355	1,903 26	27,771 494	9 6
	Transport related expenditure	408	-	- 20	26	-
	Recharges from other services	2,602	-	1,082	3,684	42
39,201	TOTAL EXPENDITURE	36,065	419	3,279	39,763	10
(18,387)	Government Grants	(18,216)	(38)	(1,308)	(19,562)	7
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Fees and Charges	•	•	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
14-001 0-000-0-0-000	Interest Receivable	-	-	(4.070)	-	n/a
	Recharges to other services	(1,081)	•	(1,372)	(2,453)	127
(19,468)		(19,297)	(38)	(2,680)	(22,015)	14
19.733	NET CONTROLLABLE COST	16,768	381	599	17,748	6
19,733		10,700	301	599	17,740	0
45	Capital Charges	45	-	(36)	9	(80)
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	4,701	•	- (346)	4,355	n/a (7)
	Corporate support services bought in TOTAL UNCONTROLLABLE COST	4,746		(382)	4,355	
4,740	TOTAL UNCONTROLLABLE COST	4,740		(362)	4,304	(8)
04.470			004	017	00.110	0
24,479	NET COST OF SERVICE	21,514	381	217	22,112	3
-	Contributions to / (from) Earmarked Reserves		-		•	n/a
	Contributions to / (from) Capital Reserves:	-	-	•	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
•	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-		-	n/a n/a
	TOTAL APPROPRIATIONS			·		
						n/a
24,479	TOTAL NET EXPENDITURE	21,514	381	217	22,112	3
				1212 Carlos		
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					
Strategic bud						£000's
	get - agreed pressures / service demands					£000's
Looked After	lget - agreed pressures / service demands Children - Service Demand					£000's 2,199
		overnment regulate	ory change			
	Children - Service Demand	overnment regulato	ory change	,, , , , , , , , , , , , , , , , , , , ,		2,199 107
Pressure from	Children - Service Demand n revised staying put policy as a result of Central Go	overnment regulato	bry change			2,199
Pressure from Strategic bud	Children - Service Demand n revised staying put policy as a result of Central Go loet - agreed additional income / savings	J	, ,	Bight Children		2,199 107 2,306
Pressure from Strategic bud Reduction of	Children - Service Demand n revised staying put policy as a result of Central Go lget - agreed additional income / savings number of Looked After Children (LAC) through an	approach of 'Looki	ing After the F			2,199 107 <u>2,306</u> (775)
Pressure from Strategic bud Reduction of Recruitment of	Children - Service Demand n revised staying put policy as a result of Central Go loet - agreed additional income / savings	approach of 'Looki	ing After the F Agencies for	LAC placem		2,199 107 <u>2,306</u> (775) (333)
Pressure from Strategic bud Reduction of Recruitment of	Children - Service Demand n revised staying put policy as a result of Central Go laet - agreed additional income / savings number of Looked After Children (LAC) through an of in house foster carers to reduce the reliance on Ir	approach of 'Looki	ing After the F Agencies for	LAC placem		2,199 107 <u>2,306</u> (775) (333)
Pressure from Strategic bud Reduction of Recruitment of	Children - Service Demand n revised staying put policy as a result of Central Go laet - agreed additional income / savings number of Looked After Children (LAC) through an of in house foster carers to reduce the reliance on Ir	approach of 'Looki	ing After the F Agencies for	LAC placem		2,199 107 <u>2,306</u> (775) (333)
Pressure from Strategic bud Reduction of Recruitment of	Children - Service Demand n revised staying put policy as a result of Central Go laet - agreed additional income / savings number of Looked After Children (LAC) through an of in house foster carers to reduce the reliance on Ir	approach of 'Looki	ing After the F Agencies for	LAC placem		2,199 107 <u>2,306</u> (775) (333)
Pressure from Strategic bud Reduction of Recruitment of	Children - Service Demand n revised staying put policy as a result of Central Go laet - agreed additional income / savings number of Looked After Children (LAC) through an of in house foster carers to reduce the reliance on Ir	approach of 'Looki	ing After the F Agencies for	LAC placem		2,199 107 2,306 (775) (333) (19)
Pressure from Strategic bud Reduction of Recruitment of	Children - Service Demand n revised staying put policy as a result of Central Go laet - agreed additional income / savings number of Looked After Children (LAC) through an of in house foster carers to reduce the reliance on Ir	approach of 'Looki	ing After the F Agencies for	LAC placem		2,199 107 <u>2,306</u> (775) (333)
Pressure from Strategic bud Reduction of Recruitment of	Children - Service Demand n revised staying put policy as a result of Central Go lget - agreed additional income / savings number of Looked After Children (LAC) through an of in house foster carers to reduce the reliance on Ir i contract management and rates renegotiation for Ir	approach of 'Looki	ing After the F Agencies for	LAC placem		2,199 107 2,306 (775) (333) (19)
Pressure fror Strategic bud Reduction of Recruitment (Savings from Other resource	Children - Service Demand n revised staying put policy as a result of Central Go lget - agreed additional income / savings number of Looked After Children (LAC) through an of in house foster carers to reduce the reliance on Ir i contract management and rates renegotiation for Ir	approach of 'Looki Idependent Foster Idependent Foster	ing After the F Agencies for Agencies co	LÂC placem ntracts	ents	2,199 107 2,306 (775) (333) (19)
Pressure fror Strategic bud Reduction of Recruitment of Savings from Other resource Intra-service Reduction in	Children - Service Demand n revised staying put policy as a result of Central Go locat - agreed additional income / savings number of Looked After Children (LAC) through an of in house foster carers to reduce the reliance on Ir i contract management and rates renegotiation for Ir contract management and rates renegotiation for Ir ce changes charges/transfers- UASC recharge changes £630k, corporate and capital charges (SeRCOP)	approach of 'Looki idependent Foster idependent Foster	ing After the F Agencies for Agencies co	LÂC placem ntracts	ents	2,199 107 2,306 (775) (333) (19) (1,127) 430 (382)
Pressure from Strategic bud Reduction of Recruitment of Savings from <u>Other resource</u> Intra-service Reduction in Virements ac	Children - Service Demand n revised staying put policy as a result of Central Go liget - agreed additional income / savings number of Looked After Children (LAC) through an of in house foster carers to reduce the reliance on Ir contract management and rates renegotiation for Ir contract management and rates renegotiation f	approach of 'Looki idependent Foster idependent Foster	ing After the F Agencies for Agencies co	LÂC placem ntracts	ents	2,199 107 2,306 (775) (333) (19) (1,127) 430 (382) (10)
Pressure from Strategic bud Reduction of Recruitment of Savings from <u>Other resource</u> Intra-service Reduction in Virements ac	Children - Service Demand n revised staying put policy as a result of Central Go locat - agreed additional income / savings number of Looked After Children (LAC) through an of in house foster carers to reduce the reliance on Ir i contract management and rates renegotiation for Ir contract management and rates renegotiation for Ir ce changes charges/transfers- UASC recharge changes £630k, corporate and capital charges (SeRCOP)	approach of 'Looki idependent Foster idependent Foster	ing After the F Agencies for Agencies co	LÂC placem ntracts	ents	2,199 107 2,306 (775) (333) (19) (1,127) 430 (382) (10)
Pressure from Strategic bud Reduction of Recruitment of Savings from <u>Other resource</u> Intra-service Reduction in Virements ac	Children - Service Demand n revised staying put policy as a result of Central Go liget - agreed additional income / savings number of Looked After Children (LAC) through an of in house foster carers to reduce the reliance on Ir contract management and rates renegotiation for Ir contract management and rates renegotiation f	approach of 'Looki idependent Foster idependent Foster	ing After the F Agencies for Agencies co	LÂC placem ntracts	ents	2,199 107 2,306 (775) (333) (19) (1,127) 430 (382) (10) (1,000)
Pressure from Strategic bud Reduction of Recruitment of Savings from <u>Other resource</u> Intra-service Reduction in Virements ac	Children - Service Demand n revised staying put policy as a result of Central Go liget - agreed additional income / savings number of Looked After Children (LAC) through an of in house foster carers to reduce the reliance on Ir contract management and rates renegotiation for Ir contract management and rates renegotiation f	approach of 'Looki idependent Foster idependent Foster	ing After the F Agencies for Agencies co	LÂC placem ntracts	ents	2,199 107 2,306 (775) (333) (19) (1,127) 430 (382) (10)

SOCIAL CARE AND FAMILY SUPPORT

INCLUSION LEARNING ACCESS AND SEN

COST CENTRE: C1070F

FORECAST		ORIGINAL	Variations	in Loual of	ODICINAL	
		BUDGET	100000 00 00 00 00 00 00 00 00 00 00 00	in Level of ire on (A)	ORIGINAL BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
0000-		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 4.587	£000's 30	£000's (384)	£000's 4,233	(8)
4,413	Premises related expenditure	4,567	- 30	(304)	4,200	(67)
	Supplies and Services	257	-	(8)	249	(3)
	Third Party Payments	110	-	(21)	89	(19)
	Transfer Payments Transport related expenditure	102 5,863	- 120	203 724	305 6,707	199 14
	Recharges from other services	5,803	120	104	200	108
	TOTAL EXPENDITURE	11,018	150	616	11,784	7
(51,832)	Government Grants	(3,394)	-	(670)	(4,064)	20
	Other Grants, reimbursements and contributions	(42)	-	(258)	(300)	614
(433)	Fees and Charges	(380)	(9)	- ,	(389)	2
-	Customer and Client Receipts	-	-	-	-	п/а
-	Interest Receivable	-	-	-	-	n/a
1986 - 2010 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 -	Recharges to other services	(100)	•	100	-	(100)
(52,226)		(3,916)	(9)	(828)	(4,753)	21
5,837	NET CONTROLLABLE COST	7,102	141	(212)	7,031	(1)
-	Capital Charges Deferred/Intangible Charges	-	-	-	-	n/a n/a
-	REFCUS			-		n/a
5,497	Corporate support services bought in	5,486	-	(401)	5,085	(7)
5,497	TOTAL UNCONTROLLABLE COST	5,486		(401)	5,085	(7)
11,334	NET COST OF SERVICE	12,588	141	(613)	12,116	(4)
	Contributions to / (from) Earmarked Reserves				- 1	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-				n/a
	TOTAL APPROPRIATIONS	-]	-	-	n/a
11,334	TOTAL NET EXPENDITURE	12,588	141	(613)	12,116	(4)
	RIATIONS IN LEVEL OF EXPENDITURE				[£000's
						20000
Strategic buc	det - agreed pressures / service demands					
Additional fur	nding to meet the increased demand for Special Edu	cational Needs (S	EN) Transpor	t		1,067
	5	,	, ,			
1						
Strategic bur	net - agreed additional income / savings					1,067
Strategic bud	lget - agreed additional income / savings					1,067
Education W	lget - agreed additional income / savings elfare Service - Reduction in Legal costs e achieved through the re-procurement of SEN Tran:	sport contract				(20)
Education W Savings to be	elfare Service - Reduction in Legal costs	sport contract				(20) (342)
Education W Savings to be	elfare Service - Reduction in Legal costs e achieved through the re-procurement of SEN Trans	sport contract				(20) (342)
Education W Savings to be	elfare Service - Reduction in Legal costs e achieved through the re-procurement of SEN Trans	sport contract				(20)
Education W Savings to be	elfare Service - Reduction in Legal costs e achieved through the re-procurement of SEN Trans	sport contract				(20) (342) (16)
Education W Savings to be	elfare Service - Reduction in Legal costs e achieved through the re-procurement of SEN Trans	sport contract				(20) (342)
Education W Savings to be Renewal of c	elfare Service - Reduction in Legal costs e achieved through the re-procurement of SEN Trans f Parent Partnership contract	sport contract				(20) (342) (16)
Education W Savings to be Renewal of c	elfare Service - Reduction in Legal costs e achieved through the re-procurement of SEN Trans f Parent Partnership contract	sport contract				(20) (342) (16)
Education W Savings to be Renewal of c Other resour Intra-service Reduction in	elfare Service - Reduction in Legal costs e achieved through the re-procurement of SEN Trans f Parent Partnership contract <u>ce changes</u> charges/transfers corporate and capital charges					(20) (342) (16) (378) (403) (403) (401)
Education W Savings to be Renewal of o <u>Other resour</u> Intra-service Reduction in Virements ac	elfare Service - Reduction in Legal costs e achieved through the re-procurement of SEN Trans f Parent Partnership contract <u>ce changes</u> charges/transfers corporate and capital charges tioned in year- (£400K) to Children in Need, (£142k)	to EMS data man		n to SCPP, (8	<) to CFL for	(20) (342) (16) (378) (403)
Education W Savings to be Renewal of o <u>Other resour</u> Intra-service Reduction in Virements ac	elfare Service - Reduction in Legal costs e achieved through the re-procurement of SEN Trans f Parent Partnership contract <u>ce changes</u> charges/transfers corporate and capital charges	to EMS data man		n to SCPP, (8)	<) to CFL for	(20) (342) (16) (378) (403) (403) (401)
Education W Savings to be Renewal of o <u>Other resour</u> Intra-service Reduction in Virements ac	elfare Service - Reduction in Legal costs e achieved through the re-procurement of SEN Trans f Parent Partnership contract <u>ce changes</u> charges/transfers corporate and capital charges tioned in year- (£400K) to Children in Need, (£142k)	to EMS data man		n to SCPP, (8	<) to CFL for	(20) (342) (16) (378) (403) (401) (498)
Education W Savings to be Renewal of o <u>Other resour</u> Intra-service Reduction in Virements ac	elfare Service - Reduction in Legal costs e achieved through the re-procurement of SEN Trans f Parent Partnership contract <u>ce changes</u> charges/transfers corporate and capital charges tioned in year- (£400K) to Children in Need, (£142k)	to EMS data man		n to SCPP, (8	<) to CFL for	(20) (342) (16) (378) (403) (403) (401)

PEOPLE - CHILDREN, FAMILIES AND LEARNING SCHOOL STANDARDS AND COMMISSIONING SERVICE DESCRIPTION

School Standards and Commissioning

1) The Schools Improvement Service contains the primary and secondary and special phase teams who focus on school improvement matters in the main to drive forward both national and local strategies as well as local projects. It also contains a strategic team who are responsible for working to promote the educational opportunities of vulnerable children and young people. A major part of their work is also establishing and developing a Traded Service across CFL.

2) The Division has focused on five key themes to improve the quality of education and learning provision in Croydon over the corning five years. These are improving service delivery, raising all standards, narrowing the gap, enriching the curriculum and building learning communities.

In this way there is a comprehensive and coherent approach to both provision and improvement and the Service seeks to live up to providing the opportunities embraced under its mission statement 'learning without boundaries' to illustrate the nature and inclusivity of its work.

3) School standards and commissioning -This service area is responsible for the commissioning and contract monitoring of the education mutual, the local authority statutory functions in relation to intervention in underperforming schools, the Virtual School for looked after children, 16-19 including NEET tracking, SACRE, and the schools music service.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A)	Inflation (B)	Other (C)	2015/16 (D)	CHANGE (E)
C1140F	Central L&I School Costs	£000's 834	£000's 1	£000's (26)	£000's 809	<u>%</u> (3)
C1125F	School Improvement	4,661	(22)	A	1,977	(58)
	TOTAL NET SPEND	5,495	(21)	(2,688)	2,786	(49)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Central Learning and Inclusion School Costs		1.0	1.0
School Improvement	88.2	16.9	(71.3)
TOTAL FTE STAFF	88.2	17.9	(70.3)

SCHOOL STANDARDS AND COMMISSIONING

COST CENTRE: C1020E

£000's 5,500 669 391 712 - 15 20 7,307	DESCRIPTION Employees Premises related expenditure Supplies and Services Third Party Payments Transfer Payments Transport related expenditure Recharges from other services TOTAL EXPENDITURE Government Grants	ORIGINAL BUDGET 2014/15 (A) £000's 5,543 669 920 879 - 15 20 8,046 (1,508)	Variations i Expenditu Inflation (B) £000's 34 - - - - 34 - 34	2000 NULLOOPPER ANDON TANKS	ORIGINAL BUDGET 2015/16 (D) £000's 4,493 775 381 879 - 15 20 6,563 (972)	% CHANGE (E) % (19) 16 (59) - n/a - (18) (36)
(2,061)	Other Grants, reimbursements and contributions Fees and Charges Customer and Client Receipts Interest Receivable	(726) (2,196) - - -	- (55) - -	(89) 163 - -	(815) (2,088) - - -	12 (5) n/a n/a
	Recharges to other services TOTAL INCOME	(580) (5,010)	- (55)	287 897	(293) (4,168)	(49) (17)
3,065	NET CONTROLLABLE COST	3,036	(21)	(620)	2,395	(21)
- - 2,459	Capital Charges Deferred/Intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST	- - 2,459 2,459		(2,068) (2,068)	- - - 391 - 391	- n/a n/a (84) (84)
5,524	NET COST OF SERVICE	5,495	(21)	(2,688)	2,786	(49)
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	- - - - -	n/a n/a n/a n/a n/a
5,524	TOTAL NET EXPENDITURE	5,495	(21)	(2,688)	2,786	(49)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					106
Strategic bud	lget - agreed additional income / savings					(990)
Other resource	ce changes					(1,804)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(2,688)

SERVICE SUBJECTIVE SUMMARY

PEOPLE - CHILDREN, FAMILIES AND LEARNING

SCHOOL STANDARDS AND COMMISSIONING

CENTRAL L&I SCHOOL COSTS

COST CENTRE: C1140F

		OBICINAL	Variations	in Level of	ORIGINAL	
FORECAST		ORIGINAL BUDGET		ure on (A)	BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Employeee	£000's 1,150	£000's	£000's	£000's	<u>%</u>
	Employees Premises related expenditure	1,150	1	-	1,151	
	Supplies and Services	1	-	-	i	-
-	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure Recharges from other services	19	-		- 19	n/a
	TOTAL EXPENDITURE	1,171	1		1,172	0
	Government Grants	(252)			(252)	
	Other Grants, reimbursements and contributions	(22)	-	-	(22)	
	Fees and Charges	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	•	•	-	-	n/a
	Recharges to other services	(154)	-		(154)	
(428)		(428)	-		(428)	
740		740				
743	NET CONTROLLABLE COST	743	1	-	744	0
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	91	-	(26)	65	(29)
91	TOTAL UNCONTROLLABLE COST	91	-	(26)	65	(29)
834	NET COST OF SERVICE	834	1	(26)	809	(3)
· · ·	Contributions to / (from) Earmarked Reserves			-	-	n/a
	Contributions to / (from) Capital Reserves:	-	Ū.		-	n/a
-	Financing of Capital Expenditure	Ξ.	-	-	-	n/a
-	Provision for Repayment of External Loans			-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS			· ·		n/a
-	TOTAL APPROPRIATIONS	-	-	•	-	n/a
834	TOTAL NET EXPENDITURE	834	1	(26)	809	(3)
				1		
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
01.0109.0 000	ger ugrood provider ourree demands					
ļ						
Strategic bud	get - agreed additional income / savings					
<u>onatogio paa</u>	gor agross againstar maomo y savings					
						-
Other resource						
Decrease in c	corporate charges					(26)
						(26)
	ER VARIATIONS IN RESOURCE					(26)
I UTAL UTAL	EN VARIATIONS IN RESUURCE					(26)

SERVICE SUBJECTIVE SUMMARY

PEOPLE - CHILDREN, FAMILIES AND LEARNING

SCHOOL STANDARDS AND COMMISSIONING

SCHOOL IMPROVEMENT

COST CENTRE: C1125F

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15	Variations Expenditu Inflation		ORIGINAL BUDGET 2015/16	% CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's 4.350	Employees	£000's 4,393	£000's 33	£000's (1,084)	£000's 3,342	
	Premises related expenditure	668	-	106	774	(24)
	Supplies and Services	919	-	(539)	380	(59)
	Third Party Payments Transfer Payments	879	-	-	879	- n/a
15	Transport related expenditure	15	-	-	15	-
	Recharges from other services TOTAL EXPENDITURE	6,875	- 33	- (1,517)	1 5,391	
	Government Grants	(1,256)		536	(720)	(43)
• • •	Other Grants, reimbursements and contributions	(704)	-	(89)	(793)	13
	Fees and Charges	(2,196)	(55)	163	(2,088)	(5)
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable Recharges to other services	(426)	-	- 287	- (139)	n/a (67)
		(4,582)	(55)	897	(3,740)	
(0,014)		(4,502)	(00)	037	(0,140)	(18)
2,322	NET CONTROLLABLE COST	2,293	(22)	(620)	1,651	(28)
-	Capital Charges		-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS Corporate support services bought in	2,368	-	- (2,042)	- 326	n/a (86)
	TOTAL UNCONTROLLABLE COST	2,368		(2,042)	326	
2,000		2,000		(2,042)	020	(86)
4,690	NET COST OF SERVICE	4,661	(22)	(2,662)	1,977	(58)
	Contributions to / //www) Formerland Becory					
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a n/a
-	Financing of Capital Expenditure	-	-	-		n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-				n/a
4,690	TOTAL NET EXPENDITURE	4,661	(22)	(2,662)	1,977	(58)
* OTHER VA						
	RIATIONS IN LEVEL OF EXPENDITURE				[£000's
Strategic bud						£000's
	RIATIONS IN LEVEL OF EXPENDITURE lget - agreed pressures / service demands nding for Not In Education, Employment or Training	(NEET) Tracking	to enable the	service to me	eet	£000's 106
Additional fur	lget - agreed pressures / service demands	(NEET) Tracking	to enable the	service to me	eet	106
Additional fur increased de	lget - agreed pressures / service demands nding for Not In Education, Employment or Training mand from new statutory requirements	(NEET) Tracking	to enable the	service to me	eet .	
Additional fun increased der Strategic bud	lget - agreed pressures / service demands Inding for Not In Education, Employment or Training			service to me	eet	106
Additional fun increased der <u>Strategic bud</u> Cuts - Music	lget - agreed pressures / service demands Inding for Not In Education, Employment or Training mand from new statutory requirements Iget - agreed additional income / savings			service to me	eet	106
Additional fun increased der <u>Strategic bud</u> Cuts - Music	Iget - agreed pressures / service demands Iding for Not In Education, Employment or Training mand from new statutory requirements Iget - agreed additional income / savings Service (£50k) & Croydon Faith Education Resourc			service to me	eet .	106 <u>106</u> (90)
Additional fun increased der <u>Strategic bud</u> Cuts - Music	Iget - agreed pressures / service demands Iding for Not In Education, Employment or Training mand from new statutory requirements Iget - agreed additional income / savings Service (£50k) & Croydon Faith Education Resourc			service to mo	eet	106 <u>106</u> (90)
Additional fun increased der <u>Strategic bud</u> Cuts - Music	Iget - agreed pressures / service demands Iding for Not In Education, Employment or Training mand from new statutory requirements Iget - agreed additional income / savings Service (£50k) & Croydon Faith Education Resourc			service to me	eet	106 <u>106</u> (90)
Additional fur increased der <u>Strategic bud</u> Cuts - Music Savings due	Iget - agreed pressures / service demands Iding for Not In Education, Employment or Training mand from new statutory requirements Iget - agreed additional income / savings Service (£50k) & Croydon Faith Education Resourc to setting up of Mutual Trading Organisation			service to me	eet	106 106 (90) (900)
Additional fur increased der <u>Strategic bud</u> Cuts - Music Savings due Other resource	Iget - agreed pressures / service demands Iding for Not In Education, Employment or Training mand from new statutory requirements Iget - agreed additional income / savings Service (£50k) & Croydon Faith Education Resourc to setting up of Mutual Trading Organisation	e centre (CFER £		service to me	eet	106 106 (90) (900)
Additional fur increased der Strategic bud Cuts - Music Savings due Other resourc Inter-departm	Iget - agreed pressures / service demands Iding for Not In Education, Employment or Training mand from new statutory requirements Iget - agreed additional income / savings Service (£50k) & Croydon Faith Education Resourc to setting up of Mutual Trading Organisation	e centre (CFER £		service to m	eet	106 (90) (900)
Additional fur increased der Strategic bud Cuts - Music Savings due Other resourd Inter-departm Reduction in Virements ac	Iget - agreed pressures / service demands Iding for Not In Education, Employment or Training mand from new statutory requirements Iget - agreed additional income / savings Service (£50k) & Croydon Faith Education Resource to setting up of Mutual Trading Organisation Ce changes tental recharges (Leon house recharge cancellation corporate and capital charges (SeRCOP) tioned in year- £38K for transfer of NEET post, (£9)	e centre (CFER £	40k)			106 106 (90) (900) (990) 287
Additional fur increased der Strategic bud Cuts - Music Savings due Other resourd Inter-departm Reduction in Virements ac	Iget - agreed pressures / service demands Iding for Not In Education, Employment or Training mand from new statutory requirements Iget - agreed additional income / savings Service (£50k) & Croydon Faith Education Resource to setting up of Mutual Trading Organisation <u>Se changes</u> tental recharges (Leon house recharge cancellation corporate and capital charges (SeRCOP)	e centre (CFER £	40k)			106 (90) (900) (900) (990) 287 (2,042)
Additional fur increased der Strategic bud Cuts - Music Savings due Other resourd Inter-departm Reduction in Virements ac	Iget - agreed pressures / service demands Iding for Not In Education, Employment or Training mand from new statutory requirements Iget - agreed additional income / savings Service (£50k) & Croydon Faith Education Resource to setting up of Mutual Trading Organisation Ce changes tental recharges (Leon house recharge cancellation corporate and capital charges (SeRCOP) tioned in year- £38K for transfer of NEET post, (£9)	e centre (CFER £	40k)			106 (90) (900) (900) (990) 287 (2,042)
Additional fur increased der Strategic bud Cuts - Music Savings due Other resourd Inter-departm Reduction in Virements ac	Iget - agreed pressures / service demands Iding for Not In Education, Employment or Training mand from new statutory requirements Iget - agreed additional income / savings Service (£50k) & Croydon Faith Education Resource to setting up of Mutual Trading Organisation Ce changes tental recharges (Leon house recharge cancellation corporate and capital charges (SeRCOP) tioned in year- £38K for transfer of NEET post, (£9)	e centre (CFER £	40k)			106 (90) (900) (900) 287 (2,042) (23)
Additional fur increased der Strategic bud Cuts - Music Savings due Other resourd Inter-departm Reduction in Virements ac	Iget - agreed pressures / service demands Iding for Not In Education, Employment or Training mand from new statutory requirements Iget - agreed additional income / savings Service (£50k) & Croydon Faith Education Resource to setting up of Mutual Trading Organisation Ce changes tental recharges (Leon house recharge cancellation corporate and capital charges (SeRCOP) tioned in year- £38K for transfer of NEET post, (£9)	e centre (CFER £	40k)			106 (90) (900) (900) (990) 287 (2,042)

DIVISION SUMMARY

COMMUNITY AND SUPPORT SERVICES

SERVICE DESCRIPTION

Partnership and Business Development

This service is responsible for managing the Croydon Children and Families Partnership and providing the strategic lead for the commissioning cycle and preparation of the Children and Families Plan and ensuring that appropriate arrangements are in place across the Partnership to deliver improvements against key priorities. The service leads on delivering the child poverty strategy which is one of the Partnership priorities including the role of play streets coordinator and supporting effective engagement of children, young people and families in strategic decision making and service improvement. This service area also delivers cross departmental support for responding to complex enquiries, oversight of notifiable school off site visits, the traded school whistleblowing service and embedding learning from customer feedback and specific support for school admissions in managing appeals.

Libraries & Culture

This service is responsible for the borough's archive service and management of the Museum of Croydon. It is also responsible for the provision of the Borough's library service which comprises the Central library and 12 community libraries. The Libraries service is provided by an external provider (Carillion Integrated Services).

Adult Learning

The adult education provision is known as CALAT (Croydon Adult Learning and Training) and provides a wide range of accredited (1000) and non-accredited (500) courses annually in every curriculum area. The service offers courses in basic skills to level 2/3 qualifications, leisure and recreational courses, extensive family learning programme and support services such as IAG, dyslexia support and language support. The service is operating from 4 sites across the borough following the completion of the service's capital strategy.

School Places & Admissions

Three services are provided by School Places and Admissions; the Schools Crossing Patrol Team, the Admissions Team and the School Places Team This service has responsibility for ensuring there are sufficient school places for every child in Croydon, implementing transparent policies and arrangements to ensure each child is allocated an appropriate place at a local school and co-ordinating support to assist their safe journey to school where required. The School Places Team is responsible for forecasting pupil demand and securing the right levels of capital funding to support changes to the school estate, works closely with the Capital Delivery Hub, commissioning it to deliver expansions and improvements to meet an exceptional increase in demand for places. There are approximately 60 live projects being delivered at any time through community schools, Academies, VA and VC schools. The School Admissions Team is the core team responsible for allocating school places to children and young people. It co-ordinates admissions work across several council teams and works collaboratively with other London Boroughs to ensure a consistent cross authority co-ordination of allocation.

		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A)	Inflation (B)	Other (C)	2015/16 (D)	CHANGE (E)
		£000's	£000's	£000's	£000's	%
C1060F	Partnerships and Business Development	246	1	(35)	212	(14)
C1130F	Libraries and Culture	7,640	67	967	8,674	14
C1035F	Adult Learning	1,716	(6)	(374)	1,336	(22)
C1050F	School Places & Admissions	67,869	-	(67,508)	361	(99)
Sel and	TOTAL NET SPEND	77,471	62	(66,950)	10,583	(86)

MOVEMENT IN NET EXPENDITURE

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Partnerships and Business Development	5.6	3.9	(1.7)
Libraries and Culture	8.2	8.2	-
Adult Learning	92.8	86.2	(6.6)
School Places & Admissions	24.1	25.5	1.4
TOTAL FTE STAFF	130.7	123.8	(6.9)

DIVISION SUBJECTIVE SUMMARY

COMMUNITY AND SUPPORT SERVICES

COST CENTRE: C1040E

FOREALOT		ORIGINAL	Variations	1 314944	ORIGINAL	0/
FORECAST	DECODIDEION	BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	5,748	28	(212)	5,564	(3)
	Premises related expenditure	933	-	(712)	221	(76)
	Supplies and Services	789	_	6	795	1
	Third Party Payments	4,470	64	335	4,869	9
	Transfer Payments	-,-,0	-	-	4,000	n/a
	Transport related expenditure	20	-	(1)	19	(5)
	Recharges from other services	177	-	(120)	57	(68)
	TOTAL EXPENDITURE	12,137	92	(704)	11,525	(5)
	Government Grants	(5,675)	-	(493)	(6,168)	9
	Other Grants, reimbursements and contributions	(42)	-	-	(42)	-
	Fees and Charges	(1,095)	(27)	108	(1,014)	(7)
	Customer and Client Receipts	(198)	(3)	41	(160)	(19)
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	38	-	(312)	(274)	(821)
(7,037)		(6,972)	(30)	(656)	(7,658)	10
4.000		5 405		(1.000)	0.007	(05)
4,960	NET CONTROLLABLE COST	5,165	62	(1,360)	3,867	(25)
844	Capital Charges	844	-	(217)	627	(26)
	Deferred/Intangible Charges	-	-	(2.17)	-	n/a
	REFCUS	67,887	-	(64,887)	3.000	(96)
	Corporate support services bought in	3,575	-	(486)	3,089	(14)
	TOTAL UNCONTROLLABLE COST	72,306	-	(65,590)	6,716	(91)
		L		• • •		(31)
77,266	NET COST OF SERVICE	77,471	62	(66,950)	10,583	(86)
		· · · · ·			I	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a n/a
	TOTAL APPROPRIATIONS					
						n/a
77,266	TOTAL NET EXPENDITURE	77,471	62	(66,950)	10,583	(86)
	RIATIONS IN LEVEL OF EXPENDITURE				ſ	£000's
UTILA VA						10005
						2.0-
Strategic buc	lget - agreed pressures / service demands					-
Strategic buc	lget - agreed additional income / savings				ļ	(485)

Other resource changes	(66,465)
TOTAL OTHER VARIATIONS IN RESOURCE	(66,950)

SERVICE SUBJECTIVE SUMMARY

COMMUNITY AND SUPPORT SERVICES

PARTNERSHIP AND BUSINESS DEVELOPMENT

COST CENTRE: C1060F

FORECAST		ORIGINAL	Variations in	Level of	ORIGINAL	
		BUDGET	Expenditur	e on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
£000's		(A)	(B)	(C)	(D)	(E)
	Employees	£000's 279	£000's 2	£000's (33)	£000's 248	<u> </u>
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	11	-	-	11	-
	Third Party Payments	12	-	498	510	4,150
	Transfer Payments	-		-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	18	· ·	-	18	•
292	TOTAL EXPENDITURE	320	2	465	787	146
	Government Grants	-	-	(498)	(498)	n/a
	Other Grants, reimbursements and contributions	-	•		-	n/:
	Fees and Charges	(40)	(1)	(10)	(51)	28
1	Customer and Client Receipts	-	•	-	-	n/a
and the second sec	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(176)	•	20	(156)	(11
(221)	TOTAL INCOME	(216)	(1)	(488)	(705)	226
71	NET CONTROLLABLE COST	104.00	1	(23)	82	(21
- 1	Capital Charges					
	Deferred/Intangible Charges		-	-	[n/a n/a
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	142	-	(12)	130	(8
142	TOTAL UNCONTROLLABLE COST	142		(12)	130	(8
	yo an andoo-a canadesidalnoosa addoneracionalor izi boo siistantaat.	W SALLS				
010				(05)		
213		246	1	(35)	212	(14
-	Contributions to / (from) Earmarked Reserves			-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-		-	n/a
-	Provision for Repayment of External Loans		-	-	-	n/a
	Contribution to / (from) General Balances		<u> </u>		-	n/a
-	TOTAL APPROPRIATIONS	×	-	-	-	n/a
	TOTAL NET EXPENDITURE	246	1	(35)	212	(14
213		246	1	(35)	212	
213	TOTAL NET EXPENDITURE	246	1	(35)	212	(14) £000's
213 OTHER VAR		246	1	(35)	212	
213 OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE	246	1	(35)	212	
213 OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE	246	1	(35)	212	
213 OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE	246	1	(35)	212	
213 OTHER VAR Strategic budd	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	246	1	(35)	212	£000's
213 OTHER VAR Strategic budd	RIATIONS IN LEVEL OF EXPENDITURE	246	1	(35)	212	
213 OTHER VAR Strategic budd	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	246	1	(35)	212	£000's
213 OTHER VAR Strategic budd	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	246	1	(35)	212	£000's
213 OTHER VAR Strategic budd	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	246	1	(35)	212	£000's
213 OTHER VAR Strategic budd	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	246	1	(35)	212	£000's
213 OTHER VAR Strategic budd	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	246	1	(35)	212	£000's
213 OTHER VAR Strategic budd	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ng for Children and Family Partnership	246	1	(35)	212	£000's
213 OTHER VAR Strategic budd Strategic budd Reduce fundin	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ng for Children and Family Partnership	246	1	(35)	212	£000's (2:
213 OTHER VAR Strategic bude Strategic bude Reduce fundin Reduce fundin Dther resourc	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ng for Children and Family Partnership	246	1	(35)	212	£000's (2: (2:
213 OTHER VAR Strategic budd Strategic budd Reduce fundin Reduce fundin Dither resource Inter-departmentra-service of	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ng for Children and Family Partnership ental recharges charges/transfers	246	1	(35)	212	£000's (2: (2: (2: (2: (2: (2: (2:))))))))))))
213 OTHER VAR Strategic budd Strategic budd Reduce fundin Reduce fundin Dither resource Inter-departmentra-service of	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ng for Children and Family Partnership	246	1	(35)	212	£000's
213 OTHER VAR Strategic budd Strategic budd Reduce fundin Reduce fundin Dither resource Inter-departmentra-service of	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ng for Children and Family Partnership ental recharges charges/transfers	246	1	(35)	212	£000's (2: (2: (2: (2: (2: (2: (2:))))))))))))
213 OTHER VAF Strategic budd Strategic Strategic St	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ng for Children and Family Partnership ental recharges charges/transfers	246	1	(35)	212	£000's (22 (22 (22 (22) (22) (22) (12)
213 OTHER VAR Strategic budd Strategic budd Strategic budd Reduce fundin Dather resource Inter-departmentra-service of	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ng for Children and Family Partnership ental recharges charges/transfers	246	1	(35)	212	£000's (2: (2: (2: (2: (2: (2: (2:))))))))))))

COMMUNITY AND SUPPORT SERVICES

LIBRARIES AND CULTURE

COST CENTRE: C1130F

		ODIOINIAL	Variation	in lovel of	ODIOINIAL	
FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Employeee	£000's 324	£000's	£000's	£000's 326	<u>%</u>
	Employees Premises related expenditure	823	-	(1) (712)	111	(87)
65	Supplies and Services	65		-	65	-
	Third Party Payments	4,205	64	(163)	4,106	(2)
	Transfer Payments Transport related expenditure			-	-	n/a n/a
135	Recharges from other services	135	-	(120)	15	(89)
	TOTAL EXPENDITURE	5,552	67	(996)	4,623	(17)
ontre course as	Government Grants		-			
	Other Grants, reimbursements and contributions	(20)		-	(20)	-
	Fees and Charges	-	-	(1)	(1)	n/a
	Customer and Client Receipts	(49)		43	(6)	(88)
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	27	•9	(12)	15	(44)
(42)	TOTAL INCOME	(42)		30	(12)	(71)
5,500	NET CONTROLLABLE COST	5,510	67	(966)	4,611	(16)
		Concernant Concernant				
	Capital Charges	373	_ 8	(25)	348	(7)
	Deferred/Intangible Charges	-	-		-	n/a
	REFCUS Corporate support services bought in	750 1,007	-	2,250 (292)	3,000 715	300 (29)
	TOTAL UNCONTROLLABLE COST	2,130		1,933	4.063	
2,100		2,100		1,000	4,000	91
7,630	NET COST OF SERVICE	7,640	67	967	8,674	14
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-			n/a n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
				- 1	-	n/a
-	Provision for Repayment of External Loans	-	-	-		1
-	Contribution to / (from) General Balances	-				
-		-	-			n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS		-	-	-	n/a
	Contribution to / (from) General Balances	7,640	67	·		n/a
7,630	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE		-	-	-	n/a
7,630	Contribution to / (from) General Balances TOTAL APPROPRIATIONS		-	-	-	n/a
- - 7,630 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	-	-	n/a
- - 7,630 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE		-	-	-	n/a n/a 14
- - 7,630	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	-	-	n/a n/a 14
- - - 7,630	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	-	-	n/a n/a 14
- - - 7,630	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	-	-	n/a n/a 14
- - - 7,630	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	-	-	n/a n/a 14
- - - 7,630	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	-	-	n/a n/a 14
7,630 * OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		-	-	-	n/a
7,630 • OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		-	-	-	
7,630 • OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		-	-	-	
7,630 • OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		-	-	-	
7,630 • OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		-	-	-	
7,630 • OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		-	-	-	
7,630 7,630 COTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		-	-	-	
7,630 7,630 COTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		-	-	-	
- - - - - - - - - - - - - - - - - - -	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Is - Grant reduction		-	-	-	
7,630 OTHER VA OTHER VA Strategic bud Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ls - Grant reduction		-	-	-	
- - - - - - - - - - - - - - - - - - -	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Is - Grant reduction		-	-	-	
- - - - - - - - - - - - - - - - - - -	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Is - Grant reduction En Changes corporate and capital charges	7,640	67	-	-	
- - - - - - - - - - - - - - - - - - -	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ls - Grant reduction	7,640	67	-	-	
- - - - - - - - - - - - - - - - - - -	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Is - Grant reduction Es changes corporate and capital charges	7,640	67	-	-	
- - - - - - - - - - - - - - - - - - -	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Is - Grant reduction Es changes corporate and capital charges	7,640	67	-	-	
- - - - - - - - - - - - - - - - - - -	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Is - Grant reduction Es changes corporate and capital charges	7,640	67	-	-	
- - - - - - - - - - - - - - - - - - -	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Is - Grant reduction Es changes corporate and capital charges	7,640	67	-	-	

SERVICE SUBJECTIVE SUMMARY

PEOPLE - CHILDREN, FAMILIES AND LEARNING

COMMUNITY AND SUPPORT SERVICES

ADULT LEARNING

COST CENTRE: C1035F

608 Supplies and Services 596 - 7 66 252 Third Party Payments 252 - - 28 - Transfer Payments 252 - - 28 - Transfer Payments - - - 28 16 Transport related expenditure 16 - (1) - 21 Recharges from other services 21 - - 28 5,106 TOTAL EXPENDITURE 5,136 21 (272) 4,80 (4,830) Government Grants (4,777) - 105 (4,65)	CHANGE (E) % 0 (6) 4 - 3 1					
2014/15 DESCRIPTION 2014/15 Inflation * Other 2015/16 £000's	CHANGE (E) % 0 (6) 4 - 3 1					
£000's £000's<	% 0 (6) 4 - 3 1					
4,125 Employees 4,167 21 (278) 3,9' 84 Premises related expenditure 84 - - 1 608 Supplies and Services 596 - 7 6 252 Third Party Payments 252 - - 2 - Transfer Payments - - - 2 16 Transport related expenditure 16 - (1) - 21 Recharges from other services 21 - - - 5,106 TOTAL EXPENDITURE 5,136 21 (272) 4,80 (4,830) Government Grants (4,777) - 105 (4,65)	0 (6 4 - 3 1					
84 Premises related expenditure 84 - <th< td=""><td>4 - 3 1</td></th<>	4 - 3 1					
252 Third Party Payments 252 - - 28 - Transfer Payments -						
Transfer Payments - - - 16 Transport related expenditure 16 - (1) 21 Recharges from other services 21 - - 5,106 TOTAL EXPENDITURE 5,136 21 (272) 4,80 (4,830) Government Grants (4,777) - 105 (4,65)						
16 Transport related expenditure 16 - (1) 21 Recharges from other services 21 - - 2 5,106 TOTAL EXPENDITURE 5,136 21 (272) 4,80 (4,830) Government Grants (4,777) - 105 (4,65)						
21 Recharges from other services 21 - - 22 5,106 TOTAL EXPENDITURE 5,136 21 (272) 4,80 (4,830) Government Grants (4,777) - 105 (4,65)	. n/a 5 (6					
5,106 TOTAL EXPENDITURE 5,136 21 (272) 4,80 (4,830) Government Grants (4,777) - 105 (4,65)	1 -					
(4,830) Government Grants (4,777) - 105 (4,6	5 (5					
(48) Other Grants, reimbursements and contributions (22) (2	2)					
(1,036) Fees and Charges (1,055) (26) 119 (90	2) (9)					
	8) 5					
- Interest Receivable	n/a					
	6 (26					
(5,893) TOTAL INCOME (5,833) (27) 202 (5,63	8) (3					
(787) NET CONTROLLABLE COST (697) (6) (70) (7	3) 11					
435 Capital Charges 435 - (156) 2	9 (36)					
- Deferred/Intangible Charges	- n/a					
- REFCUS	n/a 0 (7					
2,413 TOTAL UNCONTROLLABLE COST 2,413 - (304) 2,10						
	9 (13)					
1,626 NET COST OF SERVICE 1,716 (6) (374) 1,33	6 (22)					
	(22					
Contributions to / (from) Earmarked Reserves	• n/a					
Contributions to / (from) Capital Reserves: - - -	- n/a					
- Financing of Capital Expenditure	- n/a					
Provision for Repayment of External Loans Contribution to / (from) General Balances -	- n/a - n/a					
- TOTAL APPROPRIATIONS						
	- <u>n/a</u>					
1,626 TOTAL NET EXPENDITURE 1,716 (6) (374) 1,3	6 (22)					
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						
Strategic budget - agreed pressures / service demands						
	-					
Strategic budget - agreed additional income / savings						
Strategic budget - agreed additional income / savings						
Strategic budget - agreed additional income / savings						
Strategic budget - agreed additional income / savings						
Strategic budget - agreed additional income / savings						
<u>Strategic budget - agreed additional income / savings</u>						
<u>Strategic budget - agreed additional income / savings</u>						
<u>Strategic budget - agreed additional income / savings</u>						
<u>Strategic budget - agreed additional income / savings</u> <u>Other resource changes</u> Inter-departmental recharges	(20					
<u>Other resource changes</u> Inter-departmental recharges Intra-service charges/transfers						
<u>Other resource changes</u> Inter-departmental recharges Intra-service charges/transfers Reduction in corporate and capital charges	19 (304					
<u>Other resource changes</u> Inter-departmental recharges Intra-service charges/transfers	19 (304					
<u>Other resource changes</u> Inter-departmental recharges Intra-service charges/transfers Reduction in corporate and capital charges	19 (304					
<u>Other resource changes</u> Inter-departmental recharges Intra-service charges/transfers Reduction in corporate and capital charges	19 (304 (69					
<u>Other resource changes</u> Inter-departmental recharges Intra-service charges/transfers Reduction in corporate and capital charges	(20 19 (304 (69 (374					

LEARNING AND INCLUSION

SCHOOL PLACES AND ADMISSIONS

COST CENTRE: C1050F

FORECAST		ORIGINAL BUDGET			ORIGINAL BUDGET	%								
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE								
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %								
	Employees	978	2000 3	100	1,080	10								
26	Premises related expenditure	26	-		26									
	Supplies and Services Third Party Payments	117	-	(1)	116 1	(1)								
	Transfer Payments	-			2	- n/a								
	Transport related expenditure	4		-	4									
3	Recharges from other services	3	•		3	-								
1,057	TOTAL EXPENDITURE	1,129	2	99	1,230	9								
(898)	Government Grants	(898)	-	(100)	(998)	11								
-	Other Grants, reimbursements and contributions	-	÷	Ξ.	-	n/a								
- (04)	Fees and Charges Customer and Client Receipts	- (04)	- (2)	-	- (06)	n/a 2								
	Interest Receivable	(94)	(2)		(96)	∠ n/a								
44, 44, 32	Recharges to other services	111	-	(300)	(189)	(270)								
	TOTAL INCOME	(881)	(2)	(400)	(1,283)	46								
(001)														
176	NET CONTROLLABLE COST	248	-	(301)	(53)	(121)								
	Capital Charges	36	-	(36)		(100)								
	Deferred/Intangible Charges REFCUS	67,137	2	(67,137)	-	n/a (100)								
	Corporate support services bought in	448	-	(34)	414	(8)								
	TOTAL UNCONTROLLABLE COST	67,621	-	(67,207)	414	(99)								
						(33)								
67.797	NET COST OF SERVICE	67.869	-	(67,508)	361	(99)								
				4										
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a								
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a								
	Financing of Capital Expenditure Provision for Repayment of External Loans	-			-	n/a n/a								
· · · · · ·	Contribution to / (from) General Balances	-			-	n/a								
-	TOTAL APPROPRIATIONS		-	-	-	n/a								
07 707		07.000		(07.500)	361	(00)								
67,797	TOTAL NET EXPENDITURE	67,869	•	(67,508)	301	(99)								
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE														
<u>Strategic budget - agreed pressures / service demands</u>														
						-								
	get - agreed additional income / savings Capitalise salaries of School Places Team					(300)								
													(300)	
							Other resource changes							
Decrease in corporate and capital charges (SeRCOP) to CFL and libraries & culture														
Posts funded by increase in Dedicated Schools Grant														
Increase in Dedicated Schools Grant funding Decrease in supplies and services														
							TOTAL OTH	ER VARIATIONS IN RESOURCE					(67,508)	

DIVISION SUMMARY

CFL CENTRAL COSTS

SERVICE DESCRIPTION

This cost centre is used to charge all administration costs relating to CFL including capital charges.

The grouping of the services is subject to review as part of the development of people department.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
C1135F	CFL Central Costs	7,392	(5)		47,821	547
	TOTAL NET SPEND	7,392	(5)	40,434	47,821	547

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
CFL Central Costs		2.0	2.0
TOTAL FTE STAFF	-	2.0	2.0

CFL CENTRAL COSTS

COST CENTRE: C1090E

		ORIGINAL	Variationa	in Level of	ORIGINAL		
FORECAST		BUDGET	Expenditu	and a second second	BUDGET	%	
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE	
		(A)	(B)	(C)	(D)	(E)	
£000's	Employees	£000's 299	£000's 3	£000's (80)	£000's 222	%	
	Premises related expenditure	299	3	(60)	222	(26	
	Supplies and Services	230	-	(8)	222	(3	
	Third Party Payments	23	-	-	23	-	
	Transfer Payments	i= (-	-	n/a	
	Transport related expenditure	-	-	-	•	n/a	
	Recharges from other services	93		-	93	-	
	TOTAL EXPENDITURE	646	3	(88)	561	(13	
	Government Grants	-	-	-		n/a	
1	Other Grants, reimbursements and contributions Fees and Charges	(485)	- (0)	405	(80) (8)	(84	
	Customer and Client Receipts	-	(8)	-	(8)	n/a n/a	
	Interest Receivable	-	-	-	-	n/a	
(856)	Recharges to other services	(856)	-	-	(856)	-	
(856)	TOTAL INCOME	(1,341)	(8)	405	(944)	(30	
/					((30	
(217)	NET CONTROLLABLE COST	(695)	(5)	317	(383)	(45	
7.000							
	Capital Charges Deferred/Intangible Charges	7,926	-	(1,419)	6,507	(18) n/a	
	REFCUS	4	-	41,367	41,371	1,034,175	
157	Corporate support services bought in	157	-	169	326	108	
8,087	TOTAL UNCONTROLLABLE COST	8,087	-	40,117	48,204	496	
7,870		7,392	(5)	40,434	47,821	547	
-	Contributions to / (from) Earmarked Reserves		-	-	-	n/a	
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a	
-	Financing of Capital Expenditure	-	-	- 1	-	n/a	
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-		•	n/a n/a	
	TOTAL APPROPRIATIONS		-	-	-	n/a	
						100	
7,870	TOTAL NET EXPENDITURE	7,392	(5)	40,434	47,821	547	
• OTHER V/	RIATIONS IN LEVEL OF EXPENDITURE				1	£000's	
2							
Strategic but	dget - agreed pressures / service demands						
						-	
	dget - agreed additional income / savings						
	dget - agreed additional income / savings refficiencies from service redesign						
						(80)	
Think Family	r efficiencies from service redesign					(80	
Think Family Other resour	refficiencies from service redesign					(80 (80	
Think Family <u>Other resour</u> Additional ca	refficiencies from service redesign r <u>ce changes</u> upital charges due to REFCUS previously associa		ol places and	dadmissions	3	(80 (80 (80	
Think Family Other resour Additional ca Intra-service	efficiencies from service redesign ree changes pital charges due to REFCUS previously associa charges/transfers- from Inclusion,Learning and S	SEN	ol places and	dadmissions	3	(80) (80) 41,367 405	
Think Family Other resour Additional ca Intra-service Decrease in	refficiencies from service redesign r <u>ce changes</u> upital charges due to REFCUS previously associa	SEN	ol places and	dadmissions		(80) (80) 41,367 405 (1,250)	
Think Family Other resour Additional ca Intra-service Decrease in	efficiencies from service redesign <u>ce changes</u> pital charges due to REFCUS previously associa charges/transfers- from Inclusion,Learning and S corporate and capital charges (SeRCOP and dep	SEN	ol places and	dadmissions	5	(80 (80 41,367 405 (1,250)	
Think Family Other resour Additional ca Intra-service Decrease in	efficiencies from service redesign <u>ce changes</u> pital charges due to REFCUS previously associa charges/transfers- from Inclusion,Learning and S corporate and capital charges (SeRCOP and dep	SEN	ol places and	d admissions	5	(80) (80) 41,367 405 (1,250) (8)	
Think Family Other resour Additional ca Intra-service Decrease in	efficiencies from service redesign <u>ce changes</u> pital charges due to REFCUS previously associa charges/transfers- from Inclusion,Learning and S corporate and capital charges (SeRCOP and dep	SEN	ol places and	dadmissions		(80) (80) 41,367 405 (1,250)	

DIVISION SUMMARY

SCHOOLS BUDGET

SERVICE DESCRIPTION

Schools Budget
This page describes the funding that is passed to Croydon to provide education for children from age 2 to students at post 16. 1) The main funding is the Dedicated Schools Grant (DSG) from the Department for Education (DfE). This funding is broken down into 3 main blocks:
 i) Early Years block – this includes funding for 2, 3 and 4 year olds in nursery schools, nursery classes and private, voluntary and independent schools (PVIs) and childminders. It also includes funding for some early years central services. ii) Schools block – this includes funding for primary and secondary schools/academies and some central services including admissions, schools forum, Carbon Reduction Commitment (CRC), Key Stage 4 (KS4), and funding for pupil growth such as expansions and bulge classes. Note most funding for academies is passed directly to the academies by the Education Funding Agency (EFA). iii) High Needs block – this includes the funding for the education for all Croydon responsible children and young adults with high needs from birth until age 25. Other funding streams from the EFA include: Pupil Premium funding for 5 to 16 year olds in mainstream schools
 - post 16 pupils 2) Establishments are broken down into the following categories and number: i) PVIs - currently 150 (note settings close and open throughout the year) ii) Childminders - currently 20 (note childminders join and leave throughout the year)
 iii) Nursery and early years centres - 6 iv) Infant Schools - 9 schools (2 academies) v) Junior Schools - 10 schools (3 academies) vi) Primary Schools - 64 (25 academies and 1 free school)
 vii) Secondary Schools - 22 schools for ages from 11 to 16/18 (13 academies, 1 free school and 1 City Technology College 14-18) viii) Special Schools - 6 schools ix) Pupil Referral Units (PRUs) - 5 PRU's Note numbers above are projected as at 1 April 2015 and are subject to change due to academy conversions.
3) All schools and PRUs have fully delegated staffing powers. Some staff who work in schools are purchased through service agreements. Some schools are now providing provision outside of the school day either directly or through the services of another organisation
 4) DSG that is retained to fund LA provided services is shown on the relevant division's page of the budget book. 5) DSG income is shown after the deduction of Academy recoupment, estimated at £-95m. Total DSG before recoupment is estimated at £334m for Croydon Council. Other specific grant funding received for education is the Pupil Premium. This is estimated to be £24m for
2015/16.

		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
	Schools	165,123	121	166	165,288	0
	High Needs	49,987		2,446	52,433	5
	Early Years	22,373		(540)	21,833	(2)
	Dedicated Schools Grant	(220,263)	-	3,708	(216,554)	(2)
	Pupil Premium	(19,209)		(5,791)	(25,000)	30
	TOTAL NET SPEND	(1,989)	-	(11)	(2,000)	1

MOVEMENT IN NET EXPENDITURE

	ORIGINAL		CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
The budgets are delegated and information on staffing levels is not available	N/A	N/A	N/A
TOTAL FTE STAFF	-		-

DIVISION SUMMARY

PEOPLE - CHILDREN, FAMILIES AND LEARNING

DEDICATED SCHOOLS BUDGET

COST CENTRE: C1030E

		ORIGINAL		in Level of	ORIGINAL	2.2
ORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Schools					
122,497		122,497	-	7,251	129,748	1
	Secondary	80,634	-	17,004	97,638	2
	Recoupment	(62,000)	-	(33,000)	(95,000)	5
	Central	4,783	-	4,110	8,893	8
19,209	Pupil Premium	19,209		4,800	24,009	2
-						
-						
-						
-	High Needs	f l				
	Provision	43,629	-	1,700	45,329	
	Central	6,358	-	249	6,607	
-	Pupil Premium	-	-	497	497	n
-						
-						
-						
•	Early Years					
		5 070		(540)		
	2 yr Old	5,078	-	(512)		(1
	3 & 4 yr Old	15,295	-	(443)	14,852	(
	Central	2,000		(79)	1,921 494	(
-	Pupil Premium	-		494	494	n
239,472	TOTAL EXPENDITURE	237,483	-	2,072	239,554	18
(220,263)	Dedicated Schools Grant	(220,263)	-	3,708	(216,554)	(
	Pupil Premium	(19,209)	.=	(5,791)		3
(239.472)	TOTAL INCOME	(239,472)		(2,083)	(241,554)	2
()		(200,172)		(12,000)	(=,004)	
		(1,989)	-	(11)	(2,000)	

DSG- Schools High Needs and Early Years (excluding Central costs for EY and HN)

FORECAST 2014/15 £000's	DESCRIPTION	ORIGINAL BUDGET 2014/15 (A) £000's		in Level of ure on (A) * Other (C) £000's	ORIGINAL BUDGET 2015/16 (D) £000's	% CHANGE (E) %
274	Employees Premises related expenditure	274	-	(274)	-	(100) n/a
17,367 213,259	Supplies and Services Third Party Payments Transfer Payments Transport related expenditure	105 17,367 211,270 9	-	1,174 (7,973) 7,077 (9)	218,347	1,118 (46) 3 (100)
	Recharges from other services	100	<u>=</u>	(100)	-	(100)
31.2430.5 Artista 19		229,125	-	(105)		(0)
-	Government Grants Other Grants, reimbursements and contributions Fees and Charges	(231,125) - -	-	105 - -	(231,020) - -	(0) n/a n/a
-	Customer and Client Receipts Interest Receivable	-	-	-	-	n/a n/a
	Recharges to other services	-	=		-	n/a
(231,125)	TOTAL INCOME	(231,125)	.=	105	(231,020)	(0)
(11)	NET CONTROLLABLE COST	(2,000)	-	-	(2,000)	-
	Capital Charges	•	-	-	- 1	n/a
	Deferred/Intangible Charges REFCUS	-	-	-		n/a n/a
	Corporate support services bought in	11	-	(11)		(100)
11	TOTAL UNCONTROLLABLE COST	11	-	(11)		(100)
-	NET COST OF SERVICE	(1,989)	-	(11)	(2,000)	1
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	- 		-	-	n/a n/a n/a
-	TOTAL APPROPRIATIONS		-	-	-	n/a
-	TOTAL NET EXPENDITURE	(1,989)		(11)	(2,000)	1
• OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	9-44-54 (9-14-7) 9-44-54 (9-14-7)				£000's
Strategic bud	get - agreed pressures / service demands					
<u>Strategic bud</u>	get - agreed additional income / savings					-
						-
Re-alignment Inter-service	Corporate charges of employee costs charges/transfer					(11) (274) (7,973)
Introduction o Increase in D	ayments to schools If two Education provision contracts with John Rus SG and Pupil Premium Grant recharges and transport costs	kin and Beckmead	i			7,077 1,174 105 (109)
						(11)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(11)

DEPARTMENT SUBJECTIVE SUMMARY

SUBJECTIVE SUMMARY

		ORIGINAL	Variations i	n Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
20,117	Employees	19,302	208	174	19,684	2
	Premises related expenditure	818	-	(10)	808	(1)
	Supplies and Services	3,766	4	(1,760)	2,010	(47)
	Third Party Payments	92,173	1,700	20,320	114,193	24
	Transfer Payments	1,972	-	486	2,458	25
	Transport related expenditure	460	-	1	461	0
	Recharges from other services	66,003	(1)	(59,738)	6,264	(91)
	TOTAL EXPENDITURE	184,494	1,911	(40,527)	145,878	(21)
	Government Grants	(2,923)	-	(1,591)	(4,514)	54
	Other Grants, reimbursements and contributions	(6,914)	-	(20,233)	(27,147)	293
	Fees and Charges	(15,032)	(309)	2,720	(12,621)	(16)
	Customer and Client Receipts	(661)	(16)	(53)	(730)	10
-	Interest Receivable	(28)	-		(28)	-
(10,817)	Recharges to other services	(65,844)	-	58,029	(7,815)	(88)
(32,438)	TOTAL INCOME	(91,402)	(325)	38,872	(52,855)	(42)
94,486	NET CONTROLLABLE COST	93,092	1,586	(1,655)	93,023	(0)
	Capital Charges	840	-	(37)	803	(4)
166	Deferred/Intangible Charges	172	-	(58)	114	(34)
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	8,729	-	1,080	9,809	12
9,606	TOTAL UNCONTROLLABLE COST	9,741	=	985	10,726	10
104.093	NET COST OF SERVICE	102,833	1,586	(670)	103,749	1
(47)	Contributions to / (from) Earmarked Reserves	-	- [-		n/a
-	Contributions to / (from) Capital Reserves:		-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
_	Provision for Repayment of External Loans	-	-	-	-	n/a
_	Contribution to / (from) General Balances	-	-	-	_	n/a
(47)	TOTAL APPROPRIATIONS					n/a
(47)			-			11/d
104,046	TOTAL NET EXPENDITURE	102,833	1,586	(670)	103,749	1
						00001-
UTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic buc	dget - agreed pressures / service demands					2,640
Strategic buc	dget - agreed additional income / savings					(4,314)
	· · · · · · · · · · · · · · · · · · ·					
Other resour	ce chaptes					1,006
	<u>ve manges</u>				2	1,000
TOTAL OTH	ER VARIATIONS IN RESOURCE					(668)

INTEGRATED COMMISSIONING DIVISION

COST CENTRE: C1195F

Integrated Commissioning

	1
The Integrated Commissioning Unit (ICU) was established by Croydon Clinical Commissioning Group (CCG) and Croydon Council in April 2014. As well as commissioning on behalf of the CCG, the ICU's responsibilities include adult services commissioning previously undertaken in the Council's Adult Care Commissioning Division. A range of children's services are also commissioned from within the ICU.	
The Director of the ICU is responsible, through a section 75, for the delivery of Croydon's adult social care services and budgets, delivered through the Croydon Integrated Adult Mental Health Service which is managed by South London & Maudsley NHS Foundation Trust. The ICU brings together commissioning for health, social care and a range of children's services into a single structure The purpose of the ICU is to focus on commissioning a comprehensive range of high quality "end to end" integrated health and social care services for people in Croydon, using health and social care commissioning resources more efficiently and, over time, achieving better value for money.	
The principles that underpin the work of the ICU Unit are: Commissioning will be evidence-based Focus on good outcomes for individuals, their families and communities Enhance quality and value for money via market development Promote personalised care and support, close to home Effective management of current and future demand for services.	
Promote Prevention, Self-Care/Management and Shared Decision making Promote integrated care & support which puts the patient or service user at its heart and gives them genuine choice Governance arrangements will be clear, workable and understood by everyone working in the ICU Our systems, processes and protocols with partners will assure quality and safety in commissioned services The ICU is responsible for holding and determining budgets for the council's services that are commissioned, either through internal partners e.g. Personal Support and children's social care division, externally from other statutory sector NHS partners, or voluntary & community sector providers'. Service areas covered include:-	
older people people with long-term conditions, end of life care and carers people with learning disabilities people with mental health needs people with physical disabilities/sensory impairment supported housing people with substance misuse problems asylum seekers	
Public health including sexual health including services for people who are HIV+ or have AIDS ICU commissioners also work jointly with the CCG to support Service Redesign and the delivery of the Quality, Innovation, Productivity and Prevention (QIPP) programme through the Programme Management Function (PMO),	
The Director of Integrated Commissioning is also the council's Caldicott Guardian.	

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
		BUDGET	Expenditure on (A)		BUDGET	%
COST						
CENTRE	SERVICE	2014/15	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1158G	Joint Commissioning Learning Disability	40,886	57	(33,358)	7,585	(81)
C1160G	Joint Commissioning Mental Health	8,831	106	68	9,005	2
C1162G	Commissioning Older People and Long Term	44,735	206	(25,695)	19,246	(57)
	Conditions					
C1164G	Commissioning Vulnerable Adults and Supported					
	Housing	7,679	113	(318)	7,474	(3)
C1168G	Commissioning Strategic Projects	301	5	(50)	256	(15)
C1172G	Director of Commissioning	210	1	(1)	210	-
C1166G	Commissioning Specialist Services	4,197	56	(199)	4,054	(3)
	TOTAL NET SPEND	106,839	544	(59,553)	47,830	(55)

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Joint Commissioning Learning Disability	9.9	7.2	(2.7)
Joint Commissioning Mental Health	61.5	66.9	5.4
Commissioning Older People and Long Term conditions	12.0	13.6	1.6
Commissioning Vulnerable Adults and Supported Housing	10.5	15.4	4.9
Commissioning Strategic Projects	13.0	9.0	(4.0)
Director of Commissioning	2.0	3.7	1.7
Commissioning Specialist Services	10.5	14.5	4.0
TOTAL FTE STAFF	119.4	130.3	10.9

INTEGRATED COMMISSIONING DIVISION

COST CENTRE: C1195F

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
	Construction of the Constr	(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
5.243	Employees	5,446	43	193	5,682	4
	Premises related expenditure	637	-	(1)	636	(0)
	Supplies and Services	932	2	7	941	1
	Third Party Payments	35,301	599	(2,07 9)	33,821	(4)
	Transfer Payments	185	555	(2,073)	256	38
	Transport related expenditure	130		1	131	1
5 482	Recharges from other services	65,856	-	(59,825)	6,031	(91)
		108,487	644	(61,633)	47,498	(56)
	Government Grants	(2,923)	-	-	(2,923)	
	Other Grants, reimbursements and contributions	(572)	-	(241)	(813)	42
	Fees and Charges	(4,475)	(86)	1,391	(3,170)	(29)
	Customer and Client Receipts	(577)	(14)	(50)	(641)	11
	Interest Receivable	(28)	(+)	(30)	(28)	
	Construction Construction and Construction		-	(08)		-
	Recharges to other services TOTAL INCOME	(2,575) (11,150)	(100)	(98) 1,002	(2,673) (10,248)	4
(10,199)		(11,130)	(100)	1,002	(10,240)	(8)
38,100	NET CONTROLLABLE COST	97,337	544	(60,631)	37,250	(62)
732	Capital Charges	811	-	(29)	782	(4)
-	Deferred/Intangible Charges	1 - 1	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	8,691	-	1,107	9,798	13
9,423	TOTAL UNCONTROLLABLE COST	9,502		1,078	10,580	11_
47,523	NET COST OF SERVICE	106,839	544	(59,553)	47,830	(55)
		· · · · · · · · · · · · · · · · · · ·				
(47)	Contributions to / (from) Earmarked Reserves	-		-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
÷	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
(47)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
47,476	TOTAL NET EXPENDITURE	106,839	544	(59,553)	47,830	(55)
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					236
Circle had					ļ	14 4400
Strategic bud	lget - agreed additional income / savings				ļ	(1,446)
_						
Other resource	ce changes					(58,343)

INTEGRATED COMMISSIONING DIVISION JOINT COMMISSIONING LEARNING DISABILITY

COST CENTRE: C1158G

FORECAST		ORIGINAL	Variations	in Level of	ORIGINAL	
the second end of a		BUDGET	Expenditu	ire on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Employage	£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	491	5	(42)	454	(8)
	Supplies and Services	162	1	(35)	- 128	n/a (21)
	Third Party Payments	2,674	51	(201)	2,524	(21)
	Transfer Payments	- 2,074	-	(201)	-	n/a
	Transport related expenditure	2	-	-	2	-
	Recharges from other services	34,778	-	(33,253)	1,525	(96)
	TOTAL EXPENDITURE	38,107	57	(33,531)	4,633	(88)
×	Government Grants	-			-	n/a
	Other Grants, reimbursements and contributions	-		(35)	(35)	n/a
	Fees and Charges	-	- 1	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	-	-	-	-	n/a
(4)	TOTAL INCOME	-	-	(35)	(35)	n/a
5 7 6 1				(00)		
5,794	NET CONTROLLABLE COST	38,107	57	(33,566)	4,598	(88)
79	Capital Charges	79	-	-	79	-
- 1	Deferred/Intangible Charges		÷.	-	Ξ.	n/a
	REFCUS	-			-	n/a
	Corporate support services bought in	2,700	-	208	2,908	8
2,779	TOTAL UNCONTROLLABLE COST	2,779	-	208	2,987	7
0.570		40.000		(00.050)	7 505	(04)
8,573	NET COST OF SERVICE	40,886	57	(33,358)	7,585	(81)
- 1	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
1 1	Contributions to / (from) Capital Reserves:	-	- 1	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	Ξ.	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		40.996	57	(22.250)	7 595	
	='ASC 1.1'IB1	40,886	57	(33,358)	7,585	
8,573	='ASC 1.1'IB1 RIATIONS IN LEVEL OF EXPENDITURE	40,886	57	(33,358)	7,585	(81) £000's
8,573	RIATIONS IN LEVEL OF EXPENDITURE	40,886	57	(33,358)	7,585	(81)
8,573		40,886	57	(33,358)]	7,585	(81)
8,573	RIATIONS IN LEVEL OF EXPENDITURE	40,886	57	(33,358)	7,585	(81)
8,573	RIATIONS IN LEVEL OF EXPENDITURE	40,886	57	(33,358)	7,585	(81)
8,573 • OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	40,886	57	(33,358)	7,585	(81)
8,573	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	40,886	57	(33 <u>,</u> 358)]	7,585	(81)
8,573	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					(81) £000's -
8,573	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ty Trading Company - as a result of reduced unit co					(81) £000's -
8,573 * OTHER VAI <u>Strategic budd</u> <u>Strategic budd</u> Local Authorit the number of	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ty Trading Company - as a result of reduced unit co	sts through higher	volumes gen	erated by an i	ncrease in	(81) £000's - - (300)
8,573 * OTHER VAI <u>Strategic bud</u> <u>Strategic bud</u> Local Authorit the number of QIPP- Develo	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ty Trading Company - as a result of reduced unit co f contracts.	sts through higher	volumes gen	erated by an i	ncrease in	(81) £000's -
8,573 * OTHER VAI <u>Strategic bud</u> <u>Strategic bud</u> Local Authorit the number of QIPP- Develo	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ty Trading Company - as a result of reduced unit co f contracts. op joint QIPP/Council efficiency programme to have	sts through higher	volumes gen	erated by an i	ncrease in	(81) £000's
8,573 * OTHER VAI <u>Strategic bud</u> <u>Strategic bud</u> Local Authorit the number of QIPP- Develo	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ty Trading Company - as a result of reduced unit co f contracts. op joint QIPP/Council efficiency programme to have	sts through higher	volumes gen	erated by an i	ncrease in	(81) £000's
8,573 * OTHER VAI <u>Strategic bud</u> <u>Strategic bud</u> Local Authorit the number of QIPP- Develo	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ty Trading Company - as a result of reduced unit co f contracts. op joint QIPP/Council efficiency programme to have	sts through higher	volumes gen	erated by an i	ncrease in	(81) £000's
8,573 * OTHER VAI <u>Strategic bud</u> <u>Strategic bud</u> Local Authorit the number of QIPP- Develo	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ty Trading Company - as a result of reduced unit co f contracts. op joint QIPP/Council efficiency programme to have	sts through higher	volumes gen	erated by an i	ncrease in	(81) £000's - (300) (35)
8,573 * OTHER VAI Strategic budd Strategic budd Local Authorit the number of QIPP- Develo efficiencies/co	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ty Trading Company - as a result of reduced unit co f contracts. op joint QIPP/Council efficiency programme to have ost improvements etc. across organisations	sts through higher	volumes gen	erated by an i	ncrease in	(81) £000's
8,573 * OTHER VAI <u>Strategic bud</u> <u>Strategic bud</u> Local Authorit the number of QIPP- Develo	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ty Trading Company - as a result of reduced unit co f contracts. op joint QIPP/Council efficiency programme to have ost improvements etc. across organisations	sts through higher	volumes gen	erated by an i	ncrease in	(81) £000's - (300) (35)
8,573 * OTHER VAI Strategic budd Strategic budd Local Authorit the number of QIPP- Develo efficiencies/co	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ty Trading Company - as a result of reduced unit co f contracts. op joint QIPP/Council efficiency programme to have ost improvements etc. across organisations	sts through higher a more coordinate	volumes gen ad approach to	erated by an i o delivery of a	increase in Igreed	(81) £000's - (300) (35)
8,573 * OTHER VAI Strategic bude Strategic bude Local Authorit the number of QIPP- Develo efficiencies/co Other resource Removal of th	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ty Trading Company - as a result of reduced unit co f contracts. op joint QIPP/Council efficiency programme to have ost improvements etc. across organisations exe changes the internal mechanism for purchase of individual clie	sts through higher a more coordinate ent care from Com	volumes gen ed approach to missioning,th	erated by an i b delivery of a	ncrease in Igreed the removal	(81 £000's - (300 (35 (335
8,573 * OTHER VAI Strategic bude Strategic bude Local Authorit the number of QIPP- Develo efficiencies/co Other resource Removal of th of income bud	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ty Trading Company - as a result of reduced unit co f contracts. po joint QIPP/Council efficiency programme to have ost improvements etc. across organisations ac changes the internal mechanism for purchase of individual clied dget in Personal Support. This is an internal rechargo	sts through higher a more coordinate ent care from Com	volumes gen ed approach to missioning,th	erated by an i b delivery of a	ncrease in Igreed the removal	(81 £000's - (300 (35 (335
8,573 * OTHER VAI Strategic bude Strategic bude Local Authoriti the number of QIPP- Develo efficiencies/co Other resource Removal of the of income bud client care or	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ty Trading Company - as a result of reduced unit co f contracts. by joint QIPP/Council efficiency programme to have ost improvements etc. across organisations e changes the internal mechanism for purchase of individual clied dget in Personal Support. This is an internal rechargon total budgets for Adult Social Care.	sts through higher a more coordinate ant care from Com ge only and has no	volumes gen ed approach to missioning,th	erated by an i b delivery of a	ncrease in Igreed the removal	(81 £000's - (300 (35 (335 (33,155
8,573 * OTHER VAI Strategic bude Strategic bude Local Authorit the number of QIPP- Develo efficiencies/co Other resource Removal of the of income buc client care or One Contract	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ty Trading Company - as a result of reduced unit co f contracts. up joint QIPP/Council efficiency programme to have ost improvements etc. across organisations e changes the internal mechanism for purchase of individual clic dget in Personal Support. This is an internal recharg total budgets for Adult Social Care. Monitoring Officer post transferred to supporting per	sts through higher a more coordinate ant care from Com ge only and has no	volumes gen ed approach to missioning,th	erated by an i b delivery of a	ncrease in Igreed the removal	(81 £000's (300 (35 (33,155) (33,155) (40
8,573 * OTHER VAI Strategic budd Strategic budd Local Authorit the number of QIPP- Develo efficiencies/co Other resource Removal of th of income bud client care or One Contract Divisional sup	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ty Trading Company - as a result of reduced unit co f contracts. up joint QIPP/Council efficiency programme to have ost improvements etc. across organisations e changes the internal mechanism for purchase of individual clic dget in Personal Support. This is an internal recharg total budgets for Adult Social Care. Monitoring Officer post transferred to supporting per	sts through higher a more coordinate ant care from Com ge only and has no	volumes gen ed approach to missioning,th	erated by an i b delivery of a	ncrease in Igreed the removal	(300) (300) (35) (33,155) (40) (35)
8,573 * OTHER VAI Strategic budd Strategic budd Local Authorit the number of QIPP- Develo efficiencies/co Other resource Removal of th of income bud client care or One Contract Divisional sup	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ty Trading Company - as a result of reduced unit co f contracts. op joint QIPP/Council efficiency programme to have ost improvements etc. across organisations e internal mechanism for purchase of individual clie dget in Personal Support. This is an internal recharge total budgets for Adult Social Care. Monitoring Officer post transferred to supporting per sport services pport services bought in	sts through higher a more coordinate ant care from Com ge only and has no	volumes gen ed approach to missioning,th	erated by an i b delivery of a	ncrease in Igreed the removal	(81) £000's - (300) (35)
8,573 * OTHER VAI Strategic budd Strategic budd Local Authorit the number of QIPP- Develo efficiencies/co Other resource Removal of th of income bud client care or One Contract Divisional sup Corporate sup	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ty Trading Company - as a result of reduced unit co f contracts. op joint QIPP/Council efficiency programme to have ost improvements etc. across organisations e internal mechanism for purchase of individual clie dget in Personal Support. This is an internal recharge total budgets for Adult Social Care. Monitoring Officer post transferred to supporting per sport services pport services bought in	sts through higher a more coordinate ant care from Com ge only and has no	volumes gen ed approach to missioning,th	erated by an i b delivery of a	ncrease in Igreed the removal	(81) £000's (300) (35) (33,155) (40) (35) 208
8,573 * OTHER VAI Strategic budd Strategic budd Local Authorit the number of QIPP- Develo efficiencies/co Other resource Removal of the of income bud client care or One Contract Divisional sup Corporate sup	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ty Trading Company - as a result of reduced unit co f contracts. op joint QIPP/Council efficiency programme to have ost improvements etc. across organisations e internal mechanism for purchase of individual clie dget in Personal Support. This is an internal recharge total budgets for Adult Social Care. Monitoring Officer post transferred to supporting per sport services pport services bought in	sts through higher a more coordinate ant care from Com ge only and has no	volumes gen ed approach to missioning,th	erated by an i b delivery of a	ncrease in Igreed the removal	(81) £000's - (300) (35) (33,155) (40) (35) 208 (1)
8,573 * OTHER VAI Strategic budd Strategic budd Local Authorit the number of QIPP- Develo efficiencies/co Other resource Removal of the of income bud client care or One Contract Divisional sup Corporate sup	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings ty Trading Company - as a result of reduced unit co f contracts. op joint QIPP/Council efficiency programme to have ost improvements etc. across organisations e internal mechanism for purchase of individual clie dget in Personal Support. This is an internal recharge total budgets for Adult Social Care. Monitoring Officer post transferred to supporting per sport services pport services bought in	sts through higher a more coordinate ant care from Com ge only and has no	volumes gen ed approach to missioning,th	erated by an i b delivery of a	ncrease in Igreed the removal	(81) £000's (300) (35) (33,155) (40) (35) 208

PEOPLE - ADULT SOCIAL SERVICES INTEGRATED COMMISSIONING DIVISION JOINT COMMISSIONING MENTAL HEALTH

JOHAT COMMISSIONING MENTAL HEAL

COST CENTRE: C1160G

		ORIGINAL	Variations	and the second second second second	ORIGINAL	
FORECAST 2014/15	DESCRIPTION	BUDGET	Expenditu	re on (A) * Other	BUDGET 2015/16	% CHANGE
2014/15	DESCRIPTION	2014/15 (A)	Inflation (B)	(C)	2015/16 (D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	2,669	17	(49)	2,637	(1
127	Premises related expenditure	91	-		91	-
(8)	Supplies and Services	105	1	2	108	:
5,880	Third Party Payments	6,349	116	(530)	5,935	(
	Transfer Payments	185	-	-	185	-
	Transport related expenditure	47	-	(4)	43	()
	Recharges from other services	387	-	(28)	359	
		9,833	134	(609)	9,358	(
	Government Grants	(54)	-	(100)	(54)	
	Other Grants, reimbursements and contributions Fees and Charges	(408)	-	(186) 641	(594)	4
	Customer and Client Receipts	(1,123) (19)	(28)	041	(510) (19)	(5
	Interest Receivable	(13)	_		(13)	n
1	Recharges to other services	(426)	_	90	(336)	(2
	TOTAL INCOME	(2,030)	(28)	545	(1,513)	(2
		(2,000/1	(20)		(1,010)	
8,582	NET CONTROLLABLE COST	7,803	106	(64)	7,845	
0	Conital Charges	50		(00)	01	15
	Capital Charges Deferred/Intangible Charges	50	-	(29)	21	(5
I	REFCUS	-		-	•	n
	Corporate support services bought in	978	-	161	1,139	n. 10
	TOTAL UNCONTROLLABLE COST	1,028	-	132	1,160	1
		1,020				
9,569	NET COST OF SERVICE	8,831	106	68	9,005	
- 1	Contributions to / (from) Earmarked Reserves	- 1				n
	Contributions to / (from) Capital Reserves:	-	-	-	-	n
-	Financing of Capital Expenditure	-	-	-	-	n
	Provision for Repayment of External Loans		-	-	-	n
-						
		-	-		-	
-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-		•	n
-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS		-	-	•	n n
9,569	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	8,831	- - 106	-		<u>n</u>
9,569	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	8,831	-	-	•	<u>n</u>
9,569	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	8,831	-	-	•	n n
9,569	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	8,831	-	-	•	n n £000's
9,569	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	8,831	-	-	•	n n £000's
9,569	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	8,831	-	-	•	n n £000's
9,569	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	8,831	-	-	•	<u>n</u> n <u>£000's</u> 23
9,569 OTHER VAR Strategic budg	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands - demand growth for care packages	8,831	-	-	•	n
9,569 OTHER VAR Strategic budg	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	8,831	-	-	•	<u>n</u> n <u>£000's</u> 23
9,569 OTHER VAR Strategic budg Mental Health	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands - demand growth for care packages get - agreed additional income / savings		- 106	68	9,005	<u>£000's</u> 23
9,569 OTHER VAR Strategic budg Mental Health Strategic budg QIPP- Develo	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands - demand growth for care packages		- 106	68	9,005	<u>£000's</u> 23
- 9,569 OTHER VAR Strategic budg Mental Health Strategic budg DIPP- Develo officiencies/cc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands - demand growth for care packages get - agreed additional income / savings p joint QIPP/Council efficiency programme to have		- 106	68	9,005	n n £000's 23 23
9,569 OTHER VAR Strategic budg Mental Health Strategic budg QIPP- Develo efficiencies/cc ntegrated Me	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands - demand growth for care packages get - agreed additional income / savings p joint QIPP/Council efficiency programme to have st improvements etc. across organisations ntal Health - Housing Benefit for S117 Clients		- 106	68	9,005	<u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u></u>
9,569 OTHER VAR Strategic budg Mental Health Strategic budg DIPP- Develo officiencies/cc ntegrated Me Redesign of Ir	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands - demand growth for care packages get - agreed additional income / savings p joint QIPP/Council efficiency programme to have ost improvements etc. across organisations ntal Health - Housing Benefit for S117 Clients internal services:	a more coordinate	- 106	68	9,005	<u>£000's</u> 23 23 (5 (10
9,569 OTHER VAR Strategic budg Mental Health Strategic budg DIPP- Develo afficiencies/cc ntegrated Me Redesign of Ir Shared Lives	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands - demand growth for care packages get - agreed additional income / savings p joint QIPP/Council efficiency programme to have ost improvements etc. across organisations ntal Health - Housing Benefit for S117 Clients internal services: s - review scheme as an alternative to more expense	a more coordinate	- 106	68	9,005	<u>£000's</u> 23 23 (5 (10
9,569 OTHER VAR Strategic budg Mental Health Strategic budg DIPP- Develo afficiencies/cc ntegrated Me Redesign of Ir Shared Lives	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands - demand growth for care packages get - agreed additional income / savings p joint QIPP/Council efficiency programme to have ost improvements etc. across organisations ntal Health - Housing Benefit for S117 Clients internal services:	a more coordinate	- 106	68	9,005	<u>£000's</u> 23 23 (5 (10
9,569 OTHER VAR Strategic budg Mental Health Strategic budg DIPP- Develo afficiencies/cc ntegrated Me Redesign of Ir Shared Lives	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands - demand growth for care packages get - agreed additional income / savings p joint QIPP/Council efficiency programme to have ost improvements etc. across organisations ntal Health - Housing Benefit for S117 Clients internal services: s - review scheme as an alternative to more expense	a more coordinate	- 106	68	9,005	<u>£000's</u> <u>£000's</u> 23 (5 (10 (33
- 9,569 OTHER VAR Strategic budg Mental Health Strategic budg DIPP- Develo officiencies/cc ntegrated Me Redesign of Ir Shared Lives Mental Healt	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands - demand growth for care packages get - agreed additional income / savings p joint QIPP/Council efficiency programme to have ost improvements etc. across organisations ntal Health - Housing Benefit for S117 Clients themal services: s - review scheme as an alternative to more expense th - Ashburton Road . Review of services provided a	a more coordinate	- 106	68	9,005	n
9,569 OTHER VAR Strategic budg Mental Health Strategic budg DIPP- Develo afficiencies/cc ntegrated Me Redesign of Ir Shared Lives	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands - demand growth for care packages get - agreed additional income / savings p joint QIPP/Council efficiency programme to have ost improvements etc. across organisations ntal Health - Housing Benefit for S117 Clients themal services: s - review scheme as an alternative to more expense th - Ashburton Road . Review of services provided a	a more coordinate	- 106	68	9,005	n
9,569 OTHER VAR Strategic budg Mental Health Strategic budg DIPP- Develo afficiencies/cc ntegrated Me Redesign of Ir Shared Lives Mental Health Dther resourc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands - demand growth for care packages get - agreed additional income / savings p joint QIPP/Council efficiency programme to have st improvements etc. across organisations ntal Health - Housing Benefit for S117 Clients termal services: s - review scheme as an alternative to more expens th - Ashburton Road . Review of services provided a e changes	a more coordinate	- 106	68	9,005	r r £000's 23 23 (5 (10 (33 (48
9,569 OTHER VAR Strategic budg Mental Health Strategic budg OIPP- Develo officiencies/cc Integrated Me Redesign of Ir Shared Liver Mental Healt Other resourc Capital charge	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands - demand growth for care packages get - agreed additional income / savings p joint QIPP/Council efficiency programme to have st improvements etc. across organisations ntal Health - Housing Benefit for S117 Clients termal services: s - review scheme as an alternative to more expens th - Ashburton Road . Review of services provided a e changes	a more coordinate sive options at this site	- 106 d approach to	68	9,005	r r £000's 23 23 (5 (10 (10 (33) (48) (2)
9,569 OTHER VAR Strategic budg Mental Health Strategic budg Mental Health Strategic budg Mental Health Strategic budg Mental Health Shared Lives Mental Health Dther resource Capital charge Iwo Safeguar	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands - demand growth for care packages get - agreed additional income / savings p joint QIPP/Council efficiency programme to have st improvements etc. across organisations ntal Health - Housing Benefit for S117 Clients internal services: s - review scheme as an alternative to more expens th - Ashburton Road . Review of services provided a e changes as	a more coordinate sive options at this site	- 106 d approach to guarding	o delivery of a	9,005	r r £000's 23 23 (5 (10 (10 (33) (48 (2) 9
9,569 OTHER VAR Strategic budg Mental Health Strategic budg Mental Health Strategic budg DIPP- Develo afficiencies/cc ntegrated Me Redesign of Ir Shared Lives Mental Healt Other resourc Capital charge Two Safeguar Release of 14 Reduction in r	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands - demand growth for care packages get - agreed additional income / savings p joint QIPP/Council efficiency programme to have ost improvements etc. across organisations ntal Health - Housing Benefit for S117 Clients internal services: s - review scheme as an alternative to more expens th - Ashburton Road . Review of services provided a e changes as rding posts transferred from Personal Support - Soc /15 inflation which was held centrally following com echarges to Public Health following a change in services	a more coordinate sive options at this site sial Work and Safe pletion of commend	- 106 d approach to guarding	o delivery of a	9,005	r r £000's 23 23 (5 (10) (33) (48) (48) (29) 9 9 9 9 9 3
- 9,569 OTHER VAR Strategic budg Mental Health Strategic budg Mental Health Strategic budg OIPP- Develo efficiencies/cc ntegrated Me Redesign of Ir Shared Lives Mental Healt Other resourc Capital charge Iwo Safeguar Release of 14 Reduction in r Divisional sup	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands - demand growth for care packages get - agreed additional income / savings p joint QIPP/Council efficiency programme to have ost improvements etc. across organisations ntal Health - Housing Benefit for S117 Clients internal services: s - review scheme as an alternative to more expens th - Ashburton Road . Review of services provided a e changes as ding posts transferred from Personal Support - Soc /15 inflation which was held centrally following com echarges to Public Health following a change in services port services	a more coordinate sive options at this site sial Work and Safe pletion of commend	- 106 d approach to guarding	o delivery of a	9,005	n <u>£000's</u> 23 23 (5 (10 (33 (48 (2 9 9 9 3 (2
- 9,569 OTHER VAR OTHER VAR Strategic budg Mental Health Strategic budg DIPP- Develo Strategic budg DIPP- Develo Strategic budg DIPP- Develo Strategic budg DIPP- Develo Strategic budg Difficiencies/cc ntegrated Me Redesign of Ir Shared Lives Mental Healt Dther resourc Capital charge Woo Safeguar Release of 14 Reduction in r Divisional sup	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands - demand growth for care packages get - agreed additional income / savings p joint QIPP/Council efficiency programme to have ost improvements etc. across organisations ntal Health - Housing Benefit for S117 Clients internal services: s - review scheme as an alternative to more expens th - Ashburton Road . Review of services provided a e changes as rding posts transferred from Personal Support - Soc /15 inflation which was held centrally following com echarges to Public Health following a change in services	a more coordinate sive options at this site sial Work and Safe pletion of commend	- 106 d approach to guarding	o delivery of a	9,005	n
- 9,569 OTHER VAR OTHER VAR Strategic budg Mental Health Strategic budg DIPP- Develo Strategic budg DIPP- Develo Strategic budg DIPP- Develo Strategic budg DIPP- Develo Strategic budg Difficiencies/cc ntegrated Me Redesign of Ir Shared Lives Mental Healt Dther resourc Capital charge Woo Safeguar Release of 14 Reduction in r Divisional sup	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands - demand growth for care packages get - agreed additional income / savings p joint QIPP/Council efficiency programme to have ost improvements etc. across organisations ntal Health - Housing Benefit for S117 Clients internal services: s - review scheme as an alternative to more expens th - Ashburton Road . Review of services provided a e changes as ding posts transferred from Personal Support - Soc /15 inflation which was held centrally following com echarges to Public Health following a change in services port services	a more coordinate sive options at this site sial Work and Safe pletion of commend	- 106 d approach to guarding	o delivery of a	9,005	n <u>£000's</u> 23 23 (5 (10 (33 (48 (2 9 9 9 9 3 (2 16
- 9,569 OTHER VAR OTHER VAR Strategic budg Mental Health Strategic budg DIPP- Develo Strategic budg DIPP- Develo Strategic budg DIPP- Develo Strategic budg DIPP- Develo Strategic budg Difficiencies/cc ntegrated Me Redesign of Ir Shared Lives Mental Healt Dther resourc Capital charge Woo Safeguar Release of 14 Reduction in r Divisional sup	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands - demand growth for care packages get - agreed additional income / savings p joint QIPP/Council efficiency programme to have ost improvements etc. across organisations ntal Health - Housing Benefit for S117 Clients internal services: s - review scheme as an alternative to more expens th - Ashburton Road . Review of services provided a e changes as ding posts transferred from Personal Support - Soc /15 inflation which was held centrally following com echarges to Public Health following a change in services port services	a more coordinate sive options at this site sial Work and Safe pletion of commend	- 106 d approach to guarding	o delivery of a	9,005	n <u>£000's</u> 23 23 (5 (10 (33 (48 (2 9 9 9 3 (2

PEOPLE - ADULT SOCIAL SERVICES INTEGRATED COMMISSIONING DIVISION

COMMISSIONING OLDER PEOPLE AND LONG TERM CONDITIONS

COST CENTRE: C1162G

<u> </u>	l	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ure on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
604		555	5	85	645	16
	Premises related expenditure	545	-	-	545	-
	Supplies and Services	595	-	-	595	i.
16,263	Third Party Payments	17,015	272	(305)	16,982	(0
-	Transfer Payments	-	-		-	n/i
	Transport related expenditure	79	-	-	79	-
	Recharges from other services	28,271		(25,990)	2,281	(92
	TOTAL EXPENDITURE	47,060	277	(26,210)	21,127	(55
	Government Grants	(2,869)	-	-	(2,869)	-
	Other Grants, reimbursements and contributions	(89)		(20)	(109)	22
	Fees and Charges	(2,601)	(58)	(1)	(2,660)	2
(465)	Customer and Client Receipts	(516)	(13)	(50)	(579)	12
-	Interest Receivable	(28)	-	-	(28)	
(1,643)	Recharges to other services	(1,505)	- 1	(35)	(1,540)	2
(7,092)	TOTAL INCOME	(7,608)	(71)	(106)	(7,785)	2
13,595	NET CONTROLLABLE COST	39,452	206	(26,316)	13,342	(66
644	Capital Charges	682	-	-	682	
-	Deferred/Intangible Charges	- 002	-		-	n/
23	REFCUS				-	n/
4 601	Corporate support services bought in	4,601		621	5,222	13
	TOTAL UNCONTROLLABLE COST	5,283		621	5,904	12
0,240	TOTAL BROOM HOLEABLE COST	5,200	<u>_</u>	021	5,304	14
18.840	NET COST OF SERVICE	44,735	206	(25,695)	19,246	(5
(47)	Contributions to / (from) Earmarked Reserves	-			-	n
-	Contributions to / (from) Capital Reserves:	-		-	-	n/
				-		n
•	Financing of Capital Expenditure	-	-			
-	1 Strategy and the state of	-		-	-	
-	Provision for Repayment of External Loans			-	-	n/
	1 Strategy and the state of		-	-	-	n/
(47)	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-		-		n/ n/
(47)	Provision for Repayment of External Loans Contribution to / (from) General Balances	_2 _1	- 206	-	- - 19,246	n/ n/
(47) 18,793	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-		-		n/ n/ (57
(47) 18,793	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-		-		n/ n/
(47) 18,793 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-		-		n/ n/ (57
(47) 18,793 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-		-		n/ n/ (57
(47) 18,793 • OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-		-		n/ n/ (57
(47) 18,793 * OTHER VA Strategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	-		-		חו חו חו (51 2000's
(47) 18,793 * OTHER VA Strategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-		-		חו חו חו (51 2000's
(47) 18,793 • OTHER VA Strategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	44,735	206	- - - (25,695)	19,246	חו חו (5 2000's
(47) 18,793 • OTHER VA Strategic bud Strategic bud QIPP- Develc	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	44,735	206	- - - (25,695)	19,246	חו חו (5 2000's
(47) 18,793 • OTHER VA Strategic bud Strategic bud QIPP- Develc efficiencies/ci	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings op joint QIPP/Council efficiency programme to have	44,735	206	- - - (25,695)	19,246	חו חו (5 2000's
(47) 18,793 OTHER VA Strategic bud Strategic bud QIPP- Develo afficiencies/cr Redesign of t	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings op joint QIPP/Council efficiency programme to have ost improvements etc. across organisations	44,735	206	- - - (25,695)	19,246	n. n. (5 £000's
(47) 18,793 OTHER VA Strategic bud Strategic bud QIPP- Develc afficiencies/cd Redesign of t Stroke - ren	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings op joint QIPP/Council efficiency programme to have ost improvements etc. across organisations the following external services :	44,735	206	- - - (25,695)	19,246	n n (5
(47) 18,793 OTHER VA Strategic bud Strategic bud QIPP- Develc officiencies/cc Redesign of t Stroke - ren Special shel	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings op joint QIPP/Council efficiency programme to have ost improvements etc. across organisations the following external services : egotiation of external services : egotiation of external contract Itered conversion to extra care provision	44,735	206	- - - (25,695)	19,246	n n (5
(47) 18,793 OTHER VA Strategic bud Strategic bud DIPP- Develo efficiencies/c Redesign of t Stroke - ren Special shel Commercial f	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings op joint QIPP/Council efficiency programme to have ost improvements etc. across organisations the following external services : egotiation of external services : egotiation of external contract Itered conversion to extra care provision	44,735	206	- - - (25,695)	19,246	n
(47) 18,793 OTHER VA Strategic bud Strategic bud DIPP- Develo Stroke - ren Stroke - ren Special shel Commercial fi Meals on W	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings op joint QIPP/Council efficiency programme to have ost improvements etc. across organisations the following external services : egotiation of external contract litered conversion to extra care provision Negotiations:	44,735	206	- - - (25,695)	19,246	n <u>n</u> (5 £000's (3 (3 (4 (17
(47) 18,793 OTHER VA Strategic bud Strategic bud DIPP- Develo Striciencies/or Redesign of t Stroke - ren Special shel Commercial 7 Meals on W PD Garwood	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings op joint QIPP/Council efficiency programme to have ost improvements etc. across organisations the following external services : egotiation of external services : egotiation of external services : litered conversion to extra care provision Negotiations: heels procurement efficiencies and increased incor	44,735	206	- - - (25,695)	19,246	n
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(47) 18,793 OTHER VA Strategic bud Strategic bud Strategic bud Difficiencies/cr Redesign of t Stroke - ren Special shel Commercial shel Commercial shel Commercial shel Difficiencies/cr Redesign of th Special shel Difficiencies/cr Removal of th of income bud Stroke of 14 Five posts Din Divisional sup	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed pressures / service demands op joint QIPP/Council efficiency programme to have ost improvements etc. across organisations the following external services : egotiation of external contract litered conversion to extra care provision Negotiations: heels procurement efficiencies and increased incor d - Day Service Contract Negotiations ation restructure at Eldon Housing and energy savil litered Care UK - contract negotiations exe changes the internal mechanism for purchase of individual cliid dget in Personal Support. This is an internal recharge total budgets for Adult Social Care Officers posts transferred to Supporting People 4/15 inflation which was held centrally following com rect Payment Team transferred from Adult Social C oport services poort services bought in	44,735	206 ed approach to missioning, th p impact on th rcial negotiatio	- - - - - - - - - - - - - - - - - - -	19,246 greed	n. n. (5 <u>£000's</u> (3 (3) (4 (17 (11) (6 (10) (45) (25,95 (6 4 4 14 (3) 62
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PEOPLE - ADULT SOCIAL SERVICES INTEGRATED COMMISSIONING DIVISION

COMMISSIONING VULNERABLE ADULTS AND SUPPORTED HOUSING

COST CENTRE: C1164G

	· · · · · · · · · · · · · · · · · · ·	ORIGINAL	Variation	in Louist of	ORIGINAL		
FORECAST		BUDGET	Variations Expenditu		BUDGET	%	
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE	
2014/10		(A)	(B)	(C)	(D)	(E)	
£000's		£000's	£000's	£000's	£000's	%	
	Employees	496	5	209	710	43	
16	Premises related expenditure	-	-	-	-	n/a	
83	Supplies and Services	30	-	15	45	50	
7,157	Third Party Payments	5,920	108	(734)	5,294	(11)	
-	Transfer Payments	-	-	-	-	n/a	
-	Transport related expenditure	-	-	3	3	n/a	
	Recharges from other services	2,117	-	(388)	1,729	(18)	
7,844	TOTAL EXPENDITURE	8,563	113	(895)	7,781	(9)	
-	Government Grants	-	-	-	-	n/a	
-	Other Grants, reimbursements and contributions	-		-	-	n/a	
	Fees and Charges	(751)	-	751	-	(100)	
	Customer and Client Receipts	-	-		-	n/a	
	Interest Receivable	-	-	-	-	n/a	
	Recharges to other services	(389)	-	(308)	(697)	79	
(1,657)		(1,140)		443	(697)	(39)	
6,187	NET CONTROLLABLE COST	7,423	113	(452)	7,084	(5)	
						(0/	
	Capital Charges	-	-	-	•	n/a	
-	Deferred/Intangible Charges	-	-	Ξ.		n/a	
	REFCUS	-	-	-	-	n/a	
	Corporate support services bought in	256	-	134	390	52	
256	TOTAL UNCONTROLLABLE COST	256	-	134	390	52	
				(0.1.0)			
6,443	NET COST OF SERVICE	7,679	113	(318)	7,474	(3)	
	Contributions to / (from) Earmarked Reserves			-		-1-	
-		-	-	-	-	n/a	
	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	-	-		-	n/a	
Ē	Provision for Repayment of External Loans	-	-	-	-	n/a	
-	Contribution to / (from) General Balances		-	_		n/a n/a	
	TOTAL APPROPRIATIONS		-				
		l					
6,443	TOTAL NET EXPENDITURE	7,679	113	(318)	7,474	(3)	
	RIATIONS IN LEVEL OF EXPENDITURE				r	00001-	
OTHER VA	HATIONS IN LEVEL OF EXPENDITORE	100-00				£000's	
Strategic bud	lget - agreed pressures / service demands						
						-	
Strategic bud	lget - agreed additional income / savings						
Redesign of I	Internal services:						
- Mental Heal	Ith - Ashburton Road. Review of services provided a	at this site.				(100)	
Commercial I	Negotiations:						
- Supported h	nousing efficiencies - retendering of contracts					(75)	
					l		
					l	(175)	
Other resource	ce cnanges						
T	udent for allost and to Decourt Decourt						
Transfer of budget for client care to Personal Support						(161)	
Release of 14/15 inflation which was held centrally following completion of commercial negotiation exercise						120	
		Removal of the internal mechanism for purchase of individual client care from Commissioning, this is offset by the removal					
Removal of the	he internal mechanism for purchase of individual clie				ts held for	(367)	
Removal of the of income but					ts held for	(367)	
Removal of the of income but client care or	he internal mechanism for purchase of individual clie dget in Personal Support. This is an internal recharg				ts held for	(367) 2	
Removal of the of income but client care or Divisional sup Corporate sup Corporate support to the Corporate support to the Support to Support to the Support to Support	he internal mechanism for purchase of individual clie dget in Personal Support. This is an internal recharg total budgets for Adult Social Care pport services pport services bought in	e only and has no			ts held for		
Removal of the of income but client care or Divisional sup Corporate sup Corporate support to the Corporate support to the Support to Support to the Support to Support	he internal mechanism for purchase of individual clie dget in Personal Support. This is an internal recharg total budgets for Adult Social Care pport services	e only and has no			ts held for	2	
Removal of the of income but client care or Divisional sup Corporate su An element or	he internal mechanism for purchase of individual clie dget in Personal Support. This is an internal recharg total budgets for Adult Social Care pport services pport services bought in	e only and has no egic Projects			its held for	2 134	
Removal of th of income but client care or Divisional sup Corporate su An element o One Contract	he internal mechanism for purchase of individual clie dget in Personal Support. This is an internal recharg total budgets for Adult Social Care pport services pport services bought in f respite service transfer from Commissioning Strate	e only and has no egic Projects visability			its held for	2 134 20	
Removal of the of income but client care or Divisional sup Corporate su An element o One Contract	he internal mechanism for purchase of individual clie dget in Personal Support. This is an internal recharg total budgets for Adult Social Care pport services pport services bought in f respite service transfer from Commissioning Strate t Monitoring Officer post transferred from Learning D	e only and has no egic Projects visability			nts held for	2 134 20 40 69	
Removal of the of income but client care or Divisional sup Corporate su An element o One Contract	he internal mechanism for purchase of individual clie dget in Personal Support. This is an internal recharg total budgets for Adult Social Care pport services pport services bought in f respite service transfer from Commissioning Strate t Monitoring Officer post transferred from Learning D	e only and has no egic Projects visability			nts held for	2 134 20 40	
Removal of the of income burner client care or Divisional sup Corporate sup An element o One Contract Two Contract	he internal mechanism for purchase of individual clie dget in Personal Support. This is an internal recharg total budgets for Adult Social Care pport services pport services bought in f respite service transfer from Commissioning Strate t Monitoring Officer post transferred from Learning D	e only and has no egic Projects visability			its held for	2 134 20 40 69	

SERVICE SUBJECTIVE SUMMARY

PEOPLE - ADULT SOCIAL SERVICES INTEGRATED COMMISSIONING DIVISION COMMISSIONING STRATEGIC PROJECTS

COST CENTRE: C1168G

		ORIGINAL	Variations	in Level of	ORIGINAL	* 2
FORECAST	The second s	BUDGET		re on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
0000		(A)	(B)	(C)	(D)	(E)
£000's	Frankrisee	£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	558 1	5	(210) (1)	353	(37)
	Supplies and Services	13	-	4	- 17	(100) 31
	Third Party Payments	53		4	54	2
	Transfer Payments	55			54	z n/a
	Transport related expenditure	1		-	1	-
	Recharges from other services	5		1	6	- 20
548	TOTAL EXPENDITURE	631	5	(205)	431	(32)
	Government Grants			(200)		
	Other Grants, reimbursements and contributions	(75)			(75)	-
	Fees and Charges	(, 0,	-		(10)	n/a
	Customer and Client Receipts					n/a
	Interest Receivable	-	-			n/a
	Recharges to other services	(255)	-	155	(100)	(61
	TOTAL INCOME	(330)		155	(175)	(47
(020/]		(000)		100	(175)	(+/
223	NET CONTROLLABLE COST	301	5	(50)	256	(15
220	HET CONTROLLABLE COST	301	5	(50)	230	115
	Capital Charges				-	n/a
	Deferred/Intangible Charges	-			-	n/a
	REFCUS		-	Ē	-	
	Corporate support services bought in	-	-	•	-	n/a
	TOTAL UNCONTROLLABLE COST	-	-		-	n/a
	TOTAL UNCONTROLLABLE COST		•		- 1	n/a
223	NET COST OF SERVICE	301	5	(50)	256	(15
220			5	(50)	200	(15
	Contributions to / (from) Earmarked Reserves	-		-	•	n/a
	Contributions to / (from) Capital Reserves:		-	_	-	n/a
	Financing of Capital Expenditure		-	-	-	
	Provision for Repayment of External Loans		-	-	-	n/a
	Contribution to / (from) General Balances		-	-	-	n/a n/a
	TOTAL APPROPRIATIONS			-	-	n/a
4						100
223	TOTAL NET EXPENDITURE	301	5	(50)	256	(15
					a second	
OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE				ſ	£000's
	get - agreed pressures / service demands get - agreed additional income / savings					
<u>Other resourc</u> Fransfer an el	e changes lement of respite service to Vulnerable Adults and	Specialist Service	s			- (50
OTAL OTHE	R VARIATIONS IN RESOURCE					(50

SERVICE SUBJECTIVE SUMMARY

PEOPLE - ADULT SOCIAL SERVICES

INTEGRATED COMMISSIONING DIVISION

DIRECTOR OF COMMISSIONING

COST CENTRE: C1172G

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
135	Employees	219	2	(2)	219	-
-	Premises related expenditure	-1	-	-	-	n/a
31	Supplies and Services	18	-	(4)	14	(22)
-	Third Party Payments	-	=	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-		-	n/a
-	Recharges from other services	15	-	5	20	33
166	TOTAL EXPENDITURE	252	2	(1)	253	0
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Fees and Charges	-	-	-	-	n/a
-	Customer and Client Receipts	(42)	(1)	-	(43)	2
-	Interest Receivable		-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL INCOME	(42)	(1)	-	(43)	2
		······	<u>\</u> `//			
166	NET CONTROLLABLE COST	210	1	(1)	210	-
	Capital Charges					
	Capital Charges	-	-	-		n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in		-		-	n/a
-	TOTAL UNCONTROLLABLE COST	•	-	-	-	n/a
166	NET COST OF SERVICE	210	1	(1)	210	-
100	NET COST OF SERVICE	210			210	1111
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-		n/a
_	Financing of Capital Expenditure		-	-	_	n/a
	Provision for Repayment of External Loans					n/a
-	Contribution to / (from) General Balances		-	-		n/a
	TOTAL APPROPRIATIONS	-	-	-		n/a
						100
166	TOTAL NET EXPENDITURE	210	1	(1)	210	-
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
0	leak annual annual far dan dan anda					
Strategic buc	lget - agreed pressures / service demands					
						-
Strategic buc	lget - agreed additional income / savings					
					[-
Other resour	ce changes					
Other minor	variations					(1)
					-	(1)
					-	/4'
IUTAL UTH	ER VARIATIONS IN RESOURCE					(1)

PEOPLE - ADULT SOCIAL SERVICES INTEGRATED COMMISSIONING DIVISION COMMISSIONING SPECIALIST SERVICES

COST CENTRE: C1166G

FORECAST		ORIGINAL	Variations	in Level of	ORIGINAL	
		BUDGET		In Level of Ire on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
	han - dead from the at the fact of a - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
375	Employees	458	4	202	664	45
240	Premises related expenditure		-	-	-	n/a
384	Supplies and Services	9	-	25	34	278
2,518	Third Party Payments	3,290	52	(310)	3,032	(8)
-	Transfer Payments	-	-	71	71	n/a
	Transport related expenditure	1	-	2	3	200
	Recharges from other services	283	-	(172)	111	(61)
3,634	TOTAL EXPENDITURE	4,041	56	(182)	3,915	(3)
•	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-		n/a
-	Fees and Charges		-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable					n/a
(81)	Recharges to other services	-	-	-		n/a
(81)	TOTAL INCOME	-	-		-	n/a
3,553	NET CONTROLLABLE COST	4,041	56	(182)	3,915	(3
-	Capital Charges	÷	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-		-	-	n/a
	Corporate support services bought in	156		(17)	139	(11)
156	TOTAL UNCONTROLLABLE COST	156	1	(17)	139	(11
2 700		4,197	56	(199)	4.054	(3)
3,709	NET COST OF SERVICE	4,197	50	(199)	4,034	(3
	Contributions to / (from) Earmarked Reserves			-	-	n/a
	Contributions to / (from) Capital Reserves					n/a
-	Financing of Capital Expenditure					n/a
	Provision for Repayment of External Loans	-	-	-		
		-	-	-	-	n/a
· _ ·	Contribution to / (from) General Balances TOTAL APPROPRIATIONS		· ·	-		n/a
	TOTAL AFFROFRIATIONS	-		-	-	n/a
3,709	TOTAL NET EXPENDITURE	4,197	56	(199)	4,054	(3)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						
UTHEN VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
						£000's
1	Iget - agreed pressures / service demands					£000's
1						£000's
1						£000's
1						
Strategic buc	dget - agreed pressures / service demands		. // /			£000's
Strategic buc						
Strategic buc	dget - agreed pressures / service demands					
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Strategic buc	dget - agreed pressures / service demands					
Strategic buc	dget - agreed pressures / service demands					
<u>Strategic buc</u>	dget - agreed pressures / service demands dget - agreed additional income / savings					
Strategic buc	dget - agreed pressures / service demands dget - agreed additional income / savings					
Strategic buc Strategic buc	dget - agreed pressures / service demands dget - agreed additional income / savings ce changes	-formance divisio				
<u>Strategic buc</u> <u>Strategic buc</u> <u>Other resour</u> Transfer 1 F	dget - agreed pressures / service demands. dget - agreed additional income / savings ce changes TE to Strategy Commissioning Procurement and Pe					
<u>Strategic buc</u> <u>Strategic buc</u> <u>Other resour</u> Transfer 1 F Removal of t	dget - agreed pressures / service demands dget - agreed additional income / savings ce changes TE to Strategy Commissioning Procurement and Pe he internal mechanism for purchase of individual cli	ent care from Con	nmissioning,		• · · · · · · · · · · · · · · · · · · ·	
<u>Strategic buc</u> <u>Strategic buc</u> <u>Strategic buc</u> <u>Transfer 1 F</u> Removal of tr removal of in	dget - agreed pressures / service demands dget - agreed additional income / savings ce changes TE to Strategy Commissioning Procurement and Pe he internal mechanism for purchase of individual cli come budget in Personal Support. This is an intern	ent care from Con	nmissioning,		• · · · · · · · · · · · · · · · · · · ·	
Strategic buc Strategic buc Strategic buc Transfer 1 F Removal of tr removal of in held for clien	dget - agreed pressures / service demands dget - agreed additional income / savings ce changes TE to Strategy Commissioning Procurement and Pe he internal mechanism for purchase of individual cli come budget in Personal Support. This is an interna t care or total budgets for Adult Social Care	ent care from Con al recharge only a	nmissioning, nd has no imp	pact on the ac	• · · · · · · · · · · · · · · · · · · ·	
Strategic buc Strategic buc Strategic buc Transfer 1 F Removal of tr removal of in held for clien Release of 1	dget - agreed pressures / service demands dget - agreed additional income / savings dget - agreed additional income / savings TE to Strategy Commissioning Procurement and Pe he internal mechanism for purchase of individual cli come budget in Personal Support. This is an intern t care or total budgets for Adult Social Care 4/15 inflation which was held centrally following com	ent care from Con al recharge only a	nmissioning, nd has no imp	pact on the ac	• · · · · · · · · · · · · · · · · · · ·	
<u>Strategic buc</u> <u>Strategic buc</u> <u>Strategic buc</u> Transfer 1 F Removal of th removal of in held for clien Release of 1 Divisional sup	dget - agreed pressures / service demands dget - agreed additional income / savings dget - agreed additional income / savings TE to Strategy Commissioning Procurement and Pe he internal mechanism for purchase of individual cli come budget in Personal Support. This is an intern t care or total budgets for Adult Social Care 4/15 inflation which was held centrally following com pport services	ent care from Con al recharge only a	nmissioning, nd has no imp	pact on the ac	• · · · · · · · · · · · · · · · · · · ·	
Strategic buc Strategic buc Strategic buc Transfer 1 F Removal of in held for clien Release of 1 Divisional su Corporate su	dget - agreed pressures / service demands dget - agreed additional income / savings dget - agreed additional income / savings TE to Strategy Commissioning Procurement and Pe he internal mechanism for purchase of individual cli come budget in Personal Support. This is an internat care or total budgets for Adult Social Care 4/15 inflation which was held centrally following com pport services pport services bought in	ent care from Con al recharge only a pletion of comme	nmissioning, nd has no imp	pact on the ac	• · · · · · · · · · · · · · · · · · · ·	 (45 (174 8 (3 (17
Strategic buc Strategic buc Strategic buc Strategic buc Transfer 1 F Removal of tr removal of in held for clien Release of 1 Divisional su Corporate su An element c	dget - agreed pressures / service demands dget - agreed additional income / savings dget - agreed additional income / savings TE to Strategy Commissioning Procurement and Pe he internal mechanism for purchase of individual cli come budget in Personal Support. This is an internat t care or total budgets for Adult Social Care 4/15 inflation which was held centrally following com pport services pport services bought in of respite service transfer from Commissioning Strat	ent care from Con al recharge only a pletion of comme	nmissioning, nd has no imp	pact on the ac	• · · · · · · · · · · · · · · · · · · ·	
Strategic buc Strategic buc Strategic buc Transfer 1 F Removal of in held for clien Release of 1 Divisional su Corporate su	dget - agreed pressures / service demands dget - agreed additional income / savings dget - agreed additional income / savings TE to Strategy Commissioning Procurement and Pe he internal mechanism for purchase of individual cli come budget in Personal Support. This is an internat t care or total budgets for Adult Social Care 4/15 inflation which was held centrally following com pport services pport services bought in of respite service transfer from Commissioning Strat	ent care from Con al recharge only a pletion of comme	nmissioning, nd has no imp	pact on the ac	• · · · · · · · · · · · · · · · · · · ·	
Strategic buc Strategic buc Strategic buc Strategic buc Transfer 1 F Removal of tr removal of in held for clien Release of 1 Divisional su Corporate su An element c	dget - agreed pressures / service demands dget - agreed additional income / savings dget - agreed additional income / savings TE to Strategy Commissioning Procurement and Pe he internal mechanism for purchase of individual cli come budget in Personal Support. This is an internat t care or total budgets for Adult Social Care 4/15 inflation which was held centrally following com pport services pport services bought in of respite service transfer from Commissioning Strat	ent care from Con al recharge only a pletion of comme	nmissioning, nd has no imp	pact on the ac	• · · · · · · · · · · · · · · · · · · ·	
Strategic buc Strategic buc Strategic buc Strategic buc Transfer 1 F Removal of tr removal of in held for clien Release of 1 Divisional su Divisional su An element c	dget - agreed pressures / service demands dget - agreed additional income / savings dget - agreed additional income / savings TE to Strategy Commissioning Procurement and Pe he internal mechanism for purchase of individual cli come budget in Personal Support. This is an internat t care or total budgets for Adult Social Care 4/15 inflation which was held centrally following com pport services pport services bought in of respite service transfer from Commissioning Strat	ent care from Con al recharge only a pletion of comme	nmissioning, nd has no imp	pact on the ac	• · · · · · · · · · · · · · · · · · · ·	
Strategic buc Strategic buc Strategic buc Strategic buc Transfer 1 F Removal of tr removal of in held for clien Release of 1 Divisional su Divisional su An element c	dget - agreed pressures / service demands dget - agreed additional income / savings dget - agreed additional income / savings TE to Strategy Commissioning Procurement and Pe he internal mechanism for purchase of individual cli come budget in Personal Support. This is an internat t care or total budgets for Adult Social Care 4/15 inflation which was held centrally following com pport services pport services bought in of respite service transfer from Commissioning Strat	ent care from Con al recharge only a pletion of comme	nmissioning, nd has no imp	pact on the ac	• · · · · · · · · · · · · · · · · · · ·	 (45 (174 8 (3 (17 30 2
Strategic buc Strategic buc Strategic buc Strategic buc Transfer 1 F Removal of tr removal of in held for clien Release of 1 Divisional su Divisional su An element c	dget - agreed pressures / service demands dget - agreed additional income / savings dget - agreed additional income / savings TE to Strategy Commissioning Procurement and Pe he internal mechanism for purchase of individual cli come budget in Personal Support. This is an internat t care or total budgets for Adult Social Care 4/15 inflation which was held centrally following com pport services pport services bought in of respite service transfer from Commissioning Strat	ent care from Con al recharge only a pletion of comme	nmissioning, nd has no imp	pact on the ac	• · · · · · · · · · · · · · · · · · · ·	 (45 (174 8 (3 (17 30 2
Strategic buc Strategic buc Strategic buc Strategic buc Transfer 1 F Removal of in held for cliem Release of 1 Divisional su Corporate su An element c Other minor	dget - agreed pressures / service demands dget - agreed additional income / savings dget - agreed additional income / savings TE to Strategy Commissioning Procurement and Pe he internal mechanism for purchase of individual cli come budget in Personal Support. This is an internat t care or total budgets for Adult Social Care 4/15 inflation which was held centrally following com pport services pport services bought in of respite service transfer from Commissioning Strat	ent care from Con al recharge only a pletion of comme	nmissioning, nd has no imp	pact on the ac	• · · · · · · · · · · · · · · · · · · ·	

PERSONAL SUPPORT

SERVICE DESCRIPTION

The Personal Support Division undertakes the Council's statutory adult social services functions with regard to the assessment of Croydon residents, and their carers, who appear to be in need of support and the organisation of services or direct payments, within available resources, in a timely manner.

This Division discharges a range of statutory duties including safeguarding adults who are vulnerable to abuse, the delivery of community care and carers' assessments and the completion of mental capacity and deprivation of liberty assessments. The Personal Support Division works in close partnership with health organisations to find solutions to prevent hospital admissions and arrange safe and timely discharges, to deliver reablement and maximise the independence of residents, to support people who are experiencing mental health difficulties or dementia as they age and to enable people with learning disabilities to live within their local communities. It also delivers financial support for those who are unable to manage their own affairs, and supports individuals through financial assessment and deferred payments.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
C1176G	Assessment and Case Management	44,786	848	(71)	45,563	2
C1178G	Social Work and Safeguarding	4,872	121	(295)	4,698	(4)
C1180G	Early Interventions and Reablement	4,065	45	937	5,047	24
C1182G	Personal Support Strategic Projects	134	2	1	137	2
C1184G	Business Relationships and Service Effectiveness	(58,043)	18	58,025	-	(100)
C1174G	Director of Personal Support	180	1	293	474	163
C1170G	Professional Standards	-	6	(6)	-	n/a
	TOTAL NET SPEND	(4,006)	1,041	58,884	55,919	(1,496)

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Assessment and Case Management	80.5	78.8	(1.7)
Social Work and Safeguarding	63.7	63.7	-
Early Interventions and Reablement	115.0	113.8	(1.2)
Personal Support Strategic Projects	2.0	2.0	-
Business Relationships and Service Effectiveness	47.9	47.9	-
Director of Personal Support	1.0	3.0	2.0
Professional Standards	9.3	16.2	6.9
TOTAL FTE STAFF	319.4	325.4	6.0

DIVISION SUBJECTIVE SUMMARY

58,884

PERSONAL SUPPORT

COST CENTRE:C1190F

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
14,380	Employees	13,488	164	350	14,002	4
	Premises related expenditure	181	-	(9)	172	(5)
495	Supplies and Services	2,640	2	(1,708)	934	(65)
	Third Party Payments	56,592	1,100	22,628	80,320	42
	Transfer Payments	1,787	-	415	2,202	23
135	Transport related expenditure	330	-	-	330	-
	Recharges from other services	106	-	91	197	86
77,684	TOTAL EXPENDITURE	75,124	1,266	21,767	98,157	31
-	Government Grants	-		(1,591)	(1,591)	n/a
	Other Grants, reimbursements and contributions	(6,342)		(19,992)		315
	Fees and Charges	(10,557)	(223)	1,329	(9,451)	(10)
(82)	Customer and Client Receipts	(84)	(2)	(3)	(89)	6
-	Interest Receivable		-	-	-	n/a
(5,919)	Recharges to other services	(62,348)	-	57,440	(4,908)	(92)
(21,232)	TOTAL INCOME	(79,331)	(225)	37,183	(42,373)	(47)
56,452	NET CONTROLLABLE COST	(4,207)	1,041	58,950	55,784	(1,426)
17	Capital Charges	29		(0)	01	(00)
	Deferred/Intangible Charges	172	-	(8) (58)	21 114	(28) (34)
	REFCUS	172	_	(56)	114	(34) n/a
-	Corporate support services bought in	-	-	-		n/a
183	TOTAL UNCONTROLLABLE COST	201		(66)	135	(33)
	TO THE DIROCHTROLEADER COST	201		(00)	100	(33)
56,635	NET COST OF SERVICE	(4,006)	1,041	58,884	55,919	(1,496)
	Contributions to / (from) Earmarked Reserves					
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-			n/a
-						
		-	-	•	-	
-	Contribution to / (from) General Balances	-				n/a
-		-		-	-	n/a n/a
-	Contribution to / (from) General Balances	(4,006)		- - - 58,884	55,919	n/a
- 56,635	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE		-			n/a n/a (1,496)
- 56,635	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	(4,006)	-	- - 58,884	55,919	n/an/a
- 56,635	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	(4,006)	-	- - 58,884	55,919	n/a n/a (1,496)
- 56,635	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	(4,006)	-	- - - 58,884	55,919	n/a n/a (1,496)
- 56,635 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	(4,006)	-	- - 58,884	55,919	n/a n/a (1,496)
- 56,635 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	58,884	55,919	n/a
- 56,635 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	(4,006)	-	58,884	55,919	n/a
- 56,635 * OTHER VA Strategic buc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	(4,006)	-	58,884	55,919	n/a
- 56,635 * OTHER VA Strategic buc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	(4,006)	-	58,884	55,919	n/a
- 56,635 * OTHER VA Strategic buc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	(4,006)	-	58,884	55,919	n/a
- 56,635 * OTHER VA Strategic buc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	(4,006)	-	58,884	55,919	n/a (1,496) £000's 2,404
- 56,635 * OTHER VA Strategic buc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	(4,006)	-	- - 58,884	55,919	n/a n/a (1,496) £000's 2,404 (2,740)
- 56,635 * OTHER VA Strategic buc	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	(4,006)	-	58,884	55,919	n/a (1,496) £000's 2,404

TOTAL OTHER VARIATIONS IN RESOURCE

PERSONAL SUPPORT

ASSESSMENT AND CASE MANAGEMENT

COST CENTRE: C1176G

EORECAST 2014/15 DESCRIPTION BUDGET 2004/15 Expanditure on (A) 2004/15 BUDGET (A) 2007 Expanditure on (A) 2007 BUDGET (B) 2007 Expanditure on (A) 2007 BUDGET (B) 2007 Expanditure on (A) 2007 BUDGET (B) 2007 Expanditure on (A) 2007						ODIOINAL	
2014/15 DESCRIPTION 2014/15 Indian Other 2019rs CHANCE 0.0005 Endoyses 3.402 29 (2) 50007	FORECAST				AND POST DESCRIPTION OF DESCRIPTION	ORIGINAL	0/
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- Learning Disability Day Services - service review (1) Commercial Negotiations: (1) - Older People Commissioning - St Christopher's Hospice/End of Life - Integrated Framework Agreement (6) - Learning Disability Integrated Framework (IFA) (10) - Older People with Physical Disabilities Personal Care Integrated Framework (IFA) (8) - Learning Disability Supported Living - systematic review of all clients supported in 24 hour placements (13) Redesign of Internal Services: (4) - Transport costs - service redesign to reduce costs (4) - Learning Disability independent Living Officers - redesign of service provision (11) Community Resources in the Community more efficiently (39) Resilience & Transition to Adults - reduction in transition costs for 18 - 25 year olds Learning Disability & Physical (15) Disability Short term Reablement - Expansion of short term reablement service (30) Commercial Negotiations - with all care homes (50) (2.36) Other resource changes (21) (23)							(
Commercial Negotiations: . Older People Commissioning - St Christopher's Hospice/End of Life - Integrated Framework Agreement (64) - Learning Disability Integrated Framework (IFA) (10) - Older People with Physical Disabilities Personal Care Integrated Framework (IFA) (80) - Learning Disability Supported Living - systematic review of all clients supported in 24 hour placements (43) Redesign of Internal Services: . - Shared Lives - review scheme as an alternative to more expensive options (44) - Transport costs - service redesign to reduce costs (47) - Learning Disability independent Living Officers - redesign of service provision (11) Community Resources - People: . - Using Resources in the Community more efficiently (39) Resilience & Transition to Adults - reduction in transition costs for 18 - 25 year olds Learning Disability & Physical (15) Disability Short term Reablement - Expansion of short term reablement service (30) Commercial Negotiations - with all care homes (20) Other resource changes (23)							(98)
- Older People Commissioning - St Christopher's Hospice/End of Life - Integrated Framework Agreement (64 - Learning Disability Integrated Framework (IFA) (101 - Older People with Physical Disabilities Personal Care Integrated Framework (IFA) (81 - Learning Disability Supported Living - systematic review of all clients supported in 24 hour placements (43 Redesign of Internal Services: (44 - Transport costs - service redesign to reduce costs (47 - Learning Disability independent Living Officers - redesign of service provision (102 Community Resources - People: (390 - Using Resources in the Community more efficiently (390 Resilience & Transition to Adults - reduction in transition costs for 18 - 25 year olds Learning Disability & Physical (152 Disability Short term Reablement - Expansion of short term reablement service (300 Commercial Negotiations - with all care homes (500 Other resource changes (2.361							(5)
Learning Disability Integrated Framework (IFA) Older People with Physical Disabilities Personal Care Integrated Framework (IFA) Older People with Physical Disabilities Personal Care Integrated Framework (IFA) Learning Disability Supported Living - systematic review of all clients supported in 24 hour placements Redesign of Internal Services: Shared Lives - review scheme as an alternative to more expensive options (47 Transport costs - service redesign to reduce costs Learning Disability independent Living Officers - redesign of service provision Community Resources - People: Using Resources in the Community more efficiently Resilience & Transition to Adults - reduction in transition costs for 18 - 25 year olds Learning Disability & Physical Disability Short term Reablement - Expansion of short term reablement service Commercial Negotiations - with all care homes (2.36)			of Life - Integrated	Framework /	areement		(64)
- Older People with Physical Disabilities Personal Care Integrated Framework (IFA) (8i - Learning Disability Supported Living - systematic review of all clients supported in 24 hour placements (13: Redesign of Internal Services: (47: - Shared Lives - review scheme as an alternative to more expensive options (47: - Transport costs - service redesign to reduce costs (47: - Learning Disability independent Living Officers - redesign of service provision (10: Community Resources - People: (39: - Using Resources in the Community more efficiently (39: Resilience & Transition to Adults - reduction in transition costs for 18 - 25 year olds Learning Disability & Physical (15: Disability Short term Reablement - Expansion of short term reablement service (30: Commercial Negotiations - with all care homes (50) Other resource changes (2:36:			or cire - integrated	T TOTTE WORK A	greenient		(100)
Learning Disability Supported Living - systematic review of all clients supported in 24 hour placements Redesign of Internal Services: Shared Lives - review scheme as an alternative to more expensive options Shared Lives - review scheme as an alternative to more expensive options (44 Transport costs - service redesign to reduce costs Learning Disability independent Living Officers - redesign of service provision Community Resources - People: Using Resources in the Community more efficiently Resilience & Transition to Adults - reduction in transition costs for 18 - 25 year olds Learning Disability & Physical Disability Short term Reablement - Expansion of short term reablement service (30) Commercial Negotiations - with all care homes (2.36)	approximate and a second		d Framework /IFA	3			(86)
Redesign of Internal Services: (4/2) - Shared Lives - review scheme as an alternative to more expensive options (4/2) - Transport costs - service redesign to reduce costs (4/2) - Learning Disability independent Living Officers - redesign of service provision (1/2) Community Resources - People: (3/2) - Using Resources in the Community more efficiently (3/2) Resilience & Transition to Adults - reduction in transition costs for 18 - 25 year olds Learning Disability & Physical (15/2) Disability Short term Reablement - Expansion of short term reablement service (30) Commercial Negotiations - with all care homes (2/2) Other resource changes (2/2)					ements		(133)
- Shared Lives - review scheme as an alternative to more expensive options (44) - Transport costs - service redesign to reduce costs (47) - Learning Disability independent Living Officers - redesign of service provision (10) Community Resources - People: (39) - Using Resources in the Community more efficiently (39) Resilience & Transition to Adults - reduction in transition costs for 18 - 25 year olds Learning Disability & Physical (15) Disability (30) Commercial Negotiations - with all care homes (50) Other resource changes (2.36)							(,
Transport costs - service redesign to reduce costs Learning Disability independent Living Officers - redesign of service provision Community Resources - People: Using Resources in the Community more efficiently Resilience & Transition to Adults - reduction in transition costs for 18 - 25 year olds Learning Disability & Physical Disability Short term Reablement - Expansion of short term reablement service Commercial Negotiations - with all care homes (2.36) (2.36)	total and a second s		sive options				(44)
Learning Disability independent Living Officers - redesign of service provision Community Resources - People: Using Resources in the Community more efficiently Resilience & Transition to Adults - reduction in transition costs for 18 - 25 year olds Learning Disability & Physical Disability Short term Reablement - Expansion of short term reablement service Commercial Negotiations - with all care homes (2.36) (2.36)			and the second sec				(475)
Community Resources - People: (390) - Using Resources in the Community more efficiently (390) Resilience & Transition to Adults - reduction in transition costs for 18 - 25 year olds Learning Disability & Physical (15) Disability (30) Short term Reablement - Expansion of short term reablement service (30) Commercial Negotiations - with all care homes (50) Other resource changes (2,36)		•	rvice provision				(10)
Using Resources in the Community more efficiently (39) Resilience & Transition to Adults - reduction in transition costs for 18 - 25 year olds Learning Disability & Physical Disability Short term Reablement - Expansion of short term reablement service (30) (50) (2.36) (2.36)		1. Or go to to to a method to to come or other state of the					10 - 10 - 10 - 10 - 10 - 10 - 10 - 10 -
Disability (15: Short term Reablement - Expansion of short term reablement service (30) Commercial Negotiations - with all care homes (50) (2.36) Other resource changes	- Using Reso	urces in the Community more efficiently					(390)
Disability Short term Reablement - Expansion of short term reablement service (30) Commercial Negotiations - with all care homes (50) (2,36) Other resource changes		Transition to Adults - reduction in transition costs fo	r 18 - 25 year olds	Learning Dis	ability & Phys	ical	(155)
Commercial Negotiations - with all care homes (50) (2.36) Other resource changes	Disability						(100)
Other resource changes			rvice				(307)
Other resource changes	Commercial N	Vegotiations - with all care homes					(500)
							(2,367)
Release of 14/15 inflation which was held centrally following completion of commercial negotiation exercise	Uther resourc	e changes					
nglease of 14/15 initiation was need centrally tollowing completion of commercial nedotiation exercise 1 1 44	Delegan of 1	/15 inflation which was hald sectorily feller	platian of				4 4 4 5
		· · · · · ·	ipletion of comme	rcial negotiatio	on exercise		
Public Health funding (1,00) Other minor variations		0					(1,000)
							450
TOTAL OTHER VARIATIONS IN RESOURCE	TOTAL OTH	ER VARIATIONS IN RESOURCE					(71)

PERSONAL SUPPORT

SOCIAL WORK AND SAFEGUARDING

COST CENTRE: C1178G

		ORIGINAL	Maniationa	in Louislad	ORIGINAL	**		
FORECAST		BUDGET	Variations Expenditu		BUDGET	%		
AND A REPORT OF A REPORT OF A	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE		
		(A)	(B)	(C)	(D)	(E)		
£000's		£000's	£000's	£000's	£000's	%		
	Employees	2,570	72	(69)	2,573	0		
	Premises related expenditure		-	-	-	n/i		
	Supplies and Services	19	-	-	19			
	Third Party Payments	3,399	67	(26)	3,440	1		
······	Transfer Payments	33 38	-		33 38	-		
	Transport related expenditure Recharges from other services	30	-		30	- n/i		
		6,059	139	(95)	6,103	1		
	Government Grants	0,009	- 109	(35)	0,100	n/a		
400 000	Other Grants, reimbursements and contributions	(109)	-	- 1	(109)	100		
	Fees and Charges	(760)	(18)	- 1	(778)	2		
	Customer and Client Receipts	-	-	-	-			
	Interest Receivable	-	•	-	-	n/a		
(430)	Recharges to other services	(318)	-	(200)	(518)	63		
	TOTAL INCOME	(1,187)	(18)	(200)	(1,405)	18		
5,833	NET CONTROLLABLE COST	4,872	121	(295)	4,698	(4		
						- 1		
	Capital Charges	-	-	•	-	n/a		
	Deferred/Intangible Charges REFCUS	-	-	•	-	n/a		
		-		-	-	n/a		
	Corporate support services bought in TOTAL UNCONTROLLABLE COST		-	-		n/i		
-	TOTAL UNCONTROLLABLE COST		-		-	n/a		
5,833	NET COST OF SERVICE	4,872	121	(295)	4,698	(4		
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a		
	Contributions to / (from) Capital Reserves:	-	~		×.	n/a		
-	Financing of Capital Expenditure	-	-	-	-	n/a		
-	Provision for Repayment of External Loans	±	Ξ.			n/a		
	Contribution to / (from) General Balances	•	•	-	-	n/a		
	TOTAL APPROPRIATIONS	4.872	- 121	(295)	4.698			
		4,872	121	(295)	4,698	n/a		
5,833		410						
5,833 * OTHER VA	TOTAL NET EXPENDITURE	410				(4		
5,833 * OTHER VA	TOTAL NET EXPENDITURE	410				(4		
5,833 * OTHER VA	TOTAL NET EXPENDITURE	410				(4		
5,833 * OTHER VA	TOTAL NET EXPENDITURE	410				(4		
5,833 * OTHER VA	TOTAL NET EXPENDITURE	410				(4		
5,833 • OTHER VAI	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	410				(4		
5,833 • OTHER VAI	TOTAL NET EXPENDITURE	410				(4		
5,833 • OTHER VAI Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	410				(4		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	410				(4		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services:	410				(4 £000's		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision	410				(4 £000's		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision	4,872	121	(295)		(4 £000's 		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N - Older People	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Negotiations:	4,872	121	(295)		(4 £000's 		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N - Older People	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Vegotiations: e Commissioning - St Christopher's Hospice/End c	4,872	121	(295)		(4 £000's 		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N - Older People - Older People Drug and Alco	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Vegotiations: e Commissioning - St Christopher's Hospice/End c e with Physical Disabilities Personal Care Integrated phol Action Team - funding from Public Health Budg	4,872 d Life - Integrated I I Framework (IFA) et	121	(295)	4,698	(28 £000's (28 (19 (19)		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N - Older People - Older People Drug and Alcc QIPP- Develo	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Negotiations: e Commissioning - St Christopher's Hospice/End c e with Physical Disabilities Personal Care Integrated phol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have	4,872 d Life - Integrated I I Framework (IFA) et	121	(295)	4,698	(4 £000's (28 (14 (14) (200		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N - Older People - Older People Drug and Alcc QIPP- Develo	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Vegotiations: e Commissioning - St Christopher's Hospice/End c e with Physical Disabilities Personal Care Integrated phol Action Team - funding from Public Health Budg	4,872 d Life - Integrated I I Framework (IFA) et	121	(295)	4,698	(4 £000's (28 (14 (14) (200		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N - Older People - Older People Drug and Alcc QIPP- Develo	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Negotiations: e Commissioning - St Christopher's Hospice/End c e with Physical Disabilities Personal Care Integrated phol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have	4,872 d Life - Integrated I I Framework (IFA) et	121	(295)	4,698	(4 £000's (28 (14 (14) (200		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N - Older People - Older People Drug and Alcc QIPP- Develo	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Negotiations: e Commissioning - St Christopher's Hospice/End c e with Physical Disabilities Personal Care Integrated phol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have	4,872 d Life - Integrated I I Framework (IFA) et	121	(295)	4,698	(4 £000's (28 (14 (14) (200		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N - Older People - Older People Drug and Alcc QIPP- Develo	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Negotiations: e Commissioning - St Christopher's Hospice/End c e with Physical Disabilities Personal Care Integrated phol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have	4,872 d Life - Integrated I I Framework (IFA) et	121	(295)	4,698	(4 £000's (28 (19 (14) (20) (20) (20)		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N - Older People - Older People Drug and Alcc QIPP- Develo	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Negotiations: e Commissioning - St Christopher's Hospice/End c e with Physical Disabilities Personal Care Integrated phol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have	4,872 d Life - Integrated I I Framework (IFA) et	121	(295)	4,698	(4 £000's (28 (19 (14) (20) (20) (20)		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N - Older People - Older People Drug and Alcc QIPP- Develo	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Negotiations: e Commissioning - St Christopher's Hospice/End c e with Physical Disabilities Personal Care Integrated pioint QIPP/Council efficiency programme to have pst improvements etc. across organisations	4,872 d Life - Integrated I I Framework (IFA) et	121	(295)	4,698	(4 £000's (28 (19 (14) (20) (20) (20)		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N - Older People - Older People Older People Drug and Alcc QIPP- Develo efficiencies/cc	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Negotiations: e Commissioning - St Christopher's Hospice/End c e with Physical Disabilities Personal Care Integrated pioint QIPP/Council efficiency programme to have pst improvements etc. across organisations	4,872 d Life - Integrated I I Framework (IFA) et	121	(295)	4,698	(4 £000's (28 (19 (14) (20) (20) (20)		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N - Older People - Older People Drug and Alcc QIPP- Develo efficiencies/cc Other resourc	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Negotiations: e Commissioning - St Christopher's Hospice/End c e with Physical Disabilities Personal Care Integrated pioint QIPP/Council efficiency programme to have pst improvements etc. across organisations	of Life - Integrated I I Framework (IFA) et a more coordinate	121	(295)	4,698	(28 £000's (28 (14 (20) (20) (28)		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N - Older People - Older People Older People Drug and Alco QIPP- Develo efficiencies/co Cother resource Two Safegua	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Negotiations: e Commissioning - St Christopher's Hospice/End Ce e with Physical Disabilities Personal Care Integrated ohol Action Team - funding from Public Health Budg op joint QIPP/Council efficiency programme to have ost improvements etc. across organisations	4,872 d Life - Integrated I Framework (IFA) et a more coordinate	T21	(295) rangement delivery of ac	4,698	(4 £000's (28 (14 (200 (20 (20 (20 (20 (20) (20) (20) (20		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N - Older People - Older People Drug and Alco QIPP- Develo efficiencies/co Other resource Two Safegua Release of 14	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Vegotiations: e Commissioning - St Christopher's Hospice/End c e with Physical Disabilities Personal Care Integrated ohol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have ost improvements etc. across organisations e changes arding posts transferred to Commissioning - Men	4,872 d Life - Integrated I Framework (IFA) et a more coordinate	T21	(295) rangement delivery of ac	4,698	(4 £000's		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N - Older People - Older People Drug and Alco QIPP- Develo efficiencies/co Other resource Two Safegua Release of 14	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Negotiations: e Commissioning - St Christopher's Hospice/End c e with Physical Disabilities Personal Care Integrated phol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have sst improvements etc. across organisations e changes arding posts transferred to Commissioning - Men /15 inflation which was held centrally following comp nding from Directorate	4,872 d Life - Integrated I Framework (IFA) et a more coordinate	121	(295) rangement delivery of ac	4,698	(4 £000's (28 (19 (14 (200 (20 (20 (20 (20 (20 (20 (20 (20 (2		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N - Older People Older People Older People Older People Older People Older People Older People Other resource Two Safegua Release of 14 Transfer of fun	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Negotiations: e Commissioning - St Christopher's Hospice/End c e with Physical Disabilities Personal Care Integrated phol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have sst improvements etc. across organisations e changes arding posts transferred to Commissioning - Men /15 inflation which was held centrally following comp nding from Directorate	4,872 d Life - Integrated I Framework (IFA) et a more coordinate	121	(295) rangement delivery of ac	4,698	(4 £000's - (28 (19 (14 (200 (20) (20) (20) (20) (20) (20) (20)		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N - Older People Older People Older People Older People Older People Older People Older People Other resource Two Safegua Release of 14 Transfer of fun	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Negotiations: e Commissioning - St Christopher's Hospice/End c e with Physical Disabilities Personal Care Integrated phol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have sst improvements etc. across organisations e changes arding posts transferred to Commissioning - Men /15 inflation which was held centrally following comp nding from Directorate	4,872 d Life - Integrated I Framework (IFA) et a more coordinate	121	(295) rangement delivery of ac	4,698	(4 £000's (28 (14 (200 (20) (2)) (2		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N - Older People Older People Older People Older People Older People Older People Older People Other resource Two Safegua Release of 14 Transfer of fun	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Negotiations: e Commissioning - St Christopher's Hospice/End c e with Physical Disabilities Personal Care Integrated phol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have sst improvements etc. across organisations e changes arding posts transferred to Commissioning - Men /15 inflation which was held centrally following comp nding from Directorate	4,872 d Life - Integrated I Framework (IFA) et a more coordinate	121	(295) rangement delivery of ac	4,698	(4 £000's (18 (14 (200 (20 (20 (20 (20 (20 (20 (20 (20 (2		
5,833 • OTHER VAI Strategic bud Strategic bud Redesign of E - Special She Commercial N - Older People Drug and Alcc OIPP- Develo efficiencies/cc Other resourc Two Safegua Release of 14 Transfer of ful Other minor v	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings External Services: Itered conversion to extra care provision Negotiations: e Commissioning - St Christopher's Hospice/End c e with Physical Disabilities Personal Care Integrated phol Action Team - funding from Public Health Budg p joint QIPP/Council efficiency programme to have sst improvements etc. across organisations e changes arding posts transferred to Commissioning - Men /15 inflation which was held centrally following comp nding from Directorate	4,872 d Life - Integrated I Framework (IFA) et a more coordinate	121	(295) rangement delivery of ac	4,698	(4 £000's - (28 (19 (14 (200 (20) (20) (20) (20) (20) (20) (20)		

PERSONAL SUPPORT

EARLY INTERVENTIONS AND REABLEMENT

COST CENTRE: C1180G

FORECAST 2014/15 (A) Expenditure on (A) (A) BUDGET (A) Expenditure on (A) (A) BUDGET (A) (A) (A) Character (B) Character (C) (A) Control 2015/16 (B) Character (C) (C) (r	ORIGINAL	Variationa	a lavalat	ORIGINAL	
2014/15 DESCRIPTION 2014/15 Initiation "Other" 2015/16 CHANGE 2000s (00)	FORECAST						%
E000s E000s <th< td=""><td>AL REAL COMPLEXANCE IN THE REAL PROPERTY OF THE REA</td><td></td><td>C222300000</td><td></td><td></td><td>X.1200037392003000040</td><td></td></th<>	AL REAL COMPLEXANCE IN THE REAL PROPERTY OF THE REA		C222300000			X.1200037392003000040	
4.64 Employees 4.634 39 (46) 4.637 0 65 Permises related expenditure 155 - - 228 - 265 Supplies and Services 228 - - 228 - 661 Third Pary Payments 444 8 (31) 421 (5) 0 Transfer Fayments - - - 10 10 10 10<			\$1779412 (n. 2643) 41 5726	10000000000000000000000000000000000000	(C)	BOARDS ADDONOR SE AD	
66 Premises related expenditure 155 - - 165 - 228 - 228 - 228 - 228 - 228 - 228 - 228 - 228 - 228 - 228 - 228 - 228 - 10 - 228 - 10 - 217 - 10 - 217 - 10 - 508 47 (67) 5578 10 - - - 10 - 10 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 100 - 1000 1000 100			£000's	£000's	£000's	£000's	%
268 Supplies and Services 228 - - - 228 - - - 0 661 Third Pary Payments - - - 10 - 0 00 Transfor Fayments 10 - - 10 10 10				0.0010	(36)	1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.	0
661 Third Park Payments 444 8 (31) 421 67 67 Transport related expenditure 217 - - 10 60 Rehards from there services 10 - - 10 60 Rehards from there services 10 - - 10 - - 10 - 61 Rehards from there services 10 - - 10 - - 10 - - 10 - - 10 - - 10 - - 10 - - 10 - - 10	101 HOLD 11	The second se	0.0	-			•
 Transfer Payments 217 218 218 218 219 211 211					04414 - 5024		
90. Transport related expenditure 217 - 317 90. Recharges from other services 10 - 10 - 5.678 00 - 6.6898 47 (67) 5.678 00 - 6.6998 47 (67) 5.678 00 - 6.6998 47 (67) 5.679 00 - 6.609 - 112 - 112 - 67 (62) [Deer Grants, eimbursements and contributions (12) - 112 (68) 68 6 - 1.012 Castomer and Client Receipts (64) (2) (3) 69 6 - 1.012 Castomer and Client Receipts (41) (62) (61) 7.7 3.472 INT CALLABLE COST 4.036 45 5.026 25 7 7 1 7 TOTAL LAPCONTROLLABLE COST 2.9 - (61) 21 (28) 1.7 TOTAL UNCONTROLLABLE COST			444	8	(31)	421	
B0 Recharges from other services 10 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 10000 10000 10000 10000 10000 10000 100000 1000000 10000000000				-	-	-	
5.219 TOTAL_EXPENDITURE 5.698 47 (67) 5.678 (D) -					-		
. Government Grants .					(67)		
(8) Other Grants, reimbursements and contributions (12) - (12) (86) (12) Customer and Client Receipts (14) (2) (3) (60) 5 (11) Customer and Client Receipts (18) - - nd (1032) Recharges to other services (1081) - 1.040 (41) (66) (1,747) TOTAL INCOME (1.862) (2) 1.012 (652) (61) 3.472 INET CONTROLLABLE COST 4.036 45 945 5.026 225 17 Capital Charges 29 - (8) 21 (28) - Defree/Untangebic Charges - - - nde - Defree/Untangebic Charges - - - nde - Deprote support services bought in - - - nde - Comparts support services bought in - - - nde - Contributions to / (rom) Capital Reserves - - - nde - Contributions to / (rom)						- 3,070	
(485) - (25) (510) 5 (81) - (27) (3) (69) 6 (10) - - - - 7 (10) - 1.040 (441) (66) (11) (12)		Consistence in the state of the	(12)		-	(12)	
(e1) Customer and Cillent Receipts (e4) (2) (3) (e9) 6 (1,032) Recharges to other services (1,081) - 1,040 (41) (66) (1,747) TOTAL INCOME (1,862) (2) 1,012 (652) (51) 3.472 NET CONTROLLABLE COST 4,036 45 945 5,028 25 17 Capital Charges 29 - (8) 21 (28) - 0 Defered/Intargible Charges 29 - 10 10/4 - 0 Copyrate support services bought in - - 10/4 - 0 Copyrate support services bought in - - 10/4 - Contributions to / (trom) Capital Reserves: - - - 10/4 - Contributions to / (trom) Capital Reserves: - - - 10/4 - Contributions to / (trom) Capital Reserves: - - - 10/4 - Contribution to / (trom) Capital Reserves: - - - 10/4				-	(25)		
Interest Receivable I				(2)			6
(1,747) TOTAL INCOME (1,622) (2) 1,012 (652) (61) 3.472 INET CONTROLLABLE COST 4,036 45 945 5,026 25 17 Capital Charges 29 (8) 21 (28) - Deferred/intangible Charges - - n/d - Corporate support services bought in - - n/d - Corporate support services bought in - - n/d - Corporate support services bought in - - n/d - Contributions to / (trom) Earmarked Reserves - - n/d - Contributions to / (trom) Earmarked Reserves - - n/d - Contributions to / (trom) Earmarked Reserves - - n/d - Contributions to / (trom) Gapital Reserves - - n/d - Financing of Capital Expenditure - - n/d - Provision for Repayment of takemal Loans - - n/d - TotAL APPROPRIATIONS - - - n/d	÷	Interest Receivable	-	10 IV	-	-	n/a
3.472 INET CONTROLLABLE COST 4,036 45 945 5,026 25 17 Capital Charges 29 68 21 (28) - Deferred/intangible Charges - - n/n - Corporate support services bought in - - n/n - Corporate support services bought in - - n/n - Corporate support services 29 - (8) 21 (28) 3.489 INET COST OF SERVICE 4,065 45 937 5,047 24 - Contributions to / (from) Earmarked Reserves: - - - n/n - Contributions to / (from) General Balances - - n/n - Contributions to / (from) General Balances - - n/n - Total APPROPRIATIONS - - n/n - Total APPROPRIATIONS - - n/n 3.489 Total APPROPRIATIONS Econovs - - n/n - Total APPROPRIATIONS Level of expenditue	(1,032)	Recharges to other services	(1,081)		1,040	(41)	(96)
17 Capital Charges 29 . (8) 21 (28) - Deferred/intangible Charges - - n/d REFCUS - - n/d - - - - n/d 3.499 NET COST OF SERVICE 4,065 45 937 5,047 24 - Contributions to / (from) Earnarked Reserves - - - n/d - Contributions to / (from) Capital Reserves - - - n/d - Contributions to / (from) Capital Reserves - - - n/d - Contribution to / (from) Capital Reserves - - - n/d - Contribution to / (from) Capital Balances - - - n/d - TOTAL APPROPRIATIONS - - n/d - - - <td< td=""><td>(1,747)</td><td>TOTAL INCOME</td><td>(1,662)</td><td>(2)</td><td>1,012</td><td>(652)</td><td>(61)</td></td<>	(1,747)	TOTAL INCOME	(1,662)	(2)	1,012	(652)	(61)
17 Capital Charges 29 . (8) 21 (28) - Deferred/intangible Charges - - n/d REFCUS - - n/d - - - - n/d 3.499 NET COST OF SERVICE 4,065 45 937 5,047 24 - Contributions to / (from) Earnarked Reserves - - - n/d - Contributions to / (from) Capital Reserves - - - n/d - Contributions to / (from) Capital Reserves - - - n/d - Contribution to / (from) Capital Reserves - - - n/d - Contribution to / (from) Capital Balances - - - n/d - TOTAL APPROPRIATIONS - - n/d - - - <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>							
Deferred/intangible Charges A A	3,472	NET CONTROLLABLE COST	4,036	45	945	5,026	25
Deferred/intangible Charges A A	17	Capital Charges	29	-	(8)	21	(28)
REFCUS - <td></td> <td></td> <td>10000</td> <td>-</td> <td>-</td> <td>-</td> <td></td>			10000	-	-	-	
Corporate support services bought in Contributions to / (from) Earmarked Reserves Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves Contributions Contributions to / (from) Capital Reserves Contributions Control (from) General Balances Contributions Control Control Contributions Control Contres Control Contr			-	-	-	-	n/a
17 TOTAL UNCONTROLLABLE COST 29 - (6) 21 (28) 3.489 INET COST OF SERVICE 4,065 45 937 5,047 24 - Contributions to / (from) Capital Reserves: - - - n/2 - Contributions to / (from) Capital Reserves: - - - n/2 - Financing of Capital Expenditure - - - n/2 - Francing of Capital Expenditure - - - n/2 - Contribution to / (from) General Balances - - - n/2 - TOTAL APPROPRIATIONS - - - n/2 - TOTAL NET EXPENDITURE 4,065 45 937 5,047 24 * OTHER VARIATIONS IN LEVEL OF EXPENDITURE E000's 5 5 5 5 5 5,047 24 * OTHER VARIATIONS IN LEVEL OF EXPENDITURE E000's Strategic budget - agreed additional income / savings - - - Strategic budget - agreed additional income / savings - - - - - Careline Plus contract and service provision (38) - - - - Careline Plus contract and service rev	-	Corporate support services bought in	-	-	-	-	n/a
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Contributions to / (from) Capital Reserves: Contribution to / (from) Capital Balances Contributions Contribution to / (from) Capital Balances Contribution to / (from) Capital Expenditure Contribution to / (from) Capital Expenditure Contribution to / (from) Capital Expenditure Control to demands Contract and service review Contract and service re	17	TOTAL UNCONTROLLABLE COST	29	-	(8)	21	(28)
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Contributions to / (from) Capital Reserves: Contribution to / (from) Capital Balances Contributions Contribution to / (from) Capital Balances Contribution to / (from) Capital Expenditure Contribution to / (from) Capital Expenditure Contribution to / (from) Capital Expenditure Control to demands Contract and service review Contract and service re							
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Financing of Capital Expenditure Forevision for Repayment of External Loans Contribution to / (from) General Balances Contract and service review (failed from) General Balances General Impairment team review of services General General Balances General Impairment team review of services General Impairment team review of service provision (general Balances (general Balances (general Balances	3,489		4,065	45	937	5,047	24
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Financing of Capital Expenditure Forevision for Repayment of External Loans Contribution to / (from) General Balances Contract and service review (failed from) General Balances General Impairment team review of services General General Balances General Impairment team review of services General Impairment team review of service provision (general Balances (general Balances (general Balances		Contributions to / (from) Earmorked Reserves					
- Financing of Capital Expenditure - - n/ke - Provision for Repayment of External Loans - - n/ke - Contribution for Repayment of External Loans - - n/ke - TOTAL APPROPRIATIONS - - n/ke 3.489 TOTAL APPROPRIATIONS 4,065 45 937 5,047 24 * OTHER VARIATIONS IN LEVEL OF EXPENDITURE £000's £	-		-	-	-	-	22
Provision for Repayment of External Loans Contribution to / (trom) General Balances Contribution to / (trom) General Balances Control (trom) General Balances						-	
Contribution to / (from) General Balances			-		-	-	
• TOTAL APPROPRIATIONS - - n/a 3,489 TOTAL NET EXPENDITURE 4,065 45 937 5,047 24 * OTHER VARIATIONS IN LEVEL OF EXPENDITURE £000's £000's £000's £000's £000's Strategic budget - agreed pressures / service demands. £000's £000's £000's £000's Strategic budget - agreed additional income / savings - - - - - Strategic budget - agreed additional income / savings - </td <td>-</td> <td></td> <td>-</td> <td>-</td> <td></td> <td>-</td> <td>5.5000 Store - 12</td>	-		-	-		-	5.5000 Store - 12
3,489 TOTAL NET EXPENDITURE 4,065 45 937 5,047 24 * OTHER VARIATIONS IN LEVEL OF EXPENDITURE £000's \$			-	-	-		n/a
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Redesign of internal Services: Sensory impairment team review of service provision Careline Plus contract and service review (54) (92) Qther resource changes Reduction in recharges to Housing Revenue Account Services Reduction in recharges to Public Health following a change in service (80) (72) (72)							
Strategic budget - agreed pressures / service demands - Strategic budget - agreed additional income / savings - Redesign of Internal Services: (38) - Careline Plus contract and service provision (38) - Careline Plus contract and service review (54) Other resource changes (92) Reduction in recharges to Housing Revenue Account Services 690 Reduction in recharges to Public Health following a change in service 350 Capital charges (8) Other minor variations (32)	3,489	TOTAL NET EXPENDITURE	4,065	45	937	5,047	24
Strategic budget - agreed pressures / service demands - Strategic budget - agreed additional income / savings - Redesign of Internal Services: (38) - Careline Plus contract and service provision (38) - Careline Plus contract and service review (54) Other resource changes (92) Reduction in recharges to Housing Revenue Account Services 690 Reduction in recharges to Public Health following a change in service 350 Capital charges (8) Other minor variations (32)	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budget - agreed additional income / savings Redesign of Internal Services: - Sensory Impairment team review of service provision - Careline Plus contract and service review (54) Other resource changes Reduction in recharges to Housing Revenue Account Services Reduction in recharges to Public Health following a change in service Capital charges Other minor variations			t to the second se			the test	20003
Strategic budget - agreed additional income / savings (38) Redesign of Internal Services: (38) - Sensory Impairment team review of service provision (38) - Careline Plus contract and service review (54) Other resource changes (92) Reduction in recharges to Housing Revenue Account Services 690 Reduction in recharges to Public Health following a change in service 350 Capital charges (8) Other minor variations (3)	Strategic bud	get - agreed pressures / service demands					
Strategic budget - agreed additional income / savings (38) Redesign of Internal Services: (38) - Sensory Impairment team review of service provision (38) - Careline Plus contract and service review (54) Other resource changes (92) Reduction in recharges to Housing Revenue Account Services 690 Reduction in recharges to Public Health following a change in service 350 Capital charges (8) Other minor variations (3)							
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Strategic budget - agreed additional income / savings (38) Redesign of Internal Services: (38) - Sensory Impairment team review of service provision (38) - Careline Plus contract and service review (54) Other resource changes (92) Reduction in recharges to Housing Revenue Account Services 690 Reduction in recharges to Public Health following a change in service 350 Capital charges (8) Other minor variations (3)							
Redesign of Internal Services: (38) - Sensory Impairment team review of service provision (38) - Careline Plus contract and service review (54) (92) (92) Other resource changes (92) Reduction in recharges to Housing Revenue Account Services 690 Reduction in recharges to Public Health following a change in service 350 Capital charges (8) Other minor variations (3)							-
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Sensory Impairment team review of service provision Careline Plus contract and service review (54) (92)	Dedeeler of I						
Careline Plus contract and service review (54) (92)							(20)
Other resource changes (92) Other resource changes 690 Reduction in recharges to Housing Revenue Account Services 690 Reduction in recharges to Public Health following a change in service 350 Capital charges (8) Other minor variations (3)							
Other resource changes 690 Reduction in recharges to Housing Revenue Account Services 690 Reduction in recharges to Public Health following a change in service 350 Capital charges (8) Other minor variations (3)		is contract and service review					(54)
Other resource changes 690 Reduction in recharges to Housing Revenue Account Services 690 Reduction in recharges to Public Health following a change in service 350 Capital charges (8) Other minor variations (3)							
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Other resource changes 690 Reduction in recharges to Housing Revenue Account Services 690 Reduction in recharges to Public Health following a change in service 350 Capital charges (8) Other minor variations (3)							
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Reduction in recharges to Housing Revenue Account Services 690 Reduction in recharges to Public Health following a change in service 350 Capital charges (8) Other minor variations (3)							
Reduction in recharges to Public Health following a change in service 350 Capital charges (8) Other minor variations (3) 1,029	Other resourc	ce changes					
Reduction in recharges to Public Health following a change in service 350 Capital charges (8) Other minor variations (3) 1,029							
Capital charges (8) Other minor variations (3)							
Other minor variations (3)			rvice				20120301
1,029							
		ranauons					(3)
							1.029
TOTAL OTHER VARIATIONS IN RESOURCE 937							1,023

PERSONAL SUPPORT

PERSONAL SUPPORT STRATEGIC PROJECTS

COST CENTRE: C1182G

FORECAST		ORIGINAL	Variations	in level of	ORIGINAL	
		BUDGET		ure on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
2013/02 12 040 10003		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	184	2	1	187	2
-	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	1,986	-	(1,986)	-	(100)
	Third Party Payments	•	-	22,745	22,745	n/a
	Transfer Payments	-	-		-	n/a
	Transport related expenditure Recharges from other services	-	-		-	n/a n/a
	TOTAL EXPENDITURE	2,170	2	20,760	22,932	957
	Government Grants	2,170	-	(1,591)	(1,591)	
	Other Grants, reimbursements and contributions	(2,036)	-	(19,168)	(21,204)	941
	Fees and Charges			-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-		-	n/a
(1,544)	Recharges to other services	-	-	-	-	n/a
(1,544)	TOTAL INCOME	(2,036)	-	(20,759)	(22,795)	1,020
80	NET CONTROLLABLE COST	134	2	1	137	2
	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges	-		-	-	n/a
	REFCUS	-	-	÷	-	n/a
-	Corporate support services bought in	-	-	•	-	n/a
-	TOTAL UNCONTROLLABLE COST		-		-	n/a
80	NET COST OF SERVICE	134	2	1	137	2
00	NET COST OF SERVICE	104	2	I	107	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-		-	n/a
_	Provision for Repayment of External Loans	-		-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-		-	
112	TOTAL AFFROFRIATIONS	-	-	-		n/a
				-		
	TOTAL NET EXPENDITURE		2	1	137	
80						2
80						
80 * OTHER VA	TOTAL NET EXPENDITURE					2
80 * OTHER VA						2
80 * OTHER VA	TOTAL NET EXPENDITURE					2
80 * OTHER VA	TOTAL NET EXPENDITURE					2
80 * OTHER VA	TOTAL NET EXPENDITURE					2
80 • OTHER VA Strategic bud	TOTAL NET EXPENDITURE					2 £000's
80 • OTHER VA Strategic bud	TOTAL NET EXPENDITURE					2 £000's
80 • OTHER VA Strategic bud	TOTAL NET EXPENDITURE					2 £000's
80 • OTHER VA Strategic bud	TOTAL NET EXPENDITURE					2 £000's
80 • OTHER VA Strategic bud	TOTAL NET EXPENDITURE					2 £000's
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80 • OTHER VA Strategic bud	TOTAL NET EXPENDITURE					2 £000's
80 • OTHER VA Strategic bud	TOTAL NET EXPENDITURE					2 £000's
80 • OTHER VA Strategic bud	TOTAL NET EXPENDITURE					2 £000's
80 • OTHER VA Strategic bud	TOTAL NET EXPENDITURE					2 £000's
80 • OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings					2 £000's
80 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings					2 £000's
80 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings					2 £000's
80 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings					2 £000's
80 • OTHER VA Strategic bud Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings					2 £000's
80 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings					2 £000's
80 • OTHER VA Strategic bud Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings					<u>2</u> £000's
80 • OTHER VA Strategic bud Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings					<u>2</u> £000's
80 Conterned to the second se	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings					<u>2</u> £000's
80 Conterned	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings					<u>2</u> £000's
80 Conterned	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings					<u>2</u> £000's
80 Conterned	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings					<u>2</u> £000's
80 Conternation	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings					<u>2</u> £000's

PEOPLE - ADULT SOCIAL SERVICES PERSONAL SUPPORT

BUSINESS RELATIONSHIPS AND SERVICE EFFECTIVENESS

COST CENTRE: C1184G

		OPICINIAL	Mari-1'	la Lauri -t	OBIGINIAL	
FORECAST		ORIGINAL BUDGET	Variations Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
201		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1,743	Employees	1,785	16	(1)	1,800	1
-0	Premises related expenditure	-	-	-	-	n/a
71	Supplies and Services	167	1	-	168	1
	Third Party Payments	32	1	-	33	3
-	Transfer Payments	-		-	-	n/a
-	Transport related expenditure	19 75		-	19 75	-
	Recharges from other services TOTAL EXPENDITURE	2,078	- 18	(1)	2,095	- 1
1,035	Government Grants	2,078	-		2,035	n/a
	Other Grants, reimbursements and contributions	(46)	-	-	(46)	-
(123)	Fees and Charges	(332)	-	-	(332)	-
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-		-	-	n/a
(1,988)	Recharges to other services	(59,915)	-	58,084	(1,831)	(97)
(2,111)	TOTAL INCOME	(60,293)	-	58,084	(2,209)	(96)
(212)	NET CONTROLLABLE COST	(58,215)	18	58,083	(114)	(100)
	Capital Charges			-		n/a
	Deferred/Intangible Charges	172		(58)	114	(34)
100	REFCUS		-	(00)		(04) n/a
-	Corporate support services bought in	-	-	-	-	n/a
	TOTAL UNCONTROLLABLE COST	172	-	(58)	114	(34)
(46)	NET COST OF SERVICE	(58,043)	18	58,025	-	(100)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
×	Contributions to / (from) Capital Reserves:		-	-	-	n/a
-	Financing of Capital Expenditure	·]	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-			-	n/a
-	TOTAL APPROPRIATIONS	-	-		-	n/a
(46)	TOTAL NET EXPENDITURE	(58,043)	18	58,025	-	(100)
		10 - CC.				
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Stratagia bud	act agreed pressures (service demonde					
Strategic bud	get - agreed pressures / service demands					
						•
Strategic bud	get - agreed additional income / savings					
						-
Other resource	re changes					
Removal of th	ne internal mechanism for purchase of individual clie	ent care from Com	missioning, th	his is offset by	the removal	
	dget in Personal Support. This is an internal recharg	ge only and has no	impact on the	e actual budg	ets held for	58,043
	total budgets for Adult Social Care					
Capital charg						(58
Divisional sup	oport services					40
						EB 005
						58,025
	ER VARIATIONS IN RESOURCE					58,025

PEOPLE - ADULT SOCIAL SERVICES PERSONAL SUPPORT

DIRECTOR OF PERSONAL SUPPORT

COST CENTRE: C1174G

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15 (A)	Inflation (B)	ure on (A) * Other (C)	ORIGINAL BUDGET 2015/16 (D)	% CHANGE (E)
£000's	Employees	£000's 119	£000's 1	£000's 293	£000's 413	<u>%</u> 247
117	Premises related expenditure	119		293	413	247 n/a
6	Supplies and Services	60	_		60	-
	Third Party Payments	1	-		1	_
	Transfer Payments					n/a
	Transport related expenditure		_	-	_	n/a
_	Recharges from other services	_	-	_	-	n/a
	TOTAL EXPENDITURE	180	1	293	474	163
-	Government Grants	-	-		-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Fees and Charges	-	-		-	n/a
-	Customer and Client Receipts		-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL INCOME	-	-	-	-	n/a
179	NET CONTROLLABLE COST	180	1	293	474	163
-0	Capital Charges	-		÷	1	n/a
-	Deferred/Intangible Charges	-	-		-	n/a
-	REFCUS		-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST		+	-		n/a
179	NET COST OF SERVICE	180	1	293	474	163
				100 K.		
-	Contributions to / (from) Earmarked Reserves	-	-	-	•	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-		-		n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances			-	-	n/a
-	TOTAL APPROPRIATIONS	-]	-	-	-	n/a
179	TOTAL NET EXPENDITURE	180	1	293	474	163
	RIATIONS IN LEVEL OF EXPENDITURE				1	£000's
	lget - agreed pressures / service demands			н		
<u>Strategic buc</u>	lget - agreed additional income / savings					
<u>Other resour</u> One Head of	<u>ce changes</u> Service post transferred from Adult Social Care Dir	ectorate - Social C	are Reform G	rant		90
	s Manager post transferred from Adult Social Care I					69
	Vorkers transferred from Adult Social Care Directora					84
Funding from	n Social Care Reform Grant for Salary Shortfall in Pe	ersonal Support Di	rectorate			23
	Social Care Surveys and Inclusive forum from Adult			Care Reform	Grant	25
Other minor						2
Outer manor					1	-
						293
	ER VARIATIONS IN RESOURCE					

PEOPLE - ADULT SOCIAL SERVICES PERSONAL SUPPORT

PROFESSIONAL STANDARDS

COST CENTRE: C1170G

<u> </u>	· · · · · · · · · · · · · · · · · · ·	ODIONIA			0000000	
FORECAST		ORIGINAL BUDGET	Variations	2011 (Start)	ORIGINAL	%
	DESCRIPTION	2014/15	Expenditu Inflation	* Other	BUDGET 2015/16	% CHANGE
2014/15	DESCRIPTION	(A)	(B)	(C)	2015/10 (D)	(E)
£000's		£000's	£000's	£000's	£000's	(Ľ) %
	Employees	794	5	164	963	^2
	Premises related expenditure	16	5	(9)	7	(56
	Supplies and Services	93	1	278	372	300
	Third Party Payments	50		60	60	n/a
	Transfer Payments		Ē	-	-	n/a
	Transport related expenditure		-			
	Recharges from other services	15			-	n/a
	TOTAL EXPENDITURE	15 918	6	<u>91</u> 584	106	<u>607</u> 64
	Government Grants	910			1,508	
		-	-	-	-	n/a
	Other Grants, reimbursements and contributions	(102)	-	-	(102)	-
	Fees and Charges	-	-	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(816)		(590)	(1,406)	72
(898)	TOTAL INCOME	(918)	-	(590)	(1,508)	64
		(i)				
78	NET CONTROLLABLE COST	-	6	(6)	-	n/a
-	Capital Charges	-	-	•	-	n/a
		-	-		-	
	Deferred/Intangible Charges		-	-	-	n/a
	REFCUS	-	-	-	•	n/i
	Corporate support services bought in	-	-	•	-	n/a
	TOTAL UNCONTROLLABLE COST	-	-	<u> </u>	-	n/
70	NET COST OF SERVICE			(0)		
/8	NET COST OF SERVICE	-	6	(6)	-	n/a
	Contributions to / (from) Earmarked Reserves	- 1		-	_	n/a
	Contributions to / (from) Capital Reserves:	_	-	-	2 1997 	n/
	Financing of Capital Expenditure		-	_		n/a
-	Provision for Repayment of External Loans		-	-		n/a
	Contribution to / (from) General Balances			-	-	
	TOTAL APPROPRIATIONS					n/a
1	TOTAL AFFROPRIATIONS	-				n/
78	TOTAL NET EXPENDITURE	-	6	(6)	-	n/
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Otrata ata burd	ant and an and a second s					
Strategic bud	get - agreed pressures / service demands					
Deprivation O	If Liberty - due to changes in legislation					558
_						558
Strategic bud	get - agreed additional income / savings					
						8
Other resource	e changes					
	akers transferred from Adult Social Care Directorat	te - Social Care Re	eform Grant			5
Two Minute T						
	Social Care Reform Grant for adjudnal days for Sa	- Jean and general 1				
Funding from	Social Care Reform Grant for aditional days for Sa lement of training budget to Corporate Learning and	d Development R	Iddet			
Funding from Transfer an e	lement of training budget to Corporate Learning and	d Development Bu	laget			
Funding from Transfer an e Divisional sup	lement of training budget to Corporate Learning an oport services	d Development Bu	laget			
Funding from Transfer an e	lement of training budget to Corporate Learning an oport services	d Development Bu	laget			
Funding from Transfer an e Divisional sup	lement of training budget to Corporate Learning an oport services	d Development Bu	lađet			(59
Funding from Transfer an e Divisional sup	lement of training budget to Corporate Learning an oport services	d Development Bu	laĝet			(36 (590 (564
unding from ransfer an e livisional sup Other minor c	lement of training budget to Corporate Learning an oport services	d Development Bu	laĝet			(59

ADULT SOCIAL CARE RECHARGES

SERVICE DESCRIPTION

With the abolition of the DASHH department this cost centre no longer exists in the current format shown in 2014/15 budget book. It is retained in 2015/16 for the purposes of recharges relating to Adult Social Care.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A)	Inflation (B)	Other (C)	2015/16 (D)	CHANGE (E)
		£000's	£000's	£000's	£000's	%
C1188G	Adult Scoial Care Recharges	-	1	(1)	-	n/a
	TOTAL NET SPEND	-	1	(1)	-	n/a

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Adult Scoial Care Recharges	5.6	-	(5.6)
TOTAL FTE STAFF	5.6	0.0	-5.6

ADULT SOCIAL CARE RECHARGES

COST CENTRE: C1200F

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
494	Employees	368	1	(369)	-	(100)
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	194	-	(59)	135	(30)
278	Third Party Payments	280	1	(229)	52	(81)
-	Transfer Payments	-	-	-	-1	n/a
	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	41	(1)	(4)	36	(12)
941	TOTAL EXPENDITURE	883	1	(661)	223	(75)
(86)	Government Grants	-	-	-		n/a
-	Other Grants, reimbursements and contributions	- 1	-	-	-	n/a
-	Fees and Charges	-	-	-	-	n/a
-	Customer and Client Receipts	1 - 1	-	-		n/a
-	Interest Receivable	-	-	-	-	n/a
(921)	Recharges to other services	(921)	-	687	(234)	(75)
	TOTAL INCOME	(921)	-	687	(234)	(75)
(66)	NET CONTROLLABLE COST	(38)	1	26	(11)	(71)
-	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	38	-	(27)	<u>11</u>	(71)
-	TOTAL UNCONTROLLABLE COST	38	-	(27)	11	(71)
(66)		-	1	(1)	-	n/a
	and a second a second as a					
-	Contributions to / (from) Earmarked Reserves	-	-	•		n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
C H	Provision for Repayment of External Loans	-	-	- 1	-	n/a
-	Contribution to / (from) General Balances	-	-		-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
	· · · · · · · · · · · · · · · · · · ·					
(66)	TOTAL NET EXPENDITURE	-	1	(1)		n/a

* OTHER VARIATIONS IN LEVEL OF EXPENDITURE	£000's
Strategic budget - agreed pressures / service demands	
Strategic budget - agreed additional income / savings	(128)
	(120)
Other resource changes	129
TOTAL OTHER VARIATIONS IN RESOURCE	1

ADULT SOCIAL CARE RECHARGES

COST CENTRE: C1188G

	1	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	368	1	(369)	•	(100)
	Premises related expenditure		-	-	-	n/a
	Supplies and Services	194	123	(59)	135	(30)
- 2/6	Third Party Payments Transfer Payments	280	1	(229)	52	(81)
	Transport related expenditure	-		-		n/a
	Recharges from other services	41	- (1)		36	n/a
		883	()	(4) (661)	223	(12) (75)
	Government Grants			(001)		(73) n/a
· · ·	Other Grants, reimbursements and contributions	-	-	-	_	n/a
	Fees and Charges	-	120	-	-	n/a
	Customer and Client Receipts	-		-	-	n/a
	Interest Receivable	-		-	-	n/a
	Recharges to other services	(921)		687	(234)	(75)
	TOTAL INCOME	(921)	-	687	(234)	(75)
		(02.1)]			(=== ,)]	
(66)	NET CONTROLLABLE COST	(38)	1	26	(11)	(71)
				and the state of t		<u>v</u> . 7
•	Capital Charges	-	- 1	-	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-		-	-	n/a
-	Corporate support services bought in	38		(27)	11	(71)
	TOTAL UNCONTROLLABLE COST	38		(27)	11	(71)
			10	an D		1.
(66)	NET COST OF SERVICE	-	1	(1)	-	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-		n/a
-	TOTAL APPROPRIATIONS	-	-	-		n/a
(00)						
(66)	TOTAL NET EXPENDITURE		1	(1)	-	n/a
* OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
Strategic bude	get - agreed additional income / savings					
Delete Execut	tive Director's Post					(128)
						(/
						(128)
Other resourc	e changes					
Reduction in r	recovery of departmental overheads due to reduced	direct costs				650
	nding from Social Care Reform Grant for six posts to		rt and five pos	sts to Commis	sioning	(441)
	nding from Social Care Reform Grant for aditional d				1	(5)
Transfer of fu	nding from Social Care Reform Grant for Adult Social	al Care Surveys &	Inclusive for	Im		(25)
	nding from Social Care Reform Grant for Salary Sho	ortfall in Personal S	Support Direct	torate		(23)
Corporate sup	oport services bought in					(27)
						129
	ER VARIATIONS IN RESOURCE					1

PLACE

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PLACE

KEY SERVICE TARGETS / PRIORITIES FOR 2015/16

Key objectives are outlined in the Councils growth strategy - The Croydon Promise - Growth for All':

To address housing shortages and provide homes for people at all stages of life by enabling at least 9,500 housing starts over the next five years.

Enable the creation of 16,000 jobs, accessible to all, in a range of growing sectors.

Oversee the development of one of Europe's largest urban shopping and leisure centres - the Whitgift redevelopment.

Attract investment to our district and local centres, creating vibrant communities and ensuring Croydon is a great place to live, work and visit.

Make Croydon the best place in London to start a new business enabling 2,000 new business starts per annum.

Reinstate Croydon's position as a premier office location by accelerating the development of over one million sq ft of new high-quality office space. Raise aspirations of residents through partnering with an international calibre university to offer more higher education in the borough.

Improve the transport network, providing genuine alternatives to the private car, and strengthening links with Gatwick Airport.

Support residents - young and old - into employment by implementing our new Pathways to Employment programme.

Buy local wherever possible and use the council's purchasing power to support local businesses.

In addition the department will continue to:

Maintain the quality of the environment through delivery of high quality public realm schemes, tackling litter and fly-tipping and seeking innovative solution: to the repairs and maintenance backlog.

Work with partners to reduce the incidence of crime and anti-social behaviour.

FINANCIAL PERFORMANCE

COST CENTRE: C1060D

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2013/14	2014/15	2014/15	2015/16	CHANGE
	2000	£000	£000	2000	
Employees	26,256	24,220	23,651	24,628	4
Premises related expenditure	15,392	14,154	18,137	14,980	(17)
Supplies and Services	22,405	16,697	19,101	16,503	(14)
Third Party Payments	28,594	25,530	26,420	26,133	(1)
Transfer Payments	3		2	-	(100)
Transport related expenditure	981	953	953	839	(12)
Capital Charges	17,179	16,573	16,573	17,707	7
Deferred/Intangible Charges		-	-	-	n/a
REFCUS	5,453	8,985	8,985	9,679	8
Corporate support services bought in	11,331	10,294	10,294	12,145	18
Recharges (to) / from other services	(4,694)	(4,172)	(4,120)	(5,784)	40
TOTAL EXPENDITURE	122,900	113,234	119,996	116,830	(3)
Government Grants	(7,985)	(107)	(309)	(107)	(65)
Other Grants, reimbursements and contributions	(6,428)	(303)	(1,814)	(297)	(84)
Fees and Charges	(11,736)	(24,482)	(22,885)	(24,387)	7
Customer and Client Receipts	(18,497)	(10,200)	(13,324)	(11,282)	(15)
Interest Receivable	(4)	-	-	-	n/a
TOTAL INCOME	(44,650)	(35,092)	(38,332)	(36,073)	(6)
	78,250	78,142	81,664	80,757	(1)
Contributions to / (from) Reserves	(185)	-	(755)	-	(100)
CURRENT BUDGET	77,705]	78,102	[
TOTAL VARIANCE FROM BUDGET- Over/(Under)	360		2,807		

TOP FINANCIAL RISKS 2015/16

1. Further increase in demand for temporary accommodation due to homelessness.

2. Realising savings and efficiency options

3. Ensuring that income collection targets are achieved

4. Pressures on demand led budgets, particularly waste management

DEPARTMENT SUMMARY

CABINET MEMBER

Councillor Bee	Cabinet Member for Transport and Environment
Councillor Butler	Cabinet Member for Homes and Regeneration
Councillor Collins	Cabinet Member for Clean Green Croydon
Councillor Godfrey	Cabinet Member for Culture, Leisure and Sports
Councillor Letts	Cabinet Member for Economic Development
Councillor Watson	Cabinet Member for Safety and Justice
• • • • • • • • • • • • • • • • • • •	

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Jo Negrini	Executive Director of Place	61325
Mike Kiely	Director of Planning	65599
Colm Lacey	Director of Development	47367
Stephen Tate	Director of Regeneration	
Tony Brooks	Director of Environment	65433
Dave Sutherland	Director of Croydon Landlord Services	
Peter Brown	Director of Housing Needs and Strategy	65474

COST CENTRE	SERVICE
C1410E	Environment
C1420E	Planning
C1430E	Regeneration
C1150E	Housing Needs and Strategy

MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations in Level of		ORIGINAL	
FORECAST		BUDGET	Expenditure on (A)		BUDGET	%
2014/15	DIVISION	2014/5	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
64,037	Environment	62,752	551	(4,804)	58,499	(7)
3,309	Planning	3,326	47	207	3,580	8
3,226	Regeneration	3,282	37	7,224	10,543	221
10,337	Housing Needs and Strategy	8,782	(77)	(570)	8,135	(7)
80,909	TOTAL NET SPEND	78,142	558	2,057	80,757	215

	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Environment	350.3	329.6	(20.7)
Planning	89.8	89.5	(0.3)
Regeneration	53.0	56.0	3.0
Housing Needs and Strategy	72.2	71.8	(0.4)
TOTAL FTE STAFF	565.3	546.8	(18.5)

DEPARTMENT SUBJECTIVE SUMMARY

PLACE

SUBJECTIVE SUMMARY

FORECAST		ORIGINAL	Variations		ORIGINAL	
		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	24,220	265	143	24,628	2
18,137	Premises related expenditure	14,154	163	663	14,980	6
19,101	Supplies and Services	16,697	140	(334)	16,503	(1)
26,420	Third Party Payments	25,530	335	268	26,133	2
2	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	953	-	(114)	839	(12)
6,961	Recharges from other services	7,037		(547)	6,490	(8)
95,225	TOTAL EXPENDITURE	88,591	903	79	89,573	1
(309)	Government Grants	(107)	-	-	(107)	1 - 1
(1,814) (Other Grants, reimbursements and contributions	(303)	(4)	10	(297)	(2)
(22,885)	Fees and Charges	(24,482)	(121)	216	(24,387)	(0)
	Customer and Client Receipts	(10,200)	(220)	(862)	(11,282)	11
	Interest Receivable	-	` - ´	-	-	n/a
-	Recharges to other services	(11,209)	-	(1,065)	(12,274)	10
(49,413)	TOTAL INCOME	(46,301)	(345)	(1,701)	(48,347)	4
					L	
45,812	NET CONTROLLABLE COST	42,290	558	(1,622)	41,226	(3)
40.570		40.570		1 101	47 707	
	Capital Charges	16,573	-	1,134	17,707	7
	Deferred/Intangible Charges REFCUS	8,985	-	- 694	9,679	n/a 8
a second s	Corporate support services bought in	10,294	-	1,851	12,145	18
	TOTAL UNCONTROLLABLE COST	35,852	-	3,679	39,531	
		00,002				10
81,664	NET COST OF SERVICE	78,142	558	2,057	80,757	3
	Contributions to / (from) Earmarked Reserves	Ξ.	-	-	-	n/a
- 0	Contributions to / (from) Capital Reserves:	-	-		-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-		n/a
	Contribution to / (from) General Balances	-	-	•	-	n/a
(755)	TOTAL APPROPRIATIONS	-	•	-	-	n/a
80,909	TOTAL NET EXPENDITURE	78,142	558	2,057	80,757	3
* OTHER VAF	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands get - agreed additional income / savings					2,181 (3,718)
Strategic Dudy	yer - agreeu auunonar moorne / savings					
						(1,537)
Other resource	e changes					3,594
TOTAL OTHE	ER VARIATIONS IN RESOURCE					2,057

ENVIRONMENT

SERVICE DESCRIPTION

The Environment Division comprise Environment and Leisure , Highways and Parking, Public Safety, and Bereavement services. Environment and Leisure Services provides waste management and recycling services, sports and leisure services and manage Croydon's parks and green spaces. The Waste Management and Recycling team contract manage waste services for domestic and trade waste collections, recycling and street cleaning services, processing of green garden waste and kitchen food waste and operation of household recycling centres. Sport and leisure services provide sport opportunities for young people, GP referral services and operation of Croydon's leisure centres in partnership with Fusion Leisure. The Green Spaces team are responsible for the protection, conservation and maintenance of all of the borough's parks and green spaces including management and maintenance of open countryside, allotments, park buildings and games courts. Highways and Parking Services ensure the safety of highway users by delivering maintenance to carriageways, footways, public footpaths, street lighting and highway structures and drainage. The Highways team also monitor statutory works to cooridnate and minimise the delay and disruption and are responsible for enforcement of road traffic regulations. The service also provides road safety, skip licensing and parking services. Parking provision is managed through highway parking spaces, car parks and permitted parking. The Parking team is also responsible for enforcement of parking regulations and Blue Badges. Public Safety Services comprise the community safety and regulatory services team, including the Safer Croydon Partnership, Antisocial Behaviour (ASB) Unit and Area Enforcement Service. The Community Safety Team support the Safer Croydon Partnership in the development and implementation of the crime reduction strategy and maintain and manage the dedicated Safer Croydon radio service . The ASB Unit is responsible for implementing the council's statutory and partnership obligations relating to ASB Orders, Acceptable Behaviour Agreements, training partners and coordinating a borough-wide response to ASB The Enforcement Team work closely with the borough's Safer Neighbourhood Teams to tackle ASB, flytipping and cleansing and provide a high visibility presence to reassure local residents. An Environmental Response Team tackle issues such as graffiti removal, chewing gum removal, fly-tip prevention and also provide a rapid response service to clean up environmental emergencies. Other public safety services provide food safety, health and safety, trading standards, pollution control and licensing services. The Food Team ensures that food sold, offered and stored for sale and entering the borough is wholesome, fit for human consumption and properly labelled and described. Occupational Safety secures the health, safety and welfare of people in those premises where the local authority is the designated enforcement agency.

Trading Standards ensures that local people and businesses are protected from illegal and unfair trade practices. Pollution control deals with a range of statutory environmental pollution matters including air pollution, contaminated land and noise pollution. The Licensing team secure the suitability of those premises where the council is the licensing or certifying authority to ensure the health and safety of those attending these premises.

The bereavement service is responsible for managing and administering the crematorium and the garden of remembrance as well as the three cemeteries serving the borough (Mitcham cemetery, Queen's Road cemetery and Greenlawns Memorial Park). In addition the service runs the public mortuary in Thornton Road.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET				%
COST CENTRE	SERVICE	2014/15 (A)	Inflation (B)	Other (C)	2015/16 (D)	CHANGE (E)
		£000's	£000's	£000's	£000's	%
F	Parking and Highways	20,411	46	(5,118)	15,339	(25)
C1455F	Environment & Leisure Services	36,659	466	725	37,850	3
C1435F	Regulatory Services	1,953	13	(334)	1,632	(16)
C1440F	Community Safety	3,637	34	(132)	3,539	(3
C1445F	Bereavement Services	94	(8)	53	139	48
C1425F	Directorate	(2)		2	-	(100)
	TOTAL NET SPEND	62,752	551	(4,804)	58,499	(7)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Parking and Highways	190.3	169.8	(20.5)
Environment & Leisure Services	27.3	28.1	0.8
Regulatory Services	32.4	31.4	(1.0)
Community Safety Services	75.6	75.0	(0.6)
Bereavement Services	23.7	23.2	(0.5)
Directorate	1.0	2.0	1.0
TOTAL FTE STAFF	350.3	329.6	(20.7)

ENVIRONMENT

COST CENTRE: C1410E

		ORIGINAL	Variations i		ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
13,841	Employees	14,292	152	(728)	13,716	(
	Premises related expenditure	3,651	7	(44)	3,614	(
	Supplies and Services	15,522	140	(334)	15,328	(
24,947	Third Party Payments	24,215	335	324	24,874	
÷.	Transfer Payments	÷	- 1	-	-	n
877	Transport related expenditure	873	-	(114)	759	(1
4,439	Recharges from other services	4,439		(606)	3,833	(1
64,549	TOTAL EXPENDITURE	62,992	634	(1,502)	62,124	(
11	Government Grants	-	-	•.	•	n
(903)	Other Grants, reimbursements and contributions	(122)	-	10	(112)	(
(18,895)	Fees and Charges	(19,900)	(73)	528	(19,445)	(
(2.050)	Customer and Client Receipts	(2,042)	(10)	240	(1,812)	(1
	Interest Receivable	,			-	,. г
(6.945)	Recharges to other services	(6,997)	-	440	(6,557)	
	TOTAL INCOME	(29,061)	(83)	1,218	(27,926)	
35,717	NET CONTROLLABLE COST	33,931	551	(284)	34,198	
15.847	Capital Charges	15.847		001	16,478	
15,647	Deferred/Intangible Charges	15,647	-	631	10,470	r
 	REFCUS	6,635	-	(6.635)	-	(10
	Corporate support services bought in	6,339	-	1,484	7,823	2
			-			6
28,821	TOTAL UNCONTROLLABLE COST	28,821	2	(4,520)	24,301	(1
64,538	NET COST OF SERVICE	62,752	551	(4,804)	58,499	(
(501)	Contributions to / (from) Earmarked Reserves					r
	Contributions to / (from) Capital Reserves					,
-	Financing of Capital Expenditure					ŗ
-	Provision for Repayment of External Loans			534		
-	Contribution to / (from) General Balances		2	-		
	TOTAL APPROPRIATIONS	-	-			
	ne segas ny ny harden transmissiones.	I			_	r
64.037	TOTAL NET EXPENDITURE	62,752	551	(4.804)	58,499	

COST CENTRE: C1430F / C1450F

		ORIGINAL	Variations i		ORIGINAL	
FORECAST	DEGODIDE ON	BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15 (A)	Inflation (B)	* Other (C)	2015/16 (D)	CHANGE (E)
£000's		£000's	£000's	£000's	£000's	(E) %
	Employees	6,696	70	(698)	6,068	(9
1,459	Premises related expenditure	1,402	-	(5)	1,397	(0
	Supplies and Services	1,679	6	(161)	1,524	(9
	Third Party Payments	3,028	18	13	3,059	1
	Transfer Payments Transport related expenditure	271	-	(59)	212	n/a (22
	Recharges from other services	1,677		(25)	1,652	(22
		14,753	94	(935)	13.912	
		14,755			13,912	(6
	Government Grants	-	·*		-	n/a
	Other Grants, reimbursements and contributions	(105)	-	10 636	(95) (14,015)	(10
	Fees and Charges Customer and Client Receipts	(14,606) (926)	(45)	229	(14,015)	(4 (24
200	Interest Receivable	(920)	(3)	225	(700)	(24 n/a
	Recharges to other services	(943)		157	(786)	(17
				14-01201610	the two productions	
(16,198)		(16,580)	(48)	1,032	(15,596)	(6
(1.050)		(1.007)	46	97	(1 004)	(0
(1,352)	NET CONTROLLABLE COST	(1,827)	46	97	(1,684)	(8
13.253	Capital Charges	13,253	-	732	13,985	6
	Deferred/Intangible Charges			-	-	n/
	REFCUS	6,635		(6,635)	-	(100
2,350	Corporate support services bought in	2,350	-	688	3,038	29
22,238	TOTAL UNCONTROLLABLE COST	22,238		(5,215)	17,023	(23
20,886	NET COST OF SERVICE	20,411	46	(5,118)	15,339	(25
-	Contributions to / (from) Earmarked Reserves					n/
	Contributions to / (from) Capital Reserves:	-		-	-	n/
÷.,	Financing of Capital Expenditure	-	-	<u> </u>	-	n/i
	Deside and the Designment of External Lange				~ ~ ~	-1
-	Provision for Repayment of External Loans	÷		÷	-	n/a
	Contribution to / (from) General Balances		-	-		
				÷ -	-	n/:
-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS		-	-	-	n/i n/i
-	Contribution to / (from) General Balances					n/. n/
20,886	Contribution to / (from) General Balances TOTAL APPROPRIATIONS		-	-	-	n/i n/i
- - 20,886 • OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE		-	-	-	n/i
20,886 • OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	20,411	- - 46	- (5,118)	-	
20,886 • OTHER VAI Strategic bud Reduction in	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Pay and Display income budget to reflect underachi	20,411	- - 46	- (5,118)	-	n/i
20,886 • OTHER VAI Strategic bud Reduction in Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Pay and Display income budget to reflect underachi get - agreed additional income / savings	20,411	- - 46	- (5,118)	-	
20,886 OTHER VA Strategic bud Reduction in Strategic bud Savings on v	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE loget - agreed pressures / service demands Pay and Display income budget to reflect underachi loget - agreed additional income / savings rehicle removals by reducing overhead costs	20,411	- - 46	- (5,118)	-	
20,886 • OTHER VAI Strategic bud Reduction in Strategic bud Savings on v Highways Re	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Pay and Display income budget to reflect underachi inget - agreed additional income / savings rehicle removals by reducing overhead costs structure	- 20,411 evement of income in	- - 46	- (5,118)	-	
20,886 • OTHER VAI Strategic bud Reduction in Strategic bud Savings on v Highways Re Coring progra	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Pay and Display income budget to reflect underachi iget - agreed additional income / savings rehicle removals by reducing overhead costs structure amme regarding work undertaken by utility companie	- 20,411 evement of income in	- - 46	- (5,118)	-	
20,886 OTHER VAI Strategic bud Reduction in Strategic bud Savings on v Highways Rei Component Network Man.	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Pay and Display income budget to reflect underachi inget - agreed additional income / savings rehicle removals by reducing overhead costs structure	- 20,411 evement of income in	- - 46	- (5,118)	-	
20,886 OTHER VAI Strategic bud Reduction in Strategic bud Savings on v Highways Re Coring progra Network Mani- Increase in si	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Pay and Display income budget to reflect underachi aget - agreed additional income / savings rehicle removals by reducing overhead costs structure amme regarding work undertaken by utility companie agement costs allocated to capital	- 20,411 evement of income in	- - 46	- (5,118)	-	
20,886 • OTHER VAI Strategic bud Reduction in Strategic bud Savings on v Highways Re Coring progra Network Mani- Increase in su	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE loget - agreed pressures / service demands Pay and Display income budget to reflect underachi loget - agreed additional income / savings rehicle removals by reducing overhead costs structure amme regarding work undertaken by utility companie agement costs allocated to capital uspension income	- 20,411 evement of income in	- - 46	- (5,118)	-	
20,886 • OTHER VAI Strategic bud Reduction in Strategic bud Savings on v Highways Re Coring progra Network Man. Increase in su Efficiencies in	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Pay and Display income budget to reflect underaching get - agreed additional income / savings rehicle removals by reducing overhead costs structure amme regarding work undertaken by utility companies agement costs allocated to capital uspension income the use of shift patterns for enforcement officers	- 20,411 evement of income in	- - 46	- (5,118)	-	
20,886 • OTHER VAI Strategic bud Reduction in Strategic bud Savings on v Highways Re Coring progra Network Man. Increase in su Efficiencies in Other resource	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands. Pay and Display income budget to reflect underachi- liget - agreed additional income / savings rehicle removals by reducing overhead costs structure amme regarding work undertaken by utility companie agement costs allocated to capital uspension income in the use of shift patterns for enforcement officers exchanges	- 20,411 evement of income in	- - 46	- (5,118)	-	
20,886 • OTHER VAI Strategic bud Reduction in Strategic bud Savings on v Highways Re Coring progra Network Man. Increase in su Efficiencies in Other resource	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands. Pay and Display income budget to reflect underachi- liget - agreed additional income / savings rehicle removals by reducing overhead costs structure amme regarding work undertaken by utility companie agement costs allocated to capital uspension income in the use of shift patterns for enforcement officers exchanges	- 20,411 evement of income in	- - 46	- (5,118)	-	
20,886 • OTHER VAI Strategic bud Reduction in Strategic bud Savings on v Highways Re Coring progra Savings on v Highways Re Coring progra Network Man. Increase in st Efficiencies ir Other resource Virements to bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Pay and Display income budget to reflect underachi Iget - agreed additional income / savings rehicle removals by reducing overhead costs structure amme regarding work undertaken by utility companie agement costs allocated to capital uspension income In the use of shift patterns for enforcement officers 29 changes :-	- 20,411 evement of income in	- - 46	- (5,118)	-	
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20,886 • OTHER VAI Strategic bud Reduction in Strategic bud Savings on v Highways Re Coring progra Network Mani- Increase in su Efficiencies ir Other resource Virements fro Staff Changes Variations in in	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Pay and Display income budget to reflect underachi- iget - agreed additional income / savings rehicle removals by reducing overhead costs structure agreent costs allocated to capital uspension income in the use of shift patterns for enforcement officers es changes :- m :- s running expenses	- 20,411 evement of income in	- - 46	- (5,118)	-	
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20,886 20,986 20,986 20,997 20,886 20,997 20,986 20,997	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands Pay and Display income budget to reflect underachi liget - agreed additional income / savings rehicle removals by reducing overhead costs structure amme regarding work undertaken by utility companie agement costs allocated to capital uspension income In the use of shift patterns for enforcement officers the use of shift patterns for enforcement officers to changes income recharges	- 20,411 evement of income in	- - 46	- (5,118)	-	21: 17: 17: 17: 17: 14: (200)'s 17: 17: 17: 17: 17: 17: 17: 17:
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20,886 • OTHER VAI Strategic bud Reduction in Strategic bud Reduction in Strategic bud Savings on v Highways Re Coring progra Network Man. Increase in su Efficiencies ir Other resource Virements to Virements to Staff Change: Variations in i Capital Charge REFCUS Corporate su; Minor variatio	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands. Pay and Display income budget to reflect underaching get - agreed additional income / savings rehicle removals by reducing overhead costs structure amme regarding work undertaken by utility companie agement costs allocated to capital uspension income 1 the use of shift patterns for enforcement officers 29 chances m s running expenses income recharges jes pport services bought in	- 20,411 evement of income in	- - 46	- (5,118)	-	
20,886 • OTHER VAI Strategic bud Reduction in Strategic bud Reduction in Strategic bud Savings on v Highways Re Coring progra Network Man. Increase in su Efficiencies ir Staff Change: Variations in i Capital Charge REFCUS Corporate su; Minor variatio	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands. Pay and Display income budget to reflect underaching get - agreed additional income / savings rehicle removals by reducing overhead costs structure agreent costs allocated to capital uspension income to the use of shift patterns for enforcement officers es chances 	- 20,411 evement of income in	- - 46	- (5,118)	-	
20,886 • OTHER VAI Strategic bud Reduction in Strategic bud Reduction in Strategic bud Savings on v Highways Re Coring progra Network Man. Increase in su Efficiencies ir Staff Change: Variations in i Capital Charge REFCUS Corporate su; Minor variatio	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands. Pay and Display income budget to reflect underaching get - agreed additional income / savings rehicle removals by reducing overhead costs structure agreent costs allocated to capital uspension income to the use of shift patterns for enforcement officers es chances 	- 20,411 evement of income in	- - 46	- (5,118)	-	

PLACE ENVIRONMENT ENVIRONMENTAL & LEISURE SERVICES

COST CENTRE: C1455F

11.1631 11.421 134 75 11.631 2 21.067 Trindler Payments 20.955 317 106 7 10 32 Transfer Payments 20.955 317 106 7 10 32 Transfer Payments 3.92 1382 Transfer Payments 3.92 1382 31.466 Reptrops Trained expenditure 1.484 -	FORECAST		ORIGINAL BUDGET	Variations Expenditu	ire on (A)	ORIGINAL BUDGET	%
1616 Employees 1,616 19 122 1,727 0 1.615 Permises raided expandiure 1,421 134 76 1,635 2.007 Their darp Haymans 20,503 317 10 21,727 0 3.62 Transport related appendiure 3.82 10 382 10 382 33 1.646 Readings from other services 1,441 134 76 11,431 2 33 1.646 Readings from other services 1,464 (594) 57 43 1.646 Readings from other services (10) - - 100 1.650 Deternational and contributions (10) - - 100 1.630 Deternational and contrases 2,374 - 466 25.4 2,465 22 2.374 Deternational association and contrases - - - - - - - - - - - - - -	2014/15	DESCRIPTION		(B)		(D)	
1 615 Promise related expenditure 1,51 - 5 1,565 1 1,963 Supplies and Services 11,421 134 136 20,67 106 21,376 20 1 1,963 Supplies and Services 11,421 134 135 135 136 137 136 136 136 137 136 137 136 137 136 137 136 137 136 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
11 1:621 134 76 11,421 134 76 11,431 2 21:06 Thirds Payments 295 317 166 21,776 2 7<				19	UKS CONTRACTOR		9
Transfer Psymints 3.2 1.0 - 0 - 0 - 0 3.2 1.0 3.2 1.0 3.2 1.0 3.2 1.0 3.2 1.0 3.2 1.0 3.2 1.0 3.2 1.0 3.2 1.0 3.2 1.0 3.2 1.0 3.2 1.0 3.2 1.0 3.2 1.0 3.2 1.0 3.2 1.0 3.2 1.0 3.2 1.0 </td <td></td> <td></td> <td></td> <td>134</td> <td></td> <td></td> <td>2</td>				134			2
352 Transport related expenditure 352 - 10 382 3 1.464 Rehoffings from other services 1.464 (564) 970 (471) - Government Grants -			20,955	317	106	21,378	2
1.444 - (594) 977 (41) 39.077 TOTAL EXPENDITURE 37.359 470 (275) 37.554 1 (10) - - (10) - - 10 - 10 - 10 - 10 - 10 - 10 - 10 - 10 - 10 - 10 - 10 - 10 - 10 - 10 - 10			- 352	-	- 10	- 362	n/a 3
Contemment Grants, animulations (10) Control (Cardinal Control Receipts (Cardinal Receipts (Cardina	1,464	Recharges from other services	1,464	-	(594)		(41)
(10)			37,359		(275)	37,554	1
(648) Customer and Clean Receipts (648) (1) 1 (698) Cr (1.730) Recharges to other services (1,730) - 433 (1,297) (25 (4.826) TOTAL INCOME (5,114) (4) 529 (4,589) (1) 33.251 NET CONTROLLABLE COST 32,245 466 254 32,865 2 2.374 (49) 2,326 (4) 2,326 (4) 2,326 (4) 2.474 Capital Charges 2,374 (49) 2,325 (7) (4) 2,426 (4) 2.404 Charges 2,44 4,414 4,71 4,848 11 37,665 NET COST OF SERVICE 36,659 466 725 37,850 3 (140) Contributions to / (from Capital Reserves: - - - - n/n - Contributions to / (from Capital Reserves: - - - n/n - Contributions to / (from Capital Reserves: -			(10)	-	•	(10)	n/a -
Interest Recipitable 1.730 4.33 (1,297 (1,730) 4.33 (1,297 (4,599) (100 33,251 NET CONTROLLABLE COST 32,245 466 254 32,965 2 2,374 Capital Charges 2,374 (40) 2,326 (20) 1 <t< td=""><td>(2,438)</td><td>Fees and Charges</td><td>(2,726)</td><td>(3)</td><td>85</td><td>(2,644)</td><td>(3)</td></t<>	(2,438)	Fees and Charges	(2,726)	(3)	85	(2,644)	(3)
(1.7.20) - 433 (1.277) (22 (4,826) TOTAL INCOME (5,114) (4) 523 (4,589) (10 33.251 NET CONTROLLABLE COST 32.245 466 254 32,965 2 2.374 Capital Charges 2.374 (40) 2.386 (7) 2.000 Concrete support sevices bought in 2.040 518 2.569 22 4.414 TOTAL UNCONTROLLABLE COST 4.414 4.71 4.865 113 37.665 NET COST OF SERVICE 36,659 466 725 37,860 3 11840 Contributions to / (from) Earmarked Reserves: - - - - - - - Contributions to / (from) Earmarked Reserves: -	(648)	superior and another weather weather and and a superior and a super-	(648)		11	(638)	(2)
(4,826) TOTAL INCOME (5,114) (4) 529 (4,589) (10) 33,251 NET CONTROLLABLE COST 32,245 466 254 32,945 2 2,374 Capital Charges 2,374 (40) 2,328 (6) - REFCUS	-		-		-	-	n/a
33,251 NET CONTROLLABLE COST 32,245 466 254 32,965 2 2,374 - <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
2.374 Capital Charges 2.374 (48) 2.328 07 2.414 TOTAL UNCONTROLLABLE COST 4.414 471 4.885 11 37.665 NET COST OF SERVICE 36,659 466 725 37,690 33 (184) Contributions to / (from) Capital Reserves: - </td <td>(4,820)</td> <td></td> <td>(5,114)</td> <td>(4)</td> <td>529</td> <td>(4,509)</td> <td>(10)</td>	(4,820)		(5,114)	(4)	529	(4,509)	(10)
Deferred/inargible Charges Alta Process Alta Comprate support services bought in 2,040 Corporate support services Sought in Contributions to / (from) Capital Reserves: Contribution increase and Landfill tax S	33,251	NET CONTROLLABLE COST	32,245	466	254	32,965	2
Deferred/inargible Charges Alta Process Alta Comprate support services bought in 2,040 Corporate support services Sought in Contributions to / (from) Capital Reserves: Contribution increase and Landfill tax S	2 374	Canital Charges	2 374		(48)	2 326	(2)
2.040 Corporate support services bought in 2.040 - 519 2.559 25 4.414 TOTAL UNCONTROLLABLE COST 4.414 - 471 4,885 11 37,665 NET COST OF SERVICE 36,659 466 725 37,850 3 (164) Contributions to / (from) Capital Reserves: -			-		-	-	n/a
4.414 TOTAL UNCONTROLLABLE COST 4.414 471 4.885 11 37,865 NET COST OF SERVICE 36,659 466 725 37,850 3 (184) Contributions to / (from) Earmarked Reserves: -			-		-	-	n/a
37,665 NET COST OF SERVICE 36,659 466 725 37,850 37,850 (184) Contributions to / (from) Capital Reserves: - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
(184) Contributions to / (from) Earmarked Reserves: -						.,	
Contributions to / (from) Capital Expenditure Frovision for Repayment of External Loans Contribution to / (from) General Balances Contributione	37,665	NET COST OF SERVICE	36,659	466	725	37,850	3
Financing of Capital Expenditure Financing of Capital Expenditure Forovision for Provision for Propayment of Legraphic Lass Financing of Capital Expenditure Contribution to / (from) General Balances Financing Financin	(184)	Contributions to / (from) Earmarked Reserves	-	-		-	n/a
Provision for Repayment of External Loans Contribution to // (from) General Balances //// /// /// /// /// /// /// /// /// /// /// /// /// /// /// //// /// /// /// /// /// ///// //// //// //// //// //// ///// ///// ///// //// ///// ///// ///// ///// ///// ///// ///// ///// ///// ///// ///// ///// ///// ///// ///// ///// ///// //////	•		-	•		-	n/a
Contribution to / (from) General Balances Contribution to / services / services demands. Socont to reflect unachievement of income target for Trade waste in 14/15 Socont to baseline budget to reflect population increase and Landfill tax Socont to baseline budget to reflect population increase and Landfill tax Socont to baseline budget to reflect population increase and Landfill tax Socont to baseline budget to reflect population increase and Landfill tax Socont to baseline budget to reflect population increase and Landfill tax Socont to baseline budget to reflect population increase and Landfill tax Socont to budget to reflect population increase and Landfill tax Socont to budget to reflect population increase and Landfill tax Socont to budget to reflect population increase and Landfill tax Socont to budget to reflect population increase and Landfill tax Socont to budget to reflect population increase and Landfill tax Socont to budget to reflect population increase and Landfill tax Socont to budget to reflect population increases Iterateric budget to reflect population increases Iteratere	-						n/a
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OTHER VARIATIONS IN LEVEL OF EXPENDITURE E000's itrategic budget - agreed pressures / service demands. 360 prowth to reflect unachievement of income target for Trade waste in 14/15 360 prowth to baseline budget to reflect population increases and Landfill tax 360 preational costs of Monks Hill Sport Centre. Cost reduces from centre established and income increases 165 itrategic budget - agreed additional income / savings 1,030 itrategic budget - agreed additional income / fragging 1,030 or bullding and DIY waste at HRRCs Charging residents for new replacement bins - Waste 1,030 offection contract efficiencies in line with the Council's Clean and Green agenda includes charging 1,030 or bullding and DIY waste at HRRCs Charging residents for new replacement bins - Waste (577 lection contract efficiencies in line with the borough in order to maximise operational contract efficiencies (715 Uher resource changes (715 itrations in recharges 135 ariations in recharges 135 ariations in income 135 ariations in income 135 ariations in income 135 ariations in income 135 ariations in incorder 515					A3365		
itratecic budget - acreed pressures / service demands. 360 provent to reflect unachievement of income target for Trade waste in 14/15 360 proventional costs of Monks Hill Sport Centre. Cost reduces from centre established and income increases 165 Strategic budget - acreed additional income / savings 1,030 Review of waste management services in line with the Council's Clean and Green agenda Includes charging or building and UDI waste at HRRCs - Charging residents for new replacement bins - Waste (575 ollection contract efficiencies through a rationalisation of the rounds acress the borough. (575 leview of grounds maintenance of green spaces across the borough in order to maximise operational contract efficiencies (715 Other resource changes (715 irrements to :- ************************************	07 494		00.050	100	705	07.050	
arowth to reflect unachievement of income target for Trade waste in 14/15 360 arowth to baseline budget to reflect population increase and Landfill tax 505 arowth to baseline budget to reflect population increase and Landfill tax 505 arowth to baseline budget to reflect population increase and Landfill tax 505 arowth to baseline budget to reflect population increase and Landfill tax 505 arratopic budget - agreed additional income / savings 103 teview of waste management services in line with the Council's Clean and Green agenda Includes charging or building and DIY waste at HRRCs - Charging residents for new replacement bins - Waste 105 ollection contract efficiencies through a rationalisation of the rounds across the borough. (575 teview of grounds maintenance of green spaces across the borough in order to maximise operational contract efficiencies (140 201ther resource changes (715 threments from :- 11 thaff Changes 12 fariations in running expenses (557 fariations in income (152 fariations in recharges (152 <	37,481	TOTAL NET EXPENDITURE	36,659	466	725	37,850	3
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Operational costs of Monks Hill Sport Centre. Cost reduces from centre established and income increases 165 Itrategic budget - agreed additional income / savings 1,030 Review of waste management services in line with the Council's Clean and Green agenda Includes charging or building and DIY waste at HRRCs - Charging residents for new replacement bins - Waste 1,030 ollection contract efficiencies through a rationalisation of the rounds across the borough. (575 teview of grounds maintenance of green spaces across the borough in order to maximise operational contract efficiencies (715 Other resource changes (715 Irrements from :- 13 Rariations in running expenses (557 Variations in running expenses (557 Yariations in running expenses (557 Variations in running expenses (557 Yariations in recharges (557 Yariations in runn	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	466	725	37,850	£000's
Strategic budget - acreed additional income / savings 1,030 teview of waste management services in line with the Council's Clean and Green agenda Includes charging or building and DIY waste at HRRCs - Charging residents for new replacement bins - Waste oilection contract efficiencies through a rationalisation of the rounds across the borough. (575 teview of grounds maintenance of green spaces across the borough in order to maximise operational contract efficiencies (140 Uher resource changes (715 Irrements to :- (140 dirations in running expenses (527 ariations in running expenses (557 ariations in recharges (140 ariations in recharges (140 terview of the replacement in income (140 terview of grounds maintenance of green spaces across the borough in order to maximise operational contract efficiencies (140 Uher resource changes (140 irrements to :- (140 transfer Changes (151 ariations in running expenses (152 ariations in necharges (152 applial Charges (140 terretors (152 terretors (152 tariations (152 tariations	* OTHER VA Strategic bud Growth to ref	RIATIONS IN LEVEL OF EXPENDITURE	e in 14/15	466	725	37,850	£000's 360
itrategic budget - acreed additional income / savings - Includes charging feview of waste management services in line with the Council's Clean and Green agenda Includes charging - (575 collection contract efficiencies through a rationalisation of the rounds across the borough. (575 leview of grounds maintenance of green spaces across the borough in order to maximise operational contract efficiencies (140 iteries ource changes (715 iterements from :- - iteriations in running expenses (55 ariations in running expenses (15 ariations in running expenses (15 increase (15 ariations in running expenses (15 ariations in running expenses (15 increase (15 ariations in running expenses (15 arinations in running expenses (15	* OTHER VA Strategic bud Growth to ref Growth to bas	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands lect unachievement of income target for Trade wast selline budget to reflect population increase and Lar	te in 14/15 ndfill tax			37,850	£000's 360 505
teview of waste management services in line with the Council's Clean and Green agenda Includes charging or building and DIY waste at HRRCs - Charging residents for new replacement bins - Waste ollection contract efficiencies through a rationalisation of the rounds across the borough. Neview of grounds maintenance of green spaces across the borough in order to maximise operational contract efficiencies (140) (715) Dither resource changes firements to :- firements from :- staff Changes fariations in running expenses fariations in recharges capital Charges (557) (140) (715) (140) (715) (140) (715) (140) (715) (140) (140) (715) (140) (* OTHER VA Strategic bud Growth to ref Growth to bas	RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands lect unachievement of income target for Trade wast selline budget to reflect population increase and Lar	te in 14/15 ndfill tax			37,850	£000's 360 505 165
or building and DIY waste at HRRCs - Charging residents for new replacement bins - Waste (575 ollection contract efficiencies through a rationalisation of the rounds across the borough. (575 leview of grounds maintenance of green spaces across the borough in order to maximise operational contract efficiencies (140 2014er resource changes (715 2014er resource changes (715 2014er resource changes (575 2014er resource changes (575 2014er resource changes (715 2014er resource changes (575 2014er resource changes (156 2014er resource changes (575 2014er resource changes (1575 2014er resource changes (1525 2014er resource changes (1525 2014er resource changes (1526 2014er resource changes (1526 2015er resource support services bought in (* OTHER VA Strategic bud Growth to ref Growth to bas Operational c	RIATIONS IN LEVEL OF EXPENDITURE opt - agreed pressures / service demands lect unachievement of income target for Trade wast seline budget to reflect population increase and Lar sosts of Monks Hill Sport Centre Cost reduces from	te in 14/15 ndfill tax			37,850	£000's 360 505
Averew of grounds maintenance of green spaces across the borough in order to maximise operational contract efficiencies (140 (715 (715 (715 (715 (715 (715 (715 (715	* OTHER VA Strategic bud Growth to ref Growth to bas Operational c Strategic bud Review of wa	RIATIONS IN LEVEL OF EXPENDITURE lect unachievement of income target for Trade wast seline budget to reflect population increase and Lar costs of Monks Hill Sport Centre. Cost reduces from lect - agreed additional income / savings ste management services in line with the Council's	a in 14/15 offil tax centre established ar Clean and Green age	nd income inci	eases	37,850	£000's 360 505 165
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LEFCUS	OTHER VA Strategic bud Growth to refi Growth to bas Operational c Strategic bud Review of wa for building a collection cor Review of gro Dther resourc Virements to Virements fro Staff Changee Variations in i	RIATIONS IN LEVEL OF EXPENDITURE [get - agreed pressures / service demands. lect unachievement of income target for Trade wast seline budget to reflect population increase and Lar sosts of Monks Hill Sport Centre. Cost reduces from get - agreed additional income / savings ste management services in line with the Council's ind DIY waste at HRRCs - Charging residents for m tract efficiencies through a rationalisation of the ro punds maintenance of green spaces across the bord se changes m :- s running expenses income	te in 14/15 ndfill tax centre established ar Clean and Green age ew replacement bins - unds across the boro	nd income inci inda Includi · Waste igh.	eases es charging		£000's 360 505 165 (140 (715 (715 (55 512)
tinor variations ransfer Director of Environment post from Regulatory Services to Environment and Leisure Services	OTHER VA Strategic bud Growth to refi Growth to bas Operational c Strategic bud Review of wa for building an collection cor Review of gro <u>Other resourc</u> <u>Virements to</u> Virements fro Staff Change: Variations in i Variations in i	RIATIONS IN LEVEL OF EXPENDITURE lect - agreed pressures / service demands. lect unachievement of income target for Trade wast seline budget to reflect population increase and Lar roots of Monks Hill Sport Centre. Cost reduces from lect - agreed additional income / savings ste management services in line with the Council's ste management services in line with the Council's nd DIY waste at HRRCs - Charging residents for n tract efficiencies through a rationalisation of the ro- bunds maintenance of green spaces across the bord ac changes :- m :- s running expenses income recharges	te in 14/15 ndfill tax centre established ar Clean and Green age ew replacement bins - unds across the boro	nd income inci inda Includi · Waste igh.	eases es charging		£000's 360 505 165 (1,030 (575 (140 (715 (715 13 (55 12 (152
ransfer Director of Environment post from Regulatory Services to Environment and Leisure Services 115	OTHER VA Strategic bud Growth to refi Growth to bas Operational c Strategic bud Review of wa for building a collection cor Review of gro Other resource Virements to Virements fro Staff Changes Variations in i Variations in i Variations in i Variations in i Capital Charges REFCUS	RIATIONS IN LEVEL OF EXPENDITURE Opt - agreed pressures / service demands lect unachievement of income target for Trade wast selfne budget to reflect population increase and Lar sosts of Monks Hill Sport Centre. Cost reduces from Opt - agreed additional income / savings ste management services in line with the Council's ind DIY waste at HRRCs - Charging residents for n tract efficiencies through a rationalisation of the ro punds maintenance of green spaces across the bord ce changes m :- s running expenses income recharges jes	te in 14/15 ndfill tax centre established ar Clean and Green age ew replacement bins - unds across the boro	nd income inci inda Includi · Waste igh.	eases es charging		£000's 360 505 165 (575 (140 (715 (715 13 (55 12 (152 (152 (48 -
410	OTHER VA Strategic bud Growth to refi Growth to bas Operational c Strategic bud Review of wa for building a collection cor Review of gro Other resource Other resource Virements fro Staff Change: Variations in i Variations in i Capital Charg REFCUS Corporate sup	RIATIONS IN LEVEL OF EXPENDITURE	te in 14/15 ndfill tax centre established ar Clean and Green age ew replacement bins - unds across the boro	nd income inci inda Includi · Waste igh.	eases es charging		£000's 360 505 165 1,030 (575 (140 (715 (715 12 (152 (152 (152 (48 519
	OTHER VA Strategic bud Growth to refi Growth to bas Operational c Strategic bud Review of war for building an collection cor Review of gro Other resource Virements for Staff Changes Variations in i Variations in i Capital Charge REFCUS Corporate sug Minor variatio	RIATIONS IN LEVEL OF EXPENDITURE	te in 14/15 ndfill tax centre established ar Clean and Green age ew replacement bins unds across the borou ough in order to maxin	nd income incr anda Include Waste ugh. nise operation	eases es charging al contract ef		£000's 360 505 165 1,030 (575 (140 (715 (715 13 (55 12 (152 (152 (152 (48 - 519 2
	OTHER VA Strategic bud Growth to refi Growth to bas Operational c Strategic bud Review of war collection cor Review of gro Other resourc Virements fro Staff Change: Variations in i Variations in i Capital Charge REFCUS Corporate sug Minor variatio	RIATIONS IN LEVEL OF EXPENDITURE	te in 14/15 ndfill tax centre established ar Clean and Green age ew replacement bins unds across the borou ough in order to maxin	nd income incr anda Include Waste ugh. nise operation	eases es charging al contract ef		£000's 360 505 165 1,030 (575 (140 (715 (715 13 (55 12 (152 (152 (152 (48 - 519 2
OTAL OTHER VARIATIONS IN RESOURCE	OTHER VA Strategic bud Growth to refi Growth to bas Operational c Strategic bud Review of war collection cor Review of gro Dither resource Virements for Staff Changes Variations in i Variations in i Capital Charge Review Staff Charges Variations in i Capital Charges Variations in i Capital Charges Variations in i Capital Charges Nerview Staff Charges Nerview Staff Charges Variations in i Capital Charges Nerview Staff Charges Variations in i Corporate sug	RIATIONS IN LEVEL OF EXPENDITURE	te in 14/15 ndfill tax centre established ar Clean and Green age ew replacement bins unds across the borou ough in order to maxin	nd income incr anda Include Waste ugh. nise operation	eases es charging al contract ef		£000's 360 505 165 (1,030 (575 (140 (715 (715 (715 (140 (715 (715 (140 (715) (140 (715) (140 (715) (140 (715) (140) (55) (15) (140) (55) (15) (140) (15) (15) (15) (15) (140) (15) (15) (15) (15) (15) (140) (15)
	OTHER VA Strategic bud Growth to refi Growth to bas Operational c Strategic bud Review of war for building an collection cor Review of gro Other resource Virements for Staff Changes Variations in i Variations in i Capital Charge REFCUS Corporate sug Minor variatio	RIATIONS IN LEVEL OF EXPENDITURE	te in 14/15 ndfill tax centre established ar Clean and Green age ew replacement bins unds across the borou ough in order to maxin	nd income incr anda Include Waste ugh. nise operation	eases es charging al contract ef		£000's 360 505 165 1,030 (575 (140 (715 (715 12 (152 (152 (152 (48 519

PLACE ENVIRONMENT REGULATORY SERVICES

COST CENTRE: C1435F

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 1.527	£000's 15	£000's (198)	£000's 1,344	%
	Premises related expenditure	1,527	- 15	(196)	1,344	(12
	Supplies and Services	346	-	(11)	335	(3
	Third Party Payments	(39)	-	60	21	(154
	Transfer Payments	-	-	~-	-	n/
	Transport related expenditure	40	-	-	40	-
	Recharges from other services	289	· ·	(57)	232	(20
2,229	TOTAL EXPENDITURE	2,217	15	(206)	2,026	(9
	Government Grants	•		-	-	n/
	Other Grants, reimbursements and contributions	(7)	-		(7)	-
	Fees and Charges	(415)	(2)	(100)	(517)	25
	Customer and Client Receipts	(238)	-	-	(238)	
	Interest Receivable Recharges to other services	(86)		(126)	(212)	n/
						147
(647)		(746)	(2)	(226)	(974)	31
1,582	NET CONTROLLABLE COST	1,471	13	(432)	1,052	(28
	Capital Charges		Ξ.	4	4	n/
	Deferred/Intangible Charges	-	-	-		r/
	REFCUS Corporate support services bought in	482		- 94	576	n/ 20
	TOTAL UNCONTROLLABLE COST	482		98	580	
402	TOTAL DICONTROLLABLE COST	402	-	90	500	20
2,064	NET COST OF SERVICE	1,953	13	(334)	1,632	(16
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	-		-		n/a n/a
	Provision for Repayment of External Loans		-			n/a
-	Contribution to / (from) General Balances	-			-	
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS				-	n/a
(95)		-		-		n/an/a
(95) 1,969	TOTAL APPROPRIATIONS	-	-		-	
(95) 1,969	TOTAL APPROPRIATIONS	-	-		-	n/an/a
(95) 1,969 * OTHER VA	TOTAL APPROPRIATIONS	-	-		-	
(95) 1,969 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-		-	
(95) 1,969 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-		-	
(95) 1,969 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-		-	
(95) 1,969 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands	- - 1,953	13		-	
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings staffing structures and process efficiencies across l	- - 1,953	13		-	n/: n/: £000's
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to all	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings staffing structures and process efficiencies across i liow establishment savings	- 1,953 regulation and comm	13	(334)	- 1,632	r/i r/i (16 £000's - - (99
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to all	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings staffing structures and process efficiencies across l	- 1,953 regulation and comm	13	(334)	- 1,632	۸/۱ ۸/۱ (16 ٤٥٥٥/s - -
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to all	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings staffing structures and process efficiencies across liow establishment savings	- 1,953 regulation and comm	13	(334)	- 1,632	۸/۱ ۸/۱ (16 ٤٥٥٥/s - -
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to all	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings staffing structures and process efficiencies across liow establishment savings	- 1,953 regulation and comm	13	(334)	- 1,632	
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to all	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings staffing structures and process efficiencies across liow establishment savings	- 1,953 regulation and comm	13	(334)	- 1,632	
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to all	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings staffing structures and process efficiencies across liow establishment savings	- 1,953 regulation and comm	13	(334)	- 1,632	
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to al Review of lice Other resource	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands. Iget - agreed additional income / savings stafling structures and process efficiencies across in low establishment savings encing and FPN's income generation to assist the a ce changes	- 1,953 regulation and comm	13	(334)	- 1,632	n/ n/ £000's - - (99 (100
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to al Review of lice	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands. Iget - agreed additional income / savings stafling structures and process efficiencies across in low establishment savings encing and FPN's income generation to assist the a ce changes	- 1,953 regulation and comm	13	(334)	- 1,632	n/ n/ £000's - - (99 (100
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to al Review of lice Other resource	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands. Iget - agreed additional income / savings stafling structures and process efficiencies across in low establishment savings encing and FPN's income generation to assist the a ce changes	- 1,953 regulation and comm	13	(334)	- 1,632	n/ n/ £000's - - (99 (100
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to al Review of lice Other resourd Virements to	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed additional income / savings statfing structures and process efficiencies across a low establishment savings encing and FPN's income generation to assist the a ce changes :-	- 1,953 regulation and comm	13	(334)	- 1,632	n/ n/ £000's - - (99 (100
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to al Review of lice Other resource	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed additional income / savings statfing structures and process efficiencies across a low establishment savings encing and FPN's income generation to assist the a ce changes :-	- 1,953 regulation and comm	13	(334)	- 1,632	n/ n/ £000's - - (99 (100
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to al Review of lice Other resource Virements to Virements from	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings staffing structures and process efficiencies across i low establishment savings encing and FPN's income generation to assist the a ce changes :- om :-	- 1,953 regulation and comm	13	(334)	- 1,632	n/ n/ £000's - - (99 (100
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to al Review of lice Other resourd Virements to Virements from Staff Change	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands. liget - agreed additional income / savings staffing structures and process efficiencies across in liow establishment savings encing and FPN's income generation to assist the a ce changes :- om :- is	- 1,953 regulation and comm	13	(334)	- 1,632	
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to al Review of lice Other resourd Virements to Virements from Staff Change Variations in	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE tget - agreed pressures / service demands taffing structures and process efficiencies across is taffing structures and process efficiencies across is encing and FPN's income generation to assist the a ce changes :- s running expenses	- 1,953 regulation and comm	13	(334)	- 1,632	
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to al Review of lice Other resourd Virements to Virements from Staff Change Variations in Variations in	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings staffing structures and process efficiencies across i low establishment savings encing and FPN's income generation to assist the a	- 1,953 regulation and comm	13	(334)	- 1,632	
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to al Review of lice Other resource Virements for Virements for Staff Change Variations in Variations in	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings staffing structures and process efficiencies across inlow establishment savings encing and FPN's income generation to assist the a ce changes :- om :- s running expenses income recharges	- 1,953 regulation and comm	13	(334)	- 1,632	195 (195 (195 (195 (195 (195 (195 (195 (
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to al Review of lice Other resourd Virements to Virements from Staff Change Variations in Variations in	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings staffing structures and process efficiencies across inlow establishment savings encing and FPN's income generation to assist the a ce changes :- om :- s running expenses income recharges	- 1,953 regulation and comm	13	(334)	- 1,632	195 (195 (195 (195 (195 (195 (195 (195 (
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to al Review of lice Other resource Virements to Virements from Staff Change Variations in Variations in Variations in Variations an Variations an Variation	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE lget - agreed pressures / service demands lget - agreed additional income / savings staffing structures and process efficiencies across i llow establishment savings encing and FPN's income generation to assist the a	regulation and comm chievement of the Co	13	(334)	- 1,632	
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to al Review of lice Other resource Virements to Virements from Staff Change Variations in Capital Charge REFCUS Corporate su Costs charge	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands. liget - agreed additional income / savings statling structures and process efficiencies across in liow establishment savings encing and FPN's income generation to assist the a ce changes :- om :- is running expenses income recharges ges pport services bought in id to proposed Selective Landlord Licensing Scheme	regulation and comm chievement of the Co	- - 13 unity nuncil's comm	(334) unity safety p	- 1,632	
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to al Review of lice Other resource Virements to Virements from Virements from Variations in Variations in Variations in Variations in Variations in Variations in Capital Charge REFCUS Coptorate su Costs charge Transfer Dire	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE tget - agreed pressures / service demands tget - agreed additional income / savings stafling structures and process efficiencies across in low establishment savings encing and FPN's income generation to assist the a ce changes om :- s running expenses income recharges ges pport services bought in dt to proposed Selective Landlord Licensing Scheme id to proposed Selective Landlord Li	regulation and comm chievement of the Co	- - 13 unity nuncil's comm	(334) unity safety p	- 1,632	
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to al Review of lice Other resource Virements to Virements from Virements from Variations in Variations in Variations in Variations in Variations in Variations in Capital Charge REFCUS Coptorate su Costs charge Transfer Dire	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands. liget - agreed additional income / savings statling structures and process efficiencies across in liow establishment savings encing and FPN's income generation to assist the a ce changes :- om :- is running expenses income recharges ges pport services bought in id to proposed Selective Landlord Licensing Scheme	regulation and comm chievement of the Co	- - 13 unity nuncil's comm	(334) unity safety p	- 1,632	
(95) 1,969 • OTHER VA Strategic bud Strategic bud Review of all services to al Review of lice Other resource Virements to Virements from Virements from Variations in Variations in Variations in Variations in Variations in Variations in Capital Charge REFCUS Coptorate su Costs charge Transfer Dire	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE tget - agreed pressures / service demands tget - agreed additional income / savings stafling structures and process efficiencies across in low establishment savings encing and FPN's income generation to assist the a ce changes om :- s running expenses income recharges ges pport services bought in dt to proposed Selective Landlord Licensing Scheme id to proposed Selective Landlord Li	regulation and comm chievement of the Co	- - 13 unity nuncil's comm	(334) unity safety p	- 1,632	۸/۱ ۸/۱ (16 ٤٥٥٥/s - -

* Subject to Cabinet's consideration of the outcomes of public consultation

PLACE ENVIRONMENT COMMUNITY SAFETY

COST CENTRE: C1440F

	l		Verintin	in lovel - f	ODIONIAL	
FORECAST		ORIGINAL BUDGET	Variations Expenditu		BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
	n management of the second s	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	3,285 147	38	(28) (81)	3,295 66	(55
	Supplies and Services	699		(144)	555	(21
	Third Party Payments	42	-	145	187	345
	Transfer Payments			-	-	n/
	Transport related expenditure	162	-	(65)	97	(40
788	Recharges from other services	788	Ξ.	45	833	6
5,654	TOTAL EXPENDITURE	5,123	38	(128)	5,033	(2
-	Government Grants	-	-	-	-	n/
(603)	Other Grants, reimbursements and contributions				•	ก/
(214)	Fees and Charges	(244)	(4)	(37)	(285)	17
•	Customer and Client Receipts	-		-	-	n/
	Interest Receivable		-	-	•	n/
(1,874)	Recharges to other services	(1,874)	•	(172)	(2,046)	9
(2,691)	TOTAL INCOME	(2,118)	(4)	(209)	(2,331)	10
2,963	NET CONTROLLABLE COST	3,005	34	(337)	2,702	(10
				(ma)		
80	Capital Charges Deferred/Intangible Charges	80	-	(72)	8	(90 n/
-	REFCUS			-	-	n/
CM0012022	Corporate support services bought in	552	-	277	829	50
	TOTAL UNCONTROLLABLE COST	632	-	205	837	32
3,595	NET COST OF SERVICE	3,637	34	(132)	3,539	(3
-	Contributions to / (from) Earmarked Reserves	-	- 1	-	•	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
.=2	Financing of Capital Expenditure	•	-	•	-	n/
•	Provision for Repayment of External Loans	-	-	•	-	n/
-	Contribution to / (from) General Balances	-		<u>.</u>	·····	r/
						n/i
3,595	TOTAL NET EXPENDITURE	3,637	34	(132)	3,539	(3
• OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	det - agreed pressures / service demands					
	orne target for out of hours patrol					21
Stratonic bud	lget - agreed additional income / savings					21
	of CCTV maintenance / fibre transmissions contrac	ts				(22
	r Croydon Partnership budget					(25
Review of all	staffing structures and process efficiencies across r	egulation and comm	unity			
	llow establishment savings				1. A.	(97
Heview of lice	encing and FPN's income generation to assist the ad	chievement of the Co	uncil's comm	unity safety p	olicies.	(8
						(152
Other resource	ce changes					
Virements to						
(
Virements fro	om :-					
Staff Change	S					(4
Variations in	running expenses					(*
Variations in Variations in	running expenses income					
Variations in Variations in Variations in	running expenses income recharges					4
Variations in Variations in Variations in Capital Charg	running expenses income recharges					45
Variations in Variations in Capital Charg REFCUS	running expenses income recharges ges					45 (72
Variations in Variations in Variations in Capital Charg REFCUS Corporate su	running expenses income recharges	9.				45 (72 277
Variations in Variations in Variations in Capital Charg REFCUS Corporate su Costs charge	running expenses income recharges ges pport services bought in					45 (72 277 (172
Variations in Variations in Variations in Capital Charg REFCUS Corporate su Costs charge	running expenses income recharges ges pport services bought in ed to proposed Selective Landlord Licensing Scheme					- 45 (72 - 277 (172 (172 (76
Variations in Variations in Capital Charg REFCUS Corporate su Costs charge Realignment	running expenses income recharges ges pport services bought in ed to proposed Selective Landlord Licensing Scheme					(4 - 1 45 (72 - 277 (172 (172 (172 (172 (132

* Subject to Cabinet's consideration of the outcomes of public consultation.

PLACE ENVIRONMENT BEREAVEMENT SERVICES

COST CENTRE: C1445F

FORECAST		ORIGINAL BUDGET	Variations Expenditu	ire on (A)	ORIGINAL BUDGET	%
2014/15	DESCRIPTION	2014/15 (A)	Inflation (B)	* Other (C)	2015/16 (D)	CHANGE (E)
£000's		£000's	£000's	£000's	£000's	(E) %
	Employees	799	9	(7)	801	C
	Premises related expenditure Supplies and Services	492 345	7	37 (25)	536 320	9 (7
	Third Party Payments	8		(23)	8	-
-	Transfer Payments	-	-		-	n/
	Transport related expenditure	48		-	48	
	Recharges from other services	169		25	194	15
	TOTAL EXPENDITURE	1,861	16	30	1,907	2
	Government Grants Other Grants, reimbursements and contributions	-	•	-	•	n/
and a second sec	Fees and Charges	(1,909)	(19)	(56)	(1,984)	n/ 4
	Customer and Client Receipts	(226)	(5)	(00)	(231)	2
	Interest Receivable			-	-	n/
-	Recharges to other services	-	-	-	•	n/
(2,102)	TOTAL INCOME	(2,135)	(24)	(56)	(2,215)	4
(274)	NET CONTROLLABLE COST	(274)	(8)	(26)	(308)	12
	Capital Charges	140	-	15	155	11
	Deferred/Intangible Charges	-	-	-	-	n/
	REFCUS Corporate support services bought in	228	-	- 64	292	n/ 28
	TOTAL UNCONTROLLABLE COST	368		79	447	
300	TOTAL UNCONTROLLABLE COST	300	-	19	447	21
94	NET COST OF SERVICE	94	(8)	53	139	48
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:		-	-	-	n/
	Financing of Capital Expenditure	-	-	-	-	n/: n/:
-	Provision for Repayment of External Loans	-	-	-	-	n/
	Contribution to / (from) General Balances	-	· •	-	-	n/i
	TOTAL APPROPRIATIONS		-			n/a
94		94	(8)	53	139	48
					1	£000's
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands		topopo costo			£000's
Strategic bud Pending the g	<u>get - agreed pressures / service demands</u> rranting of planning permission for new Council buria	ıl land - grounds main	tenance costs	1		
Strategic bud Pending the g	get - agreed pressures / service demands	I land - grounds main	tenance costs			£000's 55
Strategic bud Pending the g	<u>get - agreed pressures / service demands</u> rranting of planning permission for new Council buria	ıl land - grounds main	tenance costs			55
Strategic bud Pending the g associated wi	<u>get - agreed pressures / service demands</u> rranting of planning permission for new Council buria th maintaining new burial provisions.	ıl land - grounds main	tenance costs	1		55
Strategic bud Pending the g associated wi Strategic bud	<u>get - agreed pressures / service demands</u> rranting of planning permission for new Council buria th maintaining new burial provisions. get - agreed additional income / savings	ıl land - grounds main	tenance costs			55
Strategic bud Pending the g associated wi Strategic bud Reduction of	<u>get - agreed pressures / service demands</u> rranting of planning permission for new Council buria th maintaining new burial provisions.	ıl land - grounds main	tenance costs			55
Strategic bud Pending the g associated wi Strategic bud Reduction of	<u>get - agreed pressures / service demands</u> rranting of planning permission for new Council buria th maintaining new burial provisions. <u>get - agreed additional income / savings</u> various maintenance budgets	ıl land - grounds main	tenance costs	1		55 55 (51
Strategic bud Pending the g associated wi Strategic bud Reduction of	<u>get - agreed pressures / service demands</u> rranting of planning permission for new Council buria th maintaining new burial provisions. <u>get - agreed additional income / savings</u> various maintenance budgets	I land - grounds main	tenance costs			55 55 (51
Strategic bud Pending the g associated wi Strategic bud Reduction of	<u>get - agreed pressures / service demands</u> rranting of planning permission for new Council buria th maintaining new burial provisions. <u>get - agreed additional income / savings</u> various maintenance budgets	I land - grounds main	tenance costs			55 55 (51
Strategic bud Pending the <u>c</u> associated wi Strategic bud Reduction of Review of fee	get - agreed pressures / service demands rranting of planning permission for new Council buria th maintaining new burial provisions. get - agreed additional income / savings various maintenance budgets s and charges at crematorium	ıl land - grounds main	tenance costs			55 55 (51 (56
Strategic bud Pending the g associated wi Strategic bud Reduction of Review of fee Other resource	get - agreed pressures / service demands ranting of planning permission for new Council buria th maintaining new burial provisions. get - agreed additional income / savings various maintenance budgets s and charges at crematorium e changes	ıl land - grounds main	tenance costs			55 55 (51 (56
Strategic bud Pending the <u>c</u> associated wi Strategic bud Reduction of Review of fee	get - agreed pressures / service demands ranting of planning permission for new Council buria th maintaining new burial provisions. get - agreed additional income / savings various maintenance budgets s and charges at crematorium e changes	ıl land - grounds main	tenance costs			55 55 (51 (56
Strategic bud Pending the g associated wi Strategic bud Reduction of 1 Review of fee Other resourc Virements to 1	<u>get - agreed pressures / service demands</u> rranting of planning permission for new Council buria th maintaining new burial provisions. <u>get - agreed additional income / savings</u> various maintenance budgets s and charges at crematorium <u>e changes</u>	ıl land - grounds main	tenance costs			55 55 (51 (56
Strategic bud Pending the g associated wi Strategic bud Reduction of Review of fee Other resource	<u>get - agreed pressures / service demands</u> rranting of planning permission for new Council buria th maintaining new burial provisions. <u>get - agreed additional income / savings</u> various maintenance budgets s and charges at crematorium <u>e changes</u>	I land - grounds main	tenance costs			55 55 (51 (56
Strategic bud Pending the g associated wi Strategic bud Reduction of 1 Review of fee Other resourc Virements to 1	<u>get - agreed pressures / service demands</u> rranting of planning permission for new Council buria th maintaining new burial provisions. <u>get - agreed additional income / savings</u> various maintenance budgets s and charges at crematorium <u>e changes</u>	I land - grounds main	tenance costs			55 55 (51 (56
Strategic bud Pending the g associated wi Strategic bud Reduction of 1 Review of fee Other resourc Virements to Virements fro Staff Changes	<u>get - agreed pressures / service demands</u> rranting of planning permission for new Council buria th maintaining new burial provisions. <u>get - agreed additional income / savings</u> various maintenance budgets s and charges at crematorium <u>e changes</u> - m :-	I land - grounds main	tenance costs			55 (51 (56 (107
Strategic bud Pending the <u>c</u> associated wi <u>Strategic bud</u> Reduction of t Review of fee <u>Other resourc</u> Virements to Virements fro Staff Change: Variations in r	<u>get - agreed pressures / service demands</u> ranting of planning permission for new Council buria th maintaining new burial provisions. <u>get - agreed additional income / savings</u> various maintenance budgets s and charges at crematorium <u>e changes</u> - m :- s unning expenses	I land - grounds main	tenance costs			55 (51 (56 (107
Strategic bud Pending the g associated wi Strategic bud Reduction of r Review of fee Other resourc Virements fro Staff Change: Variations in r Variations in r	<u>get - agreed pressures / service demands</u> ranting of planning permission for new Council buria th maintaining new burial provisions. <u>get - agreed additional income / savings</u> various maintenance budgets s and charges at crematorium <u>e changes</u> ;- m ;- s unning expenses ncome	ıl land - grounds main	tenance costs			55 (51 (56 (107 (107
Strategic bud Pending the <u>c</u> associated wi <u>Strategic bud</u> Reduction of t Review of fee <u>Other resourc</u> Virements to Virements fro Staff Change: Variations in r	<u>get - agreed pressures / service demands</u> rranting of planning permission for new Council buria th maintaining new burial provisions. <u>get - agreed additional income / savings</u> various maintenance budgets s and charges at crematorium <u>e changes</u> m :- s unning expenses ncome echarges	il land - grounds main	tenance costs			55 (51 (56 (107 (107
Strategic bud Pending the g associated wi Strategic bud Reduction of the Review of fee Other resourc Virements for Virements for Staff Change: Variations in r Variations in r Variations in r Variations in r Variations in r	<u>get - agreed pressures / service demands</u> rranting of planning permission for new Council buria th maintaining new burial provisions. <u>get - agreed additional income / savings</u> various maintenance budgets s and charges at crematorium <u>e changes</u> - m :- s unning expenses ncome echarges es	il land - grounds main	tenance costs			55 (51 (56 (107 (107 (107 (107 (107)
Strategic bud Pending the g associated wi Strategic bud Reduction of a Review of fee Other resource Virements fro Staff Changes Variations in r Variations in r Capital Charge REFCUS Corporate sup	<u>get - agreed pressures / service demands</u> ranting of planning permission for new Council buria th maintaining new burial provisions. <u>get - agreed additional income / savings</u> various maintenance budgets s and charges at crematorium <u>e changes</u> m :- s unning expenses ncome echarges es port services bought in	il land - grounds main	tenance costs			55 (51 (56 (107 (107 - - - 25 5 5 - 64
Strategic bud Pending the g associated wi Strategic bud Reduction of 1 Review of fee Other resourc Virements fro Staff Change: Variations in i Variations in i Variations in i Capital Charge REFCUS Corporate suy Minor variatio	<u>get - agreed pressures / service demands</u> ranting of planning permission for new Council buria th maintaining new burial provisions. <u>get - agreed additional income / savings</u> various maintenance budgets s and charges at crematorium <u>e changes</u> m :- s unning expenses ncome echarges es port services bought in	il land - grounds main	tenance costs			55 (51 (56 (107 (107 (107
Strategic bud Pending the g associated wi Strategic bud Reduction of the Reduction of the Other resourc Virements for Virements for Staff Change: Variations in r Variations in r Variations in r Variations in r Variations in r	<u>get - agreed pressures / service demands</u> ranting of planning permission for new Council buria th maintaining new burial provisions. <u>get - agreed additional income / savings</u> various maintenance budgets s and charges at crematorium <u>e changes</u> m :- s unning expenses ncome echarges es port services bought in	il land - grounds main	tenance costs			55 55 (51 (56
Strategic bud Pending the g associated wi Strategic bud Reduction of 1 Review of fee Other resourc Virements for Virements for Staff Change: Variations in r Variations in r Variations in r Variations in r Capital Change REFCUS Corporate sup Vinor variation	<u>get - agreed pressures / service demands</u> ranting of planning permission for new Council buria th maintaining new burial provisions. <u>get - agreed additional income / savings</u> various maintenance budgets s and charges at crematorium <u>e changes</u> m :- s unning expenses ncome echarges es port services bought in	il land - grounds main	tenance costs			55 (51 (56 (107 (107 (107 (107 (107 (107 (107 (107

PLACE ENVIRONMENT DIRECTORATE

COST CENTRE: C1425F

FORECAST 2014/15 £000's	DESCRIPTION	ORIGINAL BUDGET 2014/15 (A) £000's	Variations i Expenditu Inflation (B) £000's		ORIGINAL BUDGET 2015/16 (D) £000's	% CHANGE (E) %
488	Employees	369	1	81	451	22
	Premises related expenditure Supplies and Services	5 1,032	•	- (69)	5 963	- (7)
	Third Party Payments	221		(69)	221	(7)
	Transfer Payments		-			n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	52	· ·		52	<u> </u>
1,915	TOTAL EXPENDITURE	1,679	1	12	1,692	1
-	Government Grants	-	-			n/a
	Other Grants, reimbursements and contributions	-	- [•	-	n/a
	Fees and Charges	-	-	-	-	n/a
	Customer and Client Receipts	(4)	(1)	•	(5)	25
1	Interest Receivable	-	-	-	-	n/a
(2,364)	Recharges to other services	(2,364)	-	148	(2,216)	(6)
(2,368)	TOTAL INCOME	(2,368)	(1)	148	(2,221)	(6)
(453)	NET CONTROLLABLE COST	(689)	-	160	(529)	(23)
	Capital Charges	-	-	-	-	n/a
-	Deferred/intangible Charges	-	-	19	-	n/a
	REFCUS	-	-		-	n/a
	Corporate support services bought in TOTAL UNCONTROLLABLE COST	687		(158)	529 529	(23)
687	TOTAL UNCONTROLLABLE COST	687	· · · ·	(158)	529	(23
234	NET COST OF SERVICE	(2)	-	2	-	(100
204		(=/				(100
	Contributions to / (from) Earmarked Reserves	-	•		-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
	Financing of Capital Expenditure Provision for Repayment of External Loans	-	5-			n/a n/a
-	Contribution to / (from) General Balances		-	-	-	n/a
	TOTAL APPROPRIATIONS				-	n/a
		·····				
12	TOTAL NET EXPENDITURE	(2)	-	2	-	(100
• OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
					1	
Chantania bud						
Strategic bud						
	get - agreed additional income / savings					
	der - alleed administratilicome / savings					
	der - alleed administratificourie / savings					-
Other resource						
Other resourc						
		1				
Transfer of tra	e changes aining budget to corporate learning and development	ı				
Transfer of tra	e changes aining budget to corporate learning and development m :-	ı				- (40
Transfer of tra Virements fro	e changes aining budget to corporate learning and development	ı				- (40
Transfer of tra Virements fro Chief Execution Staff Changes	e changes aining budget to corporate learning and development m :- ve Department - Directors Post s	ı				(40
Transfer of tra Virements fro Chief Execution Staff Changes Variations in r	e changes aining budget to corporate learning and development m :- ve Department - Directors Post s unning expenses	ı				(40
Transfer of tra Virements fro Chief Execution Staff Changes Variations in r Variations in i	e changes aining budget to corporate learning and development m :- ve Department - Directors Post s unning expenses ncome	1				(40 6 46
Transfer of tra Virements fro Chief Execution Staff Changes Variations in r Variations in in Variations in r	e changes aining budget to corporate learning and development m :- ve Department - Directors Post s unning expenses nocme recharges	I				(40 6 46
Transfer of tra Virements fro Chief Executiv Staff Changes Variations in r Variations in r Variations in r Capital Charg REFCUS	e changes aining budget to corporate learning and development m :- ve Department - Directors Post s unning expenses ncome lecharges les	1				- (40 6 46 - 148 -
Transfer of tra Virements fro Chief Executin Staff Changes Variations in r Variations in r Capital Charg REFCUS Corporate sup	e changes aining budget to corporate learning and development m :- ve Department - Directors Post s unning expenses ncome echarges les poport services bought in	1				
Transfer of tra Virements fro Chief Executiv Staff Changes Variations in ir Variations in ir Variations in ir Capital Charg REFCUS	e changes aining budget to corporate learning and development m :- ve Department - Directors Post s unning expenses ncome echarges les poport services bought in	1				- (40 6 46 - 148 -
Transfer of tra Virements fro Chief Executin Staff Changes Variations in r Variations in r Capital Charg REFCUS Corporate sup	e changes aining budget to corporate learning and development m :- ve Department - Directors Post s unning expenses ncome echarges les poport services bought in	t				
Transfer of tra Virements fro Chief Executin Staff Changes Variations in r Variations in r Capital Charg REFCUS Corporate sup	e changes aining budget to corporate learning and development m :- ve Department - Directors Post s unning expenses ncome echarges les poport services bought in	t				
Transfer of tra Virements fro Chief Executin Staff Changes Variations in r Variations in r Capital Charg REFCUS Corporate sup	e changes aining budget to corporate learning and development m :- ve Department - Directors Post s unning expenses ncome echarges les poport services bought in	t				
Transfer of tra Virements fro Chief Executin Staff Changes Variations in r Variations in r Capital Charg REFCUS Corporate sup	e changes aining budget to corporate learning and development m :- ve Department - Directors Post s unning expenses ncome echarges les poport services bought in	t				- (40 - - - - - - - - - - - - - - - - - - -
Transfer of tra Virements fro Chief Executin Staff Changes Variations in r Variations in r Capital Charg REFCUS Corporate sup	e changes aining budget to corporate learning and development m :- ve Department - Directors Post s unning expenses ncome echarges les poport services bought in	t				- (40 6 46 -

PLANNING

COST CENTRE: C1420E

The Planning Division comprises Spatial Planing, Development Management and Building Control services.

Spatial Planning provides the functions of place making and plan making, which combined provide the councils spatial planning strategy over a future time horizon spanning twenty years. Plan making carry out the analysis and interpretation of evidence to support the preparation of Croydon's Local Plan principally through the Strategic Policies and other key spatial planning documents - Detailed Policies and Proposals, Infrastructure Delivery Plan (IDP) and Community Infrastructure Levy (CIL).

Place making provides qualitative inputs into the plan making processes regarding design and local distinctiveness through character appraisals, briefs, feasibility studies and masterplanning. It also integrates with Development Management through the pre-application process.

Development management processes applications for planning permission relating to all development types from householder extensions to large commercial or housing developments. A range of pre-application enquiry processes are also available to assist applicants. The service responds to appeals to the Planning Inspectorate against decisions to refuse planning permission or in relation to a condition on a planning permission and also investigates, and remedies where necessary, allegations about breaches of planning control.

Building Control is a statutory service to regulate the built environment for the protection of the public through the implementation and enforcement of Building Regulations and other legislation. The service aims to promote an accessible, healthy, safe and sustainable built environment within Croydon through provision of a customer focused service that offers value for money, and that is efficient, effective, and equitable.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
	Spatial Planning	1,116	9	73	1,198	7
C1465F C1460F	Development Management Building Control	1,631 579	25 13	202 (68)	1,858 524	14 (9)
	TOTAL NET SPEND	_3,326	47	207	3,580	8

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Spatial Planning	18.0	18.0	-
Development Management	49.2	49.9	0.7
Building Control	22.6	21.6	(1.0)
TOTAL FTE STAFF	89.8	89.5	(0.3)

DIVISION SUMMARY

PLANNING

COST CENTRE: C1420E

		ORIGINAL	Variations		ORIGINAL	3
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	4,124	49	(76)	4,097	(1
	Premises related expenditure	-	-		-	n/a
	Supplies and Services	387	-	-	387	-
	Third Party Payments	25	-	•	25	-
	Transfer Payments	-	-	-	-	n/
	Transport related expenditure	41	-	-	41	-
1,789	Recharges from other services	1,789		(5)	1,784	(0
6,163	TOTAL EXPENDITURE	6,366	49	(81)	6,334	(1
Ξ.	Government Grants	-		•	-	n/a
(228)	Other Grants, reimbursements and contributions	-	-	-	-	n/
(2,447)	Fees and Charges	(2,757)	(1)	(102)	(2,860)	4
(21)	Customer and Client Receipts	(59)	(1)	- 1	(60)	2
	Interest Receivable	-	-		- 1	n/
(1,393)	Recharges to other services	(1,459)	-	1	(1,458)	(0
	TOTAL INCOME	(4,275)	(2)	(101)	(4,378)	2
2.074	NET CONTROLLABLE COST	2.091	47	(182)	1.956	(6
2,014	NET CONTROLEABLE COST	2,091	47	(182)	1,530	()
6	Capital Charges	6		1	7	17
	Deferred/Intangible Charges			-		n/
-	REFCUS		-		_	n/
	Corporate support services bought in	1,229	-	388	1,617	32
	TOTAL UNCONTROLLABLE COST	1,235		389	1,624	31
					· · · · · · · · · · · · · · · · · · ·	-
3,309	NET COST OF SERVICE	3,326	47	207	3,580	8
		TT				
•	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	•	-	100	-	n/
	Contribution to / (from) General Balances			•	-	n/
-	TOTAL APPROPRIATIONS	-			-	n/
3.309		3,326	47	207	3.580	8

PLANNING

SPATIAL PLANNING

COST CENTRE: C1470F

			Variations	in Loval of	OPICINAL	
FORECAST		ORIGINAL BUDGET	Expenditu	CONTRACTOR CONTRACTOR CONTRACTOR	ORIGINAL BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	s'0003	%
	Employees	841	10	(3)	848	1
	Premises related expenditure	Ξ.		-	-	n/a
107	Supplies and Services	139	e≓.		139	.=
	Third Party Payments	22	-	-	22	-
	Transfer Payments	-	-	-		n/a
	Transport related expenditure	1	-	-	1	-
	Recharges from other services	126	-	(4)	122	(3
1,052	TOTAL EXPENDITURE	1,129	10	(7)	1,132	0
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	· •	n/a
	Fees and Charges	(40)	(1)		(41)	3
	Customer and Client Receipts	(10)	-	-	(10)	
	Interest Receivable	-	-	-		n/a
1000 C	Recharges to other services	(202)	-	-	(202)	-
(178)	TOTAL INCOME	(252)	(1)	-	(253)	0
874	NET CONTROLLABLE COST	877	9	(7)	879	0
6	Capital Charges	6	-	1	7	17
	Deferred/Intangible Charges	-	-	-		n/a
	REFCUS	-	-	-	-	n/a
233	Corporate support services bought in	233	-	79	312	34
	TOTAL UNCONTROLLABLE COST	239	÷	80	319	
203	TOTAL BIOCONTROLLABLE COST	209		80	515	33
1,113	NET COST OF SERVICE	1,116	9	73	1,198	7
- 1	Contributions to / (from) Earmarked Reserves	-	1	-		n/a
	Contributions to / (from) Capital Reserves:	-	-	-	_	n/a
- 1	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	- 1	~	-	n/a
-	Contribution to / (from) General Balances	- 1	-		-	n/a
	TOTAL APPROPRIATIONS			-		
900 - 10 10	TOTAL A THOM MATCHE		~	0.02		n/a
		2011 10 1002200		¥9-10751-9	-	v-0
1,113	TOTAL NET EXPENDITURE	1,116	9	73	1,198	7
					r	
OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Ctratagia bud	not accord processor / consist demands					
Strategic bud	get - agreed pressures / service demands					
					-	
Strategic bud	get - agreed additional income / savings				ŀ	
oualegic bud	ger - Egreed Edditioner income / severigs					
1					1	-
					1	
					1	
Other resourc						
Other resourd						
Virements to						
Virements to						
Virements to						
Virements to Virements fro	:- m :-					10
Virements to Virements fro Staff Changes	:- m :- s					(3
Virements to Virements fro Staff Changes Variations in r	:- s running expenses					(3
Virements to Virements fro Staff Change: Variations in r Variations in i	:- m :- s running expenses ncome					-
Virements to Virements fro Staff Change: Variations in r Variations in i Variations in r	:- m :- s running expenses ncome recharges					- - (4
Virements to Virements fro Staff Changes Variations in i Variations in r Capital Charg	:- m :- s running expenses ncome recharges					- - (4
Virements to Virements fro Staff Changes Variations in i Variations in r Variations in r Capital Charg REFCUS	:- m :- s running expenses ncome recharges jes					(4 1
Virements to Virements fro Staff Change: Variations in r Variations in r Capital Charg REFCUS Corporate sup	:- m :- running expenses ncome recharges jes pport services bought in					(4)
Virements to Virements fro Staff Change: Variations in r Variations in r Capital Charg REFCUS Corporate sup	:- m :- running expenses ncome recharges jes pport services bought in					(4) 1
Virements to Virements fro Staff Changes Variations in i Variations in r Variations in r Capital Charg REFCUS	:- m :- running expenses ncome recharges jes pport services bought in					(4) 1
Virements to Virements fro Staff Change: Variations in r Variations in r Capital Charg REFCUS Corporate sup	:- m :- running expenses ncome recharges jes pport services bought in					(4) 1 79
Virements to Virements fro Staff Change: Variations in r Variations in r Capital Charg REFCUS Corporate sup	:- m :- running expenses ncome recharges jes pport services bought in					-
Virements to Virements fro Staff Change: Variations in r Variations in r Capital Charg REFCUS Corporate sup Minor variatio	:- m :- running expenses ncome recharges jes pport services bought in					(4 1 79

SERVICE SUBJECTIVE SUMMARY

PLANNING

DEVELOPMENT MANAGEMENT

COST CENTRE: C1465F

BUDGET 201415 20141 201415 2			ORIGINAL	Variations	in Level of	ORIGINAL	
2014/15 DESCRIPTION 2014/15 Inflation "Other (D) 2015/ (C) Coords	FORECAST						%
5000*s C000*s C000*s <thc00*s< th=""> <thc00*s< th=""> C00*s</thc00*s<></thc00*s<>		DESCRIPTION	2014/15			2015/16	CHANGE
2:157 Employees 2:168 2:6 (17) 2:177 1 2:84 Supplies and Services 1:54 - - 1:64 1:1 - - 1:154 - - 1:64 1:1 - - 1:1 - - 1:1 - - 1:1 - - 1:1 - - 1:1 - - 1:1 - 1:1 - 1:1 - 1:1 - 1:1 - 1:1 - 1:1 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Premise related expenditure - - - - - - - - - - 1 - 1 1454 - - 1 154 - - 1 1 - 1 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 1 - 1 1 - 1 1 - 1 <		Feelewaaa					16. 1000
284 Supplies and Services 154 - <td>2,157</td> <td></td> <td>2,108</td> <td>26</td> <td>(17)</td> <td>2,177</td> <td>0 n/a</td>	2,157		2,108	26	(17)	2,177	0 n/a
BE2 Third Party Payments - <td>294</td> <td></td> <td>154</td> <td>-</td> <td></td> <td>154</td> <td>-</td>	294		154	-		154	-
11 1 - - 11 - - 11 456 Recknaps from other services 456 - 9 465 3.000 TOTAL EXPENDITURE 2,789 28 (6) 2,807 n (1630) Free and Charges -			-	-		-	n/a
465 Packarges from other services 466 - 9 465 - 3.000 TOTAL EXPENDITURE 2,789 26 (6) 2,807 (220) Other Grants, reminusements and contributions -			-	-	5 .	-	n/a
3.000 TOTAL EXPENDITURE 2,789 28 (8) 2,807 Government Grants - - - - n (280) Other Grants, reinbursements and contributions - - - n (180) Fiess and Charges (1,25) - (100) (1,72) n (14) Customer and Clenck Services (207) - 1 (208) - - - - - 1 (207) - 1 (208) - - - - - 1 (208) - - - - - - 1 (208) -				-	-		-
Government Grants -				•			2
(220) Other Grants, neimbursements and contributions - <t< td=""><td>3,000</td><td>TOTAL EXPENDITURE</td><td>2,789</td><td>26</td><td>(8)</td><td>2,807</td><td>1</td></t<>	3,000	TOTAL EXPENDITURE	2,789	26	(8)	2,807	1
(1.625) - (100) (1,725) (14) Customer and Clent Recorpts (1) - (2) (14) Customer and Clent Recorpts (2) 1 (200) (207) Recorpts (207) - 1 (200) (2)201 Recorpts (2)207 - 1 (200) (2)201 Recorpts (2)27 - 1 (200) (2)201 Recorpts (2)27 - 1 (200) (2)201 Recorpts (1) (9)2 (1)433 1 (2)201 Recorpts - - - n (2)201 Recorpts - - - n (2)201 Recorpts - - - n (2)201 NET COST OF SERVICE 1,631 25 202 1,645 1 (1,617) NET COST OF SERVICE 1,631 25 202 1,645 1 (2)201 NET COST OF SERVICE 1,631 25 202 1,648 1 (2)201	-	tended to a construction of the second of th	-	-	-		n/a
(14) Customer and Client Receipts (31) (1) - (32) (2007) Recharges to other services (207) - 1 (209) (0) (2.068) TOTAL INCOME (1,863) (1) (9) (1,963) (1) 912 NET CONTROLLABLE COST 926 25 (107) 844 (0) - Contract Income -			-	-	-	-	n/a
Interest Receivable -				-	(100)		6
(207) Hecharges to other services (207) - 1 (209) (2,088) TOTAL INCOME (1,863) (1) (89) (1,963) (1) 912 NET CONTROLLABLE COST 926 25 (107) 844 (0) - <	(14)		(31)		-	(32)	3
(2,086) TOTAL INCOME (1,863) (1) (99) (1,963) 912 NET CONTROLLABLE COST 926 25 (107) 844 (0) - Deferred/inangbie Charges - - - n - Deferred/inangbie Charges - - - n - Deferred/inangbie Charges - - - n 705 Comportal support services bought in 705 - 309 1,014 4 705 TOTAL UNCONTROLLABLE COST 705 - 309 1,014 4 1,617 NET COST OF SERVICE 1,631 25 202 1,858 1 - Contributions to / (from) Capital Reserves: - - - n - Contribution to / (from) General Balances - - n n - Contribution to / (from) General Balances - - n n 1,617 TOTAL APPROPRIATIONS - - - n n 1,617 TOTAL NET EXPENDITURE 1,631 25<	(207)		(207)	-	-	(206)	
912 NET CONTROLLABLE COST 926 25 (107) 844 (1 - Capital Charges - - - n - Defered/intangible Charges - - - n - TOTAL UNCONTROLLABLE COST 705 - 309 1,014 4 705 TOTAL UNCONTROLLABLE COST 705 - 309 1,014 4 1,617 NET COST OF SERVICE 1,631 25 202 1,858 1 - Contributions to / (from) Capital Reserves: - - - n - Contributions to / (from) Capital Reserves: - - - n - Contributions to / (from) Capital Reserves: - - - n - Contributions to / (from) Capital Reserves: - - - n - Contributions to / (from) Capital External Loans - - - n - Contribution to / (from) General Balances - - - n - TOTAL APPROPRIATIONS - - - n 1,617 TOTAL NET EXPENDITURE 1,631 25 202 1,858 1 1,617				(4)			
Capital Charges Capital Charg	(2,088)	TOTAL INCOME	(1,863)	(1)	(99)	(1,963)	5
Capital Charges Capital Charg	the states						
Deferred/intanglible Charges I I I I I I I I I I I I I I I I I	912	NET CONTROLLABLE COST	926	25	(107)	844	(9
Deferred/intanglible Charges I I I I I I I I I I I I I I I I I		Capital Charges					-
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705 Corporate support services bought in 705 - 309 1,014 4 705 TOTAL UNCONTROLLABLE COST 705 - 309 1,014 4 1.617 NET COST OF SERVICE 1,631 25 202 1,858 1 - Contributions to / (from) Earmarked Reserves: - - - - n - Contributions to / (from) Capital Expenditure - - - n - - n - Contributions to / (from) Capital Expenditure - - - n - - n - n - n - n - n - n - n - n - n - n - - n - n - n - n - n - - n - - - n - - n - - n - - n - - - n - - - -	-		-	-	-	-	n/a
1,617 NET COST OF SERVICE 1,631 25 202 1,858 1 - Contributions to / (from) Earmarked Reserves: - - - n - Contributions to / (from) Capital Expenditure - - - n - Financing of Capital Expenditure - - - n - Provision for Repayment of External Loans - - - n - Contribution to // (from) General Balances - - - n - TOTAL APPROPRIATIONS - - - n 1,617 TOTAL NET EXPENDITURE 1,631 25 202 1,858 1 - Infait 1,631 25 202 1,858 1 - OTHER VARIATIONS IN LEVEL OF EXPENDITURE Econors Econors Econors Econors (44) Itrategic budget - agreed additional income / savings - - - - - Itrategic budget - agreed additional income / savings - - - - - - - -	2010/01/201	A CALL AND	705	-	309	1,014	44
1,617 NET COST OF SERVICE 1,631 25 202 1,858 1 - Contributions to / (from) Capital Reserves: - - - - n - Contributions to / (from) Capital Reserves: - - - - n - Provision for Repayment of External Leans - - - n - TOTAL APPROPRIATIONS - - - n 1.617 TOTAL NET EXPENDITURE 1,631 25 202 1,858 1 1.617 TOTAL NET EXPENDITURE 1,631 25 202 1,858 1 1.617 TOTAL NET EXPENDITURE 1,631 25 202 1,858 1 1.617 TOTAL NET EXPENDITURE 1,631 25 202 1,858 1 1.617 TOTAL NET EXPENDITURE 1,631 25 202 1,858 1 1.617 TOTAL NET EXPENDITURE 1,631 25 202 1,858 1 1.617 TOTAL NET EXPENDITURE 1,631 25 202 1,858 1	705	TOTAL UNCONTROLLABLE COST	705	-	309	1,014	44
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Contribution to / (from) General Balances	:				-	-	n/a
• TOTAL APPROPRIATIONS - - n 1,617 TOTAL NET EXPENDITURE 1,631 25 202 1,858 1/ OTHER VARIATIONS IN LEVEL OF EXPENDITURE £000's £000's £000's £000's Strategic budget - agreed additional income / savings £000's £000's £000's Strategic budget - agreed additional income / savings	-			-	1	_	n/a
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OTHER VARIATIONS IN LEVEL OF EXPENDITURE £000's Strategic budget - agreed pressures / service demands							n/a
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ire-applications (moves towards full cost recovery) .(100 .(144 .(144 .(144			g the efficiencies o	of the services			(46
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Virements to :- Virements from :- Staff Changes (ariations in running expenses (ariations in income (ariations in recharges (a							
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fariations in recharges 10 Capital Charges - EFCUS - Corporate support services bought in 309 Inor variations (10)							-
Capital Charges IEFCUS Corporate support services bought in Minor variations 341 341 341 341 341 341 341 341							10
REFCUS corporate support services bought in 300 (() 344							-
Alinor variations (34)	REFCUS					Ì	-
34							309
	vinor variatio	ns					(3
							348
OTAL OTHER VARIATIONS IN RESOURCE 202							0.70
	TOTAL OTH	ER VARIATIONS IN RESOURCE					202

PLANNING

COST CENTRE: C1460F

2014/15 DESCRIPTION 2014/15 Inflation Other 2017 CHANCE 2000s C000s			ORIGINAL		in Level of	ORIGINAL	
CODY CODY CO CODY CO CODY CO CODY CO CO <thco< th=""> <thco< th=""> CO</thco<></thco<>		DECODICTION	BUDGET			BUDGET	%
COOPs COOPS <th< td=""><td>2014/15</td><td>DESCRIPTION</td><td></td><td></td><td></td><td></td><td></td></th<>	2014/15	DESCRIPTION					
767 Employees 1,115 13 (56) 1,072 (4) 70 Tind Pay Paynonis 3 - - 94 - - 94 - - 94 - - 94 - - 94 - - 94 - - 94 - - 94 - - 94 - - 94 - - 94 - - 94 - - 94 - - 94 - - 94 - - 94 - - 94 - - 94 - - 94 - - 13 (6) 2,035 (12) 1 <td>£000's</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	£000's						
105 Supplies and Services 94 . . .94 .							(4)
3 Third Party Payments 3 -	-		-	-	-		n/a
 Transfer Fayments - -				-	-	(C1.)()	· -
28 Tansport related expenditure 29 - - 28 - 1.207 Relatings from other services 1.207 -						3	
1.207 Incharges from other services 1.207 - (10) 1.197 (11) 2.111 TOTAL EXPENDITURE 2.448 13 (66) 2.395 (2) 0 operment Grants - - - - - - 0 0 (10) Control Grants (10) - - - 0				-		29	
2,111 TOTAL EXPENDITURE 2,448 13 (66) 2,395 (2) Government Grants - - - - 0 0 (76) Fees and Charges (1,92) - (1,99) 0			1.660.000	-	(10)	(a) (1) (1) (1)	(1)
Boarment Gants -				13			
. Other Grants, reimbursements and contributions .<							
(76) Contractioner and Clinin Receipts (1,02) (2) (1,094) 0 (1,050) Henterse Receivable (1,050) - (1,050) - 1 - n/n/n (1,050) Henterse Receivable (1,050) - 1 - 1 - 1 - 1 1 - 1		A DECEMBER OF	-			-	
(b) Customer and Client Receipts (18) - (19) (1.050) Becharges to other services (1.050) - (1.050) (1.823) TOTAL INCOME (2,160) (2) (2,162) 0 288 NET CONTROLLABLE COST 288 13 (66) 233 (19) - Capital Charges - - - 0/0 - Contributions to / (from) Capital Reserves - - - 0/0 - Contributions to / (from) Capital Re			(1.092)	2005 C =	(2)	(1.094)	
Interest Receivable -				-	· · · · ·		
(1.823) TOTAL INCOME (2) (2,162) 0 288 NET CONTROLLABLE COST 286 13 (68) 233 (19) 289 NET CONTROLLABLE COST 286 13 (68) 233 (19) 281 Capital Charges . <t< td=""><td></td><td></td><td>-</td><td>1.1</td><td>-</td><td>-</td><td>n/a</td></t<>			-	1.1	-	-	n/a
288 NET CONTROLLABLE COST 288 13 (66) 233 (19) - Capital Charges - - - h/k - Defered/Intangle Charges - - - h/k - Contributions to / (from) Camarated Reserves - - - h/k - Contributions to / (from) Camarated Reserves - - - h/k - Contributions to / (from) Camarated Reserves - - - h/k - Contributions to / (from) Camarated Reserves - - - h/k - Contributions to / from) Camarated Reserves - - - <t< td=""><td>(1,050)</td><td>Recharges to other services</td><td>(1,050)</td><td>-</td><td>-</td><td>(1,050)</td><td>-</td></t<>	(1,050)	Recharges to other services	(1,050)	-	-	(1,050)	-
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Capital Charges Capital Charges Capital Charges Capital Charges Contributions (Charges) Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves Contributions Contributions Control Control Capital Reserves Contributions Control Capital Reserves Control Capital Capital Capital Capital Capital Capital Capital Control Capital Reserves Contres							
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Deferred/Intingible Charges A REFCUS RefCus Deferred/Intingible Charges A RefCus Deferred/Intingible Charges A RefCus Deferred/Intingible Charges A RefCus Deferred/Intingible Charges Deferred/Intingible Deferred/Intingible Deferred/Intingible Deferred/Intingible Deferred/Intingible Deferred/Intingible Deferred/Intingible Deferred/Intingibl	-	Capital Charges	-	-		-	n/a
Image: Performant support services bought in 291 - <t< td=""><td></td><td></td><td></td><td></td><td></td><td>-</td><td>n/a</td></t<>						-	n/a
291 TOTAL UNCONTROLLABLE COST 291 - 291 - 291 - 291 - 291 - - 291 - - 291 - - 291 - - 291 - - 291 - - 291 - - 291 - - 291 - - 291 - - 291 - - 291 - - 291 - - 291 - - 767 767 767 13 (610) 524 (91) - 767 767 707AL APPROPRIATIONS - - 767 768 707AL NET EXPENDITURE 579 13 (660) 524 (92) - 768 776 707AL NET EXPENDITURE 579 13 (661) 524 (92) - - 778 707AL NET EXPENDITURE 579 13 (661) 524 (92) - - - 778 777 73 707AL NET EXPENDITURE 500075 524 (92) - - - - <td>-</td> <td>REFCUS</td> <td></td> <td>-</td> <td>-</td> <td></td> <td>n/a</td>	-	REFCUS		-	-		n/a
579 NET COST OF SERVICE 579 13 (68) 524 (9) - Contributions to / (from) Earmarked Reserves: - - - r// - Contributions to / (from) Capital Reserves: - - - r// - Contributions to / (from) Capital Reserves: - - - r// - Financing of Capital Expenditure - - - r// - TotAL APPROPRIATIONS - - - r// - TOTAL NET EXPENDITURE 579 13 (68) 524 (9) * OTHER VARIATIONS IN LEVEL OF EXPENDITURE 579 13 (68) 524 (9) * OTHER VARIATIONS IN LEVEL OF EXPENDITURE E000*s - - - - Strategic budget - agreed additional income / savings -	291	Corporate support services bought in	291	-	-	291	•
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Provision for Repayment of External Loans Contribution to / (from) General Balances Control External Loans Contribution to / (from) General Balances Control External Loans Control Exter	291	TOTAL UNCONTROLLABLE COST	291		-	291	-
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Provision for Repayment of External Loans Contribution to / (from) General Balances Control External Loans Contribution to / (from) General Balances Control External Loans Control Exter							
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Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE TOTAL OF EXPENDITURE TOTAL NET EXPENDITURE TOTAL OF EXPENDITURE TOTAL NET EXPENDITURE TOTAL OF				-	-	-	n/a
Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE TOTAL NET EXPENDITURE Statecic budget - agreed additional income / savings Totatecic budget -	-		-	-	×		n/a
TOTAL APPROPRIATIONS - - n/a 579 TOTAL NET EXPENDITURE 579 13 (68) 524 (9) • OTHER VARIATIONS IN LEVEL OF EXPENDITURE 5000's 500's 500's<	-			-) – (n/a
579 TOTAL NET EXPENDITURE 579 13 (68) 524 (9) OTHER VARIATIONS IN LEVEL OF EXPENDITURE \$2000's \$2000's \$2000's \$2000's Strategic budget - agreed pressures / service demands \$2000's \$2000's \$2000's \$2000's Strategic budget - agreed additional income / savings \$2000's \$2000's \$2000's \$2000's Strategic budget - agreed additional income / savings \$2000's \$2000's \$2000's \$2000's Strategic budget - agreed additional income / savings \$2000's \$2000's \$2000's \$2000's Strategic budget of dangerous structures \$2000's \$2000's \$2000's \$2000's Other resource changes \$2000's \$2000's \$2000's \$2000's Virements from :- \$2000's \$2000's \$2000's \$2000's Staff Changes \$2000's \$2000's \$2000's \$2000's Virements from :- \$2000's \$2000's \$200's \$200's Agriations in income \$2000's \$200's \$200's \$200's Agriations in income \$200's \$200's				•			n/a
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Strategic budget - agreed pressures / service demands - Strategic budget - agreed additional income / savings - Restructuring in all 3 planning services brought about by improving the efficiencies of the services (27) Restructuring in all 3 planning services brought about by improving the efficiencies of the services (27) Increase charges for dangerous structures (29) Other resource changes (29) Virements to :- - Virements from :- Staff Changes Staff Changes (29) Variations in running expenses - Variations in neome - Variations in neome - Variations in neome - Staff Changes (10) Capital Charges - Quartations in neome - Variations in neotharges - Staff Charges - Quartations in neotharges - Quarter support services bought in - Winor variations - Quarter support services bought in - Quarter support services bought in - Quarter support services bought in -	579	TOTAL NET EXPENDITURE	579	13	(68)	524	(9)
Strategic budget - agreed pressures / service demands - Strategic budget - agreed additional income / savings - Restructuring in all 3 planning services brought about by improving the efficiencies of the services (27) Restructuring in all 3 planning services brought about by improving the efficiencies of the services (27) Increase charges for dangerous structures (29) Other resource changes (29) Virements to :- - Virements from :- Staff Changes Staff Changes (29) Variations in running expenses - Variations in neome - Variations in neome - Variations in neome - Staff Changes (10) Capital Charges - Quartations in neome - Variations in neotharges - Staff Charges - Quartations in neotharges - Quarter support services bought in - Winor variations - Quarter support services bought in - Quarter support services bought in - Quarter support services bought in -							C0001a
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Strategic budget - agreed additional income / savings (27) Restructuring in all 3 planning services brought about by improving the efficiencies of the services (27) Increase charges for dangerous structures (29) Other resource changes (29) Virements to :- (29) Virements from :- (29) Staff Changes (29) /ariations in running expenses (29) /ariations in income - /ariations in recharges (10) Capital Charges (10) Capital Charges - Vinor variations - (10) - (10) - (10) - (29) - (10) - (29) - (29) - (10) - (29) - (29) - (29) - (29) - (29) - (29) - (29) - (29) - (29) - </td <td>Strategic bud</td> <td>get - agreed pressures / service demands</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Strategic bud	get - agreed pressures / service demands					
Strategic budget - agreed additional income / savings (27) Restructuring in all 3 planning services brought about by improving the efficiencies of the services (27) Increase charges for dangerous structures (29) Other resource changes (29) Virements to :- (29) Virements from :- (29) Staff Changes (29) /ariations in running expenses (29) /ariations in income - /ariations in recharges (10) Capital Charges (10) Capital Charges - Vinor variations - (10) - (10) - (10) - (29) - (10) - (29) - (29) - (10) - (29) - (29) - (29) - (29) - (29) - (29) - (29) - (29) - (29) - </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Restructuring in all 3 planning services brought about by improving the efficiencies of the services (27) (29) (29) Other resource changes (29) Virements to :- (29) Virements from :- (29) Staff Changes (29) Variations in running expenses (29) Variations in recharges (29) Variations in recharges (29) Variations in recharges (29) Capital Charges (29) Variations in recharges (29) Capital Charges (29) Variations in recharges (29) Capital Charges (29) EFCUS (10) Corporate support services bought in - Winor variations - (39) -							-
Increase charges for dangerous structures (2) (2) (2) (2) (2) (2) (2) (2							
(29) Uther resource changes Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in recharges Variations in recharges Capital Charges Capital Charges Corporate support services bought in Vinor variations			g the efficiencies o	of the services	6		
Dther resource changes (29) Virements from :- (29) Staff Changes (29) /ariations in running expenses - /ariations in income - /ariations in recharges (10) Capital Charges - Quartiations in recharges - Capital Charges - Quartiations - Quartiation	increase char	ges for dangerous structures					(2)
Dther resource changes (29) Virements from :- (29) Staff Changes (29) /ariations in running expenses - /ariations in income - /ariations in recharges (10) Capital Charges - Quartiations in recharges - Capital Charges - Quartiations - Quartiation							(29)
Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Variations in recharges Capital Charges REFCUS Corporate support services bought in Vinor variations							
Virements to :- Virements from :- Staff Changes Variations in running expenses Variations in income Variations in recharges Variations in recharges Capital Charges REFCUS Corporate support services bought in Vinor variations	Other resource	e changes					
Virements from :- Staff Changes (29) Variations in running expenses Variations in income Variations in recharges (10) Capital Charges REFCUS Corporate support services bought in Vinor variations (39)							
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Staff Changes (29) Variations in running expenses							
/ariations in running expenses - /ariations in income - /ariations in recharges (10) Capital Charges - EFCUS - Corporate support services bought in - Winor variations - (39) -	Virements from	m :-					
/ariations in running expenses - /ariations in income - /ariations in recharges (10) Capital Charges - EFCUS - Corporate support services bought in - Winor variations - (39) -							
/ariations in running expenses - /ariations in income - /ariations in recharges (10) Capital Charges - EFCUS - Corporate support services bought in - Winor variations - (39) -	Staff Changes	5					(29)
Variations in recharges (10) Capital Charges - REFCUS - Corporate support services bought in - Vinor variations - (39)	Variations in r	unning expenses					
Capital Charges Capital Charges - REFCUS - Corporate support services bought in - Winor variations - (39) -							
REFCUS Corporate support services bought in . Vinor variations .							(10)
Corporate support services bought in		8					
Minor variations		poort services bought in					
							(20)
TOTAL OTHER VARIATIONS IN RESOURCE							(39)
							////

REGENERATION

DIVISION SUMMARY

SERVICE DESCRIPTION

The Regeneration function includes Economic Development, Housing Development and Regeneration, Strategic Transport and Capital Delivery Hub; it is focused on driving growth in both the Metropoitan Centre and across District Centres.

Economic Development creates strategies and interventions to support Croydon's economic growth establishing Croydon a a place to invest and grow, and creating the conditions for inward investment and business retention. Economic Development delivers a range of programmes to support business development and inward investment; increasingly there will be a focus on employment outcomes creating preferential pathways to good quality; sustainable jobs for Croydon residents.

Housing Development and Regeneration aims to drive forward regeneration projects and activity across the borough creating new homes; delivering and enabling new retail, leisure and community space; improving the quality of the public realm and supporting delivery of Meanwhile use projects. It does this by driving forward Council led regeneration schemes, including partnership ventures, as well as influencing developers and other partners to bring forward high quality schemes that will help Croydon realise growth ambitions.

Strategic Transport is responsible for developing transport policy, translating local priorities and regional policies into delivery plans and programmes. As well as developing and managing the Local Implementation Plan (LIP), the team also provides specialist transport advice on development plans, masterplan making and planning applications. The team bids for and manages resources for transport infrastructure schemes, and runs a large 'Active Travel' programme including School Travel Planning, Work Place Travel Planning and overseeing and reporting delivery of the Biking Borough programme.

The Capital Delivery Hub is responsible for delivery of a significant and transformational infrastructure programme in the Metropolitan Centre and across District Centres; creating new and improved school places through the Education Estates programme, transforming the public realm through Connected Croydon and creating new homrs through the Council New Build Housing programme.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A)	Inflation (B)	Other (C)	2015/16 (D)	CHANGE (E)
1.1		£000's	£000's	£000's	£000's	%
C1475F	Housing Development & Regeneration	1,592	14	7,076	8,682	445
C1485F	Economic Development	756	8	(52)	712	(6)
C1490F	Transport	317	3	54	374	18
C1495F	Capital Delivery	617	12	146	775	26
	TOTAL NET SPEND	3,282	37	7,224	10,543	221

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Housing Development and Growth Partnership	20.0	18.0	(2.0)
Economic Development	10.0	10.0	-
Transport	5.0	6.0	1.0
Capital Delivery	18.0	22.0	4.0
TOTAL FTE STAFF	53.0	56.0	3.0

REGENERATION

COST CENTRE: C1430E

		ORIGINAL	Variations i		ORIGINAL	•
ORECAST	DEGODIDION	BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	3,108	37	138	3,283	
	Premises related expenditure		-	-	-	n
	Supplies and Services	188	-	-	188	
106	Third Party Payments	101	-	(11)	90	(1
-	Transfer Payments		-	-	-	n
3	Transport related expenditure	3	-	-	3	
	Recharges from other services	537	-	103	640	1
4,815	TOTAL EXPENDITURE	3,937	37	230	4,204	
-	Government Grants	-	-	-	-	n
(668)	Other Grants, reimbursements and contributions	•	-	•	•	r
-	Fees and Charges	-	-	-	-	r
(73)	Customer and Client Receipts	-	=	(90)	(90)	r
-	Interest Receivable		-	-	-	r
(1,850)	Recharges to other services	(1,911)	-	(248)	(2,159)	1
(2,591)	TOTAL INCOME	(1,911)		(338)	(2,249)	1
2,224	NET CONTROLLABLE COST	2,026	37	(108)	1,955	
		1				
3	Capital Charges	3	-	*	3	
	Deterred/Intangible Charges		8	-		1
	REFCUS	500	-	7,079	7,579	1,41
	Corporate support services bought in	753	-	253	1,006	3
1,256	TOTAL UNCONTROLLABLE COST	1,256	-	7,332	8,588	5
3,480	NET COST OF SERVICE	3,282	37	7,224	10,543	2
(254)	Contributions to / (from) Earmarked Reserves	•	•		•	4
-	Contributions to / (from) Capital Reserves:	-	-		-	
-	Financing of Capital Expenditure		-		-	1
	Provision for Repayment of External Loans		-	•	-	1
	Contribution to / (from) General Balances	•	-		-	
(254)	TOTAL APPROPRIATIONS	-	-	-	-	
			37			2

REGENERATION

HOUSING DEVELOPMENT AND REGENERATION

COST CENTRE: C1475F

		ORIGINAL		in Level of	ORIGINAL	
FORECAST 2014/15	DESCRIPTION	BUDGET 2014/15	Expenditu Inflation	ure on (A) * Other	BUDGET 2015/16	% CHANGE
2014/13	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1,098	Employees	1,211	14	(20)	1,205	(0)
	Premises related expenditure Supplies and Services	50	-		- 50	n/a
	Third Party Payments	91	-	(11)	80	(12)
	Transfer Payments	-	-	· · · · ·	-	n/a
	Transport related expenditure	1	-	-	1	-
	Recharges from other services	282			275	(2)
1,853	TOTAL EXPENDITURE	1,635	14	(38)	1,611	(1)
•	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	2-	n/a
	Fees and Charges	-	-	-	-	n/a
	Customer and Client Receipts	-	- :	-	-	n/a
-	Interest Receivable	-		-	-	n/a
	Recharges to other services	(811)		(53)	(864)	7
(1,081)	TOTAL INCOME	(811)		(53)	(864)	7
772	NET CONTROLLABLE COST	824	14	(91)	747	(9)
	Capital Charges					
-	Capital Charges Deferred/Intangible Charges		-		-	n/a n/a
	REFCUS	500	-	7,079	7,579	1,416
	Corporate support services bought in	268	-	88	356	33
768	TOTAL UNCONTROLLABLE COST	768		7,167	7,935	933
		· · · · ·				
1,540	NET COST OF SERVICE	1,592	14	7,076	8,682	445
	Contributions to / (from) Earmarked Reserves				-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	- 1	-	-	-	n/a
· · ·	Contribution to / (from) General Balances			-		n/a
-	TOTAL APPROPRIATIONS	-	-	-	•	n/a
1,540	TOTAL NET EXPENDITURE	1,592	14	7,076	8,682	445
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic buc	dget - agreed pressures / service demands					
						-
	lget - agreed additional income / savings					
Delete 2 vac	ant posts					(104)
						(104)
Other resour						
Virements to	÷					
Virements fro	om :- Pepartment - Directors Post					144
Leadurces D	oparation - Directors r Ost					1-4-4
Staff Change						-
	running expenses					•
Variations in						-
Variations in Capital Char						(132)
REFCUS	400					7,079
Corporate su	pport services bought in					88
Minor variatio	ons					1
						7,180
1	ER VARIATIONS IN RESOURCE					7,076
TOTAL OTH						

REGENERATION

ECONOMIC DEVELOPMENT

COST CENTRE: C1485F

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST	DESCRIPTION	BUDGET 2014/15	Expenditu	re on (A) * Other	BUDGET 2015/16	% CHANGE
2014/15	DESCRIPTION	2014/15 (A)	Inflation (B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	532	8	(2)	538	1 n/a
	Supplies and Services	55	-	-	55	-
	Third Party Payments	10	-		10	-
	Transfer Payments Transport related expenditure	-		•	Ē.	n/a n/a
	Recharges from other services	97		16	113	16
	TOTAL EXPENDITURE	694	8	14	716	3
-	Government Grants	-		-	-	n/a
	Other Grants, reimbursements and contributions	•			×	n/a
	Fees and Charges		-	-	- (00)	n/a
	Customer and Client Receipts Interest Receivable			(90)	(90)	n/a n/a
	Recharges to other services	(119)	-	-	(119)	-
	TOTAL INCOME	(119)	-	(90)	(209)	76
825	NET CONTROLLABLE COST	575	8	(76)	507	(12)
	Capital Charges			×		n/a
	Deferred/Intangible Charges	×		×		n/a
500 N0002	REFCUS Corporate support services bought in	- 181	-	- 24	205	n/a 13
	TOTAL UNCONTROLLABLE COST	181	-	24	205	13
						13
1,006	NET COST OF SERVICE	756	8	(52)	712	(6)
(254)	Contributions to / (from) Earmarked Reserves			-	-	n/e
	Contributions to / (from) Capital Reserves:	-	-		-	n/a
-	Financing of Capital Expenditure	-			-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
	TOTAL APPROPRIATIONS	-		-		n/a
						г <u> </u>
752	TOTAL NET EXPENDITURE	756	8	(52)	712	(6
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
						<u> </u>
Strategic bud	get - agreed additional income / savings					
Offset staffing	costs against project resources to ensure delivery					
priorities - Em	ployment - jobs for local people, High Streets, Tech	nology and Investr	nent			(90
						(90
Other resource Virements to						
Virements fro	m :-					
Staff Changes	S					(3
Variations in r	running expenses					
Variations in i						-
Variations in r Capital Charg						16
REFCUS						-
Corporate sup Minor variatio	pport services bought in					24
WIND VARIATIO	113					
						38
TOTAL OTH						150
IUIAL UIH	ER VARIATIONS IN RESOURCE					(52

SERVICE SUBJECTIVE SUMMARY

REGENERATION

TRANSPORT

COST CENTRE: C1490F

T	· · · · · · · · · · · · · · · · · · ·	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	273	3	14	290	· · ·
1	Premises related expenditure	8			-	n/
	Supplies and Services	21	*	*	21	-
	Third Party Payments Transfer Payments			-		n/ n/
	Transport related expenditure	1	-	-	1	-
	Recharges from other services	33		20	53	61
401	TOTAL EXPENDITURE	328	3	34	365	11
	Government Grants	-		-	¥	n/
-	Other Grants, reimbursements and contributions	-	-	-	- 1	n/
	Fees and Charges	×	*	-	-	n/
	Customer and Client Receipts	-	-	-	-	n/
	Interest Receivable	- (80)	-	- (12)	(92)	n/ 15
	Recharges to other services					
(153)	TOTAL INCOME	(80)		(12)	(92)	15
248	NET CONTROLLABLE COST	248	3	22	273	10
-	Capital Charges	3	-	-	3	
	Deferred/Intangible Charges	-		-	-	- n/
	REFCUS	-	-	-	-	n/
66	Corporate support services bought in	66	-	32	98	48
69	TOTAL UNCONTROLLABLE COST	69	8	32	101	46
				-		
317		317	3	54	374	18
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/ n/
	TOTAL APPROPRIATIONS			-	-	
-						n/
317	TOTAL NET EXPENDITURE	317	3	54	374	18
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	<u>get - agreed pressures / service demands</u>					
						-
Strategic bud	get - agreed additional income / savings					
Other resourc	e changes					
Virements to :						
Virements fro	m :-					
	m					
Staff Channel	-					
Staff Changes Variations in r	s running expenses					
Variations in i						
Variations in r	recharges					2
Capital Charg	es					
REFCUS Corporate sur	pport services bought in					3
Minor variatio						
						54
TOTAL OTH	ER VARIATIONS IN RESOURCE					5
TOTAL OTH	ER VARIATIONS IN RESOURCE					5

REGENERATION

CAPITAL DELIVERY

COST CENTRE: C1495F

FORECAST		ORIGINAL BUDGET	Variations		ORIGINAL BUDGET	%
	DESCRIPTION	2014/15	Expenditu Inflation	* Other	2015/16	CHANGE
0.0000000000000000000000000000000000000		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	1,092	12	146	1,250	14 n/a
	Supplies and Services	62	-	-	62	17
	Third Party Payments	-	-	-	-	n/
-	Transfer Payments	-	-	-	- 1	n/
	Transport related expenditure	1		-	1	-
	Recharges from other services	125	-	74	199	59
1,280	TOTAL EXPENDITURE	1,280	12	220	1,512	18
-	Government Grants			-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	3 -	n/
	Fees and Charges	-	-	-	-	n/
	Customer and Client Receipts	-	-	-	-	n/
	Interest Receivable	-	-	-	-	n/
	Recharges to other services	(901)	•	(183)	(1,084)	20
(901)		(901)	-	(183)	(1,084)	20
379	NET CONTROLLABLE COST	379	12	37	428	13
	Capital Charges			15		n/a
	Deferred/Intangible Charges	-	-	-		n/a n/a
	REFCUS		-			n/a
	Corporate support services bought in_	238	-	109	347	46
	TOTAL UNCONTROLLABLE COST	238	-	109	347	46
1						40
617	NET COST OF SERVICE	617	12	146	775	26
•	Contributions to / (from) Earmarked Reserves		-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
	Financing of Capital Expenditure	-	-	-	-	n/i
•	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-		-	n/a n/a
	TOTAL APPROPRIATIONS					
·	TOTAL APPROPRIATIONS	•			-	n/i
617		617	12	146	775	26
				4		
• OTHER VAL	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budg	get - agreed pressures / service demands					
	get - agreed additional income / savings					
Regularisation	n of staffing (removal of honoraria), maximising capi	tal recharges				(25
						(25
Other						
Other resourc Virements to :						
• #611611(5 10 :						
Virements from	m :-					
Staff Changes						(14
	unning expenses					
Variations in ir						-
Variations in r	echarges					7
Capital Charge	es					
REFCUS	post convisos bought in					
JUIDUIALE SUC	pport services bought in					10
						-
Minor variation	ER VARIATIONS IN RESOURCE					17

SERVICE DESCRIPTION

The Housing Needs and Strategy and Housing Management Division is made up of the following sections:

Housing needs and assessments

Responsible for advice to housing applicants, preventing homelessness, and giving advice and assistance to homeless applicants. It includes the provision of emergency accommodation for those who are statutory homeless. The council has a statutory duty to assess applications of homelessness

Housing solutions

Responsible for the housing and transfer registers, and allocation of social housing (including registered social landlords). It promotes home ownership and facilitates access to the private sector to prevent and discharge the council's homelessness duty, providing subsequent support to landlords and tenants to sustain tenancies.

Housing strategy and commissioning

Responsible for

- the commissioning of a range of landlord services for the Council's housing stock ensuring robust contract arrangements and adherence to quality standards.

- the asset management strategy for the Council's housing stock, the development of strategies and policies for responsive repairs and major works.

 the development and implementation of cohesive housing strategies and policies. Responsible for meeting new scrutiny requirements by working with tenants. This includes the establishment of a scrutiny panel and consulting with and involving tenants through regular meetings.
 Housing standards and enforcement

is a statutory service ensuring standards are maintained in private sector housing, includes Houses in Multiple Occupation (HMO) licensing scheme, housing health and safety rating system, housing enforcement policy, energy efficiency, drainage, public health nuisances and pest control. • Housing renewal

Responsible for the Staying Put Home Improvement Agency, Renewal Grants/Loans and Disabled Facilities Grants, Empty Property Strategy, and home safety schemes.

Housing Management

The Housing Management Division provides estate management and rent collection services to the Travellers site in Latham's Way. It also provides management to miscellaeous ex service tenanany properties and school caretakers properties and ensures these properties are kept to the Decent Homes Standard.

Notes

The introduction of the Revenue Expenditure Funded from Capital Under Statute (REFCUS) covers expenditure under the Disabled Facilities Grant and identifies expenditure where no asset is generated for the council.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
			2000 3	20003	2000 8	/6
C1180F	Housing Management	(45)	(5)	-	(50)	11
C1144G	Housing Solutions	2,681	(75)	(531)	2,075	(23)
C1148G	Housing Options	831	7	1	839	1
C1148G	Private Sector Housing	655	(4)	(479)	172	(74)
C1152G	Housing Strategy	70	1		71	1
C1154G	Director of Needs and Renewals	4,590	(1)	439	5,028	10
	TOTAL NET SPEND	8,782	(77)	(570)	8,135	(7)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	1N
SERVICE	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Housing Management	-	-	-
Housing Solutions	17.1	16.9	(0.2)
Housing Options	18.8	18.4	(0.4)
Private Sector Housing	34.9	35.1	0.2
Housing Strategy	1.0	1.0	-
Director of Needs and Renewals	0.4	0.4	(0.1)
TOTAL FTE STAFF	72.2	71.8	(0.4)

HOUSING NEEDS AND STRATEGY

COST CENTRE: C1150E

		ORIGINAL	Variations in		ORIGINAL	0/
FORECAST	DEGODIDION	BUDGET	Expenditur		BUDGET	% CHANGE
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	
0000		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	2,696	27	809	3,532	3
	Premises related expenditure	10,503	156	707	11,366	
	Supplies and Services	600	-	-	600	
	Third Party Payments	1,189	-	(45)	1,144	(
				-	-	n
32	Transport related expenditure	36	-	-	36	
	Recharges from other services	272		(39)	233	(1-
19,698	TOTAL EXPENDITURE	15,296	183	1,432	16,911	1
	Government Grants	(107)	-	-	(107)	
	Other Grants, reimbursements and contributions	(181)	(4)	-	(185)	
(1,543)	Fees and Charges	(1,825)	(47)	(210)	(2,082)	1.
(11,180)	Customer and Client Receipts	(8,099)	(209)	(1,012)	(9,320)	1
-	Interest Receivable		-		-	n
(893)	Recharges to other services	(842)	-	(1,258)	(2,100)	14
(13,901)	TOTAL INCOME	(11,054)	(260)	(2,480)	(13,794)	2
5,797	NET CONTROLLABLE COST	4,242	(77)	(1,048)	3,117	(2
717	Capital Charges	717		502	1,219	7
	Deferred/Intangible Charges			-		r
1 850	REFCUS	1.850		250	2,100	1
	Corporate support services bought in	1,973	.	(274)	1,699	(1
_	TOTAL UNCONTROLLABLE COST	4,540		478	5,018	1
			I			1
10,337	NET COST OF SERVICE	8,782	(77)	(570)	8,135	(
	Contributions to / (from) Earmarked Reserves			-	- 1	r
-	Contributions to / (from) Capital Reserves:	-	-	-	-	r
-	Financing of Capital Expenditure		-	-	-	п
-	Provision for Repayment of External Loans	-	-	-	× .	r
-	Contribution to / (from) General Balances	-	-		-	г
-	TOTAL APPROPRIATIONS	-	-	•	-	r
10.337	TOTAL NET EXPENDITURE	8,782	(77)	(570)	8,135	

HOUSING NEEDS AND STRATEGY

HOUSING MANAGEMENT

COST CENTRE: C1180F

FORECAST 2014/15 £000's	DESCRIPTION	ORIGINAL BUDGET 2014/15 (A) £000's	Variations Expenditu Inflation (B) £000's		ORIGINAL BUDGET 2015/16 (D) £000's	% CHANGE (E) %
-	Employees Premises related expenditure Supplies and Services Third Party Payments	132 37	-	-	- 132 37	n/a - - n/a
2	Transfer Payments Transport related expenditure Recharges from other services	1			-	n/a n/a
	TOTAL EXPENDITURE	170	-	-	170	
	Government Grants Other Grants, reimbursements and contributions Fees and Charges	-	-	-	-	n/a n/a n/a
-	Customer and Client Receipts Interest Receivable Recharges to other services	(215)	(5) - -	-	(220) - -	2 n/a n/a
	TOTAL INCOME	(215)	(5)	•	(220)	2
(52)	NET CONTROLLABLE COST	(45)	(5)	-	(50)	11
	Capital Charges Deferred/Intangible Charges		-		-	n/a n/a
-	REFCUS Corporate support services bought in		-	-	-	n/a n/a
	TOTAL UNCONTROLLABLE COST	-	-	۲	-	n/a
(52)	NET COST OF SERVICE	(45)	(5)	• • • •	(50)	11
	Contributions to / (from) Earmarked Reserves	-	-	•	-	n/a
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a n/a n/a
	Contribution to / (from) General Balances	<u></u>			-	n/a
L		(45)			(50)	n/a
		(45)	(5)	-	(50)	11
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed additional income / savings					
						-
Other resource	e changes					
						-
TOTAL OTH	ER VARIATIONS IN RESOURCE					•

HOUSING SOLUTIONS

COST CENTRE: C1144G

		ORIGINAL	Variations i	and the second second second	ORIGINAL			
FORECAST 2014/15	DESCRIPTION	BUDGET 2014/15	Expenditu Inflation	re on (A) * Other	BUDGET 2015/16	% CHANGE		
		(A)	(B)	(C)	(D)	(E)		
£000's		£000's	£000's	£000's	£000's	%		
	Employees	572	6	(16)	562	(2		
	Premises related expenditure Supplies and Services	10,248 228	156	707	11,111 228	8		
	Third Party Payments	782	- 1	-	782	-		
-	Transfer Payments	-	-	-	-	n/		
	Transport related expenditure	1	-	-	1	•		
	Recharges from other services	31			31			
	TOTAL EXPENDITURE	11,862	162	691	12,715	7		
-	Government Grants	(16)	-	-	(16)	•		
-	Other Grants, reimbursements and contributions	-	-	-	-	n/		
	Fees and Charges Customer and Client Receipts	(1,304)	(34)	(210)	(1,548)	19		
	Interest Receivable	(7,786)	(203)	(1,012)	(9,001)	16 n/		
	Recharges to other services	(75)	-		(75)	-		
	TOTAL INCOME	(9,181)	(237)	(1,222)	(10,640)			
(12,290)		(9,101)	(237)	(1,222)	(10,040)	16		
4,220	NET CONTROLLABLE COST	2,681	(75)	(531)	2,075	(23		
	Capital Charges Deferred/Intangible Charges	-	-		-*	n/ n/		
	REFCUS					n/ n/		
	Corporate support services bought in	-	-	-	-	n/a		
	TOTAL UNCONTROLLABLE COST	-	-	-	-			
						n/		
4,220	NET COST OF SERVICE	2,681	(75)	(531)	2,075	(23		
			r					
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:		-		-	n/a n/a		
-	Financing of Capital Expenditure	-	1			n/i		
-	Provision for Repayment of External Loans		_	-	-	n/i		
-	Contribution to / (from) General Balances	-			-	n/a		
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a		
4,220	TOTAL NET EXPENDITURE	2,681	(75)	(531)	2,075	(23		
• OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's		
Strategic bud	get - agreed pressures / service demands							
	st of homelessness due to increasing numbers of fa ome for homelessness due to increasing numbers of					2,073 (1,173		
	one for noncessiness due to increasing numbers o	in tarring a requiring	1333311100.			(1,170		
5.A						900		
Strategic bud	get - agreed additional income / savings							
Review of an	neral fund housing costs for appropriate recharge to	the HRA				(50		
norman ai gei	moorary accommodation costs through long term le	ase arrangements	i.			(600		
Savings on temporary accommodation costs through long term lease arrangements.						(730		
Revised acco	ounting arrangements for income received from the o	council's temporary	Revised accounting arrangements for income received from the council's temporary accommodation stock. Review of the structure					
Revised acco	ounting arrangements for income received from the o	council's temporary	accommodal			(61		
Revised acco	ounting arrangements for income received from the o	council's temporary	accommoda			(61 (1,441		
Revised acco Review of the	unting arrangements for income received from the o structure	ouncil's temporary	accommodal					
Revised acco Review of the	unting arrangements for income received from the o structure	ouncil's temporary	accommodal					
Revised acco Review of the Other resourc	eunting arrangements for income received from the of structure	council's temporary	accommoda			(1,441		
Revised acco Review of the Other resource Staff Changes	eunting arrangements for income received from the of structure	council's temporary	acconmoda			(1,441		
Revised acco Review of the Other resource Staff Changes	eunting arrangements for income received from the o structure <u>se changes</u> s	council's temporary	acconmoda					
Revised acco Review of the Other resource Staff Changes	eunting arrangements for income received from the o structure <u>se changes</u> s	council's temporary	acconmoda			(1,441		
Revised acco Review of the Other resource Staff Changes	eunting arrangements for income received from the o structure <u>se changes</u> s	council's temporary	acconmoda			(1,441		
Revised acco Review of the Other resource Staff Changes	eunting arrangements for income received from the o structure <u>se changes</u> s	council's temporary	acconmoda			(1,441		
Revised acco Review of the Other resource Staff Changes	eunting arrangements for income received from the o structure <u>se changes</u> s	council's temporary	acconmoda			(1,441		
Revised acco Review of the Other resource Staff Changes	eunting arrangements for income received from the o structure <u>se changes</u> s	council's temporary	acconmoda			(1,441		
Revised acco Review of the Other resource Staff Changes	eunting arrangements for income received from the o structure <u>se changes</u> s	council's temporary	acconmoda			(1,441		
Revised acco Review of the Other resource Staff Changes	eunting arrangements for income received from the o structure <u>se changes</u> s	council's temporary	accontrioua			(1,441		
Revised acco Review of the Other resource Staff Changes	eunting arrangements for income received from the o structure <u>se changes</u> s	council's temporary	accontrioua			(1,44		
Revised acco Review of the Other resource Staff Changes	eunting arrangements for income received from the o structure <u>se changes</u> s	council's temporary	accontrioua			(1,44 (10 20		
Revised acco Review of the Other resource Staff Changes	eunting arrangements for income received from the o structure <u>se changes</u> s	council's temporary	accontrioua			(1,441		

HOUSING OPTIONS

COST CENTRE: C1146G

FORECAST		ORIGINAL BUDGET	Variations Expenditu	ure on (A)	ORIGINAL BUDGET	%
2014/15	DESCRIPTION	2014/15 (A)	Inflation (B)	* Other (C)	2015/16 (D)	CHANGE (E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	670 -	7	1	678	1 n/a
	Supplies and Services	213			213	-
	Third Party Payments Transfer Payments	16		-	16	- n/a
-	Transport related expenditure	1	-		1	-
	Recharges from other services	- 900	- 7	- 1	908	n/a 1
	Government Grants	-	-		-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Fees and Charges Customer and Client Receipts	- (9)	•	1	- (9)	n/a
	Interest Receivable	(9)	-		(5)	- n/a
(60)	Recharges to other services	(60)	-		(60)	1-
(60)	TOTAL INCOME	(69)		•	(69)	
854	NET CONTROLLABLE COST	831	7	1	839	1
-	Capital Charges	-	-	s - .	-	n/a
	Deferred/Intangible Charges REFCUS	-	-	-	-	n/a n/a
	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-			-	n/a
, 					2.83	
854	NET COST OF SERVICE	831	7	1	839	1
· ·	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	-	-	-		n/a n/a
-	Provision for Repayment of External Loans	-		-	-	n/a
1	Contribution to / (from) General Balances	-	-	-		n/a
	TOTAL APPROPRIATIONS	-		-	-	n/a
854	TOTAL NET EXPENDITURE	831	7	1	839	1
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
						-
Strategic bud	lget - agreed additional income / savings					
						•
Other resource	ce changes					
Minor variatio	กร					1
-						
c						
						1

PRIVATE SECTOR HOUSING

COST CENTRE: C1148G

	· · · · · · · · · · · · · · · · · · ·	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	and a second constrained and a second se	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
0000		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 1,360	£000's 13	£000's 824	£000's 2,197	%
	Premises related expenditure	121	-	- 024	2,197	- 02
	Supplies and Services	29	-		29	
	Third Party Payments	391	-	(45)	346	(12
	Transfer Payments	-	-	· - "	-	n/a
	Transport related expenditure	33	-	-	33	•
	Recharges from other services	138	· ·	-	138	· ·
	TOTAL EXPENDITURE	2,072	13	779	2,864	38
N:	Government Grants	-	-	•	-	n/a
	Other Grants, reimbursements and contributions	(181)	(4)	-	(185)	2
	Fees and Charges	(521)	(13)	-	(534)	2
	Customer and Client Receipts	(11)	-	-	(11)	-
5	Interest Receivable	(704)	-	(1.050)	-	n/a
	Recharges to other services	(704)	-	(1,258)	(1,962)	179
(1,212)		(1,417)	(17)	(1,258)	(2,692)	90
606	NET CONTROLLABLE COST	655	(4)	(479)	172	(74
	Capital Charges Deferred/Intangible Charges	-	-	-	-	n/a n/a
	REFCUS	-	-		-	n/a
-	Corporate support services bought in		_	-	-	n/a
-	TOTAL UNCONTROLLABLE COST		-		-	
						n/a
606	NET COST OF SERVICE	655	(4)	(479)	172	(74
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:		-	-	-	n/a n/a
-	Financing of Capital Expenditure		-	-	-	n/a
	Provision for Repayment of External Loans	_	_	-	- 1	n/a
-	Contribution to / (from) General Balances	-	-	-	-	r/a
-	TOTAL APPROPRIATIONS	-		-	-	n/a
606	TOTAL NET EXPENDITURE	655	(4)	(479)	172	(74
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
						•
Strategic bud	get - agreed additional income / savings					
Review of the	a stoucture					(19
						(15
						(19
0.1						
	ce changes					
Other resource						(12
· · ·	e					
Staff Changes		ensing Scheme*				
Staff Changes Additional pro	s pposed costs of administering Selective Landlord Lic d to proposed Selective Landlord Licensing Scheme					810
Staff Changes Additional pro	posed costs of administering Selective Landlord Lic					810
Staff Changes Additional pro	posed costs of administering Selective Landlord Lic					810
Staff Changes Additional pro	posed costs of administering Selective Landlord Lic					810
Staff Changes Additional pro	posed costs of administering Selective Landlord Lic					(1,258
Staff Changes Additional pro	posed costs of administering Selective Landlord Lic					810
Staff Changes Additional pro	posed costs of administering Selective Landlord Lic					810
Staff Changes Additional pro	posed costs of administering Selective Landlord Lic					810
Staff Changes Additional pro	posed costs of administering Selective Landlord Lic					810
Staff Changes Additional pro	posed costs of administering Selective Landlord Lic					810
Staff Changes Additional pro	posed costs of administering Selective Landlord Lic					810 (1,258
Staff Change Additional pro Costs charge	posed costs of administering Selective Landlord Lic					810

* Subject to Cabinet's consideration of the outcomes of public consultation.

HOUSING NEEDS AND STRATEGY

HOUSING STRATEGY

COST CENTRE: C1152G

FORECAST		ORIGINAL BUDGET	Variations Expenditu	in Level of ire on (A)	ORIGINAL	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
6000i-		(A)	(B)	(C)	(D)	(E)
£000's 103	Employees	£000's 73	£000's 1	£000's	£000's 74	1
-	Premises related expenditure	-		-	-	n/a
	Supplies and Services	75	•	-	75	-
	Third Party Payments Transfer Payments	-	-			n/a n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	16	-	-	16	
277	TOTAL EXPENDITURE	164	1	-	165	1
(195)	Government Grants	(91)	-	-	(91)	-
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Fees and Charges	-	- 1	-	-	n/
	Customer and Client Receipts Interest Receivable		•		-	n/:
	Recharges to other services	(3)	-	-	(3)	n/i
	TOTAL INCOME	(94)			(94)	
(207)		(94)		-	(34)	-
70	NET CONTROLLABLE COST	70	1	-	71	1
	Conital Charges					
-	Capital Charges Deferred/Intangible Charges		-	-	-	n/ n/
	REFCUS	-			-	n/
	Corporate support services bought in		-	-	-	n/
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/
70	NET COST OF SERVICE	70	1		71	1
-	Contributions to / (from) Earmarked Reserves					n/
-	Contributions to / (from) Capital Reserves:	-		-	-	n/
	Financing of Capital Expenditure	-	•		-	n/
-	Provision for Repayment of External Loans	-	-	•	-	n/
	Contribution to / (from) General Balances	-	-			n/
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
70	TOTAL NET EXPENDITURE	70	1	-	71	1
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands		0.00			
Strategic Duu	det - aqueed pressures / service demands					
					-	_
Strategic bud	get - agreed additional income / savings					
					r	
						-
Other resource	se changes					-
Other resource	ce changes					-
Other resource	ce changes					-
Other resourc	<u>ce changes</u>					
<u>Other resourc</u>	<u>ce changes</u>					
<u>Other resourc</u>	<u>ce changes</u>					
Other resourd	<u>ce changes</u>					
<u>Other resourd</u>	<u>ce changes</u>					
<u>Other resourc</u>	<u>ce changes</u>					
<u>Other resourc</u>	<u>ce changes</u>					
Other resourc	<u>ce changes</u>					
<u>Other resourc</u>	<u>ce changes</u>					
<u>Other resourc</u>	<u>ce changes</u>					
<u>Other resourc</u>	<u>se changes</u>					-
	<u>er changes</u>					

DIRECTOR OF NEEDS & RENEWALS

COST CENTRE: C1154G

I 1	· · · · · · · · · · · · · · · · · · ·	ORIGINAL	Variations i		ORIGINAL	
FORECAST		BUDGET	Expenditu	The second se	BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	21		-	21	-
	Premises related expenditure	2	-	-	2	-
	Supplies and Services	18	-	-	18	-
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments		-	-	1	n/a
	Transport related expenditure Recharges from other services	1 86	-	(39)	47	(45)
99	TOTAL EXPENDITURE	128	-	(39)	89	(30)
•	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	÷ .	-		-	n/a
-	Fees and Charges	-	-	-		n/a
	Customer and Client Receipts	(78)	(1)	•	(79)	1
	Interest Receivable		· - (-	· ·	n/a
-	Recharges to other services	-	-		-	n/a
		(78)	(1)	-	(79)	
		(/8)	(1)		(13)	1
99	NET CONTROLLABLE COST	50	(1)	(39)	10	(80)
				(/		
717	Capital Charges	717	-	502	1,219	70
1	Deferred/Intangible Charges				•	n/a
1,850	REFCUS	1,850	-	250	2,100	14
1,973	Corporate support services bought in	1,973	-	(274)	1,699	(14)
4,540	TOTAL UNCONTROLLABLE COST	4,540	-	478	5,018	11
			1			
4 630		4 500	(1)	400	5 009	10
4,639		4,590	(1)	439	5,028	10
-	Contributions to / (from) Engranded Resonant			201		D /2
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:					n/a n/a
-	Financing of Capital Expenditure		-	-	-	n/a
	Provision for Repayment of External Loans					n/a
	Contribution to / (from) General Balances	2			-	n/a
	TOTAL APPROPRIATIONS					
-	TOTAL AFFROFRIATIONS	· · · ·		•	-	n/a
4,639	TOTAL NET EXPENDITURE	4,590	(1)	439	5,028	10
4,000		4,000	(1)		0,020	10
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budg	get - agreed pressures / service demands					
Strategic bude	get - agreed additional income / savings					-
	act agreed additional income / savings					
						(a)
Other resource	e changes					
Capital Charge	es					502
REFCUS	10 M. C. D. K. E.					250
Corporate sur	oport services bought in					(274
						(43
Variations in re						4
	ns					
Variations in re	ns					
Variations in re	ns					
Variations in re	ns					
Variations in re	ns					
Variations in re	ns					
Variations in re	ns					
Variations in re	ns					
Variations in re	ns					
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RESOURCES

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KEY SERVICE TARGETS / PRIORITIES FOR 2015/16

The Resources Department is an integral part of Croydon Council and supports the full spectrum of service activity across the borough. In particular, the Resources department plays a key role in delivering our major corporate objective to **build the council of the future**. In 2015/16 this means that we will;

Ensure that the Council is lean, efficient and streamlined by; Reduction of cost base in line with government grant and delivery of the Croydon Challenge Improvement of the Council-wide ICT infrastructure Implementation of the corporate debt project Successful delivery of the General Election May 2015

Ensure that the Council is an expert commissioner by; Embedding the commissioning framework, toolkit and skillsets Implementing the adult social care commissioning strategy Support third-sector and SMEs

Ensure that the Council delivers accessible and responsive services by; Improving customer access and leading to a reduction in the cost to serve Support service departments through the process of inspection and regulation, for example through statutory data returns

Ensure that the Council has the right people with the right skills and the right support by; Improving workforce health and engagement Improving workforce planning Improving workforce diversity Improving workforce skills and capacity

Linked to our corporate objective to **manage need and grow independence**, the department also has a significant community leadership and development role, with a focus on improving community cohesion and resilience.

FINANCIAL PERFORMANCE

COST CENTRE: C1040D C1050D C1030D

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2013/14	2014/15	2014/15	2015/16	⁷ [™] CHANGE
	£000	£000	£000	£000	OTIANGE
Employees	47,337	42.076	43,460	41,433	(5)
Premises related expenditure	6,866	7,270	8,309	8,059	(3)
Supplies and Services	13,255	7,246	6,869	5,596	(19)
Third Party Payments	38,570	48,328	44,926	46,457	3
Transfer Payments	258,945	266,484	266,484	278,053	4
Transport related expenditure	182	200	198	192	(3)
Capital Charges	6,412	5,770	5,770	4,787	(17)
Deferred/Intangible Charges	4,613	4,535	4,535	4,159	(8)
REFCUS		-	-	-	n/a
Corporate support services bought in	(41,878)	(41,945)	(41,104)	(44,756)	9
Recharges (to) / from other services	(9,931)	(6,296)	(6,742)	(6,542)	(3)
TOTAL EXPENDITURE	324,371	333,668	332,705	337,438	1
Government Grants	(259,158)	(284,503)	(284,607)	(298,352)	5
Other Grants, reimbursements and contributions	(8,799)	(6,945)	(6,551)	(6,431)	(2)
Fees and Charges	(7,318)	(5,593)	(5,754)	(6,029)	5
Customer and Client Receipts	(946)	(619)	(684)	(5,896)	762
Interest Receivable	=		-	-	n/a
TOTAL INCOME	(276,221)	(297,660)	(297,596)	(316,708)	6
	48,150	36,008	35,109	20,730	(41)
Contributions to / (from) Reserves	(8,478)	2,171	1,998	-	(100)
CURRENT BUDGET	40,351		38,584		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	(679)		(1,477)		

TOP FINANCIAL RISKS 2015/16

1. Realising efficiency options

2. Delays in implementation of transformation projects

3. Maximising effective contractual relationships with partners

4. Maintaining and increasing collection levels in economic climate

CABINET MEMBERS

Councillor Simon Hall	Cabinet Member for Finance and Treasury
Councillor Mark Watson	Cabinet Member for Safety & Justice

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Nathan Elvery	Chief Executive	62822
Julie Belvir	Director of Democratic & Legal Service	64985
Heather Daley	Director of Human Resources & Community Development	61616
Sarah Ireland	Director - Strategy, Communities and Commissioning	62070
Richard Simpson	Director - Finance and Assets & Section 151 Officer	61848
Graham Cadle	Director - Customer, Transformation & Communication Service	63295
Mike Robinson	Director - Public Health	65596

COST CENTRE	DIVISION
C1320E	Democratic and Legat Services
C1330E	Human Resources
C1350E	Voluntary Sector Funding
C1340E	Chief Executive's Office
C1230E	Finance and Assets
C1240E	Customer, Transformation & Communication Service
C1600E	Subsidised Travel
C1250E	Strategy, Communities and Commissioning
C1030D	Public Health

MOVEMENT IN SERVICE NET EXPENDITURE

	BUDGET				%
VISION	2014/15	Inflation	ore on (A) Other	BUDGET 2015/16	CHANGE
			10010-00		(E)
	£000's	£000's	£000's	£000's	%
emocratic and Legal Services	2,819	29	1,968	4,816	71
uman Resources	(980)	11	819	(150)	(85)
pluntary Sector Funding	1,236	-	-	1,236	-
nief Executive's Office	378	3	(599)	(218)	(158)
nance and Assets	4,356	185	(2,225)	2,316	(47)
ustomer, Transformation & Communication Service	15,684	249	(14,858)	1,075	(93)
ubsidised Travel	14,714	-	699	15,413	5
rategy, Communities and Commissioning	(2,199)	42	(1,601)	(3,758)	71
ublic Health	-	26	(26)	-	n/a
DTAL NET SPEND	36,008	545	(15,823)	20,730	(42)
	mocratic and Legal Services man Resources luntary Sector Funding ief Executive's Office lance and Assets stomer, Transformation & Communication Service bsidised Travel ategy, Communities and Commissioning blic Health	(A) £000's mocratic and Legal Services 2,819 man Resources (980) luntary Sector Funding 1,236 ief Executive's Office 378 wance and Assets 4,356 stomer, Transformation & Communication Service 15,684 bsidised Travel 14,714 ategy, Communities and Commissioning (2,199) blic Health -	(A) £000's(B) £000'smocratic and Legal Services2,81929man Resources(980)11luntary Sector Funding1,236-ief Executive's Office3783wance and Assets4,356185stomer, Transformation & Communication Service15,684249bsidised Travel14,714-ategy, Communities and Commissioning(2,199)42blic Health-26	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$ \begin{array}{c c c c c c c c c c c c c c c c c c c $

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Democratic and Legal Services	56.9	62.1	5.2
Workforce and Community Relations	48.5	40.9	(7.5)
Voluntary Sector Funding	-	-	-
Chief Executive's Office	1.0	1.0	-
Finance and Assets	181.9	168.3	(13.6)
Customer, Transformation & Communication Service	620.7	629.1	8.4
Subsidised Travel		•	-
Strategy, Communities and Commissioning	73.0	61.2	(11.8)
Public Health	54.2	37.2	(17.0)
TOTAL FTE STAFF	1,036.2	999.8	(36.3)

RESOURCES

DEPARTMENT SUBJECTIVE SUMMARY

SUBJECTIVE SUMMARY

SUBJECTIV	E SUMMARY					
		ORIGINAL Variations in Level of			ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	42,076	457	(1,100)	41,433	(2
	Premises related expenditure Supplies and Services	7,270 7,246	- 23	789	8,059	11
	Third Party Payments	48,328	23 194	(1,673) (2,065)	5,596 46,457	(23
	Transfer Payments	266,484	-	11,569	278,053	(4 4
	Transport related expenditure	200,404	-	(8)	192	(4
	Recharges from other services	3,694	-	1,163	4,857	31
	TOTAL EXPENDITURE	375,298	674	8,675	384,647	2
	Government Grants					
		(284,503)	-	(13,849)	(298,352)	5
	Other Grants, reimbursements and contributions	(6,945)	(48)	562	(6,431)	(7
	Fees and Charges	(5,593)	(66)	(370)	(6,029)	8
(684)	Customer and Client Receipts	(619)	(15)	(5,262)	(5,896)	853
-	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(9,990)	-	(1,409)	(11,399)	14
(308,020)	TOTAL INCOME	(307,650)	(129)	(20,328)	(328,107)	7
65,908	NET CONTROLLABLE COST	67,648	545	(11,653)	56,540	(16)
5,770	Capital Charges	5,770		(983)	4,787	(17
	Deferred/Intangible Charges	4,535	-	(376)	4,787	
4,000	REFCUS	4,555		(370)	4,105	(8 n/a
(41 104)	Corporate support services bought in	(41,945)	-	(2,811)	(44,756)	7
	TOTAL UNCONTROLLABLE COST	(31,640)	-	(4,170)	(35,810)	
((/		(1)	(,,-	13
35,109	NET COST OF SERVICE	36,008	545	(15,823)	20,730	(42
1,998	Contributions to / (from) Earmarked Reserves	2,171		(2,171)		(100
1,990	Contributions to / (from) Capital Reserves:	2,171		(2,171)	-	(100) n/a
	Financing of Capital Expenditure	21		-		n/a
-	Provision for Repayment of External Loans			_	_	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	2,171	-	(2,171)	-	(100)
		L				(100
37,107	TOTAL NET EXPENDITURE	38,179	545	(17,994)	20,730	(46
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands lget - agreed additional income / savings					165 (12,819
						(12,654
Other resource changes						(5,340
OTAL OTHER VARIATIONS IN RESOURCE						

SERVICE DESCRIPTION

DEMOCRATIC AND LEGAL SERVICES

Legal Services

The Corporate and Social Care and Education Law legal teams deal with corporate legal work and advice, including planning, advice and case work for CFL and DASHH and internal legal support to major projects across all departments. New contracts for the external provision of legal services have been extended and are also managed by the teams. These contracts are packaged to provide a range of advice and casework for support for the Council. The Corporate Legal Team have contract management responsibility for that arrangement, providing dedicated support to instructing officers to ensure the cost effectiveness of legal services from the external firms. Payment for legal services work is the responsibility of service departments using devolved budgets, with internal charges funding the internal legal services costs. The Legal teams in the Division are developing their use of Sharepoint to complement where needed, the existing IT based file management system. Local quality initiatives also benefit from the wider CIN initiative, LOV Conversations and Our Values work.

Democratic Services and Scrutiny

Democratic Services staff provide services to the Cabinet, the Leader's office, Elected Members, non elected Independent and Co-opted Members, advise on the Council's constitution and co-ordinate the decision making process consisting of approximately 400 meetings per year. The Team supports the Overview and Scrutiny function and Member Learning and Development. In addition the Team facilitates a number of meetings, e.g. the Croydon Police Consultative Group, Church Tenements and Frank Denning Charities as well as facilitating education admissions and exclusion appeals.

Elections, Civic Services, Registration and Coroners

The Electoral Services Team manages the organisation of European, Parliamentary, GLA and borough elections. The primary task covered by the budget is the Annual Canvass to produce and publish the Register of Electors which is used at these elections. The Register is used as the basis for any Referendum and forms the basis of the Jury list. The Register contains over 260,000 names. We act as the lead borough for the consortium and the Coroner for the Southern District of Greater London.

The Registrars Service provides a variety of services including registration of births, deaths and marriages, Civil Partnerships, Citizenship Ceremonies and Nationality Checking services to communities in Croydon and others. The Mayoral Services office provides support to the Mayor and Deputy Mayor. The service also takes a leading role in the promotion and arrangement of civic events.

	MOVEMENT IN NET EXPENDITURE					
		ORIGINAL			ORIGINAL	
COST			Variations in	n Level of		
CENTRE	SERVICE	BUDGET	Expenditur	e on (A)	BUDGET	%
		2014/15	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1330F	Legal	(470)	13	482	25	(105)
C1335F	Democratic	2,419	8	887	3,314	37
C1340F	Electoral	524	2	195	721	38
C1345F	Mayoral	284	2	38	324	14
C1355F	Registrars	(179)	4	30	(145)	(19)
C1350F	Contribution to Coroner's Court	241	-	132	373	55
C1358f	Leader's Office	-	-	204	204	n/a
	TOTAL NET SPEND	2,819	29	1,968	4,816	71

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Legal	25.3	25.1	(0.2)
Democratic	13.3	12.8	(0.5)
Electoral	6.0	5.8	(0.2)
Mayoral	4.4	3.3	(1.2)
Registrars	8.0	11.3	3.3
Leader's Office		4.0	4.0
TOTAL FTE STAFF	56.9	62.1	5.2

DEMOCRATIC AND LEGAL SERVICES

COST CENTRE: C1320E

	· · · · · · · · · · · · · · · · · · ·	ORIGINAL	Variations in	Level of	ORIGINAL	
FORECAST		BUDGET	Expenditure	e on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	2,791	35	87	2,913	4
	Premises related expenditure	10	-	(1)	9	(10)
	Supplies and Services	1,983	(2)	-	1,981	(0)
330	Third Party Payments	329	-	(11)	318	(3)
-	Transfer Payments	-	-	-		n/a
30	Transport related expenditure	30	-	(16)	14	(53)
5	Recharges from other services	6		(2)	4	(33)
5,136	TOTAL EXPENDITURE	5,149	33	57	5,239	2
-	Government Grants	-	-	•	-	n/a
(164)	Other Grants, reimbursements and contributions	(164)	(4)	(9)	(177)	8
(512)	Fees and Charges	(511)	-	(10)	(521)	2
-	Customer and Client Receipts	-	-	•	-	n/a
÷	Interest Receivable	-	-	-	-	n/a
(1,939)	Recharges to other services	(1,939)	-	•	(1,939)	-
	TOTAL INCOME	(2,614)	(4)	(19)	(2,637)	1
2,521	NET CONTROLLABLE COST	2,535	29	38	2,602	3
						and the second s
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	•	-	n/a
-	REFCUS	-	-	-	-	n/a
284	Corporate support services bought in	284	-	1,930	2,214	680
284	TOTAL UNCONTROLLABLE COST	284	-	1,930	2,214	680
2.805	NET COST OF SERVICE	2,819	29	1,968	4,816	71
	Contributions to / (from) Earmarked Reserves	-	-	•	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
- ,	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	•	-	n/a
-	TOTAL APPROPRIATIONS	-	-		-	n/a
2.805	TOTAL NET EXPENDITURE	2,819	29	1,968	4,816	71

DEMOCRATIC AND LEGAL SERVICES

COST CENTRE: C1330F

CODECAST 201415 DESCRIPTION BUDGET 201415 Expanditure of (A) 2005 BUDGET (B) 2005 BUDGET (C) 2005 BUDGET (ORIGINAL	Variations	in Level of	ORIGINAL	
2000 (A) 2000 (C) 2000 (C) 2000 <th< td=""><td>FORECAST</td><td></td><td>BUDGET</td><td>Expenditu</td><td>ure on (A)</td><td>BUDGET</td><td></td></th<>	FORECAST		BUDGET	Expenditu	ure on (A)	BUDGET	
2007s 2007s <th< td=""><td>2014/15</td><td>DESCRIPTION</td><td></td><td></td><td></td><td></td><td></td></th<>	2014/15	DESCRIPTION					
1.333 17 14 1.345 17 17 14 1.345 17 14 1.345 17 18 67 1 16 67 1 16 67 1 16 67 1 16 68 11 17 16 68 11 16 68 11 17 15 16 68 11 16 1 1 1 1 1 16 1	6000'a						
- Promises related appenditure - <		Employees					76
67 Supples and Services 67 - 1 68 (11) 76 Tind any Payments 78 - - - - - 1 0 19 Total any Payments 78 - - - - - 0 0 1975 TotAL EXFENDTURE 1.483 17 3 1.500 0 1975 TotAL EXFENDTURE 1.483 17 3 1.500 0 1975 TotAL EXFENDTURE 1.483 17 3 1.500 0 1000 Generation of Charges - - - 0 0 10105 TotAL EXFENDTURE (1807) - - 0				0 ×	× ×.	-	n/
- Transfer Payments - - - - 5 - - 5 - - 5 - - 5 - - 5 - - 5 - - 5 - - 5 - - 5 - - 5 - - - - - - - - 1 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0	67	Supplies and Services	67	-	1	68	1
- Transport related expenditure - <t< td=""><td></td><td></td><td>78</td><td>-</td><td>(12)</td><td>66</td><td>(15</td></t<>			78	-	(12)	66	(15
S. Recharges from other services 5 - - 8 - 1975 TOTAL EXPENDITURE 1,483 17 3 1,663 - <td></td> <td></td> <td></td> <td></td> <td>-</td> <td>· · · · · · · · · · · · · · · · · · ·</td> <td>n/i</td>					-	· · · · · · · · · · · · · · · · · · ·	n/i
1.975 TOTAL EXPENDITURE 1.483 17 3 1.603 1.96 Other Grants, reinbursements and contributions (140) (40) (470) (150) 1.96 Gen Charges - - - - - 1.96 Gen Charges - - - - - - 1.97 TOTAL EXPENDITURE (1.977) - <td< td=""><td>-</td><td>Transport related expenditure</td><td></td><td></td><td></td><td></td><td>n/a</td></td<>	-	Transport related expenditure					n/a
Government Grants, enhousements and contributions (146) (49) (159) (159) (159) (159) (159) (159) (159) (159) (159) (159) (159) (159) (159) (150) (150) (150) (150) (150) (150) (160) (1							
(146) (4) (9) (159) 1 - Fees and Charges - - - - n - Clastomer and Clant Receipts - - - - n n - (2,450) TACT NetoNet (1,977) - (1,977) - (1,977) (2,450) TACT NECONE (1,977) - (1,977) - (1,977) (2,450) TACT NECONE (1,977) 13 (6) (483) (1,988) - - Cappital Charges - - - - - 1 n - Cappata Engload tarvices bought in - 448 448 n - - - 1 n n - Contributions to / (from) Earmarked Reserves - - - - - n - - n - n - Contributions to / (from) Earmarked Reserves - - - - - n - - n - </td <td></td> <td></td> <td>1,483</td> <td>17</td> <td>3</td> <td>1,503</td> <td>1</td>			1,483	17	3	1,503	1
- Fees and Charges - - - - - - - - n n - Customer and Client Receipts - - - - - - n n - (2,207) Rechtages to other services (1,167) - - (1,167) - - 1 - n n - (2,207) Rechtages to other services (1,167) - - (1,167) - - 1 - 1 n - - 1 n - - 1 n - - 1 1 n - - 1 n - - 1 n - - 1 n - - 1 n - - 1 n - - 1 n - - 1 n - - 1 n - - n - n - n - n - - n - - n n - - n n <			-			-	n/a
Constants and Client Receipts Contract Receives (1.907) Contract Receives (1.907) Contract Lable COST (470) (1.960)			(146)	(4)	(9)	(159)	9
Interest Recovable -			-	-	-	-	n/i
(2.403) Pacharges to other services (1.807) - (1.807) (2.453) TOTAL INCOME (1.953) (4) (9) (1.969) (477) NET CONTROLLABLE COST (470) 13 (6) (463) (1 - Capital Charges - - - - - n - Defined Charges - - - - n - Defined Charges - - - - n - Capital Charges - - - - n - Capital Charges - - - n - - Contributions to // torm Despeties - - - n - - TOTAL UNCONTROLLABLE COST - - - - n - - - n - TOTAL UNCONTROLLABLE COST - - - - - - - - - - - - - - - - - - <			-			-	
(2.453) TOTAL INCOME (1.353) (4) (9) (1.966) (476) NET CONTROLLABLE COST (470) 13 (6) (463) (1 Capital Charges -<			(1 807)			(1 907)	
(478) NET CONTROLLABLE COST (470) 13 (6) (443) (1 - Capital Charges - - - - - n - Deferred/margible Charges - - - - n - - n - - n - n - - - n - - n <td< td=""><td>-</td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	-						
Capital Charges Deformed intangible Charges REFCUS Corporate support services bought in Carporate support services togethin Carporate support services (470) NET COST OF SERVICE (470) NET COST OF SERVICE SERVICE SERVICE SERVICE (470) NET COST OF SERVICE SERV	(2,453)	TOTAL INCOME	(1,953)	(4)	(9)	(1,966)	1
Capital Charges Deformed intangible Charges REFCUS Corporate support services bought in Carporate support services togethin Carporate support services (470) NET COST OF SERVICE (470) NET COST OF SERVICE SERVICE SERVICE SERVICE (470) NET COST OF SERVICE SERV							
Deferred/inlighte Charges -	(478)	NET CONTROLLABLE COST	(470)	13	(6)	(463)	(1
Deferred/inlighte Charges -		Carital Charges		T			
INSTRUCT - 488 488 n - TOTAL UNCONTROLLABLE COST - 488 488 n - TOTAL UNCONTROLLABLE COST - 488 488 n - TOTAL UNCONTROLLABLE COST - - 488 488 n - Contributions to / (from) Capital Reserves: - - - - n - Contributions to / (from) Capital Reserves: - - - - n - Contribution to / (from) Capital Reserves: - - - - n - Contribution to / (from) Capital Reserves: - - - n - Contribution to / (from) Ceneral Balances - - - n - TOTAL APPROPRIATIONS - - - n n (478) TOTAL APPROPRIATIONS EXPENDITURE 20000s 13 482 25 (100 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Contrastrues and additio				•			n/a
Corporate support services bought in Corporate support services bought in TOTAL UNCONTROLLABLE COST Contributions to / (from) Examarked Reserves: Contributions to / (from) Capital Reserves: Contribution: Contribution: Contribution: C				•	-		
Image: Total UNCONTROLLABLE COST - 488 489 n (478) NET COST OF SERVICE (470) 13 482 25 (10) Contributions to / (from) Estmarked Reserves: - - - - 0 Contributions to / (from) General Balances - - - 0 0 Contributions to / (from) General Balances - - 0 0 Contribution to / (from) General Balances - - 0 0 Contribution to / (from) General Balances - - 0 0 Contribution to / (from) General Balances - - 0 0 Contribution to / (from) General Balances - - 0 0 Contribution to / (from) General Balances - - 0 0 Contribution to / (from) General Balances - - 0 0 Contribution to / (from) General Balances - - 0 0 Control Control Control Control / Stategic Dudget - agreed pressures / service demands. - - 0 Strategic budget - agreed additional income / savings - - - - Corporate Services bought in Alinor Variations - - - -					488	488	n/
(478) NET COST OF SERVICE (470) 13 482 25 (100 . Contributions to / (from) Capital Expanditure . <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Rependences Contributions to / (from) General Bances Contributions // (from) General Bances Contributions Contrib		I CIAL ONCONTINULLABLE CUST	•	-	400	400	n/
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Rependences Contributions to / (from) General Bances Contributions // (from) General Bances Contributions Contrib	(478)	NET COST OF SERVICE	(470)	13	482	25	(105
Contributions to / from Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Leans Contribution to / from Capital Balances Contribution to / from Capital Expenditure Contract Expression to the from Capital Experiment of Expenditure Contract Expression to the from Capital Experiment of Expenditure Contract Expression to the from Capital Experiment of Expenditure Contract Expression to the from Capital Experiment of Expenditure Contract Expression to the from Capital Experiment of Expenditure Contract Expression to the from Capital Experiment of Experiment of Expenditure Contract Expression to the from Capital Experiment of Experimen	(110)		(110)				(100
Contributions to / from Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Leans Contribution to / from Capital Balances Contribution to / from Capital Expenditure Contract Expression to the from Capital Experiment of Expenditure Contract Expression to the from Capital Experiment of Expenditure Contract Expression to the from Capital Experiment of Expenditure Contract Expression to the from Capital Experiment of Expenditure Contract Expression to the from Capital Experiment of Expenditure Contract Expression to the from Capital Experiment of Experiment of Expenditure Contract Expression to the from Capital Experiment of Experimen	-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
Provision for Repayment of External Loans	-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/i
Contribution to / from General Balances O TOTAL APPROPRIATIONS O O TOTAL NET EXPENDITURE (470) 13 462 25 (100 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Strategic budget - agreed additional income / savings Increased income from Legal Services (11 Differ resource changes Corporate Services bought in Ainor Variations (11 Ainor Variations		Financing of Capital Expenditure	-	-	-	-	n/i
TOTAL APPROPRIATIONS -		Provision for Repayment of External Loans	-	-	-	-	n/a
(478) TOTAL NET EXPENDITURE (470) 13 482 25 (100 OTHER VARIATIONS IN LEVEL OF EXPENDITURE E000's E000's E000's E000's Strategic budget - agreed pressures / service demands. (478) (478) (478) (478) (478) (478) (478) (478) (478) (478) (470)	-		-	-	-	-	n/a
OTHER VARIATIONS IN LEVEL OF EXPENDITURE E000's Strategic budget - agreed pressures / service demands.	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
OTHER VARIATIONS IN LEVEL OF EXPENDITURE E000's Strategic budget - agreed pressures / service demands.	(478)		(470)	12	482	25	(105
Strategic budget - agreed pressures / service demands.	(470)		(470)	15	402	23	(105)
Strategic budget - agreed pressures / service demands.	OTHER VAR	IATIONS IN LEVEL OF EXPENDITURE				1	00001
Strategic budget - agreed additional income / savings noreased income from Legal Services (11 2ther resource changes Corporate Services bought in 488 Alinor Variations 4							£000's
Strategic budget - agreed additional income / savings (10 noreased income from Legal Services (10 Other resource changes (10 Corporate Services bought in 486 Alinor Variations 486 492 492			10.000 A.C.				£000's_
Strategic budget - agreed additional income / savings (10 noreased income from Legal Services (10 Other resource changes (10 Corporate Services bought in 486 Alinor Variations 486 492 492	Strategic budo	et - agreed pressures / service demands					£000's
Strategic budget - agreed additional income / savings (10 noreased income from Legal Services (10 Other resource changes (10 Corporate Services bought in 486 Alinor Variations 486 492 492	Strategic budo	et - agreed pressures / service demands					£000's_
Strategic budget - agreed additional income / savings (10 noreased income from Legal Services (10 Other resource changes (10 Corporate Services bought in 486 Alinor Variations 486 492 492	Strategic budo	et - agreed pressures / service demands					£000's_
Strategic budget - agreed additional income / savings (10 noreased income from Legal Services (10 Other resource changes (10 Corporate Services bought in 486 Alinor Variations 486 492 492	Strategic budo	et - agreed pressures / service demands.					£000's
Strategic budget - agreed additional income / savings (10 noreased income from Legal Services (10 Other resource changes (10 Corporate Services bought in 486 Alinor Variations 486 492 492	Strategic budo	<u>iet - agreed pressures / service demands.</u>					<u>£000's</u>
Strategic budget - agreed additional income / savings (10 noreased income from Legal Services (10 Other resource changes (10 Corporate Services bought in 486 Alinor Variations 486 492 492	Strategic budg	<u>iet - agreed pressures / service demands</u>		* * *			<u>£000's</u>
Strategic budget - agreed additional income / savings (10 noreased income from Legal Services (10 Other resource changes (10 Corporate Services bought in 486 Alinor Variations 486 492 492	<u>Strategic budo</u>	<u>iet - agreed pressures / service demands</u>					£000's_
Strategic budget - agreed additional income / savings (10 noreased income from Legal Services (10 Other resource changes (10 Corporate Services bought in 486 Alinor Variations 486 492 492	Strategic budo	<u>let - agreed pressures / service demands</u>					£000's_
Increased income from Legal Services (10 <u>Other resource changes</u> Corporate Services bought in 488 Alinor Variations 488 489	Strategic budg	<u>let - agreed pressures / service demands</u>					
Differ resource changes (10 Corporate Services bought in 486 Alinor Variations 4 492 492							£000's
Differ resource changes (10 Corporate Services bought in 486 Alinor Variations 4 492 492							
Dther resource changes 486 Corporate Services bought in 486 Alinor Variations 4 492 492	Strategic budg	et - agreed additional income / savings					
Dther resource changes 486 Corporate Services bought in 486 Alinor Variations 4 492 492	Strategic budg	et - agreed additional income / savings					
Dther resource changes 486 Corporate Services bought in 486 Alinor Variations 4 492 492	Strategic budg	et - agreed additional income / savings					
Dther resource changes 486 Corporate Services bought in 486 Alinor Variations 4 492 492	Strategic budg	et - agreed additional income / savings					
Dther resource changes 486 Corporate Services bought in 486 Alinor Variations 4 492 492	Strategic budg	et - agreed additional income / savings					
Dther resource changes 486 Corporate Services bought in 486 Alinor Variations 4 492 492	Strategic budg	et - agreed additional income / savings					
Dther resource changes 486 Corporate Services bought in 486 Alinor Variations 4 492 492	Strategic budg	et - agreed additional income / savings					
Corporate Services bought in 488 Alinor Variations 488 492	Strategic budg	et - agreed additional income / savings					
Corporate Services bought in 488 Alinor Variations 488 492	Strategic budg	et - agreed additional income / savings					(10
Alinor Variations 492	<u>Strategic budg</u> ncreased incc	<u>let - agreed additional income / savings</u> ime from Legal Services					(10
Alinor Variations 492	<u>Strategic budg</u> ncreased incc	<u>let - agreed additional income / savings</u> ime from Legal Services					- (10
492	Strategic budg ncreased inco Other resource	<u>let - agreed additional income / savings</u> ome from Legal Services <u>a changes</u>					(10
	<u>Strategic budg</u> ncreased incc <u>Dther resource</u> Corporate Ser	<u>let - agreed additional income / savings</u> ome from Legal Services <u>e changes</u> vices bought in					
	<u>Strategic budg</u> ncreased incc <u>Dther resource</u> Corporate Ser	<u>let - agreed additional income / savings</u> ome from Legal Services <u>e changes</u> vices bought in					(10
	<u>Strategic budg</u> ncreased incc <u>Dther resource</u> Corporate Ser	<u>let - agreed additional income / savings</u> ome from Legal Services <u>e changes</u> vices bought in					(10
	<u>Strategic budg</u> ncreased incc <u>Dther resource</u> Corporate Ser	<u>let - agreed additional income / savings</u> ome from Legal Services <u>e changes</u> vices bought in					(10
	<u>Strategic budg</u> ncreased inco <u>Other resource</u> Corporate Ser	<u>let - agreed additional income / savings</u> ome from Legal Services <u>e changes</u> vices bought in					- (10
	<u>Strategic budg</u> ncreased inco <u>Other resource</u> Corporate Ser	<u>let - agreed additional income / savings</u> ome from Legal Services <u>e changes</u> vices bought in					- (10
	<u>Strategic budg</u> ncreased inco <u>Other resource</u> Corporate Ser	<u>let - agreed additional income / savings</u> ome from Legal Services <u>e changes</u> vices bought in					(10
	<u>Strategic budg</u> ncreased inco <u>Other resource</u> Corporate Ser	<u>let - agreed additional income / savings</u> ome from Legal Services <u>e changes</u> vices bought in					(10
	<u>Strategic budg</u> ncreased inco <u>Other resource</u> Corporate Ser	<u>let - agreed additional income / savings</u> ome from Legal Services <u>e changes</u> vices bought in					(10
OTAL OTHER VARIATIONS IN RESOURCE 489	<u>Strategic budg</u> ncreased incc <u>Dther resource</u> Corporate Ser	<u>let - agreed additional income / savings</u> ome from Legal Services <u>e changes</u> vices bought in					- (10
OTAL OTHER VARIATIONS IN RESOURCE	<u>Strategic budg</u> ncreased incc <u>Dther resource</u> Corporate Ser	<u>let - agreed additional income / savings</u> ome from Legal Services <u>e changes</u> vices bought in					(10 (10 488 _4
	<u>Strategic budg</u> ncreased inco <u>Other resource</u> Corporate Ser	<u>let - agreed additional income / savings</u> ome from Legal Services <u>e changes</u> vices bought in					

RESOURCES DEMOCRATIC AND LEGAL SERVICES DEMOCRATIC

COST CENTRE: C1335F

		ORIGINAL	Variations in		ORIGINAL	
FORECAST		BUDGET	Expenditu	on protocological services	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's	£000's	£000's	£000's	%
	Premises related expenditure	629 4	8	(25)	612	(3
1,727	Supplies and Services	1,727	-	-	1,727	-
6	Third Party Payments	6	-	-	6	-
	Transfer Payments	-	-	-	-	n/a
2	Transport related expenditure	2	-	-	2	-
	Recharges from other services	(57)	-	(1)	(58)	2
2,309	TOTAL EXPENDITURE	2,311	8	(26)	2,293	(1)
	Government Grants	-	-	-	-	n/a
(18)	Other Grants, reimbursements and contributions	(18)	-	-	(18)	-
-	Fees and Charges		-	-	-	n/a
	Customer and Client Receipts		-) -	-	n/a
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(132)			(132)	
(150)		(150)	-	-	(150)	
2,159	NET CONTROLLABLE COST	2,161	8	(26)	2,143	(1
2,100		2,101	0	(20)	2,140	
-	Capital Charges	-	-		-	n/a
•	Deferred/Intangible Charges	-	-	(B)	-	n/a
-	REFCUS Corporate support services bought in	- 258	-	- 913	- 1,171	n/a
	TOTAL UNCONTROLLABLE COST					354
258	IOTAL UNCONTHOLLABLE COST	258	-	913	1,171	354
			-			
2,417	NET COST OF SERVICE	2,419	8	887	3,314	37
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
- 1	Contributions to / (from) Capital Reserves:	-		-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
.=	Provision for Repayment of External Loans	-		-	-	n/a
	Contribution to / (from) General Balances	-		-	-	n/a
	TOTAL APPROPRIATIONS	-	-			-
-						
		2.419	8	887	3.314	
	TOTAL NET EXPENDITURE	2,419	8	887	3,314	
2,417		2,419	8	887	3,314	n/a 37 £000's
2,417 * OTHER VA	TOTAL NET EXPENDITURE	2,419	8	887	3,314	37
2,417 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE		8	887	3,314	37
2,417 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		8	887	3,314	37 £000's
2,417 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		8	887	3,314	37 £000's
2,417 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		8	887	3,314	37 £000's
2,417 • OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		8	887	3,314	37 £000's
2,417 • OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		8	887	3,314	37 £000's
2,417 • OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		8	887	3,314	37 £000's
2,417 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		8	887	3,314	37 £000's
2,417 • OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		8	887	3,314	37 £000's 83
2,417 OTHER VA Strategic bud Increase in S	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands crutiny Team by 2FTE to facilitate transparency age		8	887	3,314	37 £000's 83
2,417 OTHER VA Strategic bud ncrease in S	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		8	887	3,314	37 £000's 83
2,417 OTHER VA Strategic bud Increase in S	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands crutiny Team by 2FTE to facilitate transparency age		8	887	3,314	37 £000's 83
2,417 OTHER VA Strategic bud ncrease in S	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands crutiny Team by 2FTE to facilitate transparency age		8	887	3,314	37 £000's 83
2,417 OTHER VA Strategic bud ncrease in S	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands crutiny Team by 2FTE to facilitate transparency age		8	887	3,314	37 £000's 83
2,417 OTHER VA Strategic bud ncrease in S	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands crutiny Team by 2FTE to facilitate transparency age		8	887	3,314	37 £000's 83
2,417 OTHER VA Strategic bud ncrease in S	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands crutiny Team by 2FTE to facilitate transparency age		8	887	3,314	37 £000's 83
2,417 OTHER VA Strategic bud ncrease in S	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands crutiny Team by 2FTE to facilitate transparency age		8	887	3,314	37 £000's 83
2,417 OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands crutiny Team by 2FTE to facilitate transparency age get - agreed additional income / savings		8	887	3,314	37 £000's 83
2,417 OTHER VA Strategic bud Increase in S	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands crutiny Team by 2FTE to facilitate transparency age get - agreed additional income / savings		8	887	3,314	37 £000's 83
2,417 2,417 2 OTHER VA Strategic bud Strategic bud Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands crutiny Team by 2FTE to facilitate transparency age get - agreed additional income / savings		8	887	3,314	37 £000's 83 83
2,417 COTHER VA Strategic bud Differ resource Corporate Su	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands crutiny Team by 2FTE to facilitate transparency age get - agreed additional income / savings	enda	8	887	3,314	37 £000's 83 83 83 83 83 83 83 83
2,417 COTHER VA Strategic bud ncrease in S Strategic bud Differ resource Corporate Su Realignment	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands crutiny Team by 2FTE to facilitate transparency age get - agreed additional income / savings ee changes pport Services bought in of Democratic & Legal to provide additional support	enda	8	887	3,314	913 (106
2,417 COTHER VA Strategic bud Differ resource Corporate Su	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands crutiny Team by 2FTE to facilitate transparency age get - agreed additional income / savings ee changes pport Services bought in of Democratic & Legal to provide additional support	enda	8	887	3,314	913 (106
2,417 COTHER VA Strategic bud ncrease in S Strategic bud Differ resource Corporate Su Realignment	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands crutiny Team by 2FTE to facilitate transparency age get - agreed additional income / savings ee changes pport Services bought in of Democratic & Legal to provide additional support	enda	8	887	3,314	913 (106
2,417 OTHER VA Strategic bud ncrease in S Strategic bud Differ resource Corporate Su Realignment	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands crutiny Team by 2FTE to facilitate transparency age get - agreed additional income / savings ee changes pport Services bought in of Democratic & Legal to provide additional support	enda	8	887	3,314	913 (106 (3
2,417 COTHER VA Strategic bud ncrease in S Strategic bud Differ resource Corporate Su Realignment	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands crutiny Team by 2FTE to facilitate transparency age get - agreed additional income / savings ee changes pport Services bought in of Democratic & Legal to provide additional support	enda	8	887	3,314	913 (106 (3
2,417 OTHER VA Strategic bud ncrease in S Strategic bud Differ resource Corporate Su Realignment Ainor Variatic	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands crutiny Team by 2FTE to facilitate transparency age get - agreed additional income / savings ee changes pport Services bought in of Democratic & Legal to provide additional support	enda	8	887	3,314	37 £000's

2

283 (87) (1)

195

195

DEMOCRATIC AND LEGAL SERVICES

ELECTORAL

COST CENTRE: C1340F

£000's 326 Ei 1 P 155 Si 5 Ti - Ti 7 36 R 523 Ti - Ga - Ga - Ga - Ga - Ga - Ca - In - Ra - Ti	ESCRIPTION mployees remises related expenditure upplies and Services hird Party Payments ransfor Payments ransport related expenditure echarges from other services OTAL EXPENDITURE overnment Grants ther Grants, reimbursements and contributions ees and Charges ustomer and Client Receipts terest Receivable echarges to other services OTAL INCOME	2014/15 (A) £000's 328 1 155 4 - - - - - - - - - - - - - - - - -	Inflation (B) £000's - - - - - 2 - - - - - - - - - - - -	* Other (C) <u>£000's</u> (77) - (12) 1 - - (12) 1 - - (12) 1 - - (12) 1 - - (12) 1 - - - - - - - - - - - - - - - - - -	2015/16 (D) £000's 255 1 141 5 - 36 438 - -	CHANGE (E) (22) (9) 25 n/z (16) (16)
326 Ei 1 P 155 Si 5 Ti - Tr 36 P 523 Ti - G - O - Ci - In - Ri - Ri	remises related expenditure upplies and Services hird Party Payments ransfer Payments ransport related expenditure echarges from other services OTAL EXPENDITURE overnment Grants ther Grants, reimbursements and contributions ees and Charges ustomer and Client Receipts terest Receivable echarges to other services	£000's 328 1 155 4 - - - - - - - - - - -	£000's 4 - (2) - - - 2		£000's 255 1 141 5 - 36 438	%(22 - (9 25 n/a - - (16 (16
326 Ei 1 P 155 Si 5 Ti - Tr 36 P 523 Ti - G - O - Ci - In - Ri - Ri	remises related expenditure upplies and Services hird Party Payments ransfer Payments ransport related expenditure echarges from other services OTAL EXPENDITURE overnment Grants ther Grants, reimbursements and contributions ees and Charges ustomer and Client Receipts terest Receivable echarges to other services	328 1 155 4 - - - - - - - - - - - - -	4 - (2) - - - 2	(77) - (12) 1 - - - (88) - -	255 1 141 5 - - 36 438	(22 - 25 n/a - - (16 n/a
1 Pr 155 Sr 5 Ti - Tr 36 Rr 523 Tr - Gr - Cr - Cr - In - Rr - Tr	remises related expenditure upplies and Services hird Party Payments ransfer Payments ransport related expenditure echarges from other services OTAL EXPENDITURE overnment Grants ther Grants, reimbursements and contributions ees and Charges ustomer and Client Receipts terest Receivable echarges to other services	1 155 4 - - 36 524 - - - - -	- (2) - - - 2	(12) 1 - - (88) -	1 141 5 - - 36 438	- (9 25 n/a n/a - - (16 n/a
5 Ti - Ti - Ti 36 Ri 523 Ti - Gi - O - Fe - Ci - In - Ri - Ti	hird Party Payments ransfer Payments ransport related expenditure echarges from other services OTAL EXPENDITURE overnment Grants ther Grants, reimbursements and contributions ees and Charges ustomer and Client Receipts terest Receivable echarges to other services	4 - - 524 - - - - -	2	(88)	5 - - 36 438	25 n/a (16
- Tr - Tr - 36 R - 523 Tr - G - O - C - C - C - C - In - R - R - Tr	ransfer Payments ransport related expenditure echarges from other services OTAL EXPENDITURE overnment Grants ther Grants, reimbursements and contributions ees and Charges ustorner and Client Receipts terest Receivable echarges to other services		- 2	- (88) - -	- 36 438	n/a n/a - (16 n/a
- Tr 36 R 523 Tr - G - O - Fe - C - C - In - R - R - Tr	ransport related expenditure echarges from other services OTAL EXPENDITURE overnment Grants ther Grants, reimbursements and contributions ees and Charges ustomer and Client Receipts terest Receivable echarges to other services	- - - - - - - -	- 2	- (88) - -	438	n/i - (16 n/i
36 Ri 523 Ti - Gi - O - Fe - Ci - In - Ri - Ti	echarges from other services OTAL EXPENDITURE overnment Grants ther Grants, reimbursements and contributions ees and Charges ustomer and Client Receipts terest Receivable echarges to other services	524 - - - - -	- 2	- (88) - -	438	- (16 n/
523 T(- G - O - Fe - C - In - R - R	OTAL EXPENDITURE overnment Grants ther Grants, reimbursements and contributions ees and Charges ustomer and Client Receipts terest Receivable echarges to other services	524 - - - - -	2	(88) - -	438	(16 n/i
- Gi - Oi - Fe - Ci - In - Ri - Ti	overnment Grants ther Grants, reimbursements and contributions ees and Charges ustomer and Client Receipts terest Receivable echarges to other services	-		-		n/a
- O - Fe - Ci - In - Ri - To	ther Grants, reimbursements and contributions ees and Charges ustomer and Client Receipts terest Receivable echarges to other services	-	-	-	-	
- Fe - Ci - In - Ri - T(ees and Charges ustomer and Client Receipts terest Receivable echarges to other services		-		•	
- Ci - In - Ri - Ti	ustomer and Client Receipts terest Receivable echarges to other services		-			n/a
- In - Ri - T	terest Receivable echarges to other services		-		-	n/i n/i
- Ri	echarges to other services					n/i
- T(-	-	-	n/a
		I				
523 N		-	-	-	-	n/a
	ET CONTROLLABLE COST	524	2	(88)	438	(16
	apital Charges	-	-	-	-	n/a
	eferred/Intangible Charges EFCUS	-	-	-	-	n/a
	orporate support services bought in			283	283	n/a n/a
						100
- 11	OTAL UNCONTROLLABLE COST	-	-	283	283	n/a
523 N	ET COST OF SERVICE	524	2	195	721	
- C	ontributions to / (from) Earmarked Reserves	-	-	-		n/a
	ontributions to / (from) Capital Reserves:	-	-]	-	-	n/
-	Financing of Capital Expenditure	-	-	-	- 1	n/:
-	Provision for Repayment of External Loans	-	-	-	-	n/:
	ontribution to / (from) General Balances	-			-	n/a
- TC		-	-	·	-	n/a
523 TC	OTAL NET EXPENDITURE	524	2	195	721	38
OTHER VARI	ATIONS IN LEVEL OF EXPENDITURE					£000's
	et - agreed pressures / service demands					
	<u>, ag se procedo , serres</u> atmanas					
rategic budge	t - agreed additional income / savings					
trategic budge	t - agreed additional income / savings					
trategic budge	<u>t - agreed additional income / savings</u>					
trategic budge	et - agreed additional income / savings					
<u>trategic budge</u>	et - agreed additional income / savings					

Other resource changes

Corporate support service bought in Realignment of Democratic & Legal services to reflect current structure Minor Variations

TOTAL OTHER VARIATIONS IN RESOURCE

DEMOCRATIC AND LEGAL SERVICES

MAYORAL

COST CENTRE: C1345F

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15		in Level of ure on (A) * Other	ORIGINAL BUDGET 2015/16	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E)
185	Employees	185	2000 5	(50)	137	% (26)
	Premises related expenditure Supplies and Services	2 21	-	(1) (8)	1 13	(50) (38)
	Third Party Payments	-	-	-	-	n/a
- 28	Transfer Payments Transport related expenditure	- 28	-	- (16)	- 12	n/a (57)
	Recharges from other services	22	-	(10)	21	(57)
257	TOTAL EXPENDITURE	258	2	(76)	184	(29)
-	Government Grants Other Grants, reimbursements and contributions		-	-	-	n/a n/a
-	Fees and Charges				-	n/a
-	Customer and Client Receipts	-		-	-	n/a
	Interest Receivable Recharges to other services	-	-	-	-	n/a n/a
	TOTAL INCOME		-	-	-	n/a
r=		· · · · · · · · · · · · · · · · · · ·				
	NET CONTROLLABLE COST	258	2	(76)	184	(29)
	Capital Charges Deferred/Intangible Charges		-	-		n/a n/a
	REFCUS			-		n/a
	Corporate support services bought in	26	•	114	140	438
26	TOTAL UNCONTROLLABLE COST	26	•:	114	140	438
283	NET COST OF SERVICE	284	2	38	324	14
-	Contributions to / (from) Earmarked Reserves		-	-	-	n/a
	Contributions to / (from) Capital Reserves:		•	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	•	-	n/a n/a
	Contribution to / (from) General Balances		-	-	-	n/a
			-		-	
	TOTAL APPROPRIATIONS	•		•		n/a
283	TOTAL APPROPRIATIONS	- 284	2	- 38	324	14
* OTHER VA	TOTAL NET EXPENDITURE					
* OTHER VA	TOTAL NET EXPENDITURE					14
* OTHER VA	TOTAL NET EXPENDITURE					14 £000's
• OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings					14 £000's
• OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands					14 £000's
• OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings					14 £000's
• OTHER VA Strategic bud Strategic bud Removal of s	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings econd mayoral car and staff					14 £000's
• OTHER VA Strategic bud Strategic bud Removal of s	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings lecond mayoral car and staff se changes					14 <u>£000's</u> - (100) (100)
• OTHER VA Strategic bud Strategic bud Removal of s Other resourc	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings econd mayoral car and staff	284				14 <u>£000's</u> - (100)
• OTHER VA Strategic bud Strategic bud Removal of s Other resourc	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings second mayoral car and staff re changes poort services bought in	284				14 <u>£000's</u> (100) (100) 114
• OTHER VA Strategic bud Strategic bud Removal of s Other resourc	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings second mayoral car and staff re changes poort services bought in	284				14 <u>E000's</u> (100) (100) 114 24
• OTHER VA Strategic bud Strategic bud Removal of s Other resourc	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings second mayoral car and staff re changes poort services bought in	284				14 <u>£000's</u> (100) (100) 114

RESOURCES DEMOCRATIC AND LEGAL SERVICES REGISTRARS

COST CENTRE: C1355F

FORECAST 2014/15		ORIGINAL	Variations	in Level of	ORIGINAL	
2014/15	DESCRIPTION	BUDGET	Expenditu	ure on (A)	BUDGET	%
	DESCRIPTION	2014/15 (A)	Inflation (B)	* Other (C)	2015/16 (D)	CHANGE (E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	316	4	42	362	15
	Premises related expenditure Supplies and Services	3 13	-	(2)	3 11	(15)
-	Third Party Payments	-	-	-	•	n/a
	Transfer Payments	-	-	-		n/a n/a
	Transport related expenditure Recharges from other services	-		-	-	n/a n/a
		332	4	40	376	13
100000	Government Grants				-	n/a
-	Other Grants, reimbursements and contributions		-	-		n/a
	Fees and Charges	(511)	•	(10)	(521)	2
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable Recharges to other services		-	-	-	n/a n/a
21.25	TOTAL INCOME	(511)	-	(10)	(521)	
(312)				(10)	(52.1)	2
(181)	NET CONTROLLABLE COST	(179)	4	30	(145)	(19
(101)		(175)	4	50	(143)	(13)
	Capital Charges	-	-	-	•	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS		-	-		n/a n/a
	Corporate support services bought in TOTAL UNCONTROLLABLE COST					
-	TOTAL UNCONTROLLABLE COST		-	-	-	n/a
	September 5.00 Descention Statistics Addition				and an and	
(181)	NET COST OF SERVICE	(179)	4	30	(145)	(19)
	Contributions to / (from) Formatived Decension					
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a n/a
	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances		•	· ·		n/a
-	TOTAL APPROPRIATIONS	-	-	-		n/a
(181)	TOTAL NET EXPENDITURE	(179)	4	30	(145)	(19)
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				ſ	£000's
Strategic Dud	get - agreed pressures / service demands					1
<u>Piratedic Drq</u>	<u>get - agreed pressures / service demands</u>					
<u>Prikatédic Dud</u>	<u>get - aqreed pressures / service demands</u>					-
Strategic bud	get - agreed additional income / savings					-
Strategic bud						-
Strategic bud	get - agreed additional income / savings					
<u>Strateqic bud</u> ncreased inc	<u>get - agreed additional income / savings</u> ome from Registrars					- (10
<u>Strategic bud</u> Increased inc <u>Other resourc</u> Realignment	get - agreed additional income / savings come from Registrars ce changes of Democratic & Legal services to reflect current str	ucture				- (10) (10) (10) 41
Strategic bud Increased inc	get - agreed additional income / savings come from Registrars ce changes of Democratic & Legal services to reflect current str	ucture				(10

RESOURCES DEMOCRATIC AND LEGAL SERVICES CONTRIBUTION TO CORONERS COURT

COST CENTRE: C1350F

1	DESCRIPTION	ORIGINAL BUDGET 2014/15	Expendite Inflation	in Level of ure on (A) * Other	ORIGINAL BUDGET 2015/16	% CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
-	Employees	-	•		-	n/a
	Premises related expenditure Supplies and Services	-			-	n/a n/a
	Third Party Payments	241	-		241	-
	Transfer Payments				-	n/a
	Transport related expenditure Recharges from other services	-			-	n/a n/a
	TOTAL EXPENDITURE	241			241	-
	Government Grants		-			n/a
	Other Grants, reimbursements and contributions	-	-		-	n/a
	Fees and Charges	-	-	-		n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable Recharges to other services	-	-	-	-	n/a n/a
			-		-	276
						n/a
241	NET CONTROLLABLE COST	241	•		241	-
-	Capital Charges	-		-	-	n/a
-	Deferred/Intangible Charges		-		-	n/a
	REFCUS	-		-	-	n/a
	Corporate support services bought in TOTAL UNCONTROLLABLE COST		-	132	<u>132</u> 132	n/a
•	TO THE UNCONTINUELABLE CUST	·	•	132	132	n/a
241	NET COST OF SERVICE	241	÷	132	373	55
	Contributions to / (from) Earmarked Reserves	-			-	n/a
	Contributions to / (from) Capital Reserves	-	-	-	-	n/a
-	Financing of Capital Expenditure			-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/e n/a
	TOTAL APPROPRIATIONS					
I				I	L	n/a
241	TOTAL NET EXPENDITURE	241	-	132	373	55
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	<u>get - agreed additional income / savings</u>					-
Other resource						-

RESOURCES DEMOCRATIC AND LEGAL SERVICES LEADER'S OFFICE

COST CENTRE: C1358F

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15 (A)		in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2015/16 (D)	% CHANGE (E)
£000's		£000's	£000's	£000's	£000's	(Ľ) %
•	Employees	-		183	183	n/a
	Premises related expenditure Supplies and Services			21	- 21	n/a n/a
	Third Party Payments		-	-	-	n/a
	Transfer Payments	-				n/a
	Transport related expenditure		-	-	-	n/a
	Recharges from other services TOTAL EXPENDITURE	•	•		-	<u>n/a</u>
			-	204	204	n/a
	Government Grants		-	- 1	-	n/:
	Other Grants, reimbursements and contributions Fees and Charges		-	-	-	n/i n/i
	Customer and Client Receipts	-			-	n/.
	Interest Receivable	-	-	-	-	n/
	Recharges to other services	-	-	-	-	n/
· · ·	TOTAL INCOME	•		-	-	n/
						14
-	NET CONTROLLABLE COST	-	-	204	204	n/a
-	Capital Charges	:_	-	-	-	n/
	Deferred/Intangible Charges	-	-	-	-	n/
	REFCUS		-	-	-	n/
	Corporate support services bought in	-	-		-	n.
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n,
	NET COST OF SERVICE	-	-	204	204	n/a
	Contributions to / (from) Earmarked Reserves					
	Contributions to / (from) Earmarked Reserves.		} []]	n/ n/
-	Financing of Capital Expenditure		-		-	n/
н.	Provision for Repayment of External Loans	-	×	Ξ.	ж.	n/
	Contribution to / (from) General Balances	-	<u> </u>	-	-	n/
Ч.	TOTAL APPROPRIATIONS		•	-		n.
			I			
	TOTAL NET EXPENDITURE	-	-	204	204	n/a
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Iew Leaders	: Office, to include Head of Leader & Cabinet Office	A Executive Ass	istant			33
trategic bud	<u>get - agreed additional income / savings</u>					33
	<u>e changes</u> rom SCPP to Leader's Office (page RED 8 4) of Democratic & Legal to provide additional support	to Leader's office	e			56

HUMAN RESOURCES

SERVICE DESCRIPTION

The Human Resources Division provides a range of services designed to enable the delivery of the 'people' elements of serving our customers well through skilled and well-led staff. The work of the division involves the determination of people strategy, HR policy, pay and reward, workforce equalities, workforce planning, organisational and people development, learning and development, employee engagement and collective consultation.

Provision of HR management information, payroll services, establishment control, recruitment services etc is provided within the HR and Finance Service Centre.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
C1380F	HR Consultancy	(889)	2	734	(153)	(83)
C1385F	Occupational Health	10	2	(18)	(6)	(160)
C1395F	Organisational Development	(188)	4	190	6	(103)
C1410F	Corporate Learning and Development	87	3	(87)	3	(97)
	TOTAL NET SPEND	(980)	11	819	(150)	(85)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
HR Consultancy	30.8	30.9	0.1
Occupational Health	2.0	1.0	(1.0)
Organisational Development	13.1	5.0	(8.1)
Corporate Learning and Development		4.0	4.0
Recruitment transferred to HR and Finance Service Centre	2.6	-	(2.6)
TOTAL FTE STAFF	48.5	40.9	(7.5)

HUMAN RESOURCES

COST CENTRE: C1330E

FORECAST		ORIGINAL BUDGET	and a second	in Level of ure on (A)	ORIGINAL BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
	Charlen (1977) Conference (1970)	(A)	(B)	(C)	(D)	(E)
£000's		£000's			£000's	%
	Employees	2,315	27	(141)	2,201	(5)
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	175	-	121	296	69
14	Third Party Payments	14	-	-	14	-
-	Transfer Payments	-	-	=	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
2,516	TOTAL EXPENDITURE	2,504	27	(20)	2,511	0
-	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	- 1	-	-	-	n/a
(756)	Fees and Charges	(641)	(16)	223	(434)	(32)
-	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable		-	-	-	n/a
(312)	Recharges to other services	(489)	-	409	(80)	(84)
(1,068)	TOTAL INCOME	(1,130)	(16)	632	(514)	(55)
		1				
1,448	NET CONTROLLABLE COST	1,374	11	612	1,997	45
	Capital Charges	-	-		- 1	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
(2,354)	Corporate support services bought in	(2,354)	-	207	(2,147)	(9)
	TOTAL UNCONTROLLABLE COST	(2,354)	-	207	(2,147)	(9)
					·	
(906)	NET COST OF SERVICE	(980)	11	819	(150)	(85)
	Contributions to / (from) Earmarked Reserves					n/a
	Contributions to / (from) Capital Reserves	-	-	-		n/a
	Financing of Capital Expenditure			-		n/a
_	Provision for Repayment of External Loans		_	-		n/a
	Contribution to / (from) General Balances	_	_	_		n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
	L					11/4
(906)	TOTAL NET EXPENDITURE	(980)	11	819	(150)	(85)

HUMAN RESOURCES

HR CONSULTANCY (INCLUDING POLICY TEAM, CONSULTANCY TEAM AND TRADE UNIONS)

COST CENTRE: C1380F

	<u></u> г	ORIGINAL	Variations i		ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	1,503	18	93	1,614	7 n/a
	Supplies and Services	47	-	-	47	- IVa
14	Third Party Payments	14	-	-	14	-
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-			-	n/a
	TOTAL EXPENDITURE	1,564	18	93	1,675	7
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	•	-	n/a
	Fees and Charges	(623)	(16)	223	(416)	(33)
	Customer and Client Receipts	-	-	•	-	n/a n/a
	Recharges to other services	(279)		235	(44)	(84)
		(902)	(16)	458	(460)	
(1,014)	TOTAL INCOME	(902)	(10)	400	(400)	(49)
700	NET CONTROLLABLE COST	662	2	551	1,215	84
	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges REFCUS	-	-	-	•	n/a n/a
	Corporate support services bought in	(1,551)	-	183	(1,368)	(12)
	TOTAL UNCONTROLLABLE COST	(1,551)	-	183	(1,368)	
(1,001)		(1,551)		100	(1,500)	(12)
(851)		(889)	2	734	(153)	(83)
(/		()			(1)	(00)
	Contributions to / (from) Earmarked Reserves	-	-	-	•	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-		n/a n/a
	Contribution to / (from) General Balances	-	-	-		n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
						178
(851)	TOTAL NET EXPENDITURE	(889)	2	734	(153)	(83)
· OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE		à			£000's
Strategic bud	dget - agreed pressures / service demands					
	Aget - agreed pressures / service demands					
0						
	<u>lget - agreed additional income / savings</u> ar Allowance Scheme					(63)
						(00)
						(63)
Other resource	ce changes					
	chools Payroll Income from HR to Shared Service C	Centre (page RED 5.7	7)			249
						23
Centralise L&						107
Centralise L& HR Budget R						2
Centralise L& HR Budget R Minor Variatic	ons (net)					3 415
Centralise L& HR Budget R Minor Variatic						
Centralise L& HR Budget R Minor Variatic	ons (net)					
Centralise L& HR Budget R Minor Variatic	ons (net)					415
Centralise L& HR Budget R Minor Variatic	ons (net)					
Centralise L& IR Budget R Ainor Variatio	ons (net)					415

HUMAN RESOURCES

OCCUPATIONAL HEALTH

COST CENTRE: C1385F

	ORIGINAL Variations in Level of ORIGINAL						
FORECAST		BUDGET		ure on (A)	BUDGET	%	
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE	
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E)	
	Employees	231	2000 S	(174)		<u>%</u> (74)	
-	Premises related expenditure	-	-	(174)	-	n/a	
133	Supplies and Services	55		78	133	142	
	Third Party Payments	-	-	-	-	n/a	
-	Transfer Payments	-	-	-	-	n/a	
-	Transport related expenditure Recharges from other services	-	-	-	-	n/a	
				(00)	-	n/a	
166	TOTAL EXPENDITURE	286	2	(96)	192	(33)	
-	Government Grants	•		-	-	n/a	
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a	
(18)	Fees and Charges Customer and Client Receipts	(18)	-	-	(18)	-	
-	Interest Receivable			-	-	n/a n/a	
	Recharges to other services	-		-		n/a	
		(10)			(10)	176	
(18)		(18)		-	(18)	-	
	· · · · · · · · · · · · · · · · · · ·						
148	NET CONTROLLABLE COST	268	2	(96)	174	(35)	
	Capital Charges					_/-	
•	Capital Charges Deferred/Intangible Charges	-	-			n/a n/a	
	REFCUS	-	-			n/a	
	Corporate support services bought in	(258)	-	78	(180)	(30)	
(258)	TOTAL UNCONTROLLABLE COST	(258)	-	78	(180)	(30)	
	·····					(30)	
(110)	NET COST OF SERVICE	10	2	(18)	(6)	(160)	
-	Contributions to / (from) Earmarked Reserves	•	-	-	-	n/a	
×	Contributions to / (from) Capital Reserves:		-	-	-	n/a	
-	Financing of Capital Expenditure	-	•	-	-	n/a	
-	Provision for Repayment of External Loans Contribution to / (from) General Balances		-	-	-	n/a	
	TOTAL APPROPRIATIONS	-		-	-		
-	TOTAL APPROPRIATIONS	-	•	-	-	n/a	
(110)	TOTAL NET EXPENDITURE	10	2	(18)	(6)	(160)	
((10)	(-/	(100)	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	13				£000's	
<u>Strategic bud</u>	lget - agreed pressures / service demands						
						-	
<u>Strategic bud</u>	lget - agreed additional income / savings						
						-	
HR Budget R Minor Variation	E from HR to Business Support (page RED 6.8) ealignment					(65) (23) (8) 78	
						(18	
TOTAL OTH						14 01	
TUTAL UTH	ER VARIATIONS IN RESOURCE					(18)	

HUMAN RESOURCES

ORGANISATIONAL DEVELOPMENT

COST CENTRE: C1395F

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15	Expenditu Inflation	in Level of ure on (A) * Other	ORIGINAL BUDGET 2015/16	% CHANGE
0000		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's 304	£000's 4	£000's (1)	£000's 307	<u>%</u> 1
	Premises related expenditure		-	-	-	n/a
20	Supplies and Services	20	×	-	20	-
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments Transport related expenditure	-		-	-	n/a n/a
	Recharges from other services	-	-	-	-	n/a
1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	TOTAL EXPENDITURE	324	4	(1)	327	1
	Government Grants	024				
	Other Grants, reimbursements and contributions	-				n/a
	Fees and Charges				-	n/a
	Customer and Client Receipts	-			-	n/a
	Interest Receivable	-			-	n/a
×	Recharges to other services	(30)		30		(100)
×	TOTAL INCOME	(30)		30		(100)
						(100)
321	NET CONTROLLABLE COST	294	4	29	327	11
	Capital Charges	-			-	n/a
	Deferred/Intangible Charges	-			-	n/a
	REFCUS	-			-	n/a
	Corporate support services bought in	(482)		161	(321)	(33)
(482)	TOTAL UNCONTROLLABLE COST	(482)	-	161	(321)	(33)
8.75						
(161)	NET COST OF SERVICE	(188)	4	190	6	(103
	Contributions to / (from) Earmarked Reserves	-	×	÷ ,	-	n/a
~	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	-	-		-	n/a n/a
-	Provision for Repayment of External Loans	-		-	-	n/a
-	Contribution to / (from) General Balances	-	×		-	n/a
÷.	TOTAL APPROPRIATIONS	-	8	-	-	n/a
(101)		(400)		400	•	(4.00)
(161)	TOTAL NET EXPENDITURE	(188)	4	190	6	(103
	TOTAL NET EXPENDITURE	(188)	4	190	6	(103) £000's
* OTHER VA		(188)	4	190	6	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(188)	4	190	6	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(188)	4	190	6	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(188)	4	190	6	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(188)	4	190	6	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	(188)	4	190	6	(103) £000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	(188)	4	190	6	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	(188)	4	190	6	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	(188)	4	190	6	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	(188)	4	190	6	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	(188)	4	190	6	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	(188)	4	190	6	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	(188)	4	190	6	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	(188)	4	190	6	
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	(188)	4	190	6	
• OTHER VA Strategic bud Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	(188)	4	190	6	£000's
• OTHER VA Strategic bud Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	(188)	4	190	6	£000's
* OTHER VA Strategic bud Strategic bud Strategic bud Other resourd Budget Reali Centralise L& Minor Variatic	RIATIONS IN LEVEL OF EXPENDITURE iget - agreed pressures / service demands iget - agreed additional income / savings ce changes gnment D Budgets ons (net)	(188)	4	190	6	£000's
* OTHER VA Strategic bud Strategic bud Strategic bud Other resourd Budget Reali Centralise L& Minor Variatio	RIATIONS IN LEVEL OF EXPENDITURE	(188)	4	190	6	
* OTHER VA Strategic bud Strategic bud Strategic bud Other resourd Budget Reali Centralise L& Minor Variatio	RIATIONS IN LEVEL OF EXPENDITURE iget - agreed pressures / service demands iget - agreed additional income / savings ce changes gnment D Budgets ons (net)	(188)	4	190	6	£000's
* OTHER VA Strategic bud Strategic bud Strategic bud Other resourd Budget Reali Centralise L& Minor Variatio	RIATIONS IN LEVEL OF EXPENDITURE iget - agreed pressures / service demands iget - agreed additional income / savings ce changes gnment D Budgets ons (net)	(188)	4	190	6	£000's
* OTHER VA Strategic bud Strategic bud Strategic bud Other resourd Budget Reali Centralise L& Minor Variatio	RIATIONS IN LEVEL OF EXPENDITURE iget - agreed pressures / service demands iget - agreed additional income / savings ce changes gnment D Budgets ons (net)	(188)	4	190	6	£000's
* OTHER VA Strategic bud Strategic bud Strategic bud Other resourd Budget Reali Centralise L& Minor Variatio	RIATIONS IN LEVEL OF EXPENDITURE iget - agreed pressures / service demands iget - agreed additional income / savings ce changes gnment D Budgets ons (net)	(188)	4	190	6	£000's
• OTHER VA Strategic bud Strategic bud Strategic bud Other resourd Budget Reali Centralise L& Minor Variatio	RIATIONS IN LEVEL OF EXPENDITURE iget - agreed pressures / service demands iget - agreed additional income / savings ce changes gnment D Budgets ons (net)	(188)	4	190	6	£000's
* OTHER VA Strategic bud Strategic bud Strategic bud Other resourd Budget Reali Centralise L& Minor Variatio	RIATIONS IN LEVEL OF EXPENDITURE iget - agreed pressures / service demands iget - agreed additional income / savings ce changes gnment D Budgets ons (net)	(188)	4	190	6	£000's

HUMAN RESOURCES

CORPORATE LEARNING AND DEVELOPMENT

COST CENTRE: C1410F

FORECAST	DESCRIPTION	ORIGINAL BUDGET	Variations Expenditu	ire on (A)	ORIGINAL BUDGET	% CHANCE
2014/15	DESCRIPTION	2014/15 (A)	Inflation (B)	* Other (C)	2015/16 (D)	CHANGE (E)
£000's		£000's	£000's	£000's	£000's	%
218	Employees	277	3	(59)	221	(20)
- 07	Premises related expenditure Supplies and Services	- 53	-	- 43	- 96	n/a 81
	Third Party Payments			40	-	n/a
-	Transfer Payments	×	-	-	-	n/a
	Transport related expenditure	-	×	-	Ξ.	n/a
	Recharges from other services	-		-	-	
		330	3	(16)	317	(4)
-	Government Grants Other Grants, reimbursements and contributions	-	-	-	-	n/a n/a
	Fees and Charges	-	-	-		n/a
	Customer and Client Receipts	=		-*	-	n/a
(26)	Interest Receivable Recharges to other services	(180)	-	- 144	- (36)	n/a (80)
1 A A A A A A A A A A A A A A A A A A A			-			
(36)	TOTAL INCOME	(180)	-	144	(36)	(80)
279	NET CONTROLLABLE COST	150	3	128	281	87
	Capital Charges	- 1		-	-	n/a
_	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS		-	-	-	n/a
	Corporate support services bought in	(63)		(215)	(278)	341
(63)	TOTAL UNCONTROLLABLE COST	(63)	-	(215)	(278)	341
216		87	3	(87)	3	(97)
	Contributions to / (from) Earmarked Reserves	-			1	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
	Financing of Capital Expenditure	-	-	-	-	n/a
	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-		-	-	n/a
_					_	n/a
216			3	(07)	3	(07)
	TOTAL NET EXPENDITURE	87	3	(87)		(97)
		87	5	(07)	<u>ا</u> ا	
* OTHER VA	TOTAL NET EXPENDITURE	87		(67)		(97) £000's
		87		(67)		
	RIATIONS IN LEVEL OF EXPENDITURE	87		(67)		
	RIATIONS IN LEVEL OF EXPENDITURE	87		(67)		
	RIATIONS IN LEVEL OF EXPENDITURE	87		(67)		
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	87		(67)		
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	87		(67)		
<u>Strategic bud</u>	RIATIONS IN LEVEL OF EXPENDITURE	87		(67)		
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	87		(67)		
Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE	87		(67)		
<u>Strategic bud</u>	RIATIONS IN LEVEL OF EXPENDITURE	87		(67)		
<u>Strategic bud</u>	RIATIONS IN LEVEL OF EXPENDITURE	87		(67)		
Strategic bud Strategic bud Other resource	RIATIONS IN LEVEL OF EXPENDITURE	87		(67)		£000's -
<u>Strategic bud</u> <u>Strategic bud</u> <u>Other resourc</u> HR Budget R	RIATIONS IN LEVEL OF EXPENDITURE	87		(67)		
<u>Strategic bud</u> <u>Strategic bud</u> <u>Strategic bud</u> HR Budget R Transfer 1 FT Centralise L&	RIATIONS IN LEVEL OF EXPENDITURE	87		(67)		£000's
<u>Strategic bud</u> <u>Strategic bud</u> <u>Strategic bud</u> HR Budget R Transfer 1 FT Centralise L& Minor Variatic	RIATIONS IN LEVEL OF EXPENDITURE	87		(67)		£000's
<u>Strategic bud</u> <u>Strategic bud</u> <u>Strategic bud</u> HR Budget R Transfer 1 FT Centralise L& Minor Variatic	RIATIONS IN LEVEL OF EXPENDITURE	87		(67)		£000's
<u>Strategic bud</u> <u>Strategic bud</u> <u>Strategic bud</u> HR Budget R Transfer 1 FT Centralise L& Minor Variatic	RIATIONS IN LEVEL OF EXPENDITURE	87		(67)		£000's 19 (34) 144 (1) (215)
<u>Strategic bud</u> <u>Strategic bud</u> <u>Strategic bud</u> HR Budget R Transfer 1 FT Centralise L& Minor Variatic	RIATIONS IN LEVEL OF EXPENDITURE	87		(67)		£000's

VOLUNTARY SECTOR FUNDING

SERVICE DESCRIPTION

Corporate Voluntary Sector Support

The Council wishes to maximise the contribution of the voluntary and community sector in delivering quality public services. In particular it seeks to promote the sector's ability to provide tailored services for groups where statutory services may not reach effectively or where take up is low eg. marginalised or vulnerable communities.

The major element of this budget is the Stronger Communities Fund, a funding programme which gives priority to developing the infrastructure of the sector, enabling organisations to become 'fit for purpose' to deliver quality public services. The Council's Active Communities Fund targeting new and innovative activity in the sector is also held within this budget.

The budget also includes provision for non domestic rate relief for organisations supported by the Council, support for organisations which lease premises from the Council and support for community involvement activities.

		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
C1350E	Voluntary Sector Funding	1,236	-	-	1,236	-
	TOTAL NET SPEND	1,236	0		1,236	-

MOVEMENT IN NET EXPENDITURE

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Nil Staff	-		1.
i de la companya de la			
	}		
TOTAL FTE STAFF	-	-	-

VOLUNTARY SECTOR FUNDING

COST CENTRE: C1350E

	T	ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
50000 (F 070080000)	numbered have used. Stationers	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
-	Employees	-	-	-	-	n/a
	Premises related expenditure Supplies and Services	-	•	-	-	n/a n/a
1 102	Third Party Payments	1,102	-	12	1,114	1
134	Transfer Payments	134	-	(12)	122	(9)
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services		-	-	-	n/a
1,236	TOTAL EXPENDITURE	1,236	-	-	1,236	-
	Government Grants					n/a
	Other Grants, reimbursements and contributions		_			n/a
	Fees and Charges	_	_		_	n/a
	Customer and Client Receipts		-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
	TOTAL INCOME					
-		-	-	-	-	n/a
		r				
1,236	NET CONTROLLABLE COST	1,236	-	-	1,236	-
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS		-	-		n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST		-	-	-	n/a
				L	L	
		1		r		
1,236	NET COST OF SERVICE	1,236	-	-	1,236	-
		_				
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-*	Financing of Capital Expenditure	-7		-	-	n/a
	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances			-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,236	TOTAL NET EXPENDITURE	1,236	-	-	1,236	-
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic buc	dget - agreed pressures / service demands					
						11
						-
Strategic buc	dget - agreed additional income / savings					
						-
Other resour	ce changes					1. A. 1.
onio iooui						
					1	
					[
					1	
TOTAL OTH	ER VARIATIONS IN RESOURCE					-

EXECUTIVE SUPPORT

SERVICE DESCRIPTION

This summary includes the salary of the Chief Executive, who is the Head of Paid Service and returning officer and also the costs associated with performing the functions of the office.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
C1340E	Chief Executive's Office	378	3	(599)		(158)
	TOTAL NET SPEND	378	3	(599)	(218)	(158)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Chief Executive's Office	1.0	1.0	-
	-		
TOTAL FTE STAFF	1.0	1.0	-

-

-

(380) (337)

(6)

124 (599)

(599)

EXECUTIVE SUPPORT

COST CENTRE: C1340E

SUBJECTIVE SUMMARY

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
221	Employees	224	3	(2)	225	0
-	Premises related expenditure	-	-	-	-	n/a
120	Supplies and Services	110	-	(4)	106	(4)
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	11	-	-	11	-
39	Recharges from other services	-	-	-	-	n/ <u>a</u>
391	TOTAL EXPENDITURE	345	3	(6)	342	(1)
	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Fees and Charges	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	_	-	-		n/a
(20)	Recharges to other services	(20)	-	(717)	(737)	3.585
		(20)		(717)	(737)	3,585
(/						3,365
371	NET CONTROLLABLE COST	325	3	(723)	(395)	(222)
	Capital Charges	T	-			n/a
	Deferred/Intangible Charges		-			n/a
			-	-		n/a
53	Corporate support services bought in	53	-	124	177	234
53	TOTAL UNCONTROLLABLE COST	53		124	177	
55	TOTAL UNCONTROLLABLE COST	53	-	124		234
424	NET COST OF SERVICE	378	3	(599)	(218)	(158)
				we get the training		
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-	-	H	-	n/a
424	TOTAL NET EXPENDITURE	378	3	(599)	(218)	(158)
		1 1				
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	net - agreed pressures / service demands					

 Strategic budget - agreed pressures / service demands

 Strategic budget - agreed additional income / savings

 Other resource changes

 Recharge of support services to Public Health

 Increase in Corporate and Democratic core recharge to the HRA

 Minor Variations (net)

 Corporate support services bought in

 TOTAL OTHER VARIATIONS IN RESOURCE

FINANCE AND ASSETS

SERVICE DESCRIPTION

The Finance and Assets Division consists of 7 service areas;

Corporate Finance and Departmental Finance; Pensions and Treasury; Governance; Asset Management; Risk, Insurance and Business Continuity; HR and Finance Service Centre ; and Facilities Management.

Financial Services

Provision of financial advice across the council; Ensuring the robustness of the Council's annual budget (revenue and capital); Preparation of accounts within statutory deadlines; Robust and detailed in-year financial monitoring of budget and trends for the Council's delivery of its annual budget.

Pensions and Treasury

The cash management function for the authority; Administration of the Croydon local government pension scheme; and Investment and administration of the Croydon Pension Fund.

Governance

Supporting the overall governance arrangements ensuring they are sound, fit for purpose and represent best practice; Preventing, detecting and deterring fraud and corruption in partnership with Deloitte; Providing the Internal audit service in partnership with Deloitte.

Asset Management

To provide commercial property advice; To ensure that the there is a corporate asset strategy and estate management for the Council, ensuring that assets are efficiently and effectively utilised and fit for purpose through the implementation of the corporate property and estate strategy - and asset management implementation plan.

Risk Insurance and Business Continuity

Support the Risk Management and Insurance framework; Provide Business continuity and emergency planning services.

HR and Finance Service Centre

Administration of the Croydon local government pension scheme; Recruitment of interim and permanent staff; Provision of support to the One Oracle system; Delivery of the Payroll service; Accounts Payable and Cash Management

Facilities Management

Managing the outsourced facilities management contract with Interserve, including the performance management of daily

		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
C1230F	Financial Services	(333)	22	1,930	1,619	(586)
C1231F	Governance Team	(10)	14	(86)	(82)	720
C1235F	Treasury & Pensions	454	(1)	(1)	452	(0)
C1240F	Asset Management & Estate	3,089	(14)	(1,560)	1,515	(51)
C1242F	HR and Finance Service Centre	(152)	4	(250)	(398)	162
C1232F	Risk Insurance and Business Cont'y	(82)	(3)	80	(5)	(94)
C1205F	Facilities Management	3,561	163	(4,509)		(122)
	TOTAL NET SPEND	6,527	185	(4,396)	2,316	28

MOVEMENT IN NET EXPENDITURE

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Financial Services	75.7	56.5	(19.2)
Governance Team	16.4	16.4	-
Treasury & Pensions	5.0	3.0	(2.0)
Asset Management & Estate	5.0	5.0	-
HR and Finance Service Centre	56.8	59.4	2.6
Risk Insurance and Business Cont'y	10.0	10.0	=
Facilities Management	13.0	18.0	5.0
TOTAL FTE STAFF	181.9	168.3	(13.6)

FINANCE AND ASSETS

COST CENTRE: C1230E

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
2014/13	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(⊏) %
	Employees	7,902	72	(233)	7,741	(2)
	Premises related expenditure	7,238	-	794	8,032	11
	Supplies and Services	1,929	11	650	2,590	34
	Third Party Payments	3,332	184	227	3,743	12
	Transfer Payments	-	_>	-		n/a
	Transport related expenditure	125	·+·	-	125	-
81	Recharges from other services	154	-	297	451	193
23,490	TOTAL EXPENDITURE	20,680	267	1,735	22,682	10
-	Government Grants	-		-	-	n/a
	Other Grants, reimbursements and contributions	(1,506)	(38)	(462)	(2,006)	33
	Fees and Charges	(1,033)	(23)	(377)	(1,433)	39
(872)	Customer and Client Receipts	(822)	(21)	(807)	(1,650)	101
-	Interest Receivable		-	-	-	n/a
(1,703)	Recharges to other services	(1,776)	-	148	(1,628)	(8)
(5,249)	TOTAL INCOME	(5,137)	(82)	(1,498)	(6,717)	31
	Concession of the second sector of the					
18,241	NET CONTROLLABLE COST	15,543	185	237	15,965	3
				1	·	
2.594	Capital Charges	5,759	-	(983)	4,776	(17)
	Deferred/Intangible Charges	110	-	(11)	99	(10)
×	REFCUS	-	-	-	-	n/a
(17,056)	Corporate support services bought in	(17,056)		(1,468)	(18,524)	9
(11,187)	TOTAL UNCONTROLLABLE COST	(11,187)	-	(2,462)	(13,649)	22
7,054	NET COST OF SERVICE	4,356	185	(2,225)	2,316	(47)
				10.10		
2,171	Contributions to / (from) Earmarked Reserves	2,171	-	(2,171)	-	(100)
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a n/a
	TOTAL APPROPRIATIONS	2,171	-	- (2,171)	-	
-, , / I		2,171		(2,171)	-	(100)
0.007		0.50-	10-	(4.000)		()
9,225	TOTAL NET EXPENDITURE	6,527	185	(4,396)	2,316	(65)

FINANCE AND ASSETS

FINANCIAL SERVICES TEAM

COST CENTRE: C1230F

· · · · · · · · · · · · · · · · · · ·		ORIGINAL	Variations	in Level of	ORIGINAL	· · · · ·
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
3,183	Employees	3,375	31	(727)	2,679	(21)
-	Premises related expenditure	-		-	-	n/a
306	Supplies and Services	196	-	(45)	151	(23
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-		-	n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
3,489	TOTAL EXPENDITURE	3,571	31	(772)	2,830	(21)
-	Government Grants	-	-	-	-	n/a
(113)	Other Grants, reimbursements and contributions	(113)	(3)		(116)	3
(361)	Fees and Charges	(361)	(6)	121	(246)	(32)
-	Customer and Client Receipts	-	-			n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-		-	n/a
	TOTAL INCOME	(474)	(9)	121	(362)	(24
			<u></u>		(/)	
3,015	NET CONTROLLABLE COST	3,097	22	(651)	2,468	(20)
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges		-	2-		n/a
-	REFCUS		-	-	-	n/a
	Corporate support services bought in	(3,430)	-	2,581	(849)	(75)
(3,430)	TOTAL UNCONTROLLABLE COST	(3,430)	-	2,581	(849)	(75)
(0) 100/		(0,-100/)		2,001		(10)
(415)	NET COST OF SERVICE	(333)	22	1,930	1,619	(586
and the second program						
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans		-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-			n/a
1000						
(415)	TOTAL NET EXPENDITURE	(333)	22	1,930	1,619	(586)
						-
· OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Stratagia bus	last agreed procession (consistent demonde					
Strategic Duc	lget - agreed pressures / service demands					
0						
	lget - agreed additional income / savings					(700
Hestructure of	of Finance Team					(700
						(700
0						
Other resour						
	pport services bought in					2,581
	n of L&D budgets					(15
	vo FTE from CALAT to Finance					69
Minor Variati	ons (net)					(5
						2,630
	ER VARIATIONS IN RESOURCE					1,930

FINANCE AND ASSETS

GOVERNANCE TEAM

C1231F

FORECAST		ORIGINAL BUDGET	Variations		ORIGINAL BUDGET	%
FORECAST	DESCRIPTION	2014/15	Expenditu Inflation	* Other	2015/16	% CHANGE
2014/15	DESCRIPTION		And a second			
00001-		(A)	(B)	(C) £000's	(D)	(E)
£000's	Feedburger	£000's	£000's 7		£000's 624	%
	Employees	732		(115)	024	(15
	Premises related expenditure	-	-	-	-	n/
	Supplies and Services	364	5	1	370	2
	Third Party Payments	741	10	(139)	612	(17
	Transfer Payments	-	-	-	-	n/
	Transport related expenditure	-	-	-	-	n/
Ξ.	Recharges from other services	-	-	-	-	n/
1,827	TOTAL EXPENDITURE	1,837	22	(253)	1,606	(13
-	Government Grants	-		-	-	n/
(10)	Other Grants, reimbursements and contributions	(10)	-	(41)	(51)	410
	Fees and Charges	(330)	(8)	-	(338)	2
	Customer and Client Receipts	-	-	-	-	n/
	Interest Receivable		_			n/
	Recharges to other services					n/
	TOTAL INCOME	(240)	(0)	(41)	(290)	the day warre
(340)	TOTAL INCOME	(340)	(8)	(41)	(389)	14
1,487	NET CONTROLLABLE COST	1,497	14	(294)	1,217	(19
-	Capital Charges	-		-	-	n/
-	Deferred/Intangible Charges	-		-		n/
	REFCUS	-	-	-		n/
	Corporate support services bought in	(1,507)		208	(1,299)	(14
(1,507)	TOTAL UNCONTROLLABLE COST	(1,507)	-	208	(1,299)	(14
(1)0017					<u> </u>	
(20)	NET COST OF SERVICE	(10)	14	(86)	(82)	720
	Contributions to / (from) Earmarked Reserves	r	·			n
		-		-		
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	-	- [-	-	n/
	Contribution to / (from) General Balances	-	-	-	-	n/
Ξ.	TOTAL APPROPRIATIONS	•	-1	-	-	n/
(20)	TOTAL NET EXPENDITURE	(10)	14	(86)	(82)	720
		(10)1		(00)	(//	
OTHER VA						
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					£000's
Strategic bud						£000's
Strategic bud						£000's
Strategic bud						£000's
Strategic bud						£000's
Strategic bud						£000's
	get - agreed pressures / service demands					
Strategic bud	get - agreed pressures / service demands get - agreed additional income / savings					
Strategic bud Single Fraud	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs					
Strategic bud Single Fraud Single Fraud	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs Investigation Service - Mazars					(60
<u>Strategic bud</u> Single Fraud Single Fraud Single Fraud	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs Investigation Service - Mazars Investigation Service - Staff					(6) (3) (10)
<u>Strategic bud</u> Single Fraud Single Fraud Single Fraud Junior audito	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs Investigation Service - Mazars Investigation Service - Staff r work for Schools					(6) (3) (10) (1)
<u>Strategic bud</u> Single Fraud Single Fraud Single Fraud Junior audito	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs Investigation Service - Mazars Investigation Service - Staff					(6) (3) (10) (1)
<u>Strategic bud</u> Single Fraud Single Fraud Single Fraud Junior audito Housing work	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs Investigation Service - Mazars Investigation Service - Staff r work for Schools					(6) (3) (10) (1) (4)
<u>Strategic bud</u> Single Fraud Single Fraud Single Fraud Junior audito Housing work	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs Investigation Service - Mazars Investigation Service - Staff r work for Schools with Registered Social Landlords					(6) (3) (10) (1) (4)
<u>Strategic bud</u> Single Fraud Single Fraud Single Fraud Junior audito Housing work	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs Investigation Service - Mazars Investigation Service - Staff r work for Schools with Registered Social Landlords					(6) (3) (10) (1) (4)
<u>Strategic bud</u> Single Fraud Single Fraud Single Fraud Junior audito Housing work	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs Investigation Service - Mazars Investigation Service - Staff r work for Schools with Registered Social Landlords					(6) (3) (10) (1) (4) (5)
<u>Strategic bud</u> Single Fraud Single Fraud Single Fraud Junior audito Housing work	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs Investigation Service - Mazars Investigation Service - Staff r work for Schools with Registered Social Landlords					(66 (30 (100 (11 (44 (56
Strategic bud Single Fraud Single Fraud Single Fraud Junior audito Housing work Reduction in	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs Investigation Service - Mazars Investigation Service - Staff r work for Schools k with Registered Social Landlords Internal Audit Days					(66 (39 (100 (11 (44 (56
<u>Strategic bud</u> Single Fraud Single Fraud Single Fraud Junior audito Housing work Reduction in	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs Investigation Service - Mazars Investigation Service - Staff r work for Schools k with Registered Social Landlords Internal Audit Days					(6) (3) (10) (1) (4) (5)
Strategic bud Single Fraud Single Fraud Single Fraud Junior audito Housing work Reduction in Dther resourc	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs Investigation Service - Mazars Investigation Service - Staff r work for Schools k with Registered Social Landlords Internal Audit Days the changes					(6) (3) (10) (1) (4) (5) (29)
Strategic bud Single Fraud Single Fraud Single Fraud Junior audito Housing work Reduction in Cother resource Corporate su	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs Investigation Service - Mazars Investigation Service - Staff r work for Schools k with Registered Social Landlords Internal Audit Days the changes pport services bought in					(6) (3) (10) (1) (4) (5) (29)
Strategic bud Single Fraud Single Fraud Single Fraud Junior audito Housing work Reduction in Other resourc	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs Investigation Service - Mazars Investigation Service - Staff r work for Schools k with Registered Social Landlords Internal Audit Days the changes pport services bought in					
<u>Strategic bud</u> Single Fraud Single Fraud Junior audito Housing work Reduction in <u>Other resourc</u> Corporate su	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs Investigation Service - Mazars Investigation Service - Staff r work for Schools k with Registered Social Landlords Internal Audit Days the changes pport services bought in					(6) (3) (10) (1) (4) (5) (29)
Strategic bud Single Fraud Single Fraud Single Fraud Junior audito Housing work Reduction in Cother resource Corporate su	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs Investigation Service - Mazars Investigation Service - Staff r work for Schools k with Registered Social Landlords Internal Audit Days the changes pport services bought in					(6) (3) (10) (1) (4) (5) (29)
<u>Strategic bud</u> Single Fraud Single Fraud Junior audito Housing work Reduction in <u>Other resourc</u> Corporate su	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs Investigation Service - Mazars Investigation Service - Staff r work for Schools k with Registered Social Landlords Internal Audit Days the changes pport services bought in					(6 (3) (10) (1) (4) (5) (29) 20)
<u>Strategic bud</u> Single Fraud Single Fraud Junior audito Housing work Reduction in <u>Other resourc</u> Corporate su	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs Investigation Service - Mazars Investigation Service - Staff r work for Schools k with Registered Social Landlords Internal Audit Days the changes pport services bought in					(6 (3 (10 (1 (4 (5 (29
Strategic bud Single Fraud Single Fraud Single Fraud Junior audito Housing work Reduction in Dather resource Corporate su	get - agreed pressures / service demands get - agreed additional income / savings Investigation Service - legal costs Investigation Service - Mazars Investigation Service - Staff r work for Schools k with Registered Social Landlords Internal Audit Days the changes pport services bought in					(6 (3 (10 (1 (4 (5 (29 20

-

2 (3)

(1)

(1)

FINANCE AND ASSETS

TREASURY & PENSIONS

COST CENTRE: C1235F

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
512	Employees	412	2	-	414	(
-	Premises related expenditure	•	-	-	-	n
	Supplies and Services	70	-		70	
	Third Party Payments	-	-	-	-	n
	Transfer Payments	-	=	-	-	n
	Transport related expenditure	-	-	-	-	n
	Recharges from other services	-	-	-	-	<u>n</u>
	TOTAL EXPENDITURE	482	2	•	484	I
	Government Grants	-	-	-	-	n/
100	Other Grants, reimbursements and contributions	(113)	(3)	(6)	(122)	1
	Fees and Charges	-	-	-	-	n
	Customer and Client Receipts	2	-	-	-	n
	Interest Receivable	-	-	-	-	n
	Recharges to other services	(73)	-	3	(70)	(
(286)		(186)	(3)	(3)	(192)	
				(2)		
296	NET CONTROLLABLE COST	296	(1)	(3)	292	(
-	Capital Charges	-	=		-	n
	Deferred/Intangible Charges		s i			n
- 1	REFCUS	Ξ.	-	-	-	n
	Corporate support services bought in	158		2	160	3
158	TOTAL UNCONTROLLABLE COST	158	-	2	160	
				100		
454	NET COST OF SERVICE	454	(1)	(1)	452	(
	Contributions to / (from) Earmarked Reserves		=	-	-	D.
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n
-	Financing of Capital Expenditure	-	-	-		n
-	Provision for Repayment of External Loans	-	-	-	-	n
	Contribution to / (from) General Balances		-	-	-	n
-	TOTAL APPROPRIATIONS	-	-	•	-	n
454	TOTAL NET EXPENDITURE	454	(1)	(1)	452	(
						() () () () () () () () () () () () () (
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
trategic bud	get - agreed pressures / service demands					

Strategic budget - agreed additional income / savings

Other resource changes Corporate support services bought in Minor Variations (net)

TOTAL OTHER VARIATIONS IN RESOURCE

FINANCE AND ASSETS

ASSET MANAGEMENT AND ESTATE

COST CENTRE: C1240F

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15	Variations Expenditu		ORIGINAL BUDGET 2015/16	% CHANGE
	norodal alledaa V ald all	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	331 602	3	1 218	335 820	1
	Supplies and Services	61	-	161	222	36 264
	Third Party Payments	24	-		24	- 204
	Transfer Payments	-	-	-		n/a
	Transport related expenditure	1	-		1	-
	Recharges from other services	81	-	247	328	305
	TOTAL EXPENDITURE	1,100	3	627	1,730	57
	Government Grants	-	-	-		n/a
	Other Grants, reimbursements and contributions	(59)	(1)	(164)	(224)	280
	Fees and Charges Customer and Client Receipts	(78) (560)	(2) (14)	1 (798)	(79) (1 372)	1
	Interest Receivable	(500)	(14)	(790)	(1,372)	145 n/a
	Recharges to other services	(35)	-	-	(35)	-
	TOTAL INCOME	(732)	(17)	(961)	(1,710)	134
(<u> </u>		(00.1)	(
318	NET CONTROLLABLE COST	368	(14)	(334)	20	(95)
450	Capital Charges	450	_	(66)	384	(15)
	Deferred/Intangible Charges	100		(00)	99	(15)
	REFCUS	100	2		55	(1) n/a
	Corporate support services bought in	-	-	1,012	1,012	n/a
550	TOTAL UNCONTROLLABLE COST	550	-	945	1,495	172
868	NET COST OF SERVICE	918	(14)	611	1,515	65
			····			
	Contributions to / (from) Earmarked Reserves	2,171	-	(2,171)	-	(100)
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	- 2,171	-	- (2,171)	-	n/a (100)
2,171	TOTAL AFFROFRIATIONS	2,171	-	(2,171)		(100)
3,039	TOTAL NET EXPENDITURE	3,089	(14)	(1,560)	1,515	(51)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
<u>Strategic bud</u>	<u>get - agreed pressures / service demands</u>					
Community A Corporate La	<u>get - agreed additional income / savings</u> isset Transfer ndlord Model Corporate Estate					(85) (100) (250)
Movement in Loss of Lease Minor Variatio	pport services bought in Capital Charges e Income due to disposal of Addington Palace Golf (Club				(435) 1,012 (66) 95 5 (2,171)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(1,125) (1,560)

(250)

FINANCE AND ASSETS

HR AND FINANCE SERVICE CENTRE

COST CENTRE: C1242F

FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15	Expenditu Inflation	in Level of ure on (A) * Other	ORIGINAL BUDGET 2015/16	% CHANGE
E000-		(A) 5000's	(B) £000's	(C) £000's	(D) £000's	(E) %
£000's 2,481	Employees	£000's 2,446	23	(198)	2,271	(7)
-	Premises related expenditure		-	-		n/a
737	Supplies and Services	607	6	128	741	22
	Third Party Payments	885	2	904	1,791	102
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	•	-	-	-	n/a
	TOTAL EXPENDITURE	3,938	31	834	4,803	22
27	Government Grants	-	-	-		n/a
	Other Grants, reimbursements and contributions	(1,034)	(26)	(251)	(1,311)	27
	Fees and Charges Customer and Client Receipts	(20)	(1)	(499)	(520)	2,500
	Interest Receivable		-	-		n/a n/a
	Recharges to other services	(434)	-	- 145	(289)	(33)
	TOTAL INCOME	(1,488)	(27)	(605)	(2,120)	42
			(27)	(000)	(2,120)	76
3 434	NET CONTROLLABLE COST	2,450	4	229	2,683	10
0,404		2,400	-	LEU		10
	Capital Charges		-	-		n/a
	Deferred/Intangible Charges					
			-	-	-	n/a
and the second sec	REFCUS		-	-	(2.001)	n/a
	Corporate support services bought in TOTAL UNCONTROLLABLE COST	(2,602)	-	(479)	(3,081) (3,081)	18
(2,602)	I UTAL UNCONTHULLABLE CUST	(2,602)		(479)	(3,081)	18
000	NET COST OF SERVICE	(152)	4	(250)	(398)	162
032	NET COST OF SERVICE	(152)	4	(250)	(390)	102
	Contributions to / (from) Earmarked Reserves			-		n/a
	Contributions to / (from) Capital Reserves:		_			n/a
	Financing of Capital Expenditure		-			n/a
	Provision for Repayment of External Loans		-	_		n/a
-	Contribution to / (from) General Balances		-	_		n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
832	TOTAL NET EXPENDITURE	(152)	4	(250)	(398)	162
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic buc	lget - agreed pressures / service demands					
						-
	dget - agreed additional income / savings					
	Accounts Payable team					(48
	ontrol changes					(28
	cations Support (One Oracle)					(60)
	- Payroll Contract					(200
Prompt Payn	nent Discount					(250)
						(586
Other receive	oo obaaaas					
Other resource	<u>ce cnanges</u> Falent Pool Income through agency contract rebate				1	100
			2 2)			(249
	chools Payroll income from HR to shared service c One Oracle from ICT to shared service centre (page					984
Budget realig		neu 0.9)				
	Inment HH Ipport services bought in					(20) (479
Corporate su	pport services bought in					(479
						336

TOTAL OTHER VARIATIONS IN RESOURCE

FINANCE AND ASSETS

RISK INSURANCE AND BUSINESS CONTINUITY

COST CENTRE: C1232F

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		in Level of ure on (A)	BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
25-4240 M 2424	(2.3**Ces) (2.1	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	516	5	(5)	516	•
	Premises related expenditure	-		-	-	n/a
	Supplies and Services	(814)	-	(77)	(891)	9
	Third Party Payments Transfer Payments		-		-	n/a
	Transport related expenditure	1	-	-	1	n/a
	Recharges from other services		-			n/a
	TOTAL EXPENDITURE	(297)	5	(82)	(374)	26
	Government Grants	-		-	- (0/4)	n/a
	Other Grants, reimbursements and contributions	(105)	(3)		(108)	3
	Fees and Charges	(212)	(5)		(217)	2
	Customer and Client Receipts	-	-	*	`-`	n/a
-	Interest Receivable		-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(317)	TOTAL INCOME	(317)	(8)	-	(325)	3
(614)	NET CONTROLLABLE COST	(614)	(3)	(82)	(699)	14
	Canital Charges					- 1-
	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-		•	n/a
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	532	-	162	694	30
532	TOTAL UNCONTROLLABLE COST	532	-	162	694	30
(82)	NET COST OF SERVICE	(82)	(3)	80	(5)	(94)
()		X==7/1				
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	<u>n/a</u>
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(02)	TOTAL NET EXPENDITURE	(82)	(3)	80	(5)	(94)
(02)		(/)	(0/			(01)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					
* OTHER VA			(0)			
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE		(0)			
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE		(0)			
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE		(0)			£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE		()			
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE		()			£000's
OTHER VA Strategic bud Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE		()			£000's
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE		()			£000's
* OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE					£000's
OTHER VA Strategic bud Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE		()			£000's
OTHER VA Strategic bud Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE		()			£000's
OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE		()			£000's
OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE					£000's
OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE					£000's - -
OTHER VA Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings int Vehicle					£000's - - (80
OTHER VA Strategic bud Strategic bud Insurance Jo Other resource	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings int Vehicle					£000's
OTHER VA Strategic bud Strategic bud Insurance Jo Other resource	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings int Vehicle <u>ce changes</u> ipport services bought in					£000's
OTHER VA Strategic bud Strategic bud Insurance Jo Other resource Corporate su	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings int Vehicle <u>ce changes</u> ipport services bought in					£000's
OTHER VA Strategic bud Strategic bud Insurance Jo Other resource Corporate su	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings int Vehicle <u>ce changes</u> ipport services bought in					£000's
OTHER VA Strategic bud Strategic bud Insurance Jo Other resource Corporate su	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings int Vehicle <u>ce changes</u> ipport services bought in					£000's
OTHER VA Strategic bud Strategic bud Insurance Jo Other resource Corporate su	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings int Vehicle <u>ce changes</u> ipport services bought in					£000's
OTHER VA Strategic bud Strategic bud Insurance Jo Other resource Corporate su	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings int Vehicle <u>ce changes</u> ipport services bought in					£000's
OTHER VA Strategic bud Strategic bud Insurance Jo Other resource Corporate su	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings int Vehicle <u>ce changes</u> ipport services bought in					£000's
OTHER VA Strategic bud Strategic bud Insurance Jo Other resource Corporate su	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings int Vehicle <u>ce changes</u> ipport services bought in					£000's
OTHER VA Strategic bud Strategic bud Insurance Jo Other resource Corporate su	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings int Vehicle <u>ce changes</u> ipport services bought in					£000's
OTHER VA Strategic bud Strategic bud Insurance Jo Other resource Corporate su	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings int Vehicle <u>ce changes</u> ipport services bought in					£000's
OTHER VA Strategic bud Strategic bud Insurance Jo Other resource Corporate su	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings int Vehicle <u>ce changes</u> upport services bought in					£000's
• OTHER VA Strategic bud Strategic bud Insurance Jo Other resource Corporate su Minor Variatio	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings int Vehicle <u>ce changes</u> upport services bought in					£000's

FINANCE AND ASSETS

FACILITIES MANAGEMENT

COST CENTRE: C1205F

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
811	Employees	90	1	811	902	90
7,679	Premises related expenditure	6,636	-	576	7,212	
	Supplies and Services	1,445	-	482	1,927	3
	Third Party Payments	1,682	172	(538)	1,316	(2
	Transfer Payments	.,001		(000)	.,	, n
	Transport related expenditure	123		-	123	
	Recharges from other services	73		50	123	6
		10,049	173	1,381	11,603	0
	Government Grants	10,049	1/3		11,003	
		-	-	-	-	n
	Other Grants, reimbursements and contributions	(72)	(2)	-	(74)	
	Fees and Charges	(32)	(1)	-	(33)	
Contraction of the	Customer and Client Receipts	(262)	(7)	(9)	(278)	
	Interest Receivable	-	-	-	=	n/
	Recharges to other services	(1,234)		-	(1,234)	
(1,527)	TOTAL INCOME	(1,600)	(10)	(9)	(1,619)	
		46				
10,305	NET CONTROLLABLE COST	8,449	163	1,372	9,984	11
5.309	Capital Charges	5,309		(917)	4,392	(1
	Deferred/Intangible Charges	10	-	(10)	4,532	(10
	REFCUS	10	-	(10)	-	
		(10.007)	-	(4.054)	(45 464)	n/
(10,207)	Corporate support services bought in	(10,207)	•	(4,954)	(15,161)	4
(4,888)	TOTAL UNCONTROLLABLE COST	(4,888)	•	(5,881)	(10,769)	12
5,417	NET COST OF SERVICE	3,561	163	(4,509)	(785)	(12
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-		-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n
-	Provision for Repayment of External Loans	-	-	-	-	n/
		_	-	-		n/
_	Contribution to / (from) Conoral Releases	-				
	Contribution to / (from) General Balances		-			
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	-	
•	TOTAL APPROPRIATIONS					n/
•		- - 3,561	163	- (4,509)	- (785)	n.
- 5,417	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE		- 163			n/ (12:
- 5,417	TOTAL APPROPRIATIONS		- 163			(122 £000's
- 5,417 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		163			n/ (12:
- 5,417 • OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE		- 163			n (12
- 5,417 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		- 163			n. (12:
- 5,417 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		163			n/ (12:
- 5,417 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		163			n. (12:
- 5,417 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		163			n. (12:
- 5,417 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		- 163			n. (12:
- 5,417 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		163			n (12
- 5,417 • OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		163			n (12 £000's
- 5,417 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings		163			n (12 £000's
- 5,417 • OTHER VA Strategic bud Strategic bud Procurement	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative)		163			(12 £000's
5,417 • OTHER VA Strategic bud Strategic bud Procurement FM contracto	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction		163			(12 <u>£000's</u> (10 (9
5,417 OTHER VA Strategic bud Strategic bud Procurement M contracto Mail service -	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions		- 163			(12 £000's (10 (10 (9 (6
5,417 TOTHER VA Strategic bud Strategic bud Procurement M contracto Mail service - Procurement	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review		- 163			(12 <u>£000's</u> (10 (10 (9 (6 (30)
5,417 TOTHER VA Strategic bud Strategic bud Procurement M contracto Mail service - Procurement	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review		163			(12 <u>£000's</u> (10 (10 (9 (6 (30)
5,417 • OTHER VA • OTHER VA • Strategic bud • Strategic bud Procurement • Contracto Mail service - • Procurement REFIT projec	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review		163			(12 <u>£000's</u> (10 (9) (6 (30 (6)
5,417 • OTHER VA • OTHER VA • Strategic bud • Strategic bud Procurement • Contracto Mail service - • Procurement REFIT projec Community S	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation		163			(12 £000's £000's (10 (9 (6 (30 (6 (30) (6 (3)
5,417 OTHER VA Strategic bud Strategic bud Procurement M contracto Mail service - Procurement REFIT projec Community S	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation		163			(12 <u>£000's</u> (10 (9) (6 (30 (6 (30) (6) (30)
5,417 OTHER VA Strategic bud Strategic bud Procurement M contracto Mail service - Procurement REFIT projec Community S	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation		163			(12) £000's (10) (9) (6) (30) (6) (30) (6) (32) (2)
5,417 • OTHER VA Strategic bud Strategic bud Procurement FM contracto Mail service - Procurement REFIT projec	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation		- 163			n (12 £000's
5,417 OTHER VA Strategic bud Strategic bud Procurement FM contracto Mail service - Procurement REFIT projec Community S Solar Panels	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income		163			(12) £000's (10) (9) (6) (30) (6) (30) (6) (32) (2)
- 5,417 • OTHER VA Strategic bud Strategic bud Procurement FM contracto Mail service - Procurement REFIT projec Community S Solar Panels	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income ce changes		- 163			(12 £000's £000's (10 (9 (6 (30) (6 (30) (6 (32) (2) (67)
5,417 OTHER VA Strategic bud Strategic bud Strategic bud Procurement FM contracto Mail service - Procurement REFIT projec Community S Solar Panels Other resourc Re-alignment	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income ce changes of Corporate Services (page RED 6.9)		- 163			(12 £000's £000's (10 (9 (6 (30) (6 (30) (6 (32) (67) (1,24)
5,417 OTHER VA Strategic bud Strategic bud Strategic bud Strategic bud Procurement FM contracto Mail service - Procurement REFIT projec Community S Solar Panels Other resourc Re-alignment Fransfer of Cl	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income ce changes of Corporate Services (page RED 6.9) locktower budget from CFL to FM		163			(12 £000's £000's (10 (9 (6 (30) (6 (30) (6 (30) (67) (2 (67) (1,24) 80)
5,417 OTHER VA Strategic bud Strategic bud Strategic bud Procurement M contracto Mail service - Procurement REFIT projec Community S Solar Panels Other resourc Re-alignment Fransfer of Cl Corporate sup	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed pressures / service demands get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income get changes of Corporate Services (page RED 6.9) locktower budget from CFL to FM oport services bought in		163			(12 £000's £000's (10 (9 (6 (30 (6 (30) (6 (30) (6 (32) (67) (1,24) 80 (4,95)
5,417 OTHER VA Strategic bud Strategic bud Strategic bud Strategic bud Procurement FM contracto Mail service - Procurement REFIT projec Community S Solar Panels Other resource Re-alignment Transfer of Cl Corporate sup	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income ce changes of Corporate Services (page RED 6.9) locktower budget from CFL to FM		163			(12 £000's £000's (10 (9 (6 (30 (6 (30) (6 (30) (6 (32) (67) (1,24) 80 (4,95)
5,417 OTHER VA Strategic bud Strategic bud Strategic bud Procurement M contracto Mail service - Procurement REFIT projec Community S Solar Panels Other resourc Re-alignment Fransfer of Cl Corporate sup	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed pressures / service demands get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income get changes of Corporate Services (page RED 6.9) locktower budget from CFL to FM oport services bought in		163			(12 £000's £000's (10 (9 (6 (30 (6 (30) (6 (30) (6 (32) (67) (1,24) 80 (4,95)
5,417 OTHER VA Strategic bud Strategic bud Strategic bud Procurement M contracto Mail service - Procurement REFIT projec Community S Solar Panels Other resourc Re-alignment Fransfer of Cl Corporate sup	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed pressures / service demands get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income get changes of Corporate Services (page RED 6.9) locktower budget from CFL to FM oport services bought in		163			(12) £000's (10) (9) (6) (30) (6) (30) (6) (32) (2)
5,417 OTHER VA Strategic bud Strategic bud Strategic bud Procurement M contracto Mail service - Procurement REFIT projec Community S Solar Panels Other resourc Re-alignment Fransfer of Cl Corporate sup	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed pressures / service demands get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income get changes of Corporate Services (page RED 6.9) locktower budget from CFL to FM oport services bought in		163			(12 £000's £000's (10 (9 (6 (30 (6 (30) (6 (30) (6 (32) (67) (1,24) 80 (4,95)
5,417 OTHER VA Strategic bud Strategic bud Strategic bud Procurement M contracto Mail service - Procurement REFIT projec Community S Solar Panels Other resourc Re-alignment Fransfer of Cl Corporate sup	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed pressures / service demands get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income get changes of Corporate Services (page RED 6.9) locktower budget from CFL to FM oport services bought in		163			(12 £000's £000's (10 (9 (6 (30 (6 (30) (6 (30) (6 (32) (67) (1,24) 80 (4,95)
5,417 OTHER VA Strategic bud Strategic bud Procurement FM contracto Mail service - Procurement REFIT projec Community S Solar Panels Other resource Re-alignment Fransfer of Cl Corporate sup	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed pressures / service demands get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income get changes of Corporate Services (page RED 6.9) locktower budget from CFL to FM oport services bought in		163			(10 £000's (10 (9 (6 (30 (6 (30) (6 (33) (2 (67) (1,24 80 (4,95) (92)
5,417 OTHER VA Strategic bud Strategic bud Procurement FM contracto Mail service - Procurement REFIT projec Community S Solar Panels Other resource Re-alignment Fransfer of Cl Corporate sup	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed pressures / service demands get - agreed pressures / service demands get - agreed additional income / savings - Energy Bureau (IFM alternative) r fixed fee reduction Postage reductions - Print Review t pace income generation income get changes of Corporate Services (page RED 6.9) locktower budget from CFL to FM oport services bought in		163			(12 £000's £000's (10 (9 (6 (30 (6 (30 (6 (30) (6 (32) (67) (1,24 80 (4,95)

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

SERVICE DESCRIPTION

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE Divisional Overview of Services

The customer, transformation and communications Division provides front line access to services for the Council's customers through the multi-channel contact centre which includes the Council's customer call centre and Access Croydon services. Services continue to be transformed with other Council's departments to enable services to be delivered at the first point of contact for the customer. The Division has been set up to provide focus to ensure we meet our customers' expectations and needs, whilst maximising the income streams to the authority. Much of the transformation to improve these services requires the development of new technology streams and channel shift to improve efficient access to our services and to streamline and automate processes. Projects are underway to measure and improve customer services, to provide greater access through technology and to provide efficiencies through shared services. We are confident our record of high performance will allow the effective anagement of such opportunities.

The division is also responsible for:

The organisations transformation agenda; as well as leading on the key Croydon Challenge program we work closely with departments and partners to identify opportunities for making efficiencies and improvements in service delivery. Responsible for the support and co-ordination of the departmental and organisational transformation plans. This is undertaken through business case development to identify potential solutions through service redesign and creative use of technology .

- all the council's external communications service and the delivery of the council's webpage and e-comms agenda. The team ensure we maximise self-serve opportunities and effectively inform and advise residents whilst building and protecting the councils standing and reputation locally and nationally.

-maintaining and developing its understanding of resident requirements to enable its services to be continually developed to meet these needs, utilising customer insight and technology to improve responses. This role includes the oversight of all council resident engagements and consultations

- defining and improving customer service activity across the whole Council and works closely with the departments to achieve this. We also work closely with partner agencies to improve service access for the public across organisational boundaries, as part of the community strategy. As well as front facing services it delivers the councils corporate debt team , its multi-agency welfare and benefits services, land charges, travel services and interpreting services, providing efficient and effective delivery whilst maximising income to the authority.

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- Managing our ICT Outsource partners, including Capita to ensure VFM for contracted services and by leveraging the relationship enhancing the value to the council of this arrangement.

- Maintaining the ICT istructure used across the council and between us and our business partners; - Developing and implementing ICT policies and procedures that ensure both protection of the Council's ICT assets including information and most cost-effective use of such assets.

- Responsible for ICT and Information management Strategy development and Implementation

Business Support

A service which provides administrative, business, and management support functions across the Council in order to improve both efficiency and quality.

vision's Service Priorities

Lead the ongoing development of the welfare and benefits service as reform changes continue to develop; Deliver service efficiencies identified through digital service options, Drive service improvement from customer feedback; improve customer satisfaction with the way customer contacts are handled; 70% of enquiries completed at the first point of contact in the customer contact centre; increase self-service options through redesign of service delivery to enable them to be delivered via the website; Maximise collection of revenues to the authority through the development of the corporate debt team; Drive and support service transformation across the organisation Including the Croydon Challenge program;

		ORIGINAL BUDGET	Variations in Level of ORIGINA Expenditure on (A) BUDGE			%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
C1245F	Revenue and Benefits	8,319	75	(2,091)	6,303	(24)
C1270F	Contact Centre Division	329	11	(373)	(33)	(110)
C1265F	Strategy and Development Division	39	11	(3,215)	(3,165)	(8,215)
C1277F	Transformation	403	4	177	584	45
C1250F	Housing Benefits	-	-	80	80	n/a
C1315F	Business Support	1,544	114	(1,479)	179	(88)
C1290F C1295F	Information Communication Technology	5,050	34	(7,957)	(2,873)	(157)
	TOTAL NET SPEND	15,684	249	(14,858)	1,075	(93)

MOVEMENT IN NET EXPENDITURE

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Revenue and Benefits	240.5	229.7	(10.8)
Contact Centre Division	81.9	75.6	(6.3)
Strategy and Development Division	22.6	28.8	6.2
Transformation	4.0	6.0	2.0
Housing Benefits	-	-	-
Business Support	235.7	254.0	18.3
Information Communication Technology	36.0	35.0	(1.0)
201			
TOTAL FTE STAFF	620.7	629.1	8.4

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

COST CENTRE: C1240E

		ORIGINAL BUDGET	Expenditu	in Level of	ORIGINAL BUDGET	%
FORECAST 2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
2014/15		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(Ľ) %
22.231	Employees	21,710	250	111	22,071	2
	Premises related expenditure	17	250	(1)	16	(6)
	Supplies and Services	4,175	16	547	4.738	13
	Third Party Payments	14,566	10	(3,854)	10,722	(26)
	Transfer Payments	266,350	-	11,581	277,931	4
	Transport related expenditure	27	-	9	36	33
	Recharges from other services	114	-	(16)	98	(14)
	TOTAL EXPENDITURE	306,959	276	8,377	315,612	3
(265,678)	Government Grants	(265,678)	-	(11,126)	(276,804)	4
	Other Grants, reimbursements and contributions	(3,692)	(6)	(550)	(4,248)	15
	Fees and Charges	(3,408)	(27)	(206)	(3,641)	7
	Customer and Client Receipts	203	6	(4,455)	(4,246)	(2,192)
-	Interest Receivable	-	-	-	-	n/a
(5,211)	Recharges to other services	(5,211)	-	(1,153)	(6,364)	22
(278,286)	TOTAL INCOME	(277,786)	(27)	(17,490)	(295,303)	6
		· · · · · · · · · · · · · · · · · · ·				
26,065	NET CONTROLLABLE COST	29,173	249	(9,113)	20,309	(30)
	Capital Charges	11	-		11	
4 4 9 5	Deferred/Intangible Charges	4,425	-	(365)	4,060	- (8
4,423	REFCUS	4,425		(303)	4,000	n/a
(17,925)	Corporate support services bought in	(17,925)	-	(5,380)	(23,305)	30
	TOTAL UNCONTROLLABLE COST	(13,489)	-	(5,745)	(19,234)	43
			I	a and the second of		
12,576	NET COST OF SERVICE	15,684	249	(14,858)	1,075	(93)
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances		-	-		n/a
-	TOTAL APPROPRIATIONS	-	•	-	-	n/a
12,576	TOTAL NET EXPENDITURE	15.684	249	(14,858)	1.075	(93

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

REVENUE AND BENEFITS

COST CENTRE: C1245F

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
7,169	Employees	7,201	74	(109)	7,166	(0)
2	Premises related expenditure	2	-	(1)	1	(50)
1,552	Supplies and Services	1,602	-	(26)	1,576	(2)
	Third Party Payments	874	10	(199)	685	(22)
-	Transfer Payments	-	-	-	-	n/a
12	Transport related expenditure	12	-	-	12	-
	Recharges from other services	60	-	(16)	44	(27)
9,669	TOTAL EXPENDITURE	9,751	84	(351)	9,484	(3)
-	Government Grants	-	-	-	-	n/a
(1,635)	Other Grants, reimbursements and contributions	(1,635)	(6)	(550)	(2,191)	34
(2,484)	Fees and Charges	(2,484)	(3)	(95)	(2,582)	4
	Customer and Client Receipts	(68)	-		(68)	-
	Interest Receivable	-	-	-	-	n/a
(68)	Recharges to other services	(68)	-		(68)	-
	TOTAL INCOME	(4,255)	(9)	(645)	(4,909)	15
5,414	NET CONTROLLABLE COST	5,496	75	(996)	4,575	(17)
-	Capital Charges	-	-	-	-	n/a
46	Deferred/Intangible Charges	46	-	(46)	-	(100)
	REFCUS		-	· - ·	-	n/a
2,777	Corporate support services bought in	2,777	-	(1,049)	1,728	(38)
2,823	TOTAL UNCONTROLLABLE COST	2,823	-	(1,095)	1,728	(39)
8,237	NET COST OF SERVICE	8,319	75	(2,091)	6,303	(24)
Concerning and the second seco		The state of the s				
	Contributions to / (from) Earmarked Reserves		-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-		n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-		-	n/a
(-	TOTAL APPROPRIATIONS	=	-	-	-	n/a
8,237	TOTAL NET EXPENDITURE	8,319	75	(2,091)	6,303	(24)

*	OTHER	VARIATIONS	IN	LEVEL	OF	EXPENDITURE

* OTHER VARIATIONS IN LEVEL OF EXPENDITURE	£000's
Strategic budget - agreed pressures / service demands	
Strategic budget - agreed additional income / savings	
ICT Contract	(200
Process review and automation	(70
Debt fees (Corporate debt)	(15
Corporate debt income	(80
Free school meal charges	(50
Land charges	(500
	(915
Other resource changes	
Corporate support services bought in	(1,049
Removing Intangible Amortisation 2014/15	(46
Transfer of 2.89 FTEs from Revenue and Benefits to Contact Centre (page RED 6.4)	(82
Minor Variations (net)	1
	(1,176
TOTAL OTHER VARIATIONS IN RESOURCE	(2,09

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

CONTACT CENTRE DIVISION

COST CENTRE: C1270F

FORFALOT		ORIGINAL	Variations	in Level of	ORIGINAL	······
FORECAST		BUDGET		are on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
2,870	Employees	2,670	21	(378)	2,313	(13)
3	Premises related expenditure	3	-	-	3	-
649	Supplies and Services	713	-	-	713	-
-	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	.	-	n/a
3,522	TOTAL EXPENDITURE	3,386	21	(378)	3,029	(11)
	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(370)	Fees and Charges	(385)	(10)	6	(389)	1
-	Customer and Client Receipts	-	-		-	n/a
-	Interest Receivable	-	•	-		n/a
	Recharges to other services	(592)		185	(407)	(31)
(962)	TOTAL INCOME	(977)	(10)	191	(796)	(19)
	and the second					
2,560	NET CONTROLLABLE COST	2,409	11	(187)	2,233	(7)
-	Capital Charges	-	-	-	-	n/a
- 1	Deferred/Intangible Charges	=		-	-	n/a
	REFCUS	-	-	-	-	n/a
(2,080)	Corporate support services bought in	(2,080)	-	(186)	(2,266)	9
(2,080)	TOTAL UNCONTROLLABLE COST	(2,080)		(186)	(2,266)	9
480	NET COST OF SERVICE	329	11	(373)	(33)	(110)
-	Contributions to / (from) Earmarked Reserves	-		-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	_	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
	A second s	, , , , , , , , , , , , , , , , , , ,				
480	TOTAL NET EXPENDITURE	329	11	(373)	(33)	(110)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic buc	iget - agreed pressures / service demands					
						_
Strategic bur	det - agreed additional income / savings					<u>-</u>
	lget - agreed additional income / savings					
Change to M	onday to Friday 9am-4pm opening					(120)
Change to M Change to M	onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service					(120) (50)
Change to M Change to M Contract red	onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service uction - Veolia Integration					(120) (50) (58)
Change to M Change to M Contract red	onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service					(120) (50) (58)
Change to M Change to M Contract red	onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service uction - Veolia Integration					(120) (50) (58)
Change to M Change to M Contract red	onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service uction - Veolia Integration					(120) (50) (58) (40)
Change to M Change to M Contract red	onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service uction - Veolia Integration					(120) (50) (58)
Change to M Change to M Contract red Interpreting S	onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service uction - Veolia Integration Service - 1fte reduction					(120) (50) (58) (40)
Change to M Change to M Contract redu Interpreting S Other resour	onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service uction - Veolia Integration Service - 1fte reduction <u>ce changes</u>					(120) (50) (58) (40) (268)
Change to M Change to M Contract redu Interpreting S Other resour Transfer of 2	onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service uction - Veolia Integration Service - 1fte reduction <u>ce changes</u> .89 FTE from Revenue & Benefits to Contact Centre) (page RED 6.3)				(120) (50) (58) (40) (268) 82
Change to M Change to M Contract redu Interpreting S Other resour Transfer of 2 Minor Variati	onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service uction - Veolia Integration Service - 1fte reduction <u>ce changes</u> .89 FTE from Revenue & Benefits to Contact Centre ons (net)) (page RED 6.3)				(120) (50) (58) (40) (268) 82 (1)
Change to M Change to M Contract redu Interpreting S Other resour Transfer of 2 Minor Variati	onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service uction - Veolia Integration Service - 1fte reduction <u>ce changes</u> .89 FTE from Revenue & Benefits to Contact Centre	9 (page RED 6.3)				(120) (50) (58) (40) (268) 82
Change to M Change to M Contract redu Interpreting S Other resour Transfer of 2 Minor Variati	onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service uction - Veolia Integration Service - 1fte reduction <u>ce changes</u> .89 FTE from Revenue & Benefits to Contact Centre ons (net)	9 (page RED 6.3)				(120) (50) (58) (40) (268) 82 (1)
Change to M Change to M Contract redu Interpreting S Other resour Transfer of 2 Minor Variati	onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service uction - Veolia Integration Service - 1fte reduction <u>ce changes</u> .89 FTE from Revenue & Benefits to Contact Centre ons (net)	9 (page RED 6.3)				(120) (50) (58) (40) (268) 82 (1)
Change to M Change to M Contract redu Interpreting S Other resour Transfer of 2 Minor Variati	onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service uction - Veolia Integration Service - 1fte reduction <u>ce changes</u> .89 FTE from Revenue & Benefits to Contact Centre ons (net)	9 (page RED 6.3)				(120) (50) (58) (40) (268) 82 (1) (186)
Change to M Change to M Contract redu Interpreting S Other resour Transfer of 2 Minor Variati	onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service uction - Veolia Integration Service - 1fte reduction <u>ce changes</u> .89 FTE from Revenue & Benefits to Contact Centre ons (net)	9 (page RED 6.3)				(120) (50) (58) (40) (268) 82 (1)
Change to M Change to M Contract redu Interpreting S <u>Other resour</u> Transfer of 2 Minor Variati Corporate su	onday to Friday 9am-4pm opening onday to Friday 9am-4pm phone service uction - Veolia Integration Service - 1fte reduction <u>ce changes</u> .89 FTE from Revenue & Benefits to Contact Centre ons (net)	9 (page RED 6.3)				(120) (50) (58) (40) (268) 82 (1) (186)

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

STRATEGY AND DEVELOPMENT DIVISION

COST CENTRE: C1265F

FORECAST 2014/15		ORIGINAL BUDGET	Variations	in Level of are on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1,459	Employees	1,452	14	(9)	1,457	0
-	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	931	-	(69)	862	(7)
	Third Party Payments	- 1	-	367	367	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	54	-	•	54	-
	TOTAL EXPENDITURE	2,437	14	289	2,740	12
-	Government Grants		-	•		n/a
	Other Grants, reimbursements and contributions	-	-		-	n/a
	Fees and Charges	-	-	(5)	(5)	n/a
	Customer and Client Receipts	(114)	(3)	(3,620)	(3,737)	3,178
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(987)	- 1	(1)	(988)	0
(1,116)	TOTAL INCOME	(1,101)	(3)	(3,626)	(4,730)	330
1,328	NET CONTROLLABLE COST	1,336	11	(3,337)	(1,990)	(249)
	Capital Charges		: -	-	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS		-	•	-	n/a
	Corporate support services bought in	(1,297)	-	122	(1,175)	(9)
(1,297)	TOTAL UNCONTROLLABLE COST	(1,297)	•	122	(1,175)	(9)
)				
31	NET COST OF SERVICE	39	11	(3,215)	(3,165)	(8,215)
			100-00			
H	Contributions to / (from) Earmarked Reserves	-	-	÷.	-	n/a
	Contributions to / (from) Capital Reserves:	Ξ.	-	-	-	n/a
Ξ.	Financing of Capital Expenditure	-	-		-	n/a
-	Provision for Repayment of External Loans	i .	-		-	n/a
1 I I I I I I I I I I I I I I I I I I I	Contribution to / (from) General Balances	-	-	•	-0	n/a
	TOTAL APPROPRIATIONS	-	•	-	•.	n/a
-						
-	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	- 39	. 11	- (3,215)	- (3,165)	n/a (8,215)
- 31	TOTAL NET EXPENDITURE					(8,215)
- 31						
- 31 * OTHER VA	TOTAL NET EXPENDITURE					(8,215)
- 31 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					(8,215) £000's
- 31 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE					(8,215)
- 31 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					(8,215) £000's
- 31 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					(8,215) £000's
- 31 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					(8,215) £000's
- 31 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands					(8,215) £000's 29
- 31 * OTHER VA Strategic bud Webcasting f	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings					(8,215) £000's
- 31 * OTHER VA Strategic bud Webcasting f	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings					(8,215) £000's 29 29
- 31 * OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings losting					(8,215) £000's 29 29 (33)
- 31 * OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising ir	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings losting losting locome from Billboards					(8,215) £000's 29 29 (33) (32)
- 31 * OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Additional inc	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings losting losting locome from Billboards come through Advertising on intranet (net income)					(8,215) £000's 29 29 (33) (32) (5)
- 31 * OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Additional inc Increase Cro	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings losting losting locome from Billboards come through Advertising on intranet (net income) ydon Film Offcie net income	39				(8,215) £000's 29 (33) (32) (5) (5)
- 31 * OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Additional inc Increase Cro Diversify offe	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings losting isome from Billboards come through Advertising on intranet (net income) ydon Film Offcie net income ring and increase external design income and subs	39				(8,215) £000's 29 (33) (32) (5) (5) (3)
- 31 * OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Additional inc Increase Cro Diversify offe Advertising o	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings losting icome from Billboards iome through Advertising on intranet (net income) ydon Film Offcie net income ring and increase external design income and subs n dot gov site (net income)	39				(8,215) £000's 29 (33) (32) (5) (5) (3) (20)
- 31 * OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Additional inc Increase Crop Diversify offe Advertising of Reduce Corp	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings losting icome from Billboards ome through Advertising on intranet (net income) ydon Film Offcie net income ring and increase external design income and subs n dot gov site (net income) orate campaign budget	39				(8,215) £000's 29 (33) (32) (5) (5) (3) (20) (20)
- 31 * OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Additional inc Increase Crop Diversify offe Advertising of Reduce Corp	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings losting icome from Billboards iome through Advertising on intranet (net income) ydon Film Offcie net income ring and increase external design income and subs n dot gov site (net income)	39				(8,215) £000's 29 (33) (32) (5) (5) (3) (20) (20)
- 31 * OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Additional inc Increase Croy Diversify offe Advertising of Reduce Corp Review of ma	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings losting icome from Billboards ome through Advertising on intranet (net income) ydon Film Offcie net income ring and increase external design income and subs n dot gov site (net income) orate campaign budget	39				(8,215) £000's 29 (33) (32) (5) (5) (3) (20) (20) (58)
- 31 * OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Additional inc Increase Croy Diversify offe Advertising of Reduce Corp Review of ma	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings losting icome from Billboards ome through Advertising on intranet (net income) ydon Film Offcie net income ring and increase external design income and subs n dot gov site (net income) orate campaign budget unagement structure	39				(8,215) £000's 29
- 31 * OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Additional inc Increase Croy Diversify offe Advertising of Reduce Corp Review of ma	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings losting icome from Billboards ome through Advertising on intranet (net income) ydon Film Offcie net income ring and increase external design income and subs n dot gov site (net income) orate campaign budget unagement structure	39				(8,215) £000's 29 (33) (32) (5) (5) (3) (20) (20) (58)
- 31 * OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Additional inc Increase Croy Diversify offe Advertising of Reduce Corp Review of ma	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings losting income from Billboards isome through Advertising on intranet (net income) ydon Film Offcie net income ring and increase external design income and subs in dot gov site (net income) orate campaign budget inagement structure habling Croydon Challenge Programme	39				(8,215) £000's 29 (33) (32) (5) (5) (3) (20) (20) (58) (3,560)
- 31 * OTHER VA Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Advertising in Advertising offe Advertising o	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings losting income from Billboards isome through Advertising on intranet (net income) ydon Film Offcie net income ring and increase external design income and subs in dot gov site (net income) orate campaign budget inagement structure habling Croydon Challenge Programme	39				(8,215) £000's 29 (33) (32) (5) (5) (3) (20) (20) (58) (3,560)
OTHER VA Strategic bud Webcasting f Strategic bud WebCloud H Advertising in Additional ince Increase Croy Diversify offe Advertising o Reduce Corp Review of ma Digital and Er Other resource	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings losting income from Billboards isome through Advertising on intranet (net income) ydon Film Offcie net income ring and increase external design income and subs in dot gov site (net income) orate campaign budget inagement structure habling Croydon Challenge Programme	39				(8,215) £000's 29 (33) (32) (5) (5) (3) (20) (20) (58) (3,560)
OTHER VA Strategic bud Webcasting f Strategic bud Webcasting in Advertising in Increase Crop Diversify offe Advertising o Reduce Corp Review of ma Digital and Er Other resource Corporate su	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings losting income from Billboards isome through Advertising on intranet (net income) ydon Film Offcie net income ring and increase external design income and subs in dot gov site (net income) orate campaign budget inagement structure habling Croydon Challenge Programme se changes	equent profit				(8,215) £000's 29 (33) (32) (5) (5) (5) (3) (20) (20) (20) (58) (3,560) (3,736)
OTHER VA Strategic bud Webcasting f Strategic bud Webcasting in Advertising in Increase Crop Diversify offe Advertising o Reduce Corp Review of ma Digital and Er Other resource Corporate su	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings boome from Billboards or Cabinet Meetings get - agreed additional income / savings boome from Billboards or Cabinet Meetings get - agreed additional income / savings boome from Billboards or Cabinet Meetings get - agreed additional income / savings boome from Billboards or cabinet from Billboards or	equent profit				(8,215) £000's 29 (33) (32) (5) (5) (3) (20) (20) (20) (58) (3,560) (3,736) 122
OTHER VA Strategic bud Webcasting f Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Advertising o Increase Crop Diversify offe Advertising o Reduce Corp Review of ma Digital and Er Other resource Corporate su Transfer of w Centralise L&	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings boome from Billboards or Cabinet Meetings get - agreed additional income / savings boome from Billboards or Cabinet Meetings get - agreed additional income / savings boome from Billboards or Cabinet Meetings get - agreed additional income / savings boome from Billboards or cabinet from Billboards or	equent profit				(8,215) £000's 29 (33) (32) (5) (5) (3) (20) (20) (20) (58) (3,560) (3,736) 122 400
OTHER VA Strategic bud Webcasting f Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Increase Crop Diversify offe Advertising o Reduce Corp Review of ma Digital and Er Other resource Corporate su Transfer of w Centralise L&	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings boome from Billboards or Cabinet Meetings get - agreed additional income / savings boome from Billboards or Cabinet Meetings get - agreed additional income / savings boome from Billboards get - agreed additional income / savings boome from Billboards get - agreed additional income / savings boome from Billboards get - agreed additional income / savings boome from Billboards get - agreed additional income / savings boome from Billboards get - agreed additional income / savings boome from Billboards get - agreed additional income / savings get - agreed additional income / savings income / savings orate campaign budget magement structure habling Croydon Challenge Programme tec changes	equent profit				(8,215) £000's 29 (33) (32) (5) (5) (3) (20) (20) (20) (58) (3,560) (3,736) 122 400 (15)
OTHER VA Strategic bud Webcasting f Strategic bud Webcasting f Strategic bud Web Cloud H Advertising in Increase Crop Diversify offe Advertising o Reduce Corp Review of ma Digital and Er Other resource Corporate su Transfer of w Centralise L&	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings boome from Billboards or Cabinet Meetings get - agreed additional income / savings boome from Billboards or Cabinet Meetings get - agreed additional income / savings boome from Billboards get - agreed additional income / savings boome from Billboards get - agreed additional income / savings boome from Billboards get - agreed additional income / savings boome from Billboards get - agreed additional income / savings boome from Billboards get - agreed additional income / savings boome from Billboards get - agreed additional income / savings get - agreed additional income / savings income / savings orate campaign budget magement structure habling Croydon Challenge Programme tec changes	equent profit				(8,215) £000's 29 (33) (32) (5) (5) (5) (20) (20) (20) (20) (20) (3,736) (3,736) 122 400 (15) (15) (15)
- 31 * OTHER VA Strategic bud Webcasting f Strategic bud Webcloud H Advertising on Increase Crop Diversify offe Advertising on Reduce Corp Review of ma Digital and Er Other resourc Corporate su Transfer of w Centralise L&	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings or Cabinet Meetings get - agreed additional income / savings boome from Billboards or Cabinet Meetings get - agreed additional income / savings boome from Billboards or Cabinet Meetings get - agreed additional income / savings boome from Billboards get - agreed additional income / savings boome from Billboards get - agreed additional income / savings boome from Billboards get - agreed additional income / savings boome from Billboards get - agreed additional income / savings boome from Billboards get - agreed additional income / savings boome from Billboards get - agreed additional income / savings get - agreed additional income / savings income / savings orate campaign budget magement structure habling Croydon Challenge Programme tec changes	equent profit				(8,215) £000's 29 (33) (32) (5) (5) (3) (20) (20) (20) (20) (3,560) (3,560) (3,736) (3,736) (122 400 (15) (15)

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CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

TRANSFORMATION

COST CENTRE: C1277F

BUDGET 2014/15 (A) £000's 403 - - - - - - - - - - - - -	LAPENdit Inflation (B) £000's 4 - - - - - - - - - - - - - - - - - -	Ire on (A) * Other (C) £000's (46) - 6 6	BUDGET 2015/16 (D) £000's 361 - - - - - - - - - - - - - - - - - - -	% CHANGE (E) % (10) n/a n/a n/a n/a (9) n/a n/a n/a n/a n/a n/a n/a n/a n/a n/a
(A) £000's 403 - - - - 403 - - - - - - - - - - - - -	(B) £000's 4 - - - - - - - - - - - - -	(C) <u>£000's</u> (46) - 6 - - - (40) - - - - - - - - - - - - -	(D) <u>£000's</u> - - - - - - - - - - - - -	(E) % (10) n/a n/a n/a n/a n/a n/a n/a n/a n/a n/a
£000's 403 - - - - - - - - - - - - - - - - - - -	£000's 4 - - - - - - 4 - - - - - - - - - - -	£000's (46) - 6 - - - - (40) - - - - - - - - - - - - - - - - - - -	£000's 361 - 6 - - - - 367 - - - - - - - - - - - - - - - - - - -	% (10) n/a n/a n/a n/a (9) n/a n/a n/a n/a n/a n/a (9) (9) (9) (9) (9)
403 - - - - - 403 - - - - - - - - - - - - - - - - - - -	4	(46) - 6 - - - - (40) - - - - - - - - - - - - - - - - - - -	361 - 6 - - - - 367 - - - - - - - - - - - - - - - - - - -	(10) n/a n/a n/a n/a (9) n/a n/a n/a n/a n/a n/a (9)
- - - - - - - - - - - - - - - - - - -		- 6 - - - - (40) - - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	n/a n/a n/a n/a n/a (9) n/a n/a n/a n/a n/a n/a n/a n/a n/a n/a
403		- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	n/a n/a n/a n/a (9) n/a n/a n/a n/a n/a n/a (9)
403		- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	n/a n/a n/a (9) n/a n/a n/a n/a n/a n/a (9)
403		- - - - - - - - - (40) - - - -	- - - - - - -	n/a n/a (9) n/a n/a n/a n/a n/a n/a (9)
403		- - - - - - - - - (40) - - - -	- - - - - - -	n/a n/a (9) n/a n/a n/a n/a n/a (9)
403		- - - - - - - - - (40) - - - -	- - - - - - -	n/a (9) n/a n/a n/a n/a n/a (9)
403		- - - - - - - - - (40) - - - -	- - - - - - -	(9) n/a n/a n/a n/a n/a (9) n/a
403		- - - - - - - - - (40) - - - -	- - - - - - -	n/a n/a n/a n/a n/a (9) n/a
-	-	- - - (40) - - -		n/a n/a n/a n/a n/a (9)
-	-	- - - (40) - - -		n/a n/a n/a n/a (9)
-	-	- - - (40) - - -	- - - - - - 367	n/a n/a n/a (9) n/a
-	-	- - - (40) - - -	- - - - - 367	n/a n/a (9) n/a
-	-	- - (40) - - -		n/a n/a (9) n/a
-	-	- (40) - - -	- - 367 - - -	n/a (9) n/a
-	-	-	- 367	(9) n/a
-	-	-		n/a
-	-	-		n/a
	-	-	-	
-	-	-	-	
-	-	-	_	n/a
-				
-		047		n/a
•		217	217	<u>n/a</u>
		217	217	<u>n/a</u>
403	4	177	584	45
r			· · · · · ·	
-	-	-	-	n/a
-	-	-		n/a
-	-	-	-	n/a
-	-	-	- 1	n/a
Ξ.	-		-	n/a
-	<u> </u>	-	-	n/a
403	4	177	584	45
				£000's
				- (40)
				<u>(40)</u> 217

TOTAL OTHER VARIATIONS IN RESOURCE

RESOURCES

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

HOUSING BENEFITS

COST CENTRE: C1250F

FORECAST		ORIGINAL	Variationa	in Level of	ORIGINAL	
		BUDGET		in Level of ire on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
2014/13	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(L) %
	Employees	2000 3	-		- 2000 3	^ n/a
	Premises related expenditure				_	n/a
	Supplies and Services	1,272	-		1,272	11/2
	Third Party Payments	1,272	-	_	1,272	-
		-	-	-	077 001	n/a
	Transfer Payments	266,350	-	11,581	277,931	4
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-		-	n/a
	TOTAL EXPENDITURE	267,622		11,581	279,203	4
	Government Grants	(265,565)	-	(11,126)	(276,691)	4
	Other Grants, reimbursements and contributions	(2,057)	-	0	(2,057)	(0)
	Fees and Charges	-	-	-	-	n/a
	Customer and Client Receipts		-	(375)	(375)	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(268,122)	TOTAL INCOME	(267,622)	•	(11,501)	(279,123)	4
(500)	NET CONTROLLABLE COST	-	•	80	80	n/a
-	Capital Charges	_	-	_	-	n/a
	Deferred/Intangible Charges		-	_		n/a
	REFCUS					n/a
	Corporate support services bought in	-	-	_	-	
	TOTAL UNCONTROLLABLE COST	-			-	n/a
-	TOTAL UNCONTROLLABLE COST				-	n/a
(500)						
(500)	NET COST OF SERVICE	-		80	80	n/a
	*					
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	•	-	-	-	n/a
-	Financing of Capital Expenditure	-	-		-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
					1	
-	Contribution to / (from) General Balances	H	-	-		n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-		
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	00	-	
-	TOTAL APPROPRIATIONS	-		00	80	n/a
-		-	-	-		n/a
(500)	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	-	-		n/a n/a
(500)	TOTAL APPROPRIATIONS	- 	-	-		n/a
- (500) * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	-		n/a n/a
- (500) * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	- 	-	-		n/a n/a
- (500) * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	-		n/a n/a
- (500) * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		-	-		n/a
- (500) * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	- - -	-		n/a
- (500) * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	-	-		n/a n/a
- (500) * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	 	-	-		n/s
- (500) * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands		-	-		n/a
- (500)] * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings		-	-		<u>n/a</u> <u>£000's</u> -
- (500)] * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	- -	-	-		<u>n/a</u> <u>£000's</u> -
- (500)] * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	- -	-	-		<u>n</u> /a <u>£000's</u> -
- (500)] * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings		-	-		<u>n/a</u> <u>£000's</u> -
- (500)] * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings		-	-		n/a n/a £000's -
- (500)] * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings		-	-		n/a n/a £000's -
- (500) * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-	-		n/a n/a £000's -
- (500)] * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-	-	-		<u>n/a</u> <u>£000's</u>
- (500)] * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	-		-		n/a <u>£000's</u>
- (500)] * OTHER VA Strategic bud Strategic bud Welfare refor	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands lget - agreed additional income / savings m	-		-		
- (500) * OTHER VA Strategic bud Strategic bud Welfare refor Other resource	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings m			-		<u>n/a</u> <u>£000's</u> (375)
- (500) * OTHER VA <u>Strategic bud</u> <u>Strategic bud</u> Welfare refor <u>Other resourc</u>	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands lget - agreed additional income / savings m			-		n/a n/a £000's
- (500) * OTHER VA <u>Strategic bud</u> <u>Strategic bud</u> Welfare refor <u>Other resourc</u>	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings m			-		
- (500) * OTHER VA Strategic bud Strategic bud Welfare refor Other resource	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings m			-		
- (500) * OTHER VA Strategic bud Strategic bud Welfare refor	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings m			-		
- (500) * OTHER VA Strategic bud Strategic bud Welfare refor Other resource	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings m			-		
- (500) * OTHER VA Strategic bud Strategic bud Welfare refor	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings m			-		
- (500) * OTHER VA Strategic bud Strategic bud Welfare refor Other resource	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings m			-		
- (500) * OTHER VA Strategic bud Strategic bud Welfare refor	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings m			-		

RESOURCES CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

BUSINESS SUPPORT

COST CENTRE: C1315F

		ORIGINAL	Variations		ORIGINAL	7000
FORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
8,154	Employees	8,196	114	409	8,719	6
-	Premises related expenditure	-	-	-	-	n/a
27	Supplies and Services	27	-	49	76	181
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments		-			n/a
-	Transport related expenditure	-	-	10	10	n/a
-	Recharges from other services	-	-	-	-	n/a
8,181	TOTAL EXPENDITURE	8,223	114	468	8,805	7
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions			-	•	n/a
(1)	Fees and Charges	(1)	-	-	(1)	-
2 ⁴	Customer and Client Receipts		-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(3,090)	Recharges to other services	(3,090)	-	(434)	(3,524)	14
(3,091)	TOTAL INCOME	(3,091)	-	(434)	(3,525)	14
5,090	NET CONTROLLABLE COST	5,132	114	34	5,280	3
	Capital Charges	•	 .		-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
(3,588)	Corporate support services bought in	(3.588)	-	(1,513)	(5,101)	42
	TOTAL UNCONTROLLABLE COST	(3,588)	-	(1,513)	(5,101)	42
		()				
1,502	NET COST OF SERVICE	1,544	114	(1,479)	179	(88)
					11.0.00	and the second
	Contributions to / (from) Earmarked Reserves	-	-		-,	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances		-	-	-	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	
1,502	TOTAL NET EXPENDITURE	1,544	114	(1,479)	179	(88)

* OTHER VARIATIONS IN LEVEL OF EXPENDITURE £000's Strategic budget - agreed pressures / service demands -Strategic budget - agreed additional income / savings Deploy technology refresh and expand scanning (131) (131) Other resource changes Transfer of 3 FTE from HR to Business Support (pages RED 2.4 & 2.7) 99 Increase in Supplies & Services 70 Increase in Corporate Support Services Bought in (1,513) Minor Variations (4) (1,348) (1,479) TOTAL OTHER VARIATIONS IN RESOURCE

RESOURCES

CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

INFORMATION COMMUNICATION TECHNOLOGY

COST CENTRE: C1290F, C1295F

		ORIGINAL	Variations	in Level of	ORIGINAL			
FORECAST		BUDGET	Expenditu		BUDGET	%		
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE		
6000ia		(A)	(B) £000's	(C) £000's	(D) £000's	(E)		
£000's	Employees	£000's 1,788	23	244	2,055	<u>%</u> 15		
	Premises related expenditure	12	-		12	-		
(370)	Supplies and Services	(370)	16	587	233	(163)		
10,677	Third Party Payments	13,692	-	(4,022)	9,670	(29)		
	Transfer Payments	-	÷	÷	-	n/a		
	Transport related expenditure	15	-	(1)	14	(7)		
	Recharges from other services TOTAL EXPENDITURE	15,137	39	(3,192)	11,984	<u>n/a</u> (21)		
	Government Grants	(113)		-	(113)			
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a		
	Fees and Charges	(538)	(14)	(112)	(664)	23		
	Customer and Client Receipts	385	9	(460)	(66)	(117)		
	Interest Receivable	-	-	-	-	n/a		
	Recharges to other services TOTAL INCOME	(474)	- (5)	(903) (1,475)	(1,377) (2,220)	191 200		
(740)	TOTAL INCOME	(740)]	(5)	(1,475)	(2,220)	200		
11.810	NET CONTROLLABLE COST	14,397	34	(4,667)	9,764	(32)		
						······································		
1.011 2.0	Capital Charges	11	-		11	•		
4,379	Deferred/Intangible Charges	4,379	-	(319)	4,060	(7)		
-	REFCUS	-		-	-	n/a		
	Corporate support services bought in TOTAL UNCONTROLLABLE COST	(13,737) (9,347)	-	(2,971) (3,290)	(16,708) (12,637)	<u>22</u> 35		
(9,347)	IOTAL UNCONTROLLABLE COST	(9,347)]		(3,290)	(12,037)	30		
2.463	NET COST OF SERVICE	5,050	34	(7,957)	(2,873)	(157)		
-	Contributions to / (from) Earmarked Reserves			-		n/a		
•	Contributions to / (from) Capital Reserves:	-		×	-	n/a		
-	Financing of Capital Expenditure	-	-		-	n/a		
-	Provision for Repayment of External Loans	-	-	-		n/a		
	Contribution to / (from) General Balances	-	-	-	-	n/a		
	TOTAL APPROPRIATIONS							
	TOTAL APPROPRIATIONS	-	•	•	· · · · · ·	n/a		
-	TOTAL APPROPRIATIONS	- 5,050	- 34	(7,957)	(2,873)	(157)		
2,463	TOTAL NET EXPENDITURE		- 34			(157)		
2,463			- 34					
- 2,463 * OTHER VA	TOTAL NET EXPENDITURE		- 34			(157)		
- 2,463 * OTHER VA	TOTAL NET EXPENDITURE		34			(157)		
- 2,463 * OTHER VA	TOTAL NET EXPENDITURE		34			(157)		
- 2,463 * OTHER VA	TOTAL NET EXPENDITURE		34			(157)		
2,463 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings		34			(157) £000's		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings luction in PC's		34			(157) £000's 		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec Cancel Profe	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings luction in PC's ssional Services Training		34			(157) £000's - (58) (100)		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec Cancel Profe Cancel Netion	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings luction in PC's ssional Services Training an Licence		34			(157) £000's (58) (100) (47)		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec Cancel Profe Cancel Netion Reduce Pre-f	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings luction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.)		34			(157) £000's (58) (100) (47) (464)		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec Cancel Profe Cancel Netion Reduce Pre-f	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings luction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers		34			(157) £000's		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec Cancel Profe Cancel Profe Cancel Netion Reduce Pre-F Renegotiate of	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings luction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers		34			(157) £000's (58) (100) (47) (464) (250)		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec Cancel Profe Cancel Profe Cancel Netion Reduce Pre-F Renegotiate of	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings luction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers		34			(157) £000's (58) (100) (47) (464) (250) (100)		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec Cancel Profe Cancel Profe Cancel Netion Reduce Pre-F Renegotiate of	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings luction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers		34			(157) £000's (58) (100) (47) (464) (250) (100)		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec Cancel Profe Cancel Netio: Reduce Pre-F Renegotiate c Increase HR/	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings luction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers A recharge		34			(157) £000's (58) (100) (47) (464) (250) (100)		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec Cancel Profe Cancel Netica Reduce Pre-f Renegotiate of Increase HR/ Other resource	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings luction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers A recharge		34			(157 £000's (58 (100 (47 (464 (250 (100 (1,019		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec Cancel Profe Cancel Profe Cancel Netica Reduce Pre-F Renegotiate o Increase HR/ Other resourc Transfer Bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings fuction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers A recharge get for Vacant Director post in RED to PLACE	5,050	34			(157) £000's (58) (100) (47) (464) (250) (100) (1,019) (150)		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec Cancel Profe Cancel Profe Cancel Netion Reduce Pre-f Renegotiate of Increase HR/ Other resource Transfer Bud Transfer of O	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings luction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers A recharge	5,050	34			(157 £000's (58 (100 (47 (464 (250 (100 (1,019 (1,019 (150 (984		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec Cancel Profe Reduce Pre-f Renegotiate c Increase HR/ Other resourc Transfer Bud Transfer G O Transfer of O Transfer of w	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings luction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers A recharge get for Vacant Director post in RED to PLACE ne Oracle from ICT to shared Service Centre (page	5,050	34			(157) £000's (58) (100) (47) (464) (250) (100) (1,019) (150) (984) (400)		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec Cancel Profe Cancel Netica Reduce Pre-f Renegotiate o Increase HR/ Other resourd Transfer Bud Transfer Bud Transfer of O Transfer of W Re-alignment Corporate Su	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings luction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers A recharge see changes get for Vacant Director post in RED to PLACE ne Oracle from ICT to shared Service Centre (page eb contract from ICT to Strategy and Development of Corporate Services (page RED 5.9) pport Services bought in	5,050	34			(157 £000's (58 (100 (464 (250) (100) (100) (100) (100) (100) (150) (984 (400) (1,242) (2,971)		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec Cancel Profe Cancel Profe Cancel Netion Reduce Pre-f Renegotiate of Increase HR/ Other resourd Transfer Bud Cither resourd Transfer of O Transfer of W Re-alignment Corporate Su Variation in C	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings luction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers A recharge get for Vacant Director post in RED to PLACE ne Oracle from ICT to shared Service Centre (page eb contract from ICT to Strategy and Development of Corporate Services (page RED 5.9) pport Services bought in apital Asset Charges	5,050	34			(157) £000's (58) (100) (47) (464) (250) (100) (110) (120) (120) (120) (122) (120) (122) (12		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec Cancel Profe Cancel Profe Cancel Netior Reduce Pre-f Renegotiate of Increase HR/ Other resourc Transfer Bud Transfer Bud Transfer of w Re-alignment Corporate Su Variation in C Decrease in of	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings luction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers A recharge get for Vacant Director post in RED to PLACE ne Oracle from ICT to shared Service Centre (page eb contract from ICT to Strategy and Development of Corporate Services (page RED 5.9) pport Services bought in apital Asset Charges lirect recharges to other services	5,050	34			(157 £000's (58 (100) (47 (464 (250) (100) (1,019) (150) (984 (400) (1,242 (2,971) (319) 574		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec Cancel Profe Cancel Netice Reduce Pre-F Renegotiate c Increase HR/ Other resourc Transfer Bud Transfer Bud Transfer of w Re-alignment Corporate Su Variation In C Decrease in c Re-alignment	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings luction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers A recharge get for Vacant Director post in RED to PLACE ne Oracle from ICT to strategy and Development of Corporate Services (page RED 5.9) pport Services bought in apital Asset Charges litect recharges to other services of Corporate Services Supplies and Services	5,050	34			(157) £000's (58) (100) (47) (464 (250) (10)		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec Cancel Profe Cancel Netio: Reduce Pre-f Renegotiate c Increase HR/ Other resourc Transfer Bud Transfer Bud Transfer of O Transfer of w Re-alignment Uariation in C Decrease in c Re-alignment Minor Variatic	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings luction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers A recharge get for Vacant Director post in RED to PLACE ne Oracle from ICT to shared Service Centre (page eb contract from ICT to strategy and Development of Corporate Services (page RED 5.9) pport Services bought in apital Asset Charges lifect recharges to other services of Corporate Services Supplies and Services ons (net)	5,050 RED 5.7) (page RED 6.5)	34			(157 £000's (58 (100 (47 (464 (250 (100 (100 (1,019 (150 (984 (400) (1,242 (2,971 (319) 574 (70) 1		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec Cancel Profe Cancel Profe Cancel Netice Reduce Pre-f Renegotiate of Increase HR/ Other resourd Transfer Bud Transfer Bud Transfer of O Transfer of W Re-alignment Minor Variatic Additional pro	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings fuction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers A recharge get for Vacant Director post in RED to PLACE ne Oracle from ICT to shared Service Centre (page eb contract from ICT to Strategy and Development of Corporate Services (page RED 5.9) pport Services bought in apital Asset Charges lifect recharges to other services of Corporate Services Supplies and Services ons (net) pposed costs of administering Selective Landlord Lie	RED 5.7) (page RED 6.5)	34			(157) £000's (58) (100) (47) (464) (250) (100) (100) (150) (984) (400) (1,242) (2,971) (319) 574 (70) 1 (810)		
2,463 * OTHER VA Strategic bud Strategic bud 10% p.a. Rec Cancel Profe Cancel Profe Cancel Netice Reduce Pre-f Renegotiate of Increase HR/ Other resourd Transfer Bud Transfer Bud Transfer of O Transfer of W Re-alignment Minor Variatic Additional pro	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings luction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers A recharge get for Vacant Director post in RED to PLACE ne Oracle from ICT to shared Service Centre (page eb contract from ICT to strategy and Development of Corporate Services (page RED 5.9) pport Services bought in apital Asset Charges lifect recharges to other services of Corporate Services Supplies and Services ons (net)	RED 5.7) (page RED 6.5)	34			(157 £000's (58 (100 (47 (464 (250 (100 (1,019 (1,019 (1,019 (150 (984 (400 (1,242 (2,971 (319 574 (70 1 (810 (567		
2,463 * OTHER VA Strategic bud Strategic bud Strategic bud 10% p.a. Rec Cancel Profe Cancel Netice Reduce Pre-f Renegotiate o Increase HR/ Other resourd Transfer Bud Transfer Bud Transfer GO Transfer of O Transfer of W Re-alignment Minor Variatic Additional pro	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings fuction in PC's ssional Services Training an Licence Paid Days Budget (£1,050 p.a.) connectIT contracts and service towers A recharge get for Vacant Director post in RED to PLACE ne Oracle from ICT to shared Service Centre (page eb contract from ICT to Strategy and Development of Corporate Services (page RED 5.9) pport Services bought in apital Asset Charges lifect recharges to other services of Corporate Services Supplies and Services ons (net) pposed costs of administering Selective Landlord Lie	RED 5.7) (page RED 6.5)	34			(157) £000's (58) (100) (47) (464) (250) (100) (1,019) (150) (100) (1,019) (150) (1984) (400) (1,242) (2,971) (319) 574 (70) 1		

* Subject to Cabinet's consideration of the outcomes of public consultation.

SUBSIDISED TRAVEL

SERVICE DESCRIPTION

SUBSIDISED TRAVEL

Freedom Pass Scheme

The Freedom Pass scheme provides free travel at any time on public transport (Transport for London buses, tube, tram Docklands Light Railway and London Overground) within Greater London to borough residents who have either reached the female state retirement age, or who meet the qualifying criteria for the Disabled Freedom Pass. It also provides these pass holders with free travel in standard accommodation on most local national rail services (other than London Overground) between 9.30am and 4.30am on the following mornings, Monday to Friday, plus all day at weekends and on public holidays.

There are a number of exceptions where free travel on trains is not available. Freedom Passes issued under the English National Concessionary Travel Scheme also allow free travel anywhere else in England on local buses between 9.30 am and 11 pm Monday to Friday, all day at weekends and on public holidays. The scheme is administered by London Councils with costs being recharged to individual London boroughs based mainly on usage of the scheme. This scheme was extended from 1.4.08 to all parts of Britain, however

London Taxicard Scheme

passes can only be used in the resident nation.

This scheme enables clients who are blind or who have severe mobility disabilities and who are not ordinarily able to use public transport, to make a number of journeys each year by licensed black cabs at a subsidised rate. The scheme is administered by London Councils.

Blue Badge Scheme

The Blue Badge provides on-street parking concessions throughout the European Union to car users who have severely limited mobility, those who are regular drivers unable to use some or all types of parking meters because of a severe disability in both arms or those who qualify under other automatic criteria.

0087		ORIGINAL BUDGET		ns in Level of liture on (A)	ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
C1600E	Subsidised Travel	14,714	0	699	15,413	5
	TOTAL NET SPEND	14,714	0	699	15,413	5

MOVEMENT IN NET EXPENDITURE

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	 FTE STAFF	FTE STAFF	FTE STAFF
	140	-	
		-	1
		-	
TOTAL FTE STAFF	-	-	-

SUBSIDISED TRAVEL

COST CENTRE: C1600E

		· · · · · · · · · · · · · · · · · · ·	ORIGINAL			ORIGINAL	
2014/15 DESCRIPTION Expenditure on (A) (A) PUDGET (B) Expenditure on (A) (B) PUDGET (B) PUDGET (B) PUDGET (C)	FORECAST						2002.04
COOs CO CO CO CO CO Source Sourc							
ECOO's ECOO's<	2014/15	DESCRIPTION					
 Employees Premises related expanditure 4 5 5 7 ransfor Flated expenditure - -	£000's						
Premises related expanditure 4	- 2000 5	Employees		-			^^
48 Supplies and Services 48 - - 48 14,685 Fransfer Flagments 14,685 699 15,365 - - - - - 14,730 TOTAL EXPENDITURE 14,714 699 15,413 - Other Grants, reimbursements and contributions - - - - - - - - - - Customer and Client Receipts - - - - - Interest Receivabate - - - - - 14,730 NET CONTROLLABLE COST 14,714 - 699 15,413 - - - - - - - - - - 14,730 NET CONTROLLABLE COST 14,714 - 699 15,413 -	-		-	-	-	-	n/a
14,682 Thid Pary Payments 14,665 - 699 15,365 - Transfor Trainstor avents -	48		48	-	-	48	-
Transport related expenditure Recharges from other services Account of the service of the service of the service of the service of the services Account of the ser		Third Party Payments	14,666		699	15,365	5
- Recharges from other services - - - 14,730 TOTAL EXPENDITURE 14,714 689 15,413 - Other Grants, reimbursments and contributions - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - TOTAL INCOME - - - - - TOTAL INCONTROLLABLE COST 14,714 - 699 15,413 - TOTAL UNCONTROLLABLE COST - - - - - TOTAL UNCONTROLLABLE COST - - - - 14,730 NET COST OF SERVICE 14,714 - 699 15,413 - - - - - - - Contri	-		-	-	-	-	n/a
14,730 TOTAL EXPENDITURE 14,714 - 699 15,413 Covernment Grants -	-		-		-	-	n/a
Government Grants - - - - Other Grants, reimbursments and contributions - - - - Customer and Client Receipts - - - - - Intrest Receivable - - - - - - 14.730 NET CONTROLLABLE COST 14,714 - 699 15,413 Capital Charges - - - - - - 14.730 NET CONTROLLABLE COST 14,714 - 699 15,413 Capital Charges - - - - - - 14.730 NET COST OF SERVICE 14,714 - 699 15,413 Contributions to / (from) Capital Reserves: - - - - 14,730 NET COST OF SERVICE 14,714 - 699 15,413 Contributions to / (from) Capital Reserves: - - - - 14,730 NET COST OF SERVICE 14,714 - 699 15,413 Total NECOST OF SERVICE 14,714 - </td <td>-</td> <td></td> <td>-</td> <td></td> <td>-</td> <td>-</td> <td>n/a</td>	-		-		-	-	n/a
Other Grants, reimbursements and contributions Castomer and Client Receipts Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME Capital Charges Castomer and Client Receipts Castomer Action Receipts Castomer Action Castomer Action Castomer Action Castomer Action Castomer Receipts Castomer R	14,730	TOTAL EXPENDITURE	14,714	-	699	15,413	5
Pees and Charges Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME TOTAL UNCONTROLLABLE COST TOTAL UNCONTROL TEXPENDITURE TOTAL UNCONTROL EXPENDITURE TOTAL APPROPRIATIONS TOTAL PROPORIATIONS TOTAL UNCONTROL SIN LEVEL OF EXPENDITURE TOTAL UNCONTROL SIN LEVEL OF EXPENDITURE TOTAL UNCO	-	Government Grants	-	-	-	-	n/a
Fees and Charges Customer and Clerr Receipts Interest Receivable Recharges to other services TOTAL INCOME TOTAL INCOME TOTAL INCOME Capital Charges Capital Support services bought in Capital Charges Capital Support services bought in Capital Charges Capital Support Service Capital Charges Capital Char	-	Other Grants, reimbursements and contributions		-	-	-	n/a
Customer and Client Receipts Recharges to other services Recharges to other services TOTAL INCOME Capital Charges Capital Ch	<u> </u>	Fees and Charges	-	-	-	-	n/a
Recharges to other services O TOTAL INCOME O TOTAL INCOME O TOTAL INCOME O TOTAL INCOME O Capital Charges O Contributions to / (from) Capital Reserves O Contribution to / (from) Capital Reserves Contribution to / (from) Capital Reserves Contribution to / (f	-	Customer and Client Receipts	-	-	-	-	n/a
- TOTAL INCOME - <t< td=""><td>-</td><td>Interest Receivable</td><td>-</td><td>-</td><td></td><td>-</td><td>n/a</td></t<>	-	Interest Receivable	-	-		-	n/a
14,730 NET CONTROLLABLE COST 14,714 699 15,413 - Capital Charges - - - - - Deforred/Intangible Charges - - - - - - Corporate support services bought in -	-	Recharges to other services	-	-	-	-	n/a
14,730 NET CONTROLLABLE COST 14,714 699 15,413 - Capital Charges - - - - - Deforred/Intangible Charges - - - - - - Corporate support services bought in -	-	TOTAL INCOME	-		-	-	
Capital Charges Deferred/Intangible Charges REFCUS Corporate support services bought in Corporate support services bought in TOTAL UNCONTROLLABLE COST TOTAL OPERATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 14,730 TOTAL NET EXPENDITURE 14,714 G99 15,413 Contributions IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings Cother resource changes Increased provision for Freedom Passes			2				n/a
Capital Charges Deferred/Intangible Charges REFCUS Corporate support services bought in Corporate support services bought in TOTAL UNCONTROLLABLE COST TOTAL OPERATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 14,730 TOTAL NET EXPENDITURE 14,714 G99 15,413 Contributions IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings Cother resource changes Increased provision for Freedom Passes							
Deferred/Intainglible Charges A EFGUS Corporate support services bought in Corporate support services bought in TOTAL UNCONTROLLABLE COST OTAL UNCONTROLLABLE COST OTAL UNCONTROLLABLE COST OTAL UNCONTROLLABLE COST Other cost of the service service demands. Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Other version for Repayment of External Loans Other versions in Level of EXPENDITURE Strategic budget - agreed additional income / savings Increased provision for Freedom Passes	14,730	NET CONTROLLABLE COST	14,714	-	699	15,413	5
Deferred/Intainglible Charges A REFCUS Corporate support services bought in Corporate support services bought in Corporate support services bought in Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Contributions to / (from) Capital Reserves: Contribution to / (from) Capital Reserves: Contribution to / (from) General Balances Contribution to / (from) General Balances Contributions to / (from) General Balances Contribution to / (from) Senteral Balances Contreal Balances Contrea Balances Cont							
	-	Capital Charges	-	-	-	-	n/a
Corporate support services bought in TOTAL UNCONTROLLABLE COST TOTAL OF SERVICE 14,730 NET COST OF SERVICE Contributions to / (from) Earmarked Reserves:			-	-	-	-	n/a n/a
- TOTAL UNCONTROLLABLE COST -<							n/a
14,730 NET COST OF SERVICE 14,714 699 15,413 - Contributions to / (from) Earmarked Reserves: - - - - Contributions to / (from) Capital Reserves: - - - - Financing of Capital Expenditure - - - - Provision for Repayment of External Loans - - - - Contribution to / (from) General Balances - - - - TOTAL APPROPRIATIONS - - - - 14,730 TOTAL NET EXPENDITURE 14,714 - 699 15,413 * OTHER VARIATIONS IN LEVEL OF EXPENDITURE \$2000 Strategic budget - agreed pressures / service demands. \$2000 Strategic budget - agreed additional income / savings - - - - Other resource changes - - - - - Increased provision for Freedom Passes - - - -							1.10
Contributions to / (from) Earmarked Reserves: Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 14,714 699 15,413 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Increased provision for Freedom Passes	-	TOTAL UNCONTROLLABLE COST	-	-	-	•	n/a
Contributions to / (from) Earmarked Reserves: Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 14,714 699 15,413 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Increased provision for Freedom Passes							
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances Contribution to / from General Balances Cont	14,730	NET COST OF SERVICE	14,714	-	699	15,413	5
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Frovision for Repayment of External Loans Contribution to / (from) General Balances Contribution to / from of savings Contribution to / from of savings Contribution for Freedom Passes							
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 14,714 G99 15,413 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings	-		-	-	-	-	n/a
Provision for Repayment of External Loans Contribution to / (from) General Balances OTAL APPROPRIATIONS OTAL APPROPRIATIONS OTAL NET EXPENDITURE 14,730 TOTAL NET EXPENDITURE 14,714 O99 15,413 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Increased provision for Freedom Passes	•		-	-		-	n/a
Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 14,714 G99 15,413 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Increased provision for Freedom Passes	-	Financing of Capital Expenditure	-	-	-	-	n/a n/a
TOTAL APPROPRIATIONS - - - 14,730 TOTAL NET EXPENDITURE 14,714 - 699 15,413 * OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. £000 Strategic budget - agreed additional income / savings - - - Other resource changes Increased provision for Freedom Passes - -		Contribution to / (from) General Balances		-	-	-	n/a
14,730 TOTAL NET EXPENDITURE 14,714 - 699 15,413 * OTHER VARIATIONS IN LEVEL OF EXPENDITURE £000 Strategic budget - agreed pressures / service demands. £000 Strategic budget - agreed additional income / savings							
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Increased provision for Freedom Passes	_	ICTAL AFFICERIATIONS	-			-	n/a
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Increased provision for Freedom Passes	14 720		14 714		600	15 412	5
Strategic budget - agreed pressures / service demands. Strategic budget - agreed additional income / savings Other resource changes Increased provision for Freedom Passes	14,730	IOTAL NET EXPENDITORE	14,714		099	15,415	5
Strategic budget - agreed pressures / service demands.		IATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budget - agreed additional income / savings							20003
Strategic budget - agreed additional income / savings	Strategic budg	et - agreed pressures / service demands					
Other resource changes Increased provision for Freedom Passes							
Other resource changes Increased provision for Freedom Passes							
Other resource changes Increased provision for Freedom Passes							
Other resource changes Increased provision for Freedom Passes							
Other resource changes Increased provision for Freedom Passes							
Other resource changes Increased provision for Freedom Passes							-
Increased provision for Freedom Passes	Strategic budg	et - agreed additional income / savings					
Increased provision for Freedom Passes							
Increased provision for Freedom Passes							
Increased provision for Freedom Passes							
Increased provision for Freedom Passes							
Increased provision for Freedom Passes							
Increased provision for Freedom Passes							
Increased provision for Freedom Passes							-
Increased provision for Freedom Passes	Other resource	changes					
		r crianges					
	Increased prov	ision for Freedom Passes					699
	noreased prov						
							699
TOTAL OTHER VARIATIONS IN RESOURCE	TOTAL OTHE	R VARIATIONS IN RESOURCE					699

RED 7.2

STRATEGY, COMMUNITIES and COMMISSIONING

SERVICE DESCRIPTION

The Strategy, Communities & Commissioning division is a hub of support services that helps the rest of the Council, with partners to;

- Support the identification and assessment of need, through the provision of qualitative and quantitative data and information including the maintenance of the Council's observatory
- Provide partnership and corporate policy and strategy development and implementation working with the local strategic
 partnership and across the organisation
- Provide equality policy, strategy and best practice advice and guidance across the organisation and with partners from the public, private, community, faith and voluntary sector
- Provide policy, strategy and best practice advice and guidance on working innovatively with the community, faith and voluntary
 sector encouraging community development, participation and engagement as well as managing a wide range of community
 relations
- Provide strategic support, intelligence and challenge to decision-makers across the Council
- Develop strategic commissioning across the organisation;
- Provide a professional focus for procurement activities;
- Put in place performance analysis and improvement frameworks to drive service quality and accountability, including robust contract performance management

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15	Inflation	Other	2015/16	CHANGE
-14		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1275F	Directorate projects	(2,064)	(6)	(2,992)	(5,062)	145
C1285F	SCPP - Division	(162)	41	(148)	(269)	66
C1286F	Equalities and Social Inclusion	6	7	1,383	1,396	23,167
C1400F	Corporate Planning	21	-	156	177	743
	TOTAL NET SPEND	(2,199)	42	(1,601)	(3,758)	71

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Directorate Projects	1.0	-	(1.0)
SCPP - Division	59.0	61.2	2.2
Equalities and Social Inclusion	13.0	-	(13.0)
Corporate Planning	-		-
TOTAL FTE STAFF	73.0	61.2	(11.8)

RESOURCES

DIVISION SUBJECTIVE SUMMARY

STRATEGY, COMMUNITIES and COMMISSIONING

COST CENTRE: C1250E

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANG
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
4,357	Employees	4,052	44	(259)	3,837	
	Premises related expenditure	5	-	(5)	-	(10
	Supplies and Services	(1,597)	(2)	(3,011)	(4,610)	18
270	Third Party Payments	527	-	4	531	
-	Transfer Payments	-	-	-	-	1
	Transport related expenditure	1	-	(1)	- :	(1
130	Recharges from other services	27	-	(6)	21	(2
2,463	TOTAL EXPENDITURE	3,015	42	(3,278)	(221)	(1
	Government Grants	-	-	-	-	
(7)	Other Grants, reimbursements and contributions	-	-	-	-	
(25)	Fees and Charges	-	-	-	-	
-	Customer and Client Receipts		1 -	-	-	
-	Interest Receivable	-	- 1	-	-	
(1,031)	Recharges to other services	(267)	-	(99)	(366)	
(1,167)	TOTAL INCOME	(267)	-	(99)	(366)	
1,296	NET CONTROLLABLE COST	2,748	42	(3,377)	(587)	(1
				State along		
-	Capital Charges	-	-	-	-	
-	Deferred/Intangible Charges REFCUS	-	-	-	-	
(4 106)	Corporate support services bought in	(4,947)	-	1,776	(3,171)	(
	· · · · · · · · · · · · · · · · · · ·			had some the second		
(4,106)	TOTAL UNCONTROLLABLE COST	(4,947)	-	1,776	(3,171)	(
(2,810)	NET COST OF SERVICE	(2,199)	42	(1,601)	(3,758)	
(173)	Contributions to / (from) Earmarked Reserves	-	-	-	-	
-	Contributions to / (from) Capital Reserves:	-	-	-	-	
-	Financing of Capital Expenditure	-	-	•	-	
-	Provision for Repayment of External Loans	-	-	-	-	
-	Contribution to / (from) General Balances	-		-		
(173)	TOTAL APPROPRIATIONS	-	-	-	-	
(· · · · · · · · · · · · · · · · · · ·					

DIRECTORATE PROJECTS

COST CENTRE: C1275F

FORECASTBUDGETExpenditure on (A)E2014/15DESCRIPTION2014/15Inflation* Other(A)(B)(C)	RIGINAL						
2014/15 DESCRIPTION 2014/15 Inflation * Other £000's (A) (B) (C) £000's £000's £000's £000's 108 Employees 374 (4) (450)	BUDGET	%					
£000's £000's £000's £000's 108 Employees 374 (4) (450)	2015/16	CHANGE					
108 Employees 374 (4) (450)	(D)	(E)					
	£000's	%					
I - Premises related expenditure	(80)	(121)					
	•	(100)					
(2,548) Supplies and Services (1,839) (2) (2,993)	(4,834)	163					
- Third Party Payments	-	n/a					
- Transfer Payments - Transport related expenditure	-	n/a					
63 Recharges from other services 27 - (6)	21	n/a (22)					
(2,377) TOTAL EXPENDITURE (1,434) (6) (3,453)	(4,893)	241					
- Government Grants	- (4,000)	n/a					
Other Grants, reimbursements and contributions	-	n/a					
- Fees and Charges	-	n/a					
- Customer and Client Receipts	-	n/a					
- Interest Receivable	-	n/a					
1 Recharges to other services	-	n/a					
1 TOTAL INCOME	-	n/a					
		1000					
(2,376) NET CONTROLLABLE COST (1,434) (6) (3,453)	(4,893)	241					
- Capital Charges	-	n/a					
- Deferred/Intangible Charges	-	n/a					
- REFCUS	-	n/a					
(630) Corporate support services bought in (630) - 461	(169)	(73)					
(630) TOTAL UNCONTROLLABLE COST (630) - 461	(169)	(73)					
(3,006) NET COST OF SERVICE (2,064) (6) (2,992)	(5,062)	145					
(3,006) [NET COST OF SERVICE (2,064)] (6) (2,992)]	(5,002)	145					
- Contributions to / (from) Earmarked Reserves	- 1	n/a					
- Contributions to / (from) Capital Reserves:		n/a					
- Financing of Capital Expenditure	_	n/a					
- Provision for Repayment of External Loans	-	n/a					
- Contribution to / (from) General Balances	-	n/a					
- TOTAL APPROPRIATIONS	-	n/a					
	7						
(3,006) TOTAL NET EXPENDITURE (2,064) (6) (2,992)	(5,062)	145					
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE		£000's					
Strategic budget - agreed pressures / service demands							
Strategic budget - agreed additional income / savings							
Procurement Taskforce - Contract Management Review		(2,000)					
Removal of Executive Director Post (1 fte)		(196)					
Enabling Services Consolidation		(200)					
Increased income from agency contract rebate		(750)					
		(100)					
Consolidation of Data Analytics capability across the Council							
		(3,246)					
Other resource changes	Removal of talent pool income through agency contract rebate (page RED 5.7)						
Other resource changes Removal of talent pool income through agency contract rebate (page RED 5.7)		(100)					
<u>Other resource changes</u> Removal of talent pool income through agency contract rebate (page RED 5.7) Centralise L&D budgets		(54)					
<u>Other resource changes</u> Removal of talent pool income through agency contract rebate (page RED 5.7) Centralise L&D budgets Agency Contract Officer funded from agency rebate (page RED 8.4)		(54) (41)					
Other resource changes Removal of talent pool income through agency contract rebate (page RED 5.7) Centralise L&D budgets Agency Contract Officer funded from agency rebate (page RED 8.4) Minor Variations (net)		(54) (41) (12)					
<u>Other resource changes</u> Removal of talent pool income through agency contract rebate (page RED 5.7) Centralise L&D budgets Agency Contract Officer funded from agency rebate (page RED 8.4)		(54) (41)					
Other resource changes Removal of talent pool income through agency contract rebate (page RED 5.7) Centralise L&D budgets Agency Contract Officer funded from agency rebate (page RED 8.4) Minor Variations (net)		(54) (41) (12) 461					
Other resource changes Removal of talent pool income through agency contract rebate (page RED 5.7) Centralise L&D budgets Agency Contract Officer funded from agency rebate (page RED 8.4) Minor Variations (net)		(54) (41) (12)					
Other resource changes Removal of talent pool income through agency contract rebate (page RED 5.7) Centralise L&D budgets Agency Contract Officer funded from agency rebate (page RED 8.4) Minor Variations (net)		(54) (41) (12) 461					

RESOURCES STRATEGY, COMMUNITIES and COMMISSIONING

(13)

(148)

SCPP - DIVISION

COST CENTRE: C1285F

		ODIOINAL			ODIOINAL T	
FORFOART		ORIGINAL		in Level of	ORIGINAL	
FORECAST 2014/15	DESCRIPTION	BUDGET 2014/15	Expenditu Inflation	re on (A) * Other	BUDGET 2015/16	
2014/15	DESCRIPTION				Contraction of the second seco	CHANGE
C000'a		(A)	(B)	(C)	(D) £000's	(E)
£000's	Employees	£000's 3,147	£000's 41	£000's (43)	3,145	%
			41	• • •	3,145	(0)
	Premises related expenditure	1	-	(1)	-	(100)
	Supplies and Services	210	-	12	222	6
242	Third Party Payments	223	-	3	226	1
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-	•	n/a
	TOTAL EXPENDITURE	3,581	41	(29)	3,593	0
	Government Grants	-	-	÷	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(25)	Fees and Charges	- 1	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-		-	-	n/a
(1,020)	Recharges to other services	(267)	-	(99)	(366)	37
	TOTAL INCOME	(267)	-	(99)	(366)	37
(1).00/						
3.625	NET CONTROLLABLE COST	3,314	41	(128)	3,227	(3)
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	_	-			n/a
_	REFCUS					n/a
(2 476)		(3,476)		(20)	(3,496)	
(3,476)	Corporate support services bought in					1
(3,476)	TOTAL UNCONTROLLABLE COST	(3,476)	-	(20)	(3,496)	1
		(100)		(1.10)	(000)	
149	NET COST OF SERVICE	(162)	41	(148)	(269)	66
(470)	Out the time to (the m) Francisco de la Decención				r	
(173)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
		-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:					
-	Financing of Capital Expenditure	-	-	-	-	n/a
-		-	-	-	-	n/a n/a
-	Financing of Capital Expenditure	-	-	-	-	
	Financing of Capital Expenditure Provision for Repayment of External Loans	-		-	- - -	n/a
(173)	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS		-	-	-	n/a n/a
(173)	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances	- - - - (162)	- - - - 41	-	- - - - (269)	n/a n/a
(173)	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS			-		n/a <u>n/a</u> n/a
(173)	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS			-		n/a n/a 66
(173)	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS			-		n/a n/a n/a
(173) (24) * OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE			-		n/a n/a 66
(173) (24) * OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS			-		n/a n/a 66
(173) (24) * OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE			-		n/a n/a 66
(173) (24) * OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE			-		n/a n/a 66
(173) (24) * OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE			-		n/a n/a 66
(173) (24) * OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE			-		n/a n/a 66
(173) (24) * OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE			-		n/a n/a 66
(173) (24) * OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE			-		n/a n/a 66
(173) (24) * OTHER VA Strategic buc	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE			-		n/a n/a 66
(173) (24) * OTHER VA Strategic buc	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE agreed pressures / service demands			-		n/a n/a 66 £000's
(173) (24) * OTHER VA <u>Strategic buc</u> <u>Strategic buc</u> Consolidation	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE agreed pressures / service demands			-		n/a n/a 66 £000's
(173) (24) * OTHER VA <u>Strategic buc</u> <u>Strategic buc</u> Consolidation	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE agreed pressures / service demands			-		n/a n/a 66 £000's
(173) (24) * OTHER VA <u>Strategic buc</u> <u>Strategic buc</u> Consolidation	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE agreed pressures / service demands			-		n/a n/a 66 £000's
(173) (24) * OTHER VA <u>Strategic buc</u> <u>Strategic buc</u> Consolidation	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE agreed pressures / service demands			-		n/a n/a 66 £000's
(173) (24) * OTHER VA <u>Strategic buc</u> <u>Strategic buc</u> Consolidation	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE agreed pressures / service demands			-		n/a n/a 66 £000's
(173) (24) * OTHER VA <u>Strategic buc</u> <u>Strategic buc</u> Consolidation	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE agreed pressures / service demands			-		n/a n/a 66 £000's - (50) (85)
(173) (24) * OTHER VA <u>Strategic buc</u> Strategic buc Consolidation Performance	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE agreed pressures / service demands			-		n/a n/a 66 £000's
(173) (24) * OTHER VA Strategic buc Strategic buc Consolidation Performance Other resour	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands det - agreed additional income / savings n of Data Analytics capability across the Council Team Data Warehousing			-		n/a n/a 66 £000's (50) (85) (135)
(173) (24) * OTHER VA Strategic buc Strategic buc Consolidation Performance Other resour Move 1fte fro	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands dget - agreed additional income / savings n of Data Analytics capability across the Council Team Data Warehousing	(162)		-		n/a n/a n/a <u>66</u> £000's - (50) (85) (85) (135) (56)
(173) (24) * OTHER VA Strategic buc Strategic buc Consolidation Performance Other resour Move 1fte fro Transfer Stra	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands det - agreed pressures / service demands of Data Analytics capability across the Council Team Data Warehousing ce changes om SCPP to Leader's Office (page RED 1.9) ttegy & Planning staff to Strategy & Analysis (page	(162)		-		n/a n/a n/a <u>66</u> £000's - (50) (85) (85) (135) (56) (130)
(173) (24) * OTHER VA Strategic buc Strategic buc Consolidation Performance Other resour Move 1fte fro Transfer Stra	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands dget - agreed additional income / savings n of Data Analytics capability across the Council Team Data Warehousing	(162)		-		n/a n/a n/a <u>66</u> £000's - (50) (85) (85) (135) (56)
(173) (24) • OTHER VA Strategic buc Strategic buc Consolidation Performance Other resour Move 1fte fro Transfer Stra Agency Cont	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands det - agreed pressures / service demands of Data Analytics capability across the Council Team Data Warehousing ce changes om SCPP to Leader's Office (page RED 1.9) ttegy & Planning staff to Strategy & Analysis (page	(162)		-		n/a n/a n/a 66 £000's (50) (85) (85) (135) (56) (130)
(173) (24) • OTHER VA Strategic buc Strategic buc Consolidation Performance Other resour Move 1fte fro Transfer Stra Agency Cont	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE agreed pressures / service demands dget - agreed pressures / service demands and f Data Analytics capability across the Council Team Data Warehousing the changes of SCPP to Leader's Office (page RED 1.9) tagy & Planning staff to Strategy & Analysis (page ract Officer funded from agency rebate (1 fte) - (pag EN to SCPP (funding for 3 fte)	(162)		-		n/a n/a n/a 66 £000's - (50) (85) (85) (135) (130) (130) 41
(173) (24) • OTHER VA Strategic buc Strategic buc Consolidation Performance Other resour Move 1fte from Transfer Stra Agency Cont EMS from St Minor Variatio	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE agreed pressures / service demands dget - agreed pressures / service demands and f Data Analytics capability across the Council Team Data Warehousing the changes of SCPP to Leader's Office (page RED 1.9) tagy & Planning staff to Strategy & Analysis (page ract Officer funded from agency rebate (1 fte) - (pag EN to SCPP (funding for 3 fte)	(162)		-		n/a n/a n/a 66 £000's - (50) (85) (135) (130) (130) 41 142

TOTAL OTHER VARIATIONS IN RESOURCE

STRATEGY, COMMUNITIES and COMMISSIONING

EQUALITIES AND SOCIAL INCLUSION

COST CENTRE: C1286F

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ure on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	531	7	103	641	21
	Premises related expenditure	H .		-	H	n/a
	Supplies and Services	32	-	(30)	2	(94)
	Third Party Payments	284	-	(14)	270	(5)
	Transfer Payments	-		-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
32	TOTAL EXPENDITURE	847	7	59	913	8
	Government Grants	-		-	-	n/a
=	Other Grants, reimbursements and contributions		-	13	-	n/a
-	Fees and Charges		-	-	-	n/a
-	Customer and Client Receipts		-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(12)	Recharges to other services	-	-	-	-	n/a
(12)	TOTAL INCOME		-	-	-	_n/a
20	NET CONTROLLABLE COST	847	7	59	913	8
20	NET CONTROLLABLE COST	047	1	59	913	0
	Capital Charges					n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS		-	-	-	n/a
	Corporate support services bought in	(841)	-	1,324	483	(157)
	TOTAL UNCONTROLLABLE COST	(841)	-	1,324	483	(157)
20	NET COST OF SERVICE	6	7	1,383	1,396	23,167
-	Contributions to / (from) Earmarked Reserves	-				n/a
	Contributions to / (from) Capital Reserves:	-	-	-		n/a
	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-		-	n/a
- :	TOTAL APPROPRIATIONS	-		-	-	n/a
20	TOTAL NET EXPENDITURE	6	7	1,383	1,396	23,167

* OTHER VARIATIONS IN LEVEL OF EXPENDITURE

£000's Strategic budget - agreed pressures / service demands -Strategic budget - agreed additional income / savings -Other resource changes Transfer of 1.2 fte from PEOPLE - Adults Minor Variations (net) Corporate support services bought in 53 6 1,324 1,383 TOTAL OTHER VARIATIONS IN RESOURCE 1,383

RED 8.5

RESOURCES

STRATEGY, COMMUNITIES and COMMISSIONING CORPORATE PLANNING

COST CENTRE: C1400F

E000s (A) TOT (B) Prophysics Prophysics 1 (C) E000s (D) E000s (D) E000s <th>FORECAST 2014/15</th> <th>DESCRIPTION</th> <th>ORIGINAL BUDGET 2014/15</th> <th>Variations Expenditu</th> <th>A CONTRACTOR OF A CONTRACT OF A CONTRACT</th> <th>ORIGINAL BUDGET 2015/16</th> <th>% CHANGE</th>	FORECAST 2014/15	DESCRIPTION	ORIGINAL BUDGET 2014/15	Variations Expenditu	A CONTRACTOR OF A CONTRACT	ORIGINAL BUDGET 2015/16	% CHANGE
17 Employees related expenditure - 131 <		DESCRIPTION	(A)	(B)	(C)	(D)	(E)
1 Supplies and Services - <td></td> <td>Employees</td> <td></td> <td></td> <td></td> <td></td> <td>%</td>		Employees					%
10 Third Pary Payments 20 - 15 35 7 10 Tenser Payments 1 - (1) - (10) - 1 1 -				ч.	-	-	n/
(1) Transport related expenditure 1 -		Third Party Payments	20	-	200	35	75
Pacharges from other services Pacharges to the rearries Government Grants	- (1)	Transfer Payments	-	~	- (1)	-	/n (10)
Gevernment Grants, reinburgements and contributions -			-				(100
Dimer Grants, reinburtsements and contributions Castromer and Clear Receivable Clastromer and Clear Receivable Clastromer and Clear Receivable Clastromer and Clear Receivable	27	TOTAL EXPENDITURE	21	-	145	166	690
Pres and Charges Capter Receipts Capter Stresses Capter ControlLABLE COST TOTAL INCOME Capter ControlLABLE COST Capter ControlLABLE CONTROLLABLE Capter Contreable Control Contreable	-	New York Concerns and Concern				-	n
Constant and Clein Receipts Constant Receipts Constan	-		-	-		-	ית ת
Recharges to ther services Oral INCOME Oral INCOM		Customer and Client Receipts	-	-	-	- '	n.
TOTAL INCOME O TOTAL INCOME O TOTAL INCOME O TOTAL INCOME O TOTAL INCOMTROLLABLE COST O Capital Charges O Capital Charges O Controlutions Controlution Contrer Controlution Controlution Contrer Controlution			-	. <u>.</u>			n
27 NET CONTROLLABLE COST 21 - 145 166 66 - Capital Charges - - - r - Defered/Intargible Charges - - - r - Corporate support services bought in - - 11 11 - Corporate support services bought in - - 11 11 - TOTAL UNCONTROLLABLE COST - 11 11 r - Contributions to / (from) Capital Reserves - - 17 74 - Contributions to / (from) Capital Reserves - - - - - Contributions to / (from) Capital Reserves - - - - - Contribution to / (from) Capital Reserves - - - - - Contribution to / (from) Canneal Balances - - - - - TOTAL APPOPRIATIONS - - - - - 27 TOTAL NET EXPENDITURE 21 - 156 177 74 OTHER VARIATIONS IN LEVEL OF EXPENDITURE rated cabinet decision of the 15th December 2 - - tratedic budget - agreed additio				-			10-24-04
Leghtst Charges Leghtst Chargest Leghtst Charges Leghtst Chargest Leghtst Charges							n
Deferred/Intarible Charges I HErCOIS Corporate support services bought in I I I I Corporate support services bought in I	27	NET CONTROLLABLE COST	21	-	145	166	69
hEFCUS Corporate support services bought in - Corporate support services bought in - TOTAL UNCONTROLLABLE COST - Contributions to / (from) Earnarked Reserves - Contributions to / (from) Capital Reserves - Contribution to / (from) General Balances - Contribution to South London Partnership to reflect Cabinet decision of the 15th December - contracter Strategy & Planning staff from SCPP Division (page RED 8.4) frategic budget - agreed additional income / savings	-	Capital Charges	-	-	-	-	n
Corporate support services bought in Contributions to / (from) Castmarked Reserves Contribution to South London Partnership to reflect Cabinet decision of the 15th December ther resource changes ransfer Strategy & Planning staff from SCPP Division (page RED 8.4) Inor Variations (net) orporate support services bought in	-	Deferred/Intangible Charges		÷	-		n
27 NET COST OF SERVICE 21 - 156 177 74 - Contributions to / (from) Earmarked Reserves -	-			-	- 11	- 11	n n
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Reserves: Contributions to / (from) Capital Reserves: Contribution to South London Partnership to reflect Cabinet decision of the 15th December trategic budget - agreed additional income / savings ther resource changes ther resource changes ransfer Strategy & Planning staff from SCPP Division (page RED 8.4) inor Variations (net) orporate support services bought in	-	TOTAL UNCONTROLLABLE COST	-	•	11	11	n
Contributions to / (from) Capital Reserves: Contribution to / from) General Balances Contribution to / from) General Balances Contribution to / (from) General Balances Contribution to /	27	NET COST OF SERVICE	21	- 1	156	177	74
Contributions to / (from) Capital Reserves: Contribution to / from) General Balances Contribution to / from SCPP Division (page RED 8.4) Inor Variations (net) orporate support services bought in						1	· · · · · · · · · · · · · · · · · · ·
Intencing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances Contribution to / (from) Con		Contributions to / (from) Earmarked Reserves	-	-	-		n n
Contribution to / (from) General Balances OTAL APPROPRIATIONS OTAL APPROPRIATIONS OTHER VARIATIONS IN LEVEL OF EXPENDITURE 21 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Creased conjected pressures / service demands. Creased pressu		Financing of Capital Expenditure	-	-	-	-	л
TOTAL APPROPRIATIONS - - r 27 TOTAL NET EXPENDITURE 21 - 156 177 74 OTHER VARIATIONS IN LEVEL OF EXPENDITURE E000% E000% <td></td> <td></td> <td></td> <td>-</td> <td>÷.</td> <td></td> <td>n n</td>				-	÷.		n n
27 TOTAL NET EXPENDITURE 21 . 156 177 74 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Irategic budget - agreed pressures / service demands trategic budget - agreed pressures / service demands trategic budget - agreed pressures / service demands trategic budget - agreed additional income / savings trategic budget - agreed additional income / savings ther resource changes ther resource changes ransfer Strategy & Planning staff from SCPP Division (page RED 8.4) 10 inor Variations (net) orporate support services bought in							
OTHER VARIATIONS IN LEVEL OF EXPENDITURE £000/s trategic budget - agreed pressures / service demands 2 creased contribution to South London Partnership to reflect Cabinet decision of the 15th December 2 trategic budget - agreed additional income / savings 2 ther resource changes 2 trategic budget - agreed additional income / savings 2 ther resource changes 13 inor Variations (net) 13 orporate support services bought in 13 13 14 14 15 15 15 16 16 17 16 18 16 19 17 11 16 11 17 11 18 11 19 11 11 12 11 13 12 14 15 15 16 16 17 17 18 18 19 19 19 11 11							
trategic budget - agreed pressures / service demands. 2 creased contribution to South London Partnership to reflect Cabinet decision of the 15th December 2 trategic budget - agreed additional income / savings 2 ther resource changes 2 ransfer Strategy & Planning staff from SCPP Division (page RED 8.4) 13 inor Variations (net) 1 orporate support services bought in 1	27	TOTAL NET EXPENDITURE	21	•	156	177	74
trategic budget - agreed additional income / savings ther resource changes ransfer Strategy & Planning staff from SCPP Division (page RED 8.4) inor Variations (net) from Scher Division (page RED 8.4) 13 14 15 15 15 15 15 15 15 15 15	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
trategic budget - agreed additional income / savings ther resource changes ransfer Strategy & Planning staff from SCPP Division (page RED 8.4) linor Variations (net) orporate support services bought in			ecision of the 15th Dec	ember			21
ther resource changes ransfer Strategy & Planning staff from SCPP Division (page RED 8.4) 13 linor Variations (net) orporate support services bought in 13							2
ransfer Strategy & Planning staff from SCPP Division (page RED 8.4) Inor Variations (net) orporate support services bought in	Strategic bud	lget - agreed additional income / savings					
ransfer Strategy & Planning staff from SCPP Division (page RED 8.4) Inor Variations (net) orporate support services bought in							
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ransfer Strategy & Planning staff from SCPP Division (page RED 8.4) Inor Variations (net) orporate support services bought in							
ransfer Strategy & Planning staff from SCPP Division (page RED 8.4) Inor Variations (net) orporate support services bought in	Whor recours						
linor Variations (net) orporate support services bought in							
	Ninor Variation	ons (net)	D 8.4)				13 (1
							13
							15

RESOURCES

PUBLIC HEALTH

SERVICE DESCRIPTION

The council has taken over the responsibility for public health functions from 1 April 2013. The directorate is responsible for commissioning a range of public health services including stop smoking services, sexual health services, drug and alcohol services, obesity prevention and management (including child measurement) and NHS Health Checks.

The Directorate is also responsible for providing public health advice to commissioners of health care for Croydon residents, mostly but not exclusively to Croydon CCG; producing an Annual Report of the health of our residents, and providing information and advice to other agencies such as Public Health England and NHS England. This information and advice ensures that the health of our residents is protected through vaccination and immunisation, health screening and emergency planning.

This service is entirely funded by the Public Health Grant and supports a variety of services distributed across other council departments which deliver public health outcomes.

Mandatory services are those that are required to be provided nationally and include sexual health services, ensuring NHS commissioners receive the public health advice they need, delivery of the National Child Measurement Programme, NHS Health Check assessments, and putting in place steps to protect the public's health. Non-mandatory services such as smoking cessation, drug and alcohol services, physical activity, and obesity initiatives are not nationally prescribed and enable local flexibility to deliver service based on local need.

Additional funding is in place for the transfer of responsibility from NHS England for Health improvement 0-5 years which takes place 1st October 2015.

		ORIGINAL BUDGET		ns in Level of liture on (A)	ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
	Mandatory Services Non- Mandatory Services	-	8 18	(8) (18)	-	n/a n/a
	TOTAL NET SPEND	-	26	(26)		n/a

MOVEMENT IN NET EXPENDITURE

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Public Health	-	-	-
Mandatory Services	17.1	14.9	(2.2)
Non- Mandatory Services	37.1	22.3	(14.8)
TOTAL FTE STAFF	54.2	37.2	(17.0)

PUBLIC HEALTH

COST CENTRE: C1030D

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		In Level of Ire on (A)	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	3,082	26	(663)	2,445	(21)
-	Premises related expenditure		-	2	2	n/a
423	Supplies and Services	423	-	24	447	6
12,791	Third Party Payments	13,792	-	858	14,650	6
÷.	Transfer Payments	-		-	-	n/a
	Transport related expenditure	6	-	-	6	-
3,313	Recharges from other services	3,393	•	890	4,283	26
19,615	TOTAL EXPENDITURE	20,696	26	1,111	21,833	5
(18,825)	Government Grants	(18,825)	-	(2,723)	(21,548)	14
	Other Grants, reimbursements and contributions	(1,583)	-	1,583	-	(100)
-	Fees and Charges	-	-		-	n/a
-	Other Customer and Client Receipts		-	-	-	n/a
	Interest Receivable					n/a
(208)	Recharges to other services	(288)		3	(285)	(1)
· · · · ·						
(19,615)		(20,696)	-	(1,137)	(21,833)	5
	NET CONTROLLABLE COST		26	(26)		n/a
			20	(20)		
-	Capital Charges	- 1	-	-		n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST		-	-	-	n/a
	A 11 11 11 11 11 11 11 11 11 11 11 11 11	LI				
-	NET COST OF SERVICE	-	26	(26)	-	n/a
	· · · · · · · · · · · · · · · · · · ·					
-	Contributions to / (from) Earmarked Reserves	-	-	-	- 1	n/a
-	Contributions to / (from) Capital Reserves:		-		-	n/a
=	Financing of Capital Expenditure		÷	•	Ξ.	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances		-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-		-	n/a
				· · · · ·		
•		-	26	(26)	-	n/a
• OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				1	£000's
					ļ	
Strategic buc	doet - agreed pressures / service demands					•
Strategic buc	<u>dget - agreed additional income / savings</u>					•
Other resour	ce changes					(26)
	ER VARIATIONS IN RESOURCE					(26)
LUIAL UIT	EN VANIATIONO IN RECOUNCE		10			(20)

RESOURCES PUBLIC HEALTH

MANDATORY SERVICES

COST CENTRE:

FORECAST		ORIGINAL BUDGET	Variations		ORIGINAL BUDGET	%
	DESCRIPTION	2014/15	Expenditu	* Other	2015/16	CHANGE
2014/15	DESCRIPTION		Inflation			
C000 -		(A)	(B) £000's	(C)	(D) £000's	(E)
£000's 988	Employees	£000's 988	2000 5	£000's (21)	2000 s 975	%
900	Premises related expenditure	900	0	(21)	9/5	(1
-		-	-		146	n/
	Supplies and Services	46	-	100		217
5,905	Third Party Payments	5,825	-	36	5,861	1
	Transfer Payments	-	-	-	-	n/
	Transport related expenditure	2	-	(2)	-	(100
	Recharges from other services	205	-	342	547	167
	TOTAL EXPENDITURE	7,066	8	456	7,530	7
(7,146)	Government Grants	(7,066)	-	(464)	(7,530)	7
-	Other Grants, reimbursements and contributions	-	-	-		n/
-	Fees and Charges	-	-	-6	-	n/
-	Other Customer and Client Receipts	-	-		-	n/
-	Interest Receivable	-	-	-	-	n/
-	Recharges to other services	-	-	-	-	n/
(7,146)	TOTAL INCOME	(7,066)	-	(464)	(7,530)	
24						
•	NET CONTROLLABLE COST	-	8	(8)	-	n/a
-	Capital Charges	-	-	-	-	n/
-	Deferred/Intangible Charges	-	-	-	-	n/
-	REFCUS	-	-	-	-	n/
-	Corporate support services bought in	_	-	-	-	n/
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/
		L I		19.40		
-	NET COST OF SERVICE	-	8	(8)	-	n/a
- ,	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	ก
-	Financing of Capital Expenditure	-	-	-	-	n/
				-	-	n/
-	Provision for Repayment of External Loans	-				10
-	Contribution to / (from) General Balances	-	-	•	-	n/
		-	-	-	-	1993
····	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-				<u>ח</u> חי
•	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	-	8	- - (8)		n/a
OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	-	8			n n
- OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE		- - 8			n n/a
OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands		- - 8			n, n, n/a
OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE		8			n, n, n/a
OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands		8			n, n, n/a
OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands		8			n n/a
OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings		8			n n/a
• OTHER VA Strategic bud Strategic bud Staffing Char Net decrease	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings hgges a in staffing is 2.2 FTE which is made up of :		- - 8			n n/a
OTHER VA Strategic bud Strategic bud Staffing Char Net decrease Transfer of st	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings higes a in staffing is 2.2 FTE which is made up of : taff to Business Support -5.2 FTE		8			n n/a
OTHER VA Strategic bud Strategic bud Staffing Char Net decrease Transfer of st	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings hgges a in staffing is 2.2 FTE which is made up of :	-	8			n n/a
OTHER VA Strategic bud Strategic bud Staffing Char Net decrease Transfer of st	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings hges a in staffing is 2.2 FTE which is made up of : taff to Business Support -5.2 FTE of staff from Non-Mandatory Services 3.0 FTE	-	8			n n/a
OTHER VA Strategic bud Strategic bud Staffing Char Net decrease Transfer of st Reallocation Other resource	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings hges a in staffing is 2.2 FTE which is made up of : taff to Business Support -5.2 FTE of staff from Non-Mandatory Services 3.0 FTE	-		(8)		n/a
OTHER VA Strategic bud Strategic bud Staffing Char Net decrease Fransfer of st Reallocation Other resource ncrease in ex	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings hges a in staffing is 2.2 FTE which is made up of : taff to Business Support -5.2 FTE of staff from Non-Mandatory Services 3.0 FTE ce changes	and health prot		(8)		n/a £000's
OTHER VA Strategic bud Strategic bud Staffing Char Net decrease Transfer of st Reallocation Other resource ncrease in ex	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings liget - agreed additional income / savings higes a in staffing is 2.2 FTE which is made up of : taff to Business Support -5.2 FTE of staff from Non-Mandatory Services 3.0 FTE ce changes xpenditure for sexual health, public health advice, a	and health prot		(8)		n/a £000's
OTHER VA Strategic bud Strategic bud Staffing Char Net decrease Transfer of st Reallocation Other resource Increase in example	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings liget - agreed additional income / savings higes a in staffing is 2.2 FTE which is made up of : taff to Business Support -5.2 FTE of staff from Non-Mandatory Services 3.0 FTE ce changes xpenditure for sexual health, public health advice, a	and health prot		(8)		n/a £000's 45 (46

RESOURCES PUBLIC HEALTH

COST CENTRE:

NON-MANDATORY SERVICES

FORECAST		ORIGINAL	Variations	in Level of	ORIGINAL	
		BUDGET	Expenditu	THOMAS A CONTRACT OF A CONTRAC	BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
2010/0		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	2,094	18	(642)	1,470	(30
-	Premises related expenditure	_,	-	1	1	n/a
377	Supplies and Services	377	-	(76)	301	(20
C25F40 - 25	Third Party Payments	7,967	-	822	8,789	10
	Transfer Payments	.,	-	-	-	n/a
	Transport related expenditure	4	-	2	6	50
	Recharges from other services	3,188	-	548	3,736	17
	TOTAL EXPENDITURE	13,630	18	655	14,303	5
	Government Grants	(11,759)		(2,259)	(14,018)	19
	Other Grants, reimbursements and contributions	(1,583)		1,583	(,0.10)	(100
	Fees and Charges	(1,000)	-	-	-	(100 n/i
	Other Customer and Client Receipts			-	-	n/a
	Interest Receivable	_	_	-	-	n/
	Recharges to other services	(288)		3	(285)	(1
	TOTAL INCOME	(13,630)	-	(673)	(14,303)	5
(12,403)		(13,000)]		(0/3)	(14,000)]	
-	NET CONTROLLABLE COST	1	18	(18)	-	n/a
	A	·				
-	Capital Charges	-	×	-	-	n/a
-	Deferred/Intangible Charges		-	-	-	n/
-	REFCUS	-	-		-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	- <u>-</u>	-	n/i
		•				
	NET COST OF SERVICE	-	18	(18)	-	n/
-	Contributions to / (from) Earmarked Reserves	-		-	-	n/a
-	Contributions to / (from) Capital Reserves:		-	-	-	n/a
-	Financing of Capital Expenditure		Ξ.	-	-	n/a
-	Provision for Repayment of External Loans	-	_	-	-	n/i
-	Contribution to / (from) General Balances		-	-	-	n/a
	TOTAL APPROPRIATIONS	- 1	-	-	-	n/i
-	TOTAL NET EXPENDITURE	-	18	(18)	-	n/
					r	
• OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	I - N					
Strategic buo	<u>lget - agreed pressures / service demands</u>					
					ſ	
.						-
Strategic bud	iget - agreed additional income / savings					-
Strategic bud	iget - agreed additional income / savings					-
						-
						-
Staffing Char	nges					-
Staffing Char Net decrease	nges e in staffing is 14.8 FTE which is made up of:					-
Staffing Char Net decrease - Transfer	nges e in staffing is 14.8 FTE which is made up of: r of staff to Business Support -6.6 FTE					
Staffing Char Net decrease - Transfer - Realloca	nges e in staffing is 14.8 FTE which is made up of: r of staff to Business Support -6.6 FTE ation of staff to Mandatory Services -3.0 FTE	ent sonices	2 4 ETE			
Staffing Char Net decrease - Transfer - Realloca - Transfer - Transfer	nges e in staffing is 14.8 FTE which is made up of: r of staff to Business Support -6.6 FTE ation of staff to Mandatory Services -3.0 FTE r of staff to new provider of drug and alcolhol treatm					-
Staffing Char Net decrease - Transfer - Realloca - Transfer - Transfer	nges e in staffing is 14.8 FTE which is made up of: r of staff to Business Support -6.6 FTE ation of staff to Mandatory Services -3.0 FTE					-
Staffing Char Net decrease - Transfei - Realloca - Transfei - Reductio	nges e in staffing is 14.8 FTE which is made up of: r of staff to Business Support -6.6 FTE ation of staff to Mandatory Services -3.0 FTE r of staff to new provider of drug and alcohol treatm on in staffing due change in drug and alcohol treatm					-
Staffing Char Net decrease - Transfei - Realloca - Transfei - Reductio	nges e in staffing is 14.8 FTE which is made up of: r of staff to Business Support -6.6 FTE ation of staff to Mandatory Services -3.0 FTE r of staff to new provider of drug and alcohol treatm on in staffing due change in drug and alcohol treatm					-
Staffing Char Net decrease - Transfei - Realloca - Transfei - Reductio Other resource	nges e in staffing is 14.8 FTE which is made up of: r of staff to Business Support -6.6 FTE ation of staff to Mandatory Services -3.0 FTE r of staff to new provider of drug and alcohol treatm on in staffing due change in drug and alcohol treatm ce changes					-
Staffing Char Net decrease - Transfei - Realloca - Transfei - Reductio Other resource Additional	nges e in staffing is 14.8 FTE which is made up of: r of staff to Business Support -6.6 FTE ation of staff to Mandatory Services -3.0 FTE r of staff to new provider of drug and alcolhol treatm on in staffing due change in drug and alcohol treatm <u>ce changes</u> expenditure for Health Improvement 0-5 years					2,723
Staffing Char - Transfer - Realloca - Transfer - Reduction - Reduction Other resource Additional Additional	nges e in staffing is 14.8 FTE which is made up of: r of staff to Business Support -6.6 FTE ation of staff to Mandatory Services -3.0 FTE r of staff to new provider of drug and alcolhol treatm on in staffing due change in drug and alcohol treatm <u>ce changes</u> expenditure for Health Improvement 0-5 years funding for Health Improvement 0-5 years					2,723
Staffing Char - Transfer - Realloca - Transfer - Reduction Other resource Additional Reallocatio	nges e in staffing is 14.8 FTE which is made up of: r of staff to Business Support -6.6 FTE ation of staff to Mandatory Services -3.0 FTE r of staff to new provider of drug and alcohol treatm on in staffing due change in drug and alcohol treatm <u>ce changes</u> expenditure for Health Improvement 0-5 years funding for Health Improvement 0-5 years on of Public Health funding to Mandatory Services	nent services -/	2.8 FTE	th the		2,723 (2,723 464
Staffing Char - Transfer - Realloca - Transfer - Reduction Other resource Additional Additional Reallocatio Reduced ca	nges e in staffing is 14.8 FTE which is made up of: r of staff to Business Support -6.6 FTE ation of staff to Mandatory Services -3.0 FTE r of staff to new provider of drug and alcohol treatm on in staffing due change in drug and alcohol treatm <u>ce changes</u> expenditure for Health Improvement 0-5 years funding for Health Improvement 0-5 years on of Public Health funding to Mandatory Services ontribution from the South London and South West	nent services -/	2.8 FTE	th the		2,723 (2,723 464
Staffing Char Net decrease - Transfer - Realloca - Transfer - Reduction Other resource Additional Additional Reallocatio Reduced ca consortium	nges e in staffing is 14.8 FTE which is made up of: r of staff to Business Support -6.6 FTE ation of staff to Mandatory Services -3.0 FTE r of staff to new provider of drug and alcohol treatm on in staffing due change in drug and alcohol treatm <u>ce changes</u> expenditure for Health Improvement 0-5 years funding for Health Improvement 0-5 years on of Public Health funding to Mandatory Services ontribution from the South London and South West is will be dissolved in 2015-16	hent services -: London HIV co	2.8 FTE nsortium. Bo			2,723 (2,723 464 1,352
Staffing Char Net decrease - Transfer - Realloc: - Transfer - Reduction Other resource Additional Rediccatio Reduced cr consortium Reduction i	nges e in staffing is 14.8 FTE which is made up of: r of staff to Business Support -6.6 FTE ation of staff to Mandatory Services -3.0 FTE r of staff to new provider of drug and alcohol treatm on in staffing due change in drug and alcohol treatm <u>ce changes</u> expenditure for Health Improvement 0-5 years funding for Health Improvement 0-5 years on of Public Health funding to Mandatory Services ontribution from the South London and South West is will be dissolved in 2015-16 in recharges relating to South London and South West	hent services -: London HIV co	2.8 FTE nsortium. Bo			2,723 (2,723 464 1,352
Staffing Char Net decrease - Transfer - Realloca - Transfer - Reduction Other resource Additional Reallocation Reduced cr consortium Reduction i will be direc	nges e in staffing is 14.8 FTE which is made up of: r of staff to Business Support -6.6 FTE ation of staff to Mandatory Services -3.0 FTE r of staff to new provider of drug and alcohol treatm on in staffing due change in drug and alcohol treatm <u>ce changes</u> expenditure for Health Improvement 0-5 years funding for Health Improvement 0-5 years on of Public Health funding to Mandatory Services ontribution from the South London and South West is will be dissolved in 2015-16 in recharges relating to South London and South We ctly commissioned the Council from 2015-16	hent services -; London HIV co est London HIV	2.8 FTE nsortium. Bo			2,723 (2,723 464 1,352 288
Staffing Char Net decrease - Transfei - Realloca - Transfei - Reductio Reductional Additional Reallocatio Reduced co consortium Reduction i will be direo Reablemen	nges e in staffing is 14.8 FTE which is made up of: r of staff to Business Support -6.6 FTE ation of staff to Mandatory Services -3.0 FTE r of staff to new provider of drug and alcohol treatm on in staffing due change in drug and alcohol treatm <u>ce changes</u> expenditure for Health Improvement 0-5 years funding for Health Improvement 0-5 years on of Public Health funding to Mandatory Services ontribution from the South London and South West is will be dissolved in 2015-16 in recharges relating to South London and South We ctly commissioned the Council from 2015-16 in funding for Drug and Alcohol Treatment services	nent services -; London HIV co est London HIV	2.8 FTE nsortium. Bo / consortium.			2,723 (2,723 464 1,352 288 (54
Staffing Char Net decrease - Transfei - Realloca - Transfei - Reduction - Reduction Additional Reallocation Reduced ca consortium Reducton i will be direc Reablemen Reduction i	nges e in staffing is 14.8 FTE which is made up of: r of staff to Business Support -6.6 FTE ation of staff to Mandatory Services -3.0 FTE r of staff to new provider of drug and alcohol treatm on in staffing due change in drug and alcohol treatm <u>ce changes</u> expenditure for Health Improvement 0-5 years funding for Health Improvement 0-5 years on of Public Health funding to Mandatory Services ontribution from the South London and South West is will be dissolved in 2015-16 in recharges relating to South London and South Wi ctly commissioned the Council from 2015-16 nt funding for Drug and Alcohol Treatment services in expenditure South London and South West London	London HIV co est London HIV on HIV Consort	2.8 FTE nsortium. Bo / consortium.			2,723 (2,723 464 1,352 288 (54 (1,586
Staffing Char Net decrease - Transfei - Realloca - Transfei - Reduction - Reduction Additional Reallocation Reduced ca consortium Reducton i will be direc Reablemen Reduction i	nges e in staffing is 14.8 FTE which is made up of: r of staff to Business Support -6.6 FTE ation of staff to Mandatory Services -3.0 FTE r of staff to new provider of drug and alcohol treatm on in staffing due change in drug and alcohol treatm <u>ce changes</u> expenditure for Health Improvement 0-5 years funding for Health Improvement 0-5 years on of Public Health funding to Mandatory Services ontribution from the South London and South West is will be dissolved in 2015-16 in recharges relating to South London and South We ctly commissioned the Council from 2015-16 in funding for Drug and Alcohol Treatment services	London HIV co est London HIV on HIV Consort	2.8 FTE nsortium. Bo / consortium.			2,723 (2,723 464 1,352 288 (54 (1,586 (482
Staffing Char Net decrease - Transfei - Realloca - Transfei - Reduction - Reduction Additional Reallocation Reduced ca consortium Reducton i will be direc Reablemen Reduction i	nges e in staffing is 14.8 FTE which is made up of: r of staff to Business Support -6.6 FTE ation of staff to Mandatory Services -3.0 FTE r of staff to new provider of drug and alcohol treatm on in staffing due change in drug and alcohol treatm <u>ce changes</u> expenditure for Health Improvement 0-5 years funding for Health Improvement 0-5 years on of Public Health funding to Mandatory Services ontribution from the South London and South West is will be dissolved in 2015-16 in recharges relating to South London and South Wi ctly commissioned the Council from 2015-16 nt funding for Drug and Alcohol Treatment services in expenditure South London and South West London	London HIV co est London HIV on HIV Consort	2.8 FTE nsortium. Bo / consortium.			2,723 (2,723 (2,723 464 1,352 288 (54 (1,586 (482 (18
Staffing Char - Transfer - Realloca - Transfer - Reduction - Reduction Additional Additional Reallocation Reduced ca consortium Reduction i Reduction i Reduction i Reduction i	nges e in staffing is 14.8 FTE which is made up of: r of staff to Business Support -6.6 FTE ation of staff to Mandatory Services -3.0 FTE r of staff to new provider of drug and alcohol treatm on in staffing due change in drug and alcohol treatm <u>ce changes</u> expenditure for Health Improvement 0-5 years funding for Health Improvement 0-5 years on of Public Health funding to Mandatory Services ontribution from the South London and South West is will be dissolved in 2015-16 in recharges relating to South London and South Wi ctly commissioned the Council from 2015-16 nt funding for Drug and Alcohol Treatment services in expenditure South London and South West London	London HIV co est London HIV on HIV Consort	2.8 FTE nsortium. Bo / consortium.			2,723 (2,723 464 1,352 288 (54 (1,586 (482

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KEY SERVICE TARGETS / PRIORITIES FOR 2015/16

Croydon's Housing Strategy sets out the following key priorities (funded both from the General Fund and the Housing Revenue Account):

Maximise the supply of affordable housing, meet housing need and reduce the number of households in temporary accomodation
 Promote independent living for vulnerable people
 Improve housing conditions to ensure a decent home for all and maintain the Decent Homes Standard for council housing

4) Promote better and fair access to housing services

5) Develop sustainable communities

FINANCIAL PERFORMANCE

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2013/14	2014/15	2014/15	2015/16	CHANGE
	£000	£000	£000	£000£	
Employees	13,799	14,471	13,704	14,500	6
Premises related expenditure	21,760	21,573	21,512	22,812	6
Supplies and Services	3,873	5,140	4,642	5,852	26
Third Party Payments	1,043	678	583	717	23
Transfer Payments	148	1,627	1,627	175	(89)
Transport related expenditure	284	266	261	239	(8)
Capital Charges	37,006	39,080	39,287	39,902	2
Deferred/Intangible Charges	-	-		-	n/a
Corporate support services bought in	4,890	5,154	5,154	6,333	23
Recharges from other services	6,793	5,848	5,868	4,596	(22)
TOTAL EXPENDITURE	89,596	93,837	92,638	95,126	3
Government Grants	(37)	(40)	(37)	•	(100)
Other Grants, reimbursements and contributions	(192)	(180)	(180)	(185)	3
Fees and Charges	(11,133)	(12,639)	(14,307)	(13,440)	(6)
Other Customer and Client Receipts	(77,101)	(79,068)	(78,602)	(79,696)	1
Interest Receivable	(32)	(4)	(4)	(3)	(25)
Recharges to other services	(2,547)	(1,906)	(1,725)	(1,802)	4
TOTAL INCOME	(91,042)	(93,837)	(94,855)	(95,126)	0
NET EXPENDITURE	(1,446)	-	(2,217)	-	
Contributions to / (from) Reserves	1,446	-	2,217	-	(100)
TOTAL VARIANCE FROM BUDGET- Over/(Under)	-				

TOP FINANCIAL RISKS 2015/16

1) 2) Increased rent arrears due to welfare reform

Increased cost of Programmed Works due to adverse weather conditions

SERVICE SUMMARY

CABINET MEMBER

Councillor Alison Butler Deputy Leader (Statutory) - Homes and Regeneration

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Jo Negrini	Executive Director of Place	61325
Peter Brown	Director of Housing Needs and Strategy	65474
Dave Sutherland	Managing Director Croydon Landlord Services	65675

COST CENTRE	SERVICE	
	Repairs and Maintenance Supervision and Management-General Supervision and Management-Special Capital Financing	
	Income Notional H.R.A and Government Grant	

MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations i	in Level of	ORIGINAL	
ORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	%
2014/15	SERVICE	2014/15	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
12,259	Repairs and Maintenance	12,259	241	148	12,648	3
21,889	Supervision and Management-General	22,728	75	1,945	24,748	9
8,789	Supervision and Management-Special	7,307	51	(999)	6,359	(13
39,287	Capital Financing	39,080	-	822	39,902	2
(82,224)	Income	(81,374)	(1,898)	(385)	(83,657)	3
-	TOTAL NET SPEND		(1,531)	1,531		n/a

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Repairs & Maintenance	13.6	16.6	3.0
Supervision and Management - General Expenses	238.9	232.9	(6.0)
Supervision and Management - Special Expenses	91.0	91.0	-
TOTAL FTE STAFF	343.5	340.5	(3.0)

SUBJECTIVE SUMMARY

SUBJECTIVE SUMMARY

SUBJECTIVE	ESUMMARY					
		ORIGINAL	Variations	an a man na ¹ na san	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	14,471	159	(130)	14,500	0
	Premises related expenditure	21,573	381	858	22,812	6
	Supplies and Services	5,140	17	695	5,852	14
	Third Party Payments Transfer Payments	678 1,627	-	39	717 175	6
	Transport related expenditure	266	-	(1,452)	239	(89)
	Recharges from other services	5,848	7	(27) (1,259)	4,596	(10) (21)
		1				
120000	TOTAL EXPENDITURE	49,603	564	(1,276)	48,891	(1)
(37)	Government Grants	(40)	-	40	-	(100)
(180)	Other Grants, reimbursements and contributions	(180)	(5)	-	(185)	3
(14,307)	Fees and Charges	(12,639)	(303)	(498)	(13,440)	6
(78,602)	Other Customer and Client Receipts	(79,068)	(1,740)	1,112	(79,696)	1
(4)	Interest Receivable	(4)	-	1	(3)	(25)
(1,725)	Recharges to other services	(1,906)	(47)	151	(1,802)	(5)
		(93,837)	(2,095)	806	(95,126)	
(94,655)		(93,637)	(2,095)	800	(95,120)	1
(46,658)	NET CONTROLLABLE COST	(44,234)	(1,531)	(470)	(46,235)	5
			(, ,			
39,287	Capital Charges	39,080	-	822	39,902	2
-	Deferred/Intangible Charges		-	-	-	n/a
5,154	Corporate support services bought in	5,154		1,179	6,333	23
	TOTAL UNCONTROLLABLE COST	44,234	- 1	2,001	46,235	5
	L	0			-	
(2,217)	NET COST OF SERVICE	-	(1,531)	1,531	-	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
2,217	Contribution to / (from) General Balances	-	-	-	-	n/a
2,217	TOTAL APPROPRIATIONS	-	-	-	-	n/a
					L 1	
-	TOTAL NET EXPENDITURE	-	(1,531)	1,531	-	n/a
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE				1	£000's
			·····			
Strategic budg	get - agreed pressures / service demands					-
Strategic budg	get - agreed additional income / savings					-
					1	-
Other resource changes						1,531
	TOTAL OTHER VARIATIONS IN RESOURCE					
UTAL OTHER VARIATIONS IN RESOURCE						1,531

REPAIRS AND MAINTENANCE

SERVICE DESCRIPTION

This service provides responsive repairs and cyclical maintenance to the Council's housing stock. The service responds to around 60,000 repair requests each year. The repairs service is delivered through a long term partnering contract.

The total planned expenditure on revenue and capital repairs within the H.R.A is circa £40m

MOVEMENT IN NET EXPENDITURE

		ORIGINAL Variations in Level of BUDGET Expenditure on (A)		and the company and and the second seco	ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A)	Inflation (B)	Other (C)	2015/16 (D)	CHANGE (E)
	Responsive Repairs Cyclical Works	£000's 11,267 992	£000's 221 20	£000's 149 (1)	£000's 11,637 1,011	% 3 2
	TOTAL NET SPEND	12,259	241	148	12,648	

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Responsive Repairs	13.6	16.6	3.0
Cyclical Works	-	-	-
TOTAL FTE STAFF	13.6	16.6	3.0

REPAIRS AND MAINTENANCE

FORECAST		ORIGINAL BUDGET	Variations i Expenditu			%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
527	Employees	527	7	151	685	30
	Premises related expenditure	11,676	234	(3)	11,907	2
26	Supplies and Services Third Party Payments	26	-	-	26	- n/a
	Transfer Payments			2		n/a
30	Transport related expenditure	30	-	-	30	-
	Recharges from other services				-	n/a
12,259	TOTAL EXPENDITURE	12,259	241	148	12,648	3
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	1 -1	-	-	-	n/a
	Fees and Charges	-	-	-	-	n/a
	Other Customer and Client Receipts Interest Receivable			-	-	n/a n/a
	Recharges to other services		-	-		n/a
					-	
						n/a
12,259	NET CONTROLLABLE COST	12,259	241	148	12,648	3
		11,200				
	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	Corporate support services bought in			-		n/a
-	TOTAL UNCONTROLLABLE COST		-	-	-	n/a
10.050				440	40.040	3
12,259	NET COST OF SERVICE	12,259	241	148	12,648	3
-	Contributions to / (from) Earmarked Reserves	1	- 1	-	- 1	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances			-	-	n/a n/a
						104
-	TOTAL APPROPRIATIONS	-	-	-	-	2/2
-		-	-		-	n/a
- 12,259	TOTAL APPROPRIATIONS	- 12,259	- 241	- 148	- 12,648	n/a 3
	TOTAL NET EXPENDITURE	- 12,259	- 241			3
		12,259	- 241			
* OTHER VAI	TOTAL NET EXPENDITURE	- 12,259	- 241			3
* OTHER VAI	TOTAL NET EXPENDITURE	- 12,259	- 241			3
* OTHER VAI	TOTAL NET EXPENDITURE	12,259	241			3
* OTHER VAI	TOTAL NET EXPENDITURE	12,259	241			3
* OTHER VAI	TOTAL NET EXPENDITURE	12,259	241			3
* OTHER VAI	TOTAL NET EXPENDITURE	12,259	241			3
* OTHER VAI	TOTAL NET EXPENDITURE	- 12,259	241			3
* OTHER VAI	TOTAL NET EXPENDITURE	- 12,259	241			3
* OTHER VAI	TOTAL NET EXPENDITURE	- 12,259	241			3
* OTHER VAN Strategic bude Strategic bude Other resource Additional sta	TOTAL NET EXPENDITURE			148		3
* OTHER VAI Strategic bude Strategic bude	TOTAL NET EXPENDITURE			148		3 £000's -
* OTHER VAN Strategic bude Strategic bude Other resource Additional sta	TOTAL NET EXPENDITURE			148		3 £000's - - 145
* OTHER VAI Strategic bude Strategic bude Other resource Additional sta	TOTAL NET EXPENDITURE			148		3 £000's - - 145
* OTHER VAI Strategic bude Strategic bude Other resource Additional sta	TOTAL NET EXPENDITURE			148		3 £000's - - 145
* OTHER VAI Strategic bude Strategic bude Other resource Additional sta	TOTAL NET EXPENDITURE			148		3 £000's - - 145
* OTHER VAI Strategic bude Strategic bude Other resource Additional sta	TOTAL NET EXPENDITURE			148		3 £000's - - 145
* OTHER VAI Strategic bude Strategic bude Other resource Additional sta	TOTAL NET EXPENDITURE			148		3 £000's - - 145
* OTHER VAN Strategic bude Strategic bude Other resource Additional sta	TOTAL NET EXPENDITURE			148		3 £000's - - 145
OTHER VAN Strategic bude Strategic bude Other resource Additional sta	TOTAL NET EXPENDITURE			148		3 £000's - - 145 3
* OTHER VAI Strategic bude Strategic bude Other resource Additional sta	TOTAL NET EXPENDITURE			148		3 £000's - - 145

SUPERVISION AND MANAGEMENT -GENERAL EXPENSES

SERVICE DESCRIPTION

This part of the Housing Revenue Account budget includes those costs that relate to the general management of the landlord service together with the administration of tenancy applications, rent collection and accounting. There is a Client/Provider relationship in place and this arrangement involves the separation of certain functions and responsibilities into two divisions:

- a provider division (the Croydon Landlord Services division) which will have operational responsibility and carry out day-today property, estate and tenancy services

- a client division (the Housing Needs and Strategy division), which will be responsible for developing and consulting on strategies, long-term plans and priorities for funding, identifying the available resources and recommending the annual budget, ensuring compliance with governance arrangements, supporting customers to scrutinise the performance of the provider division, and supporting and challenging the provider division to benchmark its performance and identify and adopt best practice. It should be noted that the provider division contributes information, advice and guidance to the development of strategies.

MOVEMENT IN NET EXPENDITURE

17 Starte		ORIGINAL BUDGET		n Level of re on (A)	ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
	Supervision and management - General expenses	22,728	75	1,945	24,748	9
	TOTAL NET SPEND	22,728	75	1,945	24,748	9

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Supervision and management - General expenses	238.9	232.9	(6.0)
TOTAL FTE STAFF	238.9	232.9	(6.0)

SUPERVISION AND MANAGEMENT -GENERAL EXPENSES

COOPs COOPS <th< th=""><th>SUBJECTIVE</th><th>SUMMARY</th><th></th><th></th><th></th><th>GENERAL</th><th>EXPENSES</th></th<>	SUBJECTIVE	SUMMARY				GENERAL	EXPENSES
2014/15 DESCRIPTION 2014/15 Inflation COMP 2014/15 COMP COMP <thc< td=""><td>JUDULUTIVE</td><td></td><td>ORIGINAL</td><td>Variations</td><td>n Level of</td><td>ORIGINAL</td><td></td></thc<>	JUDULUTIVE		ORIGINAL	Variations	n Level of	ORIGINAL	
CAL CB) CO C	FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
CODS COD CO		DESCRIPTION	2014/15				CHANGE
2000s 2000s <th< td=""><td></td><td>the processing second sec</td><td>A CONTRACTOR OF A CONTRACTOR OF</td><td>CONCUMPTING TO DO THE REAL</td><td>Constraints (March 1971)</td><td></td><td></td></th<>		the processing second sec	A CONTRACTOR OF	CONCUMPTING TO DO THE REAL	Constraints (March 1971)		
10.007 Employees 11.007 11.6 (230) 10.833 900 Premises related expenditure 3.824 - 7.76 14.66 14.413 3.325 Supplies and Services 3.824 - 7.76 11.66 14.51 577 Third Party Payments - <td>£000's</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	£000's						
900 Premises related expenditure 945 - 468 1,413 3.326 Supplies and Services 3,824 - 716 4,542 5.327 Third Party Payments 668 - 49 717 1 Transport related expenditure 105 - 1 106 3.011 Recharges from other services 2,991 7 4(425) 2,573 ((20) Other Grants, reimbursements and contributions (20) (1) (4) (25) - </td <td></td> <td>Employees</td> <td></td> <td></td> <td></td> <td></td> <td>(1</td>		Employees					(1
3.282 Supplies and Services 3.824 - 778 77 575 Thind Party Payments 668 - 49 77 100 Transfer Payments - - - 7 101 Transfer Payments - - - 10 102 Transfer Payments - 1000 100 100				-		2007 C. O. F.	50
13 Third Party Payments 668 - 49 777 10 Transport related expenditure 105 - 1 105 3.011 Recharges from other services 2,991 7 (425) 2,573 (1 11.5.17 TOTAL EXPENDITURE 19,540 123 581 20,244 (1) (20) Other Grants, einbursements and contributions (40) - 40 - (1) (2) (1) (4) (25) (2)				-			19
- -			C. And Street and Street				7
100 Transport related expanditure 105 - 1 106 3.01 Reharges from other services 2.991 7 (425) 2.573 (18,517 TOTAL EXPENDITURE 19,540 123 581 20,244 (20) Other Grants, reinbursements and contributions (40) - (42) (22) - Total EXPENDITURE 19,540 123 581 20,244 (20) Other Grants, reinbursements and contributions (40) - (1) (2) (2) - Other Customer and Client Receipts - - (2) (2) (1,725) Recharges to other services (1,960) (47) 151 (1,802) 10,735 NET CONTROLLABLE COST 17,574 75 766 18,415 - - - - - - - - Deferred/Inlanglible Charges - - 1,7574 75 1,945 24,748 21,889 NET COST OF SERVICE<			-		-	-	n/a
3.011 Recharges from other services 2.991 7 (425) 2.573 (1 18,517 TOTAL EXPENDITURE 19,540 123 581 20,244 (37) Government Grants (40) - 40 - (1 (20) Other Grants, reimbursements and contributions (20) (1) (4) (25) - - - - (2) (2) - <td></td> <td></td> <td>105</td> <td></td> <td>1</td> <td>106</td> <td>1</td>			105		1	106	1
18,517 TOTAL EXPENDITURE 19,540 123 561 20,244 (37) Government Grants (40) - 40 - (1 (20) Other Grants, reimbursements and contributions (20) (1) (4) (25) - Fees and Cliant Receipts - - (2) (2) - Interest Receivable - - - - (1,725) Recharges to other services (1,966) (44) 185 (1,829) - - - - - - - - - - - - - - - - </td <td></td> <td></td> <td></td> <td>7</td> <td></td> <td></td> <td>(14</td>				7			(14
(37) Government Grants (40) - 40 - (1) (20) Other Grants, reinbursements and contributions (20) (1) (4) (25) (1) - - - - (2) (1) (4) (25) (2) - - - - - - (2) (2) (1) (4) (25) (1) (2) (2) (1) (2) (2) (1) (2) (2) (2) (1) (2) (2) (1) (2) (2) (2) (2) (2) (2) (2)			1				
(20) Other Grants, reimbursements and contributions (20) (1) (4) (25) - - (2) (2) (2) (2) (2) - - - - (2) (2) - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <t< td=""><td>18,517</td><td>TOTAL EXPENDITURE</td><td>19,540</td><td>123</td><td>581</td><td>20,244</td><td>4</td></t<>	18,517	TOTAL EXPENDITURE	19,540	123	581	20,244	4
Fees and Charges Other Customer and Client Receipts Interest Receivable (1,26) (47) (1,72) Recharges to other services (1,966) (48) 165 (1,22) (1,722) TOTAL INCOME (1,966) (48) 165 (1,929) (1,722) TOTAL INCOME (1,966) (48) 165 (1,929) (1,723) (1,724) (1,775 (1,965) (48) (15 (1,929) (1,724) (1,775 (1,945 (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,179 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333) (1,177 (5,333 (1,177 (5,333) (1,177 (5,333 (1,177 (5,333) (1,177 (5,333 (1,177 (5,333 (1,177 (5,333 (1,177 (5,333 (1,177 (5,333 (1,177 (5,333 (1,177 (5,333 (1,177 (5,333 (1,177 (5,333 (1,177 (5,333 (1,177 (1,178	(37)	Government Grants	(40)	-	40	-	(100
Pees and Charges Other Customer and Client Receipts Interest Receivable Interest Rece	(20)	Other Grants, reimbursements and contributions	(20)	(1)	(4)	(25)	25
Other Customer and Client Receipts Interest Receivable (1,22) Recharges to other services (1,906) (47) 151 (1,802) (1,722) TOTAL INCOME (1,966) (48) 185 (1,29) (1,722) TOTAL INCOME (1,966) (48) 185 (1,29) (1,722) TOTAL INCOME (1,966) (48) 185 (1,29) (1,722) (1,722) TOTAL INCOME (1,966) (48) 185 (1,29) (1,722) (1,723		Fees and Charges	-				n/
Interest Receivable I					(4)	(2)	
(1.725) Recharges to other services (1.906) (47) 151 (1,802) (1.722) TOTAL INCOME (1.966) (48) 185 (1.929) 16.735 NET CONTROLLABLE COST 17,574 75 766 18,415 - Capital Charges - - - - - Deferred/Intangible Charges -		· · · · · · · · · · · · · · · · · · ·	·		-	-	n/
(1,782) TOTAL INCOME (1,966) (48) 185 (1,829) 16,735 NET CONTROLLABLE COST 17,574 75 766 18,415 - Capital Charges - - - - - Defered/Intangible Charges - - - - 5,154 Corporate support services bought in 5,154 - 1,179 6,333.0 5,154 TOTAL UNCONTROLLABLE COST 5,154 - 1,179 6,333.0 5,155 TOTAL UNCONTROLLABLE COST 5,154 - 1,179 6,333.0 - - - - - - - 21,869 NET COST OF SERVICE 22,728 75 1,945 24,748 - Contributions to / (from) Capital Reserves: - </td <td></td> <td></td> <td></td> <td>10 M</td> <td></td> <td></td> <td>n/</td>				10 M			n/
16,735 NET CONTROLLABLE COST 17,574 75 766 18,415 Capital Charges 5,154 Controlution provides bought in 5,154 Controlutions to / (from) Earnarked Reserves Controlutions to / (from) Capital Reserves Financing of Capital Expenditure Provision for Repayment of External Loans Controlutions to / (from) General Balances TOTAL APPROPRIATIONS Controlutines to Leven Balances TOTAL APPROPRIATIONS Controlutions to Leven Balances TOTAL APPROPRIATIONS Controlutions to Leven Balances Controlutions to Leven Core Service demands Controlutions to Leven Core Service demands<!--</td--><td>(1,725) </td><td>Recharges to other services</td><td>(1,906)</td><td>(47)</td><td>151</td><td>(1,802)</td><td>(5</td>	(1,725)	Recharges to other services	(1,906)	(47)	151	(1,802)	(5
16,735 NET CONTROLLABLE COST 17,574 75 766 18,415 - Capital Charges -	(1,782)	TOTAL INCOME	(1,966)	(48)	185	(1,829)	(7
Capital Charges Deferred/intangible Charges S154 Corporate support services bought in S154 S155 S154 S155 S154 S155 S154 S155							
Capital Charges Deferred/Intanjble Charges Si154 Corporate support services bought in Si154 Corporate support services bought in Contributions to / (from) Earmarked Reserves: Contributions to / (from) Capital Reserves: Contributions to / (from) General Balances Contributions to / texpenditure TOTAL APPROPRIATIONS Contributions to / texpenditure Contributions to / texpenditure Contributions to / texpenditure Contributions to / texpenditure Contribution to / texpenditure Contribution to / texpenditure Contribution to / texpenditure Contributions to / texpenditure Contribution to / texpenditure Contributions to / texpenditure Contribution texpenditure Contribution texpenditure Contexpenditure Contrease in Corporate support			L in and				
Defered/Intarigible Charges	16,735	NET CONTROLLABLE COST	17,574	75	766	18,415	5
Defered/ntangible Charges							
5,154 Corporate support services bought in 5,154 1,179 6,333.0 5,154 TOTAL UNCONTROLLABLE COST 5,154 1,179 6,333 21,889 NET COST OF SERVICE 22,728 75 1,945 24,748 - Contributions to / (from) Earmarked Reserves - - - - - Contributions to / (from) Earmarked Reserves - - - - - Contributions to / (from) Earmarked Reserves - - - - - Contributions to / (from) Earmarked Reserves - - - - - Contribution to / (from) Cameral Balances - - - - - TOTAL APPROPRIATIONS - - - - - 21,889 TOTAL NET EXPENDITURE 22,728 75 1,945 24,748 - OTHER VARIATIONS IN LEVEL OF EXPENDITURE E000's - - - - - Strategic budget - agreed additional income / savings - - - - - - - - - <td< td=""><td></td><td></td><td>-</td><td>-</td><td>2.</td><td>-</td><td>n/a</td></td<>			-	-	2.	-	n/a
5,154 TOTAL UNCONTROLLABLE COST 5,154 - 1,179 6,333 21,889 NET COST OF SERVICE 22,728 75 1,945 24,748 - Contributions to / (from) Capital Reserves: - - - - - Contributions to / (from) Capital Reserves: - - - - - Financing of Capital Reserves: - - - - - Provision for Repayment of External Loans - - - - - Contribution to / (from) General Balances - - - - - - TOTAL APPROPRIATIONS - - - - - - 21,889 TOTAL NET EXPENDITURE 22,728 75 1,945 24,748 - OTHER VARIATIONS IN LEVEL OF EXPENDITURE 2000's - - - - - sitrategic budget - agreed pressures / service demands - - - - - - - - - - - - - - - - - <td>- [[</td> <td>Deferred/Intangible Charges</td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>n/:</td>	- [[Deferred/Intangible Charges		-	-	-	n/:
21,889 NET COST OF SERVICE 22,728 75 1,945 24,748 - Contributions to / (from) Capital Reserves: - - - - - Financing of Capital Expenditure - - - - - Financing of Capital Expenditure - - - - - Provision for Repayment of External Loans - - - - - Contribution to / (from) General Balances - - - - - TOTAL APPROPRIATIONS - - - - - 21,889 TOTAL NET EXPENDITURE 22,728 75 1,945 24,748 OTHER VARIATIONS IN LEVEL OF EXPENDITURE 22,728 75 1,945 24,748 Strategic budget - agreed pressures / service demands - - - - Strategic budget - agreed additional income / savings - - - - Strategic budget - agreed additional income / savings - - - - Other resource changes - - - - -	5,154 (Corporate support services bought in	5,154		1,179	6,333.0	23
21,889 NET COST OF SERVICE 22,728 75 1,945 24,748 - Contributions to / (from) Capital Reserves: - - - - - Contributions to / (from) Capital Reserves: - - - - - Financing of Capital Expenditure - - - - - - Provision for Repayment of External Loans - - - - - - Contribution to / (from) General Balances - - - - - - TOTAL APPROPRIATIONS - - - - - - 21,889 TOTAL NET EXPENDITURE 22,728 75 1,945 24,748 - OTHER VARIATIONS IN LEVEL OF EXPENDITURE E000's - <	5 154	TOTAL UNCONTROLLABLE COST	5 1 5 4		1 179	6 333	
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances Control / TOTAL APPROPRIATIONS Control / TOTAL NET EXPENDITURE Z2,728 TOTAL NET EXPENDITURE Z2,728 TOTAL NET EXPENDITURE Z2,728 TOTAL NET EXPENDITURE Z2,728 COTHER VARIATIONS IN LEVEL OF EXPENDITURE Z2,728 COTHER VARIATIONS IN LEVEL OF EXPENDITURE Z2,728 COTHER VARIATIONS IN LEVEL OF EXPENDITURE Z2,728 Cother variation of the service demands Cother variation of the services of the HRA Cother variation of the services of the HRA Strategic budget - agreed additional income / savings Cother variation of the services - ICT teduction in recharges from other services - ICT Cots of new technology to improve service delivery to tenants Corease in functions of the Planned Maintenance improvements contracts Sone-off costs of new technology to improve service delivery to tenants Corease in technology to improve service delivery to tenants Corease in technology to improve service delivery to tenants Corease in recharges to the HRA It increase in recharges to the HRA It increase in recharges to the HRA			0,104		1,110	0,000	23
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances Control / (from) General / (from) / (fr		14 m - 1				-	
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Frovision for Repayment of External Loans Contribution to / (from) General Balances Contribution to from of services bought in freese in Corporate and Democratic core recharge to the HRA Gontribution in recharges from other services - ICT General G	21,889	NET COST OF SERVICE	22,728	75	1,945	24,748	9
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Frovision for Repayment of External Loans Contribution to / (from) General Balances Contrease in contracts Contrease in contracts Contribution de							
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Frovision for Repayment of External Loans Contribution to / (from) General Balances Contrease in contracts Contrease in contracts Contribution de	- 10	Contributions to / (from) Farmarked Reserves	T				n/a
- Financing of Capital Expenditure -							n/a
Provision for Repayment of External Loans Contribution to / (from) General Balances Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE Z2,728 T5 1,945 24,748 COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed pressures / service demands Composition and Democratic core recharge to the HRA Strategic to recharges to capital Dee off costs of reprocuring the Planned Maintenance improvements contracts Dee off costs of reprocuring the Planned Maintenance improvements contracts Torease in Investment Fund Interfare to the HRA It increase in recharges to the HRA It increase in premises costs							n/
Contribution to / (from) General Balances OTTAL APPROPRIATIONS OTTAL APPROPRIATIONS OTTAL NET EXPENDITURE 22,728 75 1,945 24,748 OTHER VARIATIONS IN LEVEL OF EXPENDITURE COOO's OTHER VARIATIONS IN LEVEL OF EXPENDITURE COOO's Other variable of the service demands Other resource changes Increase in Corporate and Democratic core recharge to the HRA Beduction in recharges to capital Dee-off costs of reprocuring the Planned Maintenance improvements contracts Den-off costs of new technology to improve service delivery to tenants Increase in Investment Fund Ide increase in recharge so the HRA Ide increase in premises costs	-		-	-	-		
- TOTAL APPROPRIATIONS - - - 21,889 TOTAL NET EXPENDITURE 22,728 75 1,945 24,748 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. \$000's Strategic budget - agreed additional income / savings \$000's Dther resource changes \$000's ncrease in Corporate and Democratic core recharge to the HRA 3 Reduction in recharges to capital 1,1 One-off costs of new technology to improve service delivery to tenants 3 ncrease in Investment Fund 1 recrease in Investment Fund 1 (2) 1 (2) 1 (3) 1 (4) 1 (2) 1 (4) 1 (5) 1 (2) 1 (4) 1 (5) 1 (4) 1 (5) 1 (4) 1 (5) 1 (6) 1 (7) 1 <			-		-	-	n/:
21,889 TOTAL NET EXPENDITURE 22,728 75 1,945 24,748 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Strategic budget - agreed pressures / service demands. Strategic budget - agreed additional income / savings Dither resource changes ncrease in Corporate support services bought in necharges from other services - ICT Reduction in recharges from other services - ICT Reduction in recharges to capital Dine-off costs of new technology to improve service delivery to tenants Date in nectases in Investment Fund 10 needf costs of new technology to improve service delivery to tenants 2 1.01 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Strategic budget - agreed additional income / savings Dither resource changes 1.01 1.01 1.01 1.01 1.01 1.01							

SUPERVISION AND MANAGEMENT -SPECIAL EXPENSES

SERVICE DESCRIPTION

This part of the Housing Revenue Account includes any expenditure which relates only to specific estates rather than the general housing stock. This includes services such as Caretaking, Neighbourhood Wardens and grounds maintenance. The income from the charges made for central heating is credited directly to income and the full cost of the standard space water heating provided will be recovered from tenants. There is a service charge for the following services: Caretaking £7.93 Grounds Maintenance £2.05

MOVEMENT IN NET EXPENDITURE

		ORIGINAL BUDGET	Variations Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
COST CENTRE	SERVICE	2014/15 (A) £000's	Inflation (B) £000's	Other (C) £000's	2015/16 (D) £000's	CHANGE (E) %
	Caretakers Service Neighbourhood Wardens Service Utilities Estate Services Other	2,037 1,254 650 3,229 137	20 16 (19) 34	(34) (51)	2,023 1,219 446	(1) (3) (31) (18) (79)
	TOTAL NET SPEND	7,307	51	(999)	6,359	(13)

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Neighbourhood Services	91.0	91.0	-
TOTAL FTE STAFF	91.0	91.0	-

SUPERVISION AND MANAGEMENT -SPECIAL EXPENSES

					SPECIAL E	EXPENSE
SUBJECTIVE		ORIGINAL	Variations i	n l evel of	ORIGINAL	
FORECAST		BUDGET	Expenditu	and the construction with	BUDGET	%
	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
2014/10		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(Ľ) %
	Employees	2,937	36	(51)	2,922	(1
	Premises related expenditure	7,069	147	180	7,396	5
	Supplies and Services	279	17	(23)	273	(2
					213	
	Third Party Payments	10	-	(10)	-	(100
	Transfer Payments	2	·	2	4	10
	Transport related expenditure	131	-	(28)	103	(2
	Recharges from other services	2,857	and the second	(834)	2,023	(2
12,768	TOTAL EXPENDITURE	13,285	200	(764)	12,721	(
	Government Grants				· · · ·	 n
		-	-	-	-	
	Other Grants, reimbursements and contributions	-	-	-	-	n
	Fees and Charges	(5,978)	(149)	(235)	(6,362)	
-	Other Customer and Client Receipts		-	-	-	n
-	Interest Receivable		-	-	- 2	n
- 1	Recharges to other services	-		-	-	n
	TOTAL INCOME	(5.079)	(149)	(225)	(6,362)	
(0,190)	TOTAL INCOME	(5,978)	(149)	(235)	(0,302)	-
6,572	NET CONTROLLABLE COST	7,307	51	(999)	6,359	(1
	Consider Observed			te i sarita		
	Capital Charges	-	•		-	n
	Deferred/Intangible Charges	-	-	-	-	п
-	Corporate support services bought in		•	-	-	r
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	r
6,572	NET COST OF SERVICE	7,307	51	(999)	6,359	(1
	Contributions to / (from) Earmarked Reserves		I			n
		-	-	-	-	
-	Contributions to / (from) Capital Reserves:	-	-	•	-	n
- 1	Financing of Capital Expenditure	-		-		n
-	Provision for Repayment of External Loans	-	-	-	-	n
	Contribution to / (from) General Balances			-		r
2,217	TOTAL APPROPRIATIONS	-	-	-	-	r
8,789	TOTAL NET EXPENDITURE	7,307	51	(999)	6,359	(1
	NATIONS IN LEVEL OF EXPENDITURE					£000's
	tet - agreed pressures / service demands					2000 S
trategic budo	get - agreed additional income / savings					
dditional reco	echarges from other services overy of water costs due to increased costs of water n premises costs	supply				(92 (2 18 (3
						(99

CAPITAL FINANCING

SERVICE DESCRIPTION

Capital financing includes the interest charges for the payment of interest of loans taken out to acquire or refurbish Housing Revenue Account assets, such as council housing, and also includes a charge for debt management. The Major Repairs Allowance is used to finance the improvements of the housing stock. Self financing was introduced on 1st April 2012 as a result of the Localism Act 2011. The previous system of subsidy payments has been replaced with an allocation of the national housing debt, known as the self financing valuation. Croydon's share of this debt was £223.1m and the interest payments on this debt are shown in the table below.

The Major Repairs Allowance is a proxy for depreciation and the increase below reflects the increased valuation of Croydon's stock under self financing. The Major Repairs Allowance is currently used to fund capital investment in our housing stock.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
		BUDGET	Expendit	ure on (A)	BUDGET	%
COST	SERVICE	2014/15	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
	Major Repairs Allowance	16,983	-	359	17,342	2
	Interest Charges	11,763	-	463	12,226	4
	Debt Management Expenses	50	-	-	50	-
	Premium	98	•	-	98	-
	Discount	-	-	-	-	n/a
	Financing of Capital Expenditure	10,186	-	-	10,186	-
	TOTAL NET SPEND	39,080	-	822	39,902	2

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
			-
TOTAL FTE STAFF	-	-	

CAPITAL FINANCING

SUBJECTIVI	E SUMMARY		Variations	in Laural of		
FORECAST		ORIGINAL BUDGET	32 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000	in Level of ure on (A)	ORIGINAL BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
1		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
-	Employees	-	•	-	-	n/a
	Premises related expenditure Supplies and Services	-	-	-	-	n/a n/a
]	Third Party Payments		-	-	1 1	n/a
-	Transfer Payments		-	-	-	n/a
	Transport related expenditure		-	-	-	n/a
-	Recharges from other services		-	•	-	n/a
-	TOTAL EXPENDITURE	-	-	-	-	n/a
-	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-		-	-	n/a
-	Fees and Charges	-	-	-	-	n/a
	Other Customer and Client Receipts	-	-	-		n/a
	Interest Receivable	-	-	-		n/a
	Recharges to other services	-	-	<u>.</u>	-	n/a
-	TOTAL INCOME	-	-	-	-	n/a
						104
· ·	NET CONTROLLABLE COST	-	-	-	-	n/a
-						
39,287	Capital Charges	39,080		822	39,902.0	2
-	Deferred/Intangible Charges Corporate support services bought in	-	-	-	-	n/a n/a
20.007		20,000		-		
39,287	TOTAL UNCONTROLLABLE COST	39,080	-	822	39,902	2
		1				-
39,287	NET COST OF SERVICE	39,080	-	822	39,902	2
	Contributions to / (from) Earmarked Reserves					n/a
-	Contributions to / (from) Capital Reserves:		_	-		n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-			n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		1				
39,287		39,080	-	822	39,902	2
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
						-
Strategic bud	get - agreed additional income / savings					
<u>Ondiegie bud</u>	gor agreed additional meetine / savings					
Other						-
Other resource	e changes					
Increase in M	ajor Repairs Allowance					359
	terest payable on HRA debt due to additional borrow	ing				463
		-				
						822
TOTAL OTHE	ER VARIATIONS IN RESOURCE					822

SERVICE DESCRIPTION

		Revenue Account derives from four main sources:					
		om the letting of dwelling and garages met by tenants and direct credits for rent rebates.					
		to tenants for caretaking and grounds maintenance					
3) Recharg	ges of energy	costs from communal heating schemes					
4) Service	charges to Le	paseholders					
Average D	welling Rent	Actual Service Charge (Caretaking					
(50 wee	ks)	and Grounds Maintenance)					
2010-11	£88.51	£5.05					
2011-12	£92.22	£8.61					
2012-13	£99.59	£9.14					
2013-14	£104.07	£9.42					
2014-15	£109.26	£9.77					
2015-16	£111.66	£9.98					

MOVEMENT IN NET EXPENDITURE

COST		ORIGINAL BUDGET	Variations Expenditu	in Level of ire on (A)	ORIGINAL BUDGET	%
CENTRE	SERVICE	2014/15	Inflation	Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
	Dwellings Rents and Service Charges	(78,595)	(1,778)	(250)	(80,623)	3
	Doubtful Debt Provision	1,000	-	-	1,000	-
	Garages	(1,312)	(46)	100	(1,258)	(4)
	Heating and insurance	(560)	(18)	33	(545)	(3)
	Interest	(4)	-	1	(3)	(25)
	Service Charges - Leaseholders	(1,760)	(44)	(84)	(1,888)	7
	Other Income	(143)	(12)	(185)	(340)	138
	Contributions to / (from) Earmarked Reserves	-	•	-	-	
	TOTAL NET SPEND	(81,374)	(1,898)	(385)	(83,657)	3

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2014/15	2015/16	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
OTAL FTE STAFF	-	-	

INCOME

INCOME

SUBJECTIVE SUMMARY

		ORIGINAL	Variations		ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2014/15	DESCRIPTION	2014/15	Inflation	* Other	2015/16	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	-			-	r
0.017	Premises related expenditure	1,883	-	213	2,096	1
			-	213		
	Supplies and Services	1,011	-	-	1,011	
	Third Party Payments		-		-	n
1,625	Transfer Payments	1,625		(1,454)	171	(8
	Transport related expenditure	-	-	-	-	ŗ
	Recharges from other services				_	ŗ
4,653	TOTAL EXPENDITURE	4,519	-	(1,241)	3,278	(2
	Government Grants		-			r
				-		
	Other Grants, reimbursements and contributions	(160)	(4)	4	(160)	
(8,111)	Fees and Charges	(6,661)	(154)	(261)	(7,076)	
(78.602)	Other Customer and Client Receipts	(79,068)	(1,740)	1,112	(79,696)	
(/ _,/	Interest Receivable	(4)	(1		(2
		(4)	-		(3)	
-	Recharges to other services	-	-	-	-	r
(86,877)	TOTAL INCOME	(85,893)	(1,898)	856	(86,935)	
(00,077)		(00,000)	(1,000)		(00,000)	
(82,224)	NET CONTROLLABLE COST	(81,374)	(1,898)	(385)	(83,657)	
			and the second se			
•	Capital Charges	<u> </u>	-	-	- 1	n
-	Deferred/Intangible Charges		_	-		r
	Corporate support services bought in		-	-		r
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-	TOTAL UNCONTROLLABLE COST		-		æ 1	r
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(82,224)	NET COST OF SERVICE	(81,374)	(1,898)	(385)	(83,657)	
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-	Contributions to / (from) Earmarked Reserves	•	-		-	n
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-	Contributions to / (from) Capital Reserves:		-	-		n
•	Contributions to / (from) Capital Reserves:	-	-	-	-	
•	Financing of Capital Expenditure	-	-	-	-	n
-	Financing of Capital Expenditure Provision for Repayment of External Loans		-	:	-	n
-	Financing of Capital Expenditure	-	-	-	-	n
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-	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances	- - - - (81,374)		(385)	- - - - (83,657)	n n n
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(82,224) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	- - - - (81,374)	- - - (1,898)	(385)	(83,657)	n n n
(82,224) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	- - - (81,374)	- - - (1,898)	(385)	(83,657)	n n
(82,224) OTHER VA	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	- - - - (81,374)	- - - (1,898)	(385)	(83,657)	n n n
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- (82,224) OTHER VAI	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE and pressures / service demands	- - - (81,374)		(385)	(83,657)	r r r
(82,224) OTHER VAI	Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(81,374)	- - - (1,898)	(385)	(83,657)	ז ז ז י י
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CAPITAL PROGRAMME

CONTENTS

Page

FUNDING	CP1
DETAILED PROGRAMME	CP2

Capital Programme Resourcing 2015/16 to 2017/18

Funding	Budget 2015/16 £	Budget 2016/17 £	Budget 2017/18 £	Total £
Capital Receipts	10,200,000	7,000,000		17,200,000
Targeted Basic Needs	11,547,982	-	-	11,547,982
Basic Need Funding	22,939,064	32,982,648	32,000,000	87,921,712
TFL	3,336,000	3,336,000	3,336,000	10,008,000
NHB	500,000	500,000	500,000	1,500,000
NHB - Top slice	264,000	2,158,000	-	2,422,000
Earmarked reserve contribution	233,000	-	-	233,000
Better Care Fund	900,000	900,000	900,000	2,700,000
GLA	4,353,919	-	-	4,353,919
Borrowing	61,226,552	38,460,700	28,510,000	128,197,252
GENERAL FUND	115,500,517	85,337,348	65,246,000	266,083,865
HRA				
Major Repairs Allowance	17,342,000	17,342,000	17,342,000	52,026,000
HRA - Revenue Contribution	10,186,000	10,186,000	10,186,000	30,558,000
HRA - Use Of Reserves	7,093,000	1,606,000	9,093,000	17,792,000
HRA - Unsupported Borrowing	6,000,000	7,487,000	-	13,487,000
HRA FUNDING	40,621,000	36,621,000	36,621,000	113,863,000
TOTAL FUNDING	156,121,517	121,958,348	101,867,000	379,946,865
UNDER/OVER FUNDING OF PROGRAMME	0	0	0	Q

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CAPITAL PROGRAMME 2015/16 to 2017/18

These pages show details of the proposed capital programme for 2015/16 and draft programme for 2016/18

Description	Budget 2015/16	Budget 2016/17	Budget 2017/18	Total
	2	2	2	2
Corporate Property Maintenance Programme	2,530,000	2,100,000	2,000,000	6,630,000
Disabled Facilities Grant	1,600,000	1,600,000	1,600,000	4,800,000
Education - Fixed Term Expansions	3,250,000	750,000		4,000,000
Education - Primary Estate	47,507,286	52,403,348	37,650,000	137,560,634
Education - Major Maintenance	3,125,000	2,000,000		5,125,000
Education - Secondary Estate	15,151,922			15,151,922
Education - SEN	15,874,389			15,874,389
New Salt Barn	750,000			750,000
Empty Homes Grant	500,000	500,000	500,000	1,500,000
ICT	1,500,000	1,500,000	1,500,000	4,500,000
Don't Mess with Croydon - Investment	2,160,000	2,160,000	160,000	4,480,000
Fairfield Halls	3,000,000	4,000,000	5,000,000	12,000,000
Highways	6,000,000	5,000,000	5,000,000	16,000,000
New Addington Regeneration	670,000	7,830,000	8,500,000	17,000,000
Connected Croydon	7,428,919			7,428,919
TFL - LIP	3,336,000	3,336,000	3,336,000	10,008,000
Measures to mitigate travellers in parks and open spaces - funded through New Admin Priorities Reserve	233,000			233,000
Thornton Heath Public Realm	264,000	2,158,000		2,422,000
Old Ashburton Library	500,000			500,000
Ward Based Programme	120,000			120,000
General Fund	115,500,517	85,337,348	65,246,000	266,083,865

Description	Budget 2015/16	Budget 2016/17	Budget 2017/18	Total
	2	2	3	2
Assisted Private Purchase Scheme (APPS)	500,000	500,000	500,000	1,500,000
Special Transfer Payments	250,000	250,000	250,000	750,000
Larger Homes	100,000	100,000	100,000	300,000
New Build Council Housing	10,000,000	6,000,000	6,000,000	22,000,000
Sub-Total	10,850,000	6,850,000	6,850,000	24,550,000
Repair and Improvements	29,771,000	29,771,000	29,771,000	89,313,000
HRA	40,621,000	36,621,000	36,621,000	113,863,000
TOTAL CAPITAL EXPENDITURE	156,121,517	121,958,348	101,867,000	379,946,865