



**CABINET  
AGENDA**  
for the meeting  
on  
12 July 2021 at  
6.30 pm

**To: Croydon Cabinet Members:**

Councillor Hamida Ali, Leader of the Council  
Councillor Stuart King, Deputy Leader (Statutory) and Cabinet Member for Croydon Renewal  
Councillor Muhammad Ali, Cabinet Member for Sustainable Croydon  
Councillor Janet Campbell, Cabinet Member for Families, Health & Social Care  
Councillor Alisa Flemming, Cabinet Member for Children, Young People & Learning  
Councillor Patricia Hay-Justice, Cabinet Member for Homes  
Councillor Oliver Lewis, Cabinet Member for Culture & Regeneration  
Councillor Manju Shahul-Hameed, Cabinet Member for Communities, Safety and Business Recovery  
Councillor Callton Young OBE, Cabinet Member for Resources & Financial Governance

Invited participants:  
All other Members of the Council

A meeting of the **CABINET** which you are hereby summoned to attend, will be held on **Monday, 12 July 2021** at **6.30 pm** in **Council Chamber, Town Hall, Katharine Street, Croydon CR0 1NX**

Asmat Hussain  
Executive Director of Resources and  
Deputy Monitoring Officer (Interim)  
London Borough of Croydon  
Bernard Weatherill House  
8 Mint Walk, Croydon CR0 1EA

Victoria Lower  
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2 July 2021

Residents are able to attend this meeting in person, however we recommend that you watch the meeting remotely via the following link:

<https://webcasting.croydon.gov.uk/croydon/meetings/12700>

If you would like to attend in person please note that spaces are extremely limited and are allocated on a first come first served basis. If you would like to attend in person please email [democratic.services@croydon.gov.uk](mailto:democratic.services@croydon.gov.uk) by 5pm the day prior to the meeting to register your interest.

If you would like to record the meeting, we ask that you read the guidance on the recording of public meetings [here](#) before attending.

The agenda papers for all Council meetings are available on the Council website [www.croydon.gov.uk/meetings](http://www.croydon.gov.uk/meetings)

If you require any assistance, please contact Victoria Lower 020 8726 6000 x14773 as detailed above.

## **AGENDA – PART A**

**1. Apologies for Absence**

**2. Minutes of previous meetings (Pages 7 - 64)**

To approve the minutes of the meetings held on 17 May 2021 and 7 June 2021 as accurate records.

**3. Disclosure of Interests**

In accordance with the Council's Code of Conduct and the statutory provisions of the Localism Act, Members and co-opted Members of the Council are reminded that it is a requirement to register disclosable pecuniary interests (DPIs) and gifts and hospitality to the value of which exceeds £50 or multiple gifts and/or instances of hospitality with a cumulative value of £50 or more when received from a single donor within a rolling twelve month period. In addition, Members and co-opted Members are reminded that unless their disclosable pecuniary interest is registered on the register of interests or is the subject of a pending notification to the Monitoring Officer, they are required to disclose those disclosable pecuniary interests at the meeting. This should be done by completing the Disclosure of Interest form and handing it to the Democratic Services representative at the start of the meeting. The Chair will then invite Members to make their disclosure orally at the commencement of Agenda item 3. Completed disclosure forms will be provided to the Monitoring Officer for inclusion on the Register of Members' Interests.

**4. Urgent Business (If any)**

To receive notice of any business not on the agenda which in the opinion of the Chair, by reason of special circumstances, be considered as a matter of urgency.

**5. Ongoing Review of Brick by Brick Croydon Ltd and the future of the company (Pages 65 - 80)**

Cabinet Member: Leader of the Council, Councillor Hamida Ali  
Officer: Interim Chief Executive, Katherine Kerswell and Interim Director of Finance, Investment & Risk and Section 151 Officer, Chris Buss  
Key decision: yes

**6. Financial Performance Report - Outturn 2020/1 (Pages 81 - 98)**

Cabinet Member: Cabinet Member for Croydon Renewal, Councillor Stuart King and Cabinet Member for Resources & Financial Governance, Councillor Callton Young  
Officer: Interim Director of Finance, Investment & Risk and Section 151 Officer, Chris Buss  
Key decision: no

- 7. Croydon's General Fund Medium Term Financial Strategy (MTFS) Update** (Pages 99 - 110)

Cabinet Member: Leader of the Council, Councillor Hamida Ali, Cabinet Member for Croydon Renewal, Councillor Stuart King and Cabinet Member for Resources & Financial Governance, Councillor Callton Young

Officer: Interim Director of Finance, Investment & Risk and Section 151 Officer, Chris Buss

Key decision: no
- 8. Housing Ombudsman Self-Assessment and Complaint Handling Failure Order** (Pages 111 - 146)

Cabinet Member: Cabinet Member for Homes, Councillor Patricia Hay-Justice

Officer: Interim Director of Finance, Investment & Risk, Chris Buss

Key decision: no
- 9. Scrutiny Stage 1: Recommendations from Scrutiny** (Pages 147 - 154)

Lead Member: Chair of Scrutiny & Overview Committee, Councillor Sean Fitzsimons

Officer: Interim Executive Director of Resources, Asmat Hussain

Key decision: no
- 10. Scrutiny Stage 2: Responses to recommendations from Scrutiny** (Pages 155 - 162)

Cabinet Member: All Cabinet Members

Officer: Interim Executive Director of Resources, Asmat Hussain

Key decision: no
- 11. Investing in our Borough** (Pages 163 - 170)

Cabinet Member: Cabinet Member for Resources & Financial Governance, Councillor Callton Young

Officer: Interim Executive Director of Resources, Asmat Hussain

Key decision: no
- a) Integrated Drug & Alcohol Treatment Service** (Pages 171 - 184)

Cabinet Member: Cabinet Member for Families, Health & Social Care, Councillor Janet Campbell and Cabinet Member for Resources & Financial Governance, Councillor Callton Young

Officer: Director of Public Health, Rachel Flowers

Key decision: yes

- b) **Arboricultural Services Contract Variation** (Pages 185 - 192)  
Cabinet Member: Cabinet Member for Sustainable Croydon, Councillor Muhammad Ali  
Officer: Interim Executive Director of Place, Sarah Hayward  
Key decision: no
- c) **Section 75 Partnership Agreement for Public Health Nursing** (Pages 193 - 210)  
Cabinet Member: Cabinet Member for Children, Young People & Learning, Councillor Alisa Flemming  
Officer: Director of Public Health, Rachel Flowers  
Key decision: yes

**12. Exclusion of the Press and Public**

The following motion is to be moved and seconded where it is proposed to exclude the press and public from the remainder of a meeting:

“That, under Section 100A(4) of the Local Government Act, 1972, the press and public be excluded from the meeting for the following items of business on the grounds that it involves the likely disclosure of exempt information falling within those paragraphs indicated in Part 1 of Schedule 12A of the Local Government Act 1972, as amended.”

**PART B AGENDA**

- 13. Ongoing Review of Brick by Brick Croydon Ltd and the future of the company** (Pages 211 - 262)  
Cabinet Member: Leader of the Council, Councillor Hamida Ali  
Officer: Interim Chief Executive, Katherine Kerswell and Interim Director of Finance, Investment & Risk and Section 151 Officer, Chris Buss  
Key decision: yes
- 14. Integrated Drug & Alcohol Treatment Service** (Pages 263 - 268)  
Cabinet Member: Cabinet Member for Families, Health & Social Care, Councillor Janet Campbell and Cabinet Member for Resources & Financial Governance, Councillor Callton Young  
Officer: Director of Public Health, Rachel Flowers  
Key decision: yes