

REPORT TO:	HEALTH AND WELLBEING BOARD (CROYDON) 19 June 2019
SUBJECT:	Croydon's Health and Care Transformation Plan
BOARD SPONSOR:	<i>Agnelo Fernandes</i> <i>Guy Van Dichele</i>
BOARD PRIORITY/POLICY CONTEXT:	
<p>Croydon's health and care transformation plan (HCP) will be a key delivery plan of the Health and Well Being Board's Strategy, which in turn provides the health and care and in parts the wider determinants response to the Croydon Local Strategic Partnership vision.</p> <p>The plan will also inform the South West London Health and Care Partnership Plan which is being refreshed.</p>	
FINANCIAL IMPACT:	
<p>Partner Directors of Finance are refreshing the Croydon wide financial position. The position is expected to be similar to that modelled in 2017 with approximately £160m cumulative challenge over 5 years if the system 'does nothing'.</p> <p>Croydon's plans are required to improve health and well-being as well as ensure a sustainable health and care system.</p>	

1. RECOMMENDATIONS

The Health and Wellbeing Board is asked to:

- 1.1 Comment on the draft of Croydon's health and care transformation plan, Appendix 1 hereto, and note that the plan will be finalised and approved by the Executive Director of Health Wellbeing and Adults following conclusion of the Consultation and subject to the consultation outcomes.

2. EXECUTIVE SUMMARY

- 2.1 On 27 February 2019 the Health and Wellbeing Board signed off the Health and Wellbeing Strategy and agreed to the development of a forward plan for the Health and Wellbeing Board aligned to the actions and commitments within the Health and Wellbeing Strategy.
- 2.2 Croydon's health and care transformation plan (HCP) is a delivery plan for the Health and Wellbeing Strategy. The plan is about delivering an integrated system which is the primary reason for the creation of Health and Wellbeing Boards.

- 2.3 At its April meeting the Health and Well Being Board endorsed the HCP discussion document, which will be the key delivery plan of Croydon's Health and Wellbeing Board's Strategy. The plan will also inform the South West London Health and Care Partnership Plan which is being refreshed.
- 2.4 The plan does not start from scratch or replace individual partner plans, but builds upon them and on specific service strategies, by taking a common lens and identifying key areas of collaboration.
- 2.5 The plan resets the operating model so that the healthcare system work to support people to stay well for longer, and delay and avoid more people from becoming acutely unwell in the first place. As a system we will do this by working more closely together and planning a united and holistic model of care for local people that is seamless at the point of use. By working together we can align organisational objectives and we will:
- focus on prevention and proactive care –To support local people before things become a problem
 - unlock the power of communities – key to helping local people stay fit and healthy for longer is to connect them with their neighbours and communities
 - make sure local people have access to integrated services that are tailored to the needs of local communities – locality matters
- 2.6 Comments on the discussion document are currently being sought through a survey, specific engagement, social media, partner websites, bulletins and staff communications. Croydon Transformation Board members are engaging with their respective organisations and taking the plan through local governance. In parallel, the Croydon Communications and Engagement Steering Group – comprising communications and engagement professionals from the One Croydon partners – have been asked to distribute through their networks.
- 2.7 The deadline for comments to the Plan is Monday 17th June. A final document is expected to be produced by 28th June, depending on the comments, so that sign off of the final document can go through the necessary organisational sign off during July. The final HCP will then be published in July.
- 2.8 Due to this time table, it is proposed that the Health and Wellbeing Board comment on the contents of the plan at this stage and that these comments be fed into the consultation responses and collated into the final version of the Plan. Members are asked to note that the Plan will be finalized and approved by the Executive Director of Health, Wellbeing and Adults and that a final version will be presented to the Board at its October meeting for noting.

3. FINANCIAL AND RISK ASSESSMENT CONSIDERATIONS

- 3.1 One Croydon Directors of Finance are refreshing the Croydon wide financial position. The position is expected to be similar to that modelled in 2017 with approximately £160m cumulative challenge over 5 years if the system 'does nothing'.
- 3.2 Croydon's plans are required to improve health and well-being as well as ensure a sustainable health and care system.

4. LEGAL CONSIDERATIONS

- 4.1 The Head of Litigation and Corporate Law comments on behalf of the Director of Law and Governance that there are no additional legal considerations arising from this report.
- 4.2 (Approved by, Sandra Herbert, Head of Litigation and Corporate Law on behalf of the Director of Law and Governance & Deputy Monitoring Officer)

5. EQUALITIES IMPACT

- 5.1 The plan focuses on how we can reduce inequalities across Croydon. Our goals aim to ensure:
- People to live longer healthier lives
 - People that live in the most deprived areas of Croydon live as long as those in the most affluent areas of Croydon
- 5.2 The impact assessment will be completed as part of finalising the document.
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CONTACT OFFICER:

Fouzia Harrington, Associate Director for Strategy and Planning
Croydon Clinical Commissioning Group
Fouzia.harrington@swlondon.nhs.uk
020 3458 5245

APPENDICES:

Appendix 1: Croydon's health and care transformation plan

BACKGROUND DOCUMENTS: NONE